



ORLANDO FIRE
STATION 11

COMMISSIONER BUDGET NOTEBOOK

2024 / 2025

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**City of Orlando
Operating and Capital Improvements Budget
FY 2024/25**

Buddy Dyer	Mayor
Jim Gray	Commissioner, District 1
Tony Ortiz	Commissioner, District 2
Robert F. Stuart	Commissioner, District 3
Patty Sheehan	Commissioner, District 4
Shan Rose	Commissioner, District 5
Bakari F. Burns	Commissioner, District 6

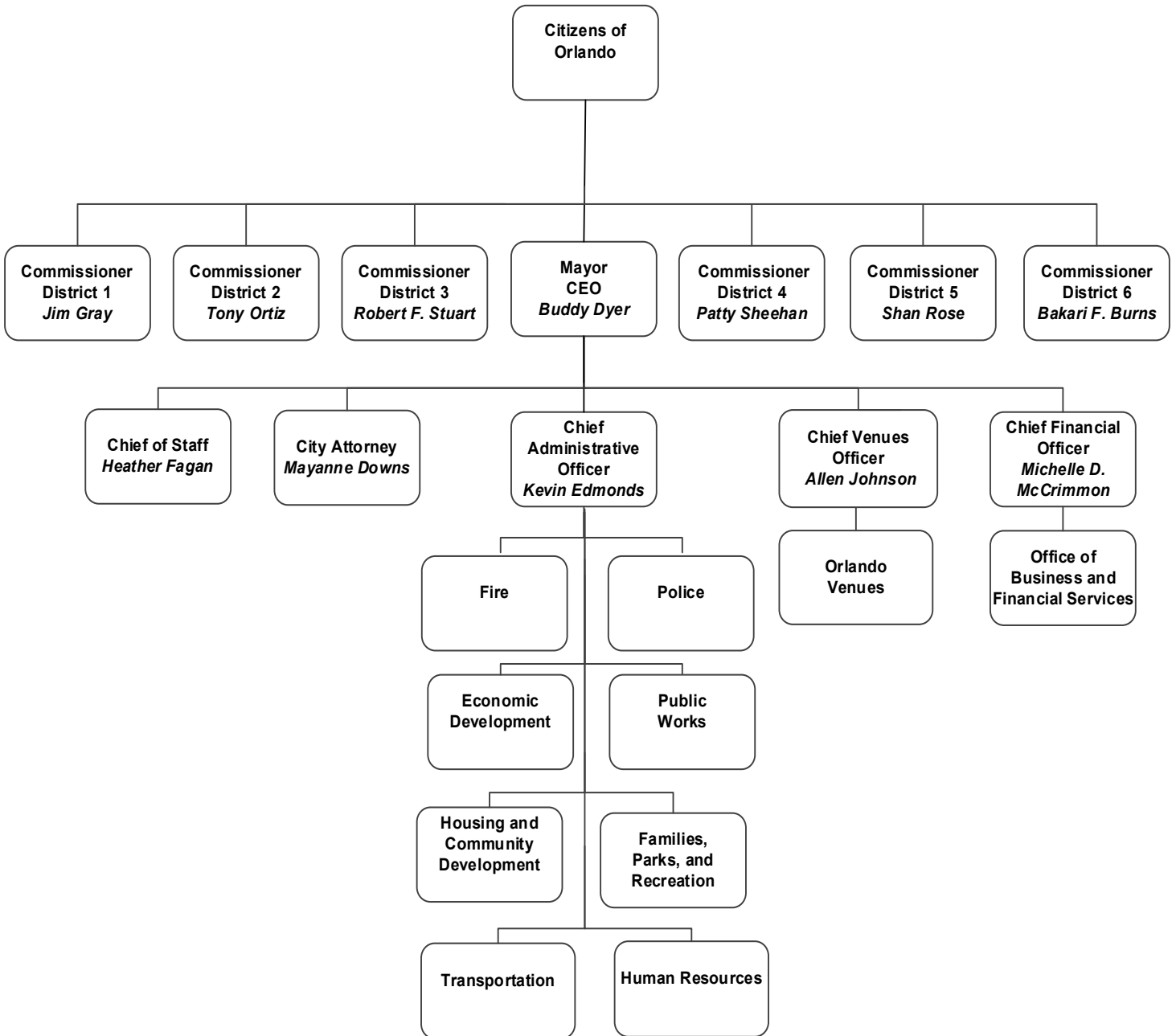
Mission Statement

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.

Vision Statement

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

City of Orlando Organization Chart



COMMISSIONER NOTEBOOK (as of July 15, 2024)

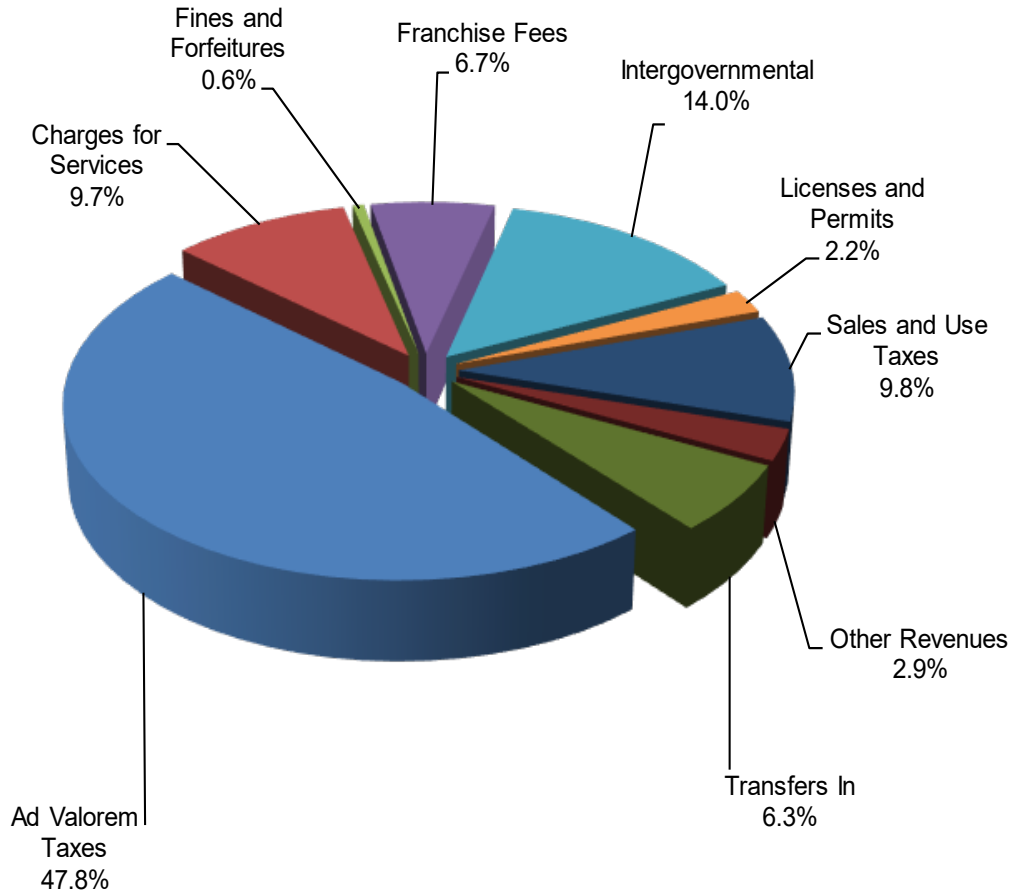
<u>Fund Name</u>	All Funds Comparison	FY 2023/24 Adopted Budget	FY 2024/25 Proposed Budget
General Fund		\$ 659,800,250	\$ 707,800,543
Special Revenue Funds			
911 Emergency Phone System Fund		\$ 805,460	\$ 1,660,000
Accelerate Orlando Fund		-	404,000
After School All Stars Fund		4,557,431	3,963,189
Building Code Enforcement Fund		19,096,936	18,883,952
Capital Improvements Fund		47,189,000	38,077,000
Cemetery Trust Fund		832,925	852,262
Centroplex Garages Fund		3,711,137	4,256,793
Code Enforcement Board Lien Assessment Fund		800,000	1,200,000
Contraband Forfeiture Trust Funds		404,846	408,436
CRA Operating Fund		39,512,289	41,112,598
CRA Trust Funds		86,790,630	84,305,262
Designated Revenue Fund		10,796,639	7,427,044
Dubsdread Golf Course Funds		3,705,187	3,747,410
Gas Tax Fund		9,414,000	9,869,000
Greater Orlando Aviation Authority Police Fund		26,096,005	30,454,085
Harry P. Leu Gardens Fund		4,303,704	4,303,543
Law Enforcement Training Fund		130,000	130,000
Mennello Museum - American Art Fund		747,483	805,308
Orange County Public Schools Crossing Guard Fund		2,067,705	2,063,000
Park Impact Fee Funds		7,580,000	1,834,000
Real Estate Acquisition Fund		1,762,000	1,277,000
Special Assessment Funds		495,515	234,512
Spellman Site Fund		681,465	528,504
State Housing Initiatives Partnership Program Fund (SHIP)		3,681,894	2,479,873
Street Tree Trust Fund		345,000	1,450,558
Transportation Impact Fee Funds		14,878,614	11,647,000
U.S. Department of Housing and Urban Development Grants Fund		9,561,597	9,588,361
Utilities Services Tax Fund		37,111,000	39,757,000
Special Revenue Funds Total		\$ 337,058,462	\$ 322,719,690
Enterprise Funds			
55 West Garage Renewal and Replacement Fund		\$ 300,000	\$ 330,000
Kia Center Renewal and Replacement Fund		1,000,000	1,000,000
CNL Renewal and Replacement Fund		91,429	91,429
Orlando Stadiums Operations Fund		8,764,652	10,975,197
Orlando Venues Enterprise Fund		28,054,632	31,997,763
Parking System Funds		26,355,155	27,775,198
Solid Waste Fund		41,293,290	44,723,655
Stormwater Utility Funds		48,231,037	38,596,223
Water Reclamation Construction Funds		99,483,308	104,298,000
Water Reclamation Impact Fee Funds		26,586,772	7,139,500
Water Reclamation Renewal and Replacement Fund		3,000,000	3,000,000
Water Reclamation Revenue Fund		125,896,043	129,166,272
Enterprise Funds Total		\$ 409,056,318	\$ 399,093,237
Page Subtotal		\$ 1,405,915,030	\$ 1,429,613,470

COMMISSIONER NOTEBOOK (as of July 15, 2024)

All Funds Comparison (continued)

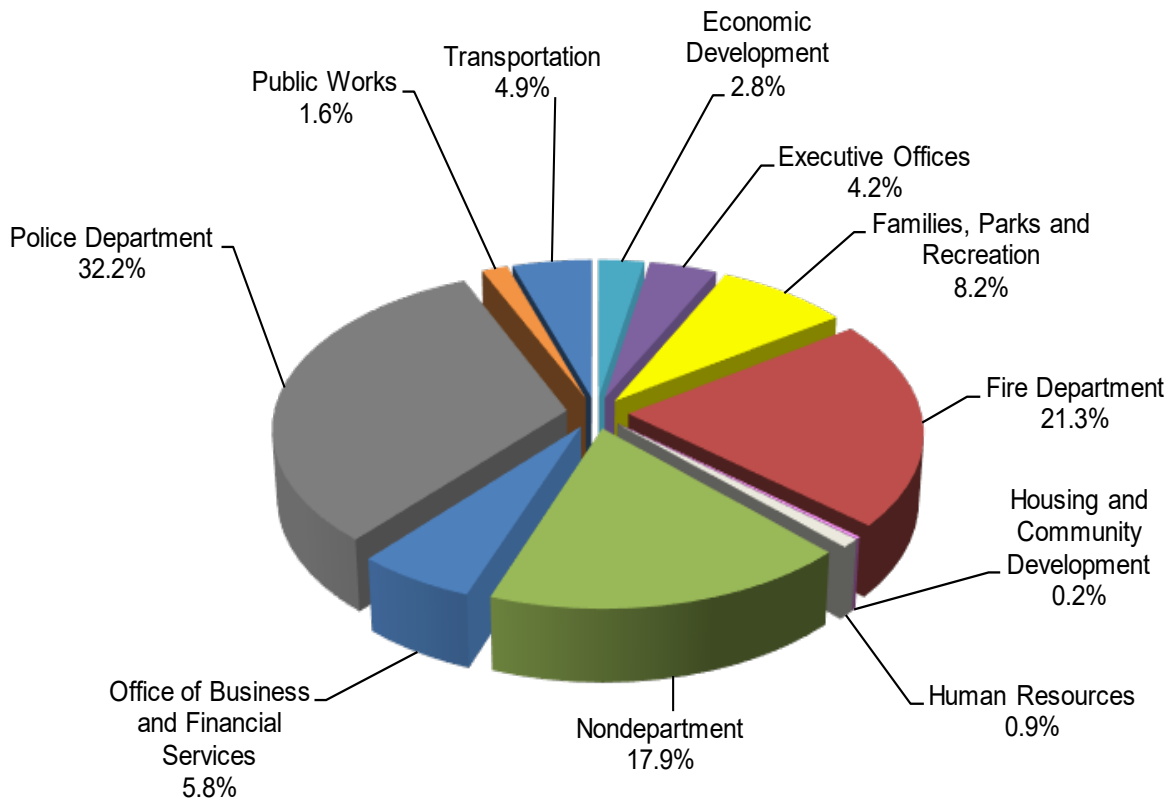
Fund Name	FY 2023/24 Adopted Budget	FY 2024/25 Proposed Budget
Debt Service Funds		
6th Cent TDT Debt	\$ 20,103,000	\$ 17,141,750
Kia Center Sales Tax Rebate Debt Service Fund	2,000,004	2,000,004
CRA Debt - Conroy Road Fund	1,903,000	1,946,000
CRA Debt - Republic Drive Fund	3,793,751	3,873,742
CRA Debt Service 2019 A Fund	4,458,173	4,457,914
CRA Debt Service 2020 A Fund	4,459,620	4,459,095
CRA Debt Service Internal Loan Fund	1,093,487	997,016
Events Center Debt Other	955,416	810,936
Internal Loan - Capital Improvement Bonds 2007 Series B Fund	2,971,891	2,968,891
Internal Loan - Jefferson Street Garage Fund	1,450,750	1,447,000
Investing In Our Neighborhoods Debt Bond Fund Series 2018B	6,647,850	6,645,600
New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B	4,443,000	4,442,250
Public Safety Debt Bond Fund 2016C	1,984,400	1,982,150
SSGFC Venues Refinancing Series 2023A	3,146,883	6,387,939
Water Reclamation Debt Service and Loan Funds	10,362,669	10,751,888
Debt Service Funds Total	\$ 69,773,894	\$ 70,312,175
Internal Service Funds		
Construction Management Fund	\$ 6,822,000	\$ 7,632,623
Facilities Management Fund	18,563,500	22,949,000
Fleet Management Funds	50,037,561	52,934,247
Health Care Fund	84,888,329	94,033,952
Internal Loan Bank Fund	11,722,313	9,027,869
Risk Management Fund	17,832,758	18,011,372
Internal Service Funds Total	\$ 189,866,461	\$ 204,589,063
Component Unit Funds		
Downtown Development Board Fund	\$ 4,777,623	\$ 4,500,880
Downtown South Neighborhood Improvement District Fund	830,144	943,743
Component Unit Funds Total	\$ 5,607,767	\$ 5,444,623
Pension Trust Funds		
City Pension Funds	\$ 72,769,606	\$ 83,927,575
Other Post Employment Benefit Trust Fund	22,547,856	24,456,085
Pension Trust Funds Total	\$ 95,317,462	\$ 108,383,660
Page Subtotal	\$ 360,565,584	\$ 388,729,521
All Funds Total	\$ 1,766,480,614	\$ 1,818,342,991

**GENERAL FUND - REVENUES BY SOURCE
FY 2024/25**



Source of General Revenue	FY 2024/25 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 338,428,958	47.8%
Charges for Services	68,545,220	9.7%
Fines and Forfeitures	4,350,000	0.6%
Franchise Fees	47,525,000	6.7%
Intergovernmental	98,446,686	14.0%
Licenses and Permits	15,703,000	2.2%
Sales and Use Taxes	69,552,000	9.8%
Other Revenues	20,420,105	2.9%
Transfers In	44,829,574	6.3%
Total	\$ 707,800,543	100.0%

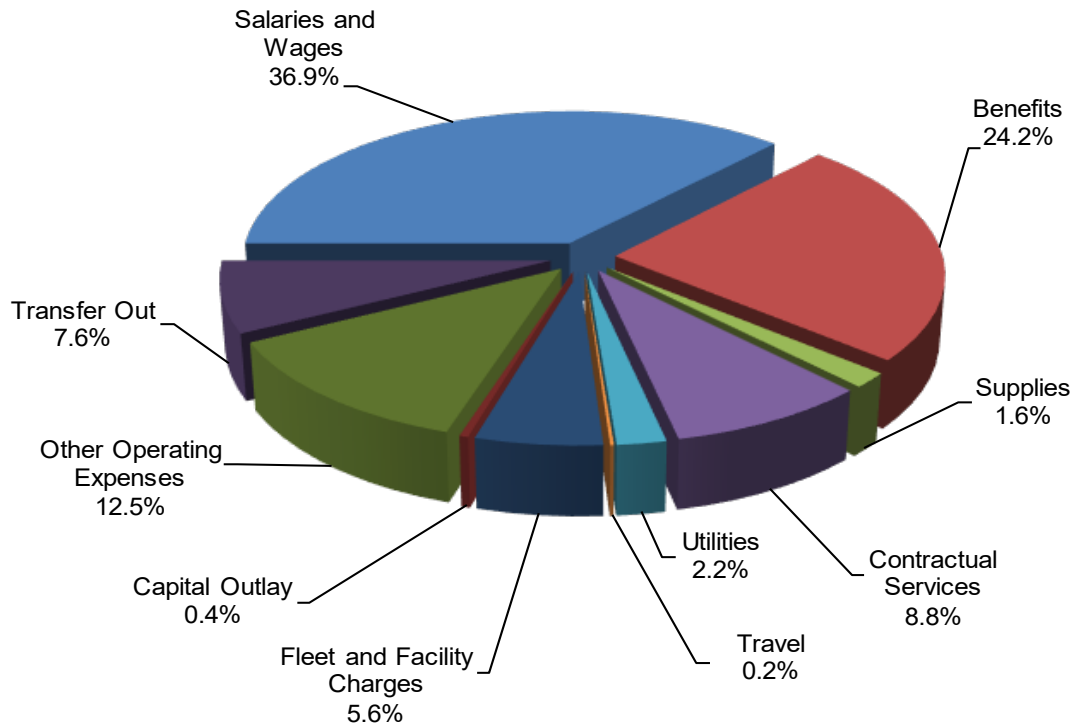
**GENERAL FUND - EXPENSES BY DEPARTMENT
FY 2024/25**



General Fund Departments	FY 2024/25 Proposed Budget	% of Total
Economic Development	\$ 19,980,891	2.8%
Executive Offices	29,615,559	4.2%
Families, Parks and Recreation	57,884,123	8.2%
Fire Department	150,790,367	21.3%
Housing and Community Development	1,538,068	0.2%
Human Resources	6,563,060	0.9%
Nondepartment	126,558,338	17.9%
Office of Business and Financial Services	41,053,754	5.8%
Police Department	227,712,568	32.2%
Public Works	11,368,811	1.6%
Transportation	34,735,004	4.9%
Total	\$ 707,800,543	100.0%

COMMISSIONER NOTEBOOK (as of July 15, 2024)

**GENERAL FUND - EXPENSES BY USE
FY 2024/25**



General Fund Uses	FY 2024/25 Proposed Budget	% of Total
Salaries and Wages	\$ 261,293,171	36.9%
Benefits	171,546,952	24.2%
Supplies	11,478,402	1.6%
Contractual Services	62,552,175	8.8%
Utilities	15,282,154	2.2%
Travel	1,143,499	0.2%
Fleet and Facility Charges	39,347,990	5.6%
Capital Outlay	2,773,280	0.4%
Other Operating Expenses	88,642,033	12.5%
Transfer Out	53,740,887	7.6%
Total	\$ 707,800,543	100.0%

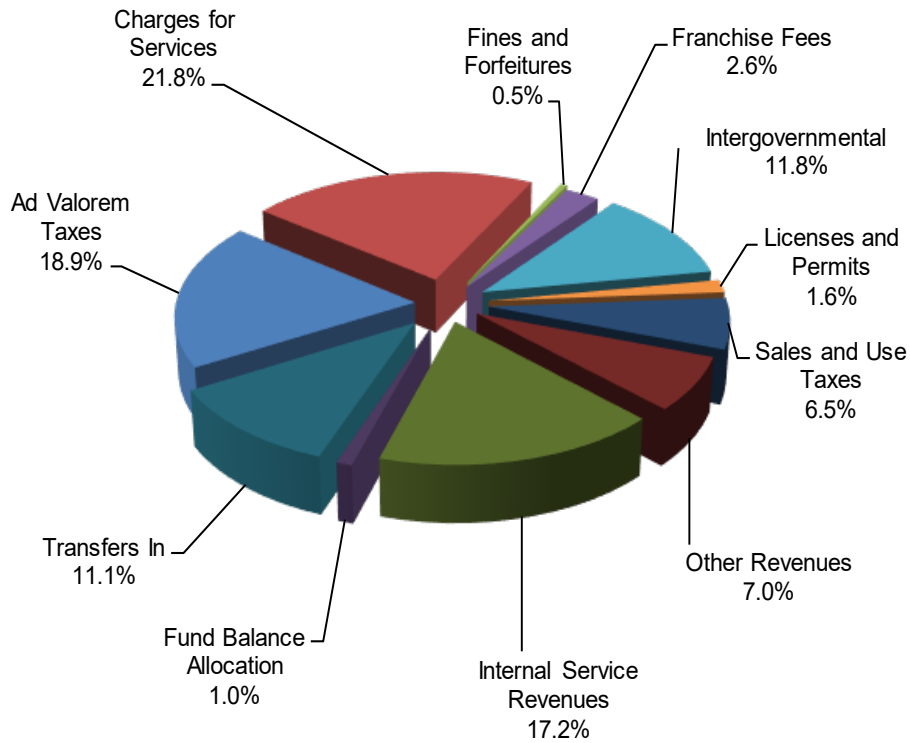
COMMISSIONER NOTEBOOK (as of July 15, 2024)

GENERAL FUND Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUALS	ADOPTED	PROPOSED	2024/25	NET	%
	FY 2022/23	FY 2023/24	FY 2024/25	% TOTAL	CHANGE	CHANGE
Ad Valorem Taxes	\$ 283,566,567	\$ 321,630,164	\$ 338,428,958	47.8%	\$ 16,798,794	5.2%
Charges for Services	65,379,273	61,480,525	68,545,220	9.7%	7,064,695	11.5%
Fines and Forfeitures	4,583,438	4,450,000	4,350,000	0.6%	(100,000)	(2.2%)
Franchise Fees	41,919,800	37,844,500	47,525,000	6.7%	9,680,500	25.6%
Intergovernmental	95,941,688	97,089,134	98,446,686	14.0%	1,357,552	1.4%
Licenses and Permits	16,719,821	15,103,250	15,703,000	2.2%	599,750	4.0%
Sales and Use Taxes	76,156,840	65,552,550	69,552,000	9.8%	3,999,450	6.1%
Other Revenues	27,453,138	17,801,468	20,420,105	2.9%	2,618,637	14.7%
Transfers In	40,408,636	38,848,659	44,829,574	6.3%	5,980,915	15.4%
	<u>\$ 652,129,200</u>	<u>\$ 659,800,250</u>	<u>\$ 707,800,543</u>	<u>100.0%</u>	<u>\$ 48,000,293</u>	<u>7.3%</u>
APPROPRIATIONS	ACTUALS	ADOPTED	PROPOSED	2024/25	NET	%
By Department	FY 2022/23	FY 2023/24	FY 2024/25	% TOTAL	CHANGE	CHANGE
Economic Development	\$ 16,265,157	\$ 19,305,548	\$ 19,980,891	2.8%	\$ 675,343	3.5%
Executive Offices	24,528,250	29,501,503	29,615,559	4.2%	114,056	0.4%
Families, Parks and Recreation	51,734,819	54,585,650	57,884,123	8.2%	3,298,473	6.0%
Fire Department	132,871,486	136,337,571	150,790,367	21.3%	14,452,796	10.6%
Housing and Community Development	850,511	1,323,692	1,538,068	0.2%	214,376	16.2%
Human Resources	5,515,666	6,007,352	6,563,060	0.9%	555,708	9.3%
Nondepartment	158,514,804	138,227,487	126,558,338	17.9%	(11,669,149)	(8.4%)
Office of Business and Financial Services	28,943,039	38,877,321	41,053,754	5.8%	2,176,433	5.6%
Police Department	188,376,973	205,105,923	227,712,568	32.2%	22,606,645	11.0%
Public Works	8,307,110	10,975,056	11,368,811	1.6%	393,755	3.6%
Transportation	17,460,948	19,553,147	34,735,004	4.9%	15,181,857	77.6%
	<u>\$ 633,368,763</u>	<u>\$ 659,800,250</u>	<u>\$ 707,800,543</u>	<u>100.0%</u>	<u>\$ 48,000,293</u>	<u>7.3%</u>
By Major Category	ACTUALS	ADOPTED	PROPOSED	2024/25	NET	%
	FY 2022/23	FY 2023/24	FY 2024/25	% TOTAL	CHANGE	CHANGE
Salaries and Wages	\$ 223,654,627	\$ 238,702,810	\$ 261,293,171	36.9%	\$ 22,590,361	9.5%
Benefits	138,186,399	155,517,460	171,546,952	24.2%	16,029,492	10.3%
Supplies	10,985,679	10,185,954	11,478,402	1.6%	1,292,448	12.7%
Contractual Services	30,630,776	42,986,976	62,552,175	8.8%	19,565,199	45.5%
Utilities	14,737,841	14,757,666	15,282,154	2.2%	524,488	3.6%
Travel	601,381	922,020	1,143,499	0.2%	221,479	24.0%
Fleet and Facility Charges	37,827,651	38,318,858	39,347,990	5.6%	1,029,132	2.7%
Capital Outlay	550,108	5,023,424	2,773,280	0.4%	(2,250,144)	(44.8%)
Other Operating Expenses	66,062,749	85,477,663	88,642,033	12.5%	3,164,370	3.7%
Transfer Out	110,131,551	67,907,419	53,740,887	7.6%	(14,166,532)	(20.9%)
	<u>\$ 633,368,763</u>	<u>\$ 659,800,250</u>	<u>\$ 707,800,543</u>	<u>100.0%</u>	<u>\$ 48,000,293</u>	<u>7.3%</u>

COMMISSIONER NOTEBOOK (as of July 15, 2024)

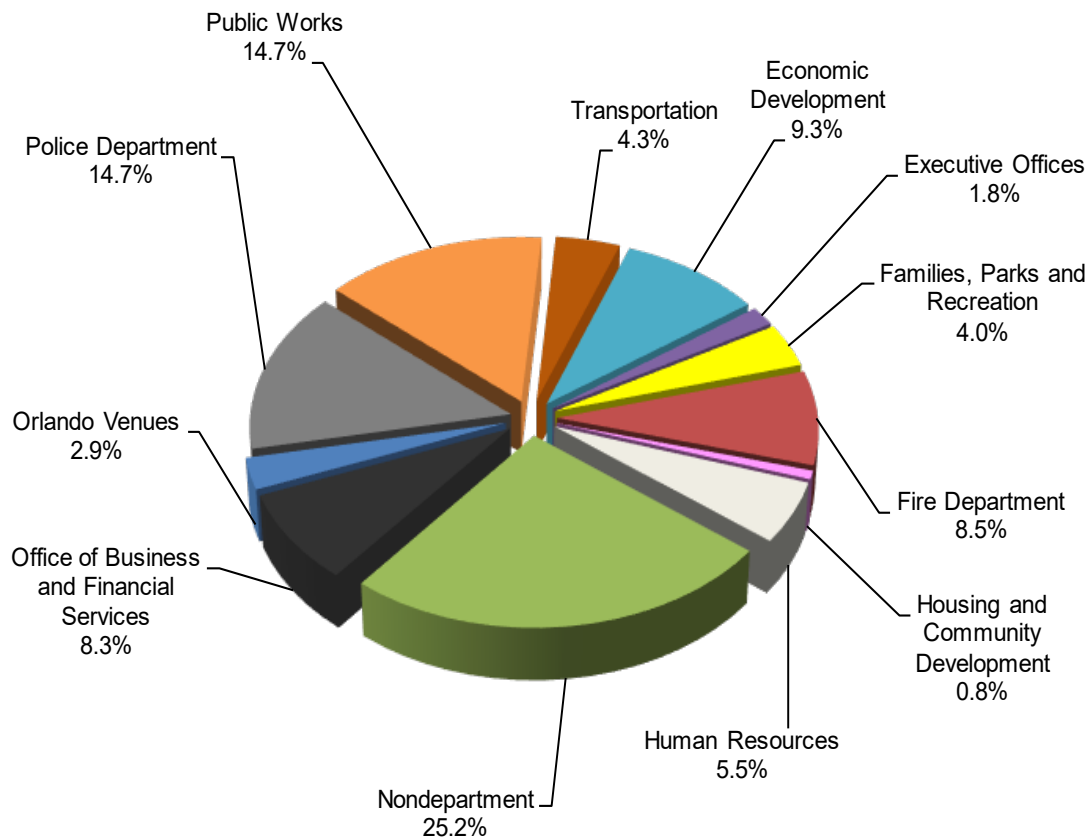
ALL FUNDS - REVENUES BY SOURCE
FY 2024/25



Source of All Fund Revenue	FY 2024/25 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 343,516,914	18.9%
Charges for Services	395,630,555	21.8%
Fines and Forfeitures	9,173,000	0.5%
Franchise Fees	47,639,332	2.6%
Intergovernmental	214,558,657	11.8%
Licenses and Permits	29,803,000	1.6%
Sales and Use Taxes	118,902,000	6.5%
Other Revenues	126,950,069	7.0%
Internal Service Revenues	312,496,356	17.2%
Fund Balance Allocation	17,377,963	1.0%
Transfers In	202,295,145	11.1%
Total	\$ 1,818,342,991	100.0%

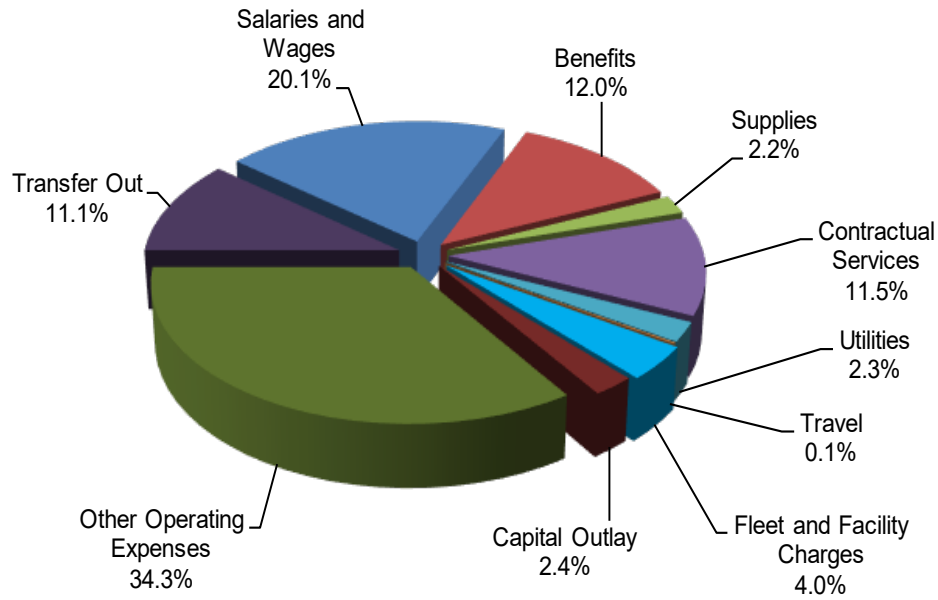
COMMISSIONER NOTEBOOK (as of July 15, 2024)

ALL FUNDS - EXPENSES BY DEPARTMENT
FY 2024/25



All Funds Department	FY 2024/25 Proposed Budget	% of Total
Economic Development	\$ 171,427,326	9.3%
Executive Offices	31,844,582	1.8%
Families, Parks and Recreation	71,940,870	4.0%
Fire Department	155,468,367	8.5%
Housing and Community Development	14,106,302	0.8%
Human Resources	100,887,194	5.5%
Nondepartment	458,029,123	25.2%
Office of Business and Financial Services	150,606,191	8.3%
Orlando Venues	52,055,973	2.9%
Police Department	266,675,089	14.7%
Public Works	267,618,084	14.7%
Transportation	77,683,890	4.3%
Total	\$ 1,818,342,991	100.0%

**ALL FUNDS - EXPENSES BY USE
FY 2024/25**



All Funds Uses	FY 2024/25 Proposed Budget	% of Total
Salaries and Wages	\$ 365,144,175	20.1%
Benefits	219,000,867	12.0%
Supplies	39,371,890	2.2%
Contractual Services	209,080,586	11.5%
Utilities	41,744,927	2.3%
Travel	1,739,659	0.1%
Fleet and Facility Charges	73,234,829	4.0%
Capital Outlay	42,993,600	2.4%
Other Operating Expenses	623,737,313	34.3%
Transfer Out	202,295,145	11.1%
Total	\$ 1,818,342,991	100.0%

COMMISSIONER NOTEBOOK (as of July 15, 2024)

ALL FUNDS Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUAL FY 2022/23	ADOPTED FY2023/24	PROPOSED FY2024/25	2024/25 % TOTAL	NET CHANGE	% CHANGE
Ad Valorem Taxes	\$ 288,466,348	\$ 326,916,264	\$ 343,516,914	18.9%	\$ 16,600,650	5.1%
Charges for Services	374,658,528	362,467,262	395,630,555	21.8%	33,163,293	9.1%
Fines and Forfeitures	9,596,243	8,837,705	9,173,000	0.5%	335,295	3.8%
Franchise Fees	41,919,215	37,954,435	47,639,332	2.6%	9,684,897	25.5%
Intergovernmental	245,052,869	240,136,250	214,558,657	11.8%	(25,577,593)	(10.7%)
Licenses and Permits	32,229,575	28,459,250	29,803,000	1.6%	1,343,750	4.7%
Sales and Use Taxes	124,537,104	111,827,550	118,902,000	6.5%	7,074,450	6.3%
Other Revenues	338,086,724	111,572,001	126,950,069	7.0%	15,378,068	13.8%
Internal Service Revenues	298,275,824	282,862,946	312,496,356	17.2%	29,633,410	10.5%
Fund Balance Allocation	-	41,879,968	17,377,963	1.0%	(24,502,005)	(58.5%)
Transfers In	272,624,748	213,566,983	202,295,145	11.1%	(11,271,838)	(5.3%)
	\$ 2,025,447,177	\$ 1,766,480,614	\$ 1,818,342,991	100.0%	\$ 51,862,377	2.9%

APPROPRIATIONS By Department	ACTUAL FY 2022/23	ADOPTED FY2023/24	PROPOSED FY2024/25	2024/25 % TOTAL	NET CHANGE	% CHANGE
Economic Development	\$ 151,863,901	\$ 171,613,170	\$ 171,427,326	9.3%	\$ (185,844)	(0.1%)
Executive Offices	27,819,007	32,251,226	31,844,582	1.8%	(406,644)	(1.3%)
Families, Parks and Recreation	69,191,537	71,909,081	71,940,870	4.0%	31,789	0.0%
Fire Department	137,406,285	143,865,571	155,468,367	8.5%	11,602,796	8.1%
Housing and Community Development	13,573,941	15,067,183	14,106,302	0.8%	(960,881)	(6.4%)
Human Resources	86,289,457	91,176,888	100,887,194	5.5%	9,710,306	10.6%
Nondepartment	515,149,609	362,945,545	458,029,123	25.2%	95,083,578	26.2%
Office of Business and Financial Services	144,778,670	150,400,448	150,606,191	8.3%	205,743	0.1%
Orlando Venues	57,486,206	45,529,281	52,055,973	2.9%	6,526,692	14.3%
Police Department	213,427,747	239,302,993	266,675,089	14.7%	27,372,096	11.4%
Public Works	298,463,286	372,559,175	267,618,084	14.7%	(104,941,091)	(28.2%)
Transportation	70,156,748	69,860,053	77,683,890	4.3%	7,823,837	11.2%
	\$ 1,785,606,393	\$ 1,766,480,614	\$ 1,818,342,991	100.0%	\$ 51,862,377	2.9%

By Major Category	ACTUAL FY 2022/23	ADOPTED FY2023/24	PROPOSED FY2024/25	2024/25 % TOTAL	NET CHANGE	% CHANGE
Salaries and Wages	\$ 311,157,822	\$ 334,897,082	\$ 365,144,175	20.1%	\$ 30,247,093	9.0%
Benefits	201,630,838	198,464,565	219,000,867	12.0%	20,536,302	10.3%
Supplies	52,235,173	35,526,516	39,371,890	2.2%	3,845,374	10.8%
Contractual Services	261,179,391	191,752,374	209,080,586	11.5%	17,328,212	9.0%
Utilities	40,046,750	39,662,705	41,744,927	2.3%	2,082,222	5.2%
Travel	1,050,786	1,569,163	1,739,659	0.1%	170,496	10.9%
Fleet and Facility Charges	66,790,875	62,360,703	73,234,829	4.0%	10,874,126	17.4%
Capital Outlay	142,843,187	228,576,066	42,993,600	2.4%	(185,582,466)	(81.2%)
Other Operating Expenses	436,046,822	460,104,457	623,737,313	34.3%	163,632,856	35.6%
Transfer Out	272,627,748	213,566,983	202,295,145	11.1%	(11,271,838)	(5.3%)
	\$ 1,785,609,393	\$ 1,766,480,614	\$ 1,818,342,991	100.0%	\$ 51,862,377	2.9%

COMMISSIONER NOTEBOOK (as of July 15, 2024)

CITYWIDE STAFFING SUMMARY CITY OF ORLANDO FY 2024/25

	FY 2022/23 Final	FY 2023/24 Adopted	FY2023/24 Revised	FY2024/25 Proposed New	FY2024/25 Proposed Deletions	FY2024/25 Proposed Transfers	FY2024/25 Proposed
SUMMARY BY DEPARTMENT							
Economic Development	285	286	4	5	-	-	295
Executive Offices	162	165	4	-	(1)	1	169
Families, Parks and Recreation	317	318	17	-	(21)	-	314
Fire Department	674	680	1	40	-	-	721
Housing and Community Development	22	22	-	-	-	-	22
Human Resources	36	37	-	-	-	(1)	36
Office of Business and Financial Services	295	297	10	-	(1)	-	306
Orlando Venues	86	86	1	3	-	-	90
Police Department	1,169	1,283	14	31	-	(2)	1,326
Public Works	625	624	2	18	-	-	644
Transportation	183	184	3	2	-	2	191
TOTAL CITY OF ORLANDO	3,854	3,982	56	99	(23)	-	4,114

SUMMARY BY FUND

General	2,627	2,705	39	73	(3)	-	2,814
Water Reclamation Revenue	276	276	-	3	-	-	279
GOAA Police	123	176	-	2	-	-	178
Solid Waste	126	123	-	5	-	-	128
Building Code Enforcement	124	122	-	1	-	-	123
Parking System Revenue	105	105	-	-	-	-	105
Stormwater Utility	96	94	1	7	-	-	102
Orlando Venues	55	55	1	2	-	-	58
Fleet Management	54	54	7	-	-	-	61
Facilities Management	52	54	-	-	-	-	54
Community Redevelopment Agency	53	53	1	3	-	-	57
Construction Management	36	39	-	2	-	-	41
After School All Stars	24	24	-	-	(1)	-	23
Grants	23	23	6	-	(19)	-	10
Housing Grants	22	22	-	-	-	-	22
Leu Gardens	20	20	-	1	-	-	21
Risk Management	14	14	-	-	-	-	14
Orlando Stadium Operations	7	7	-	-	-	-	7
Mennello Museum	4	4	-	-	-	-	4
Cemetery Trust	3	3	-	-	-	-	3
Centroplex Garages	3	3	-	-	-	-	3
Fleet Replacement	2	2	1	-	-	-	3
Code Board Lien Assessment	1	1	-	-	-	-	1
Fire Pension	1	1	-	-	-	-	1
Street Tree Trust	-	1	-	-	-	-	1
Health Care	1	1	-	-	-	-	1
Crossing Guard	1	-	-	-	-	-	-
Downtown South District	1	-	-	-	-	-	-
TOTAL CITY OF ORLANDO	3,854	3,982	56	99	(23)	-	4,114

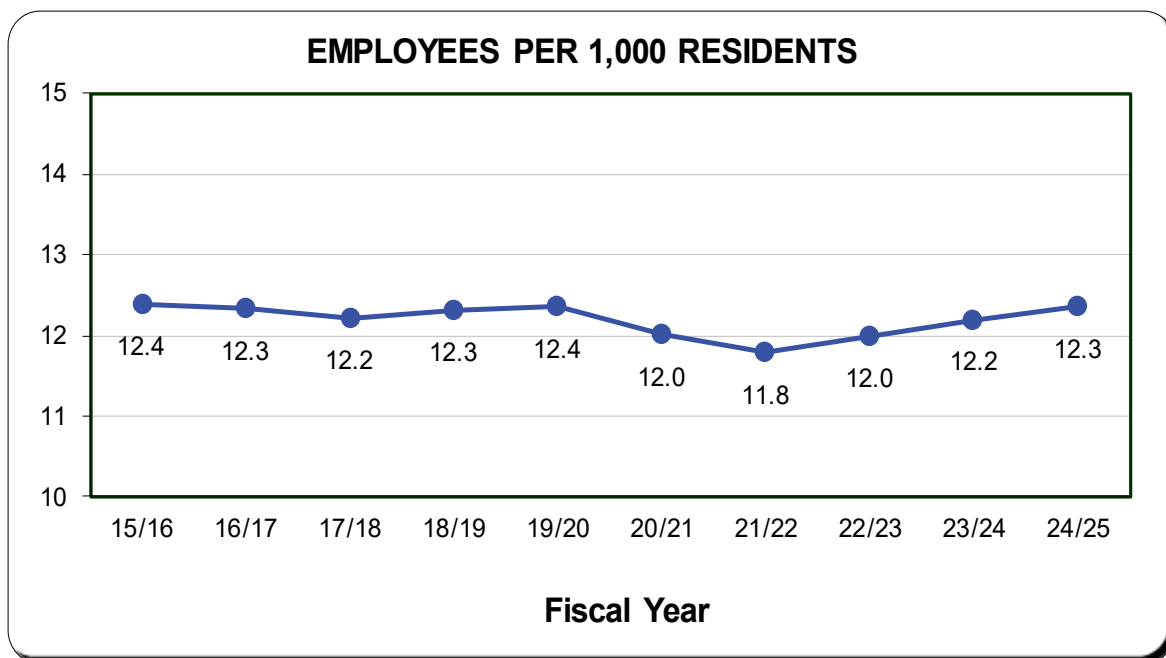
COMMISSIONER NOTEBOOK (as of July 15, 2024)

CITY WIDE STAFFING DATA AND CHARTS

Employee Count: Part of fulfilling the City's mission are various budgetary, operational, and programmatic enhancements dedicated to benefitting residents. A key component of this is modifying personnel levels because of the burgeoning needs of the diverse and flourishing populace.

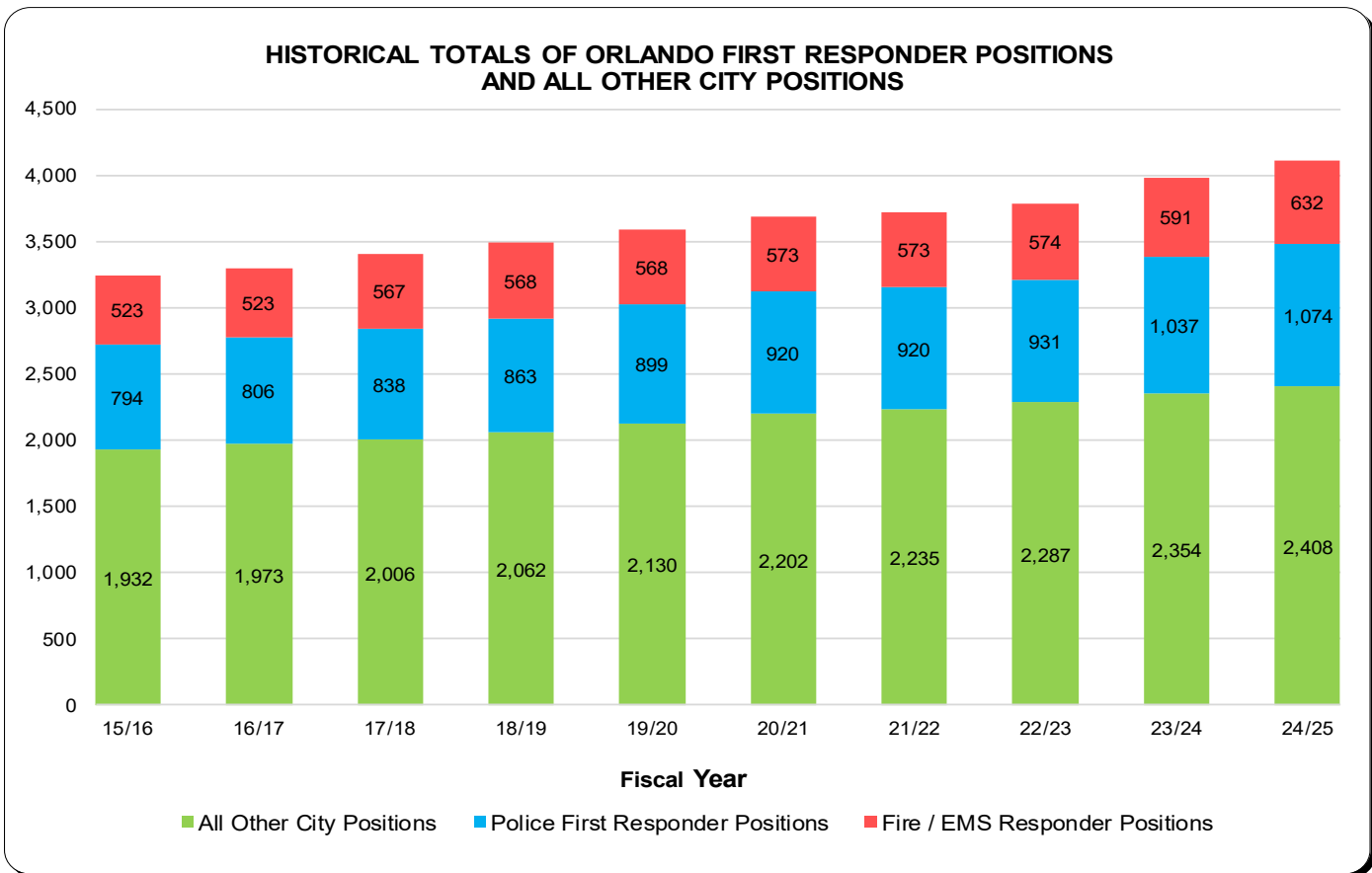
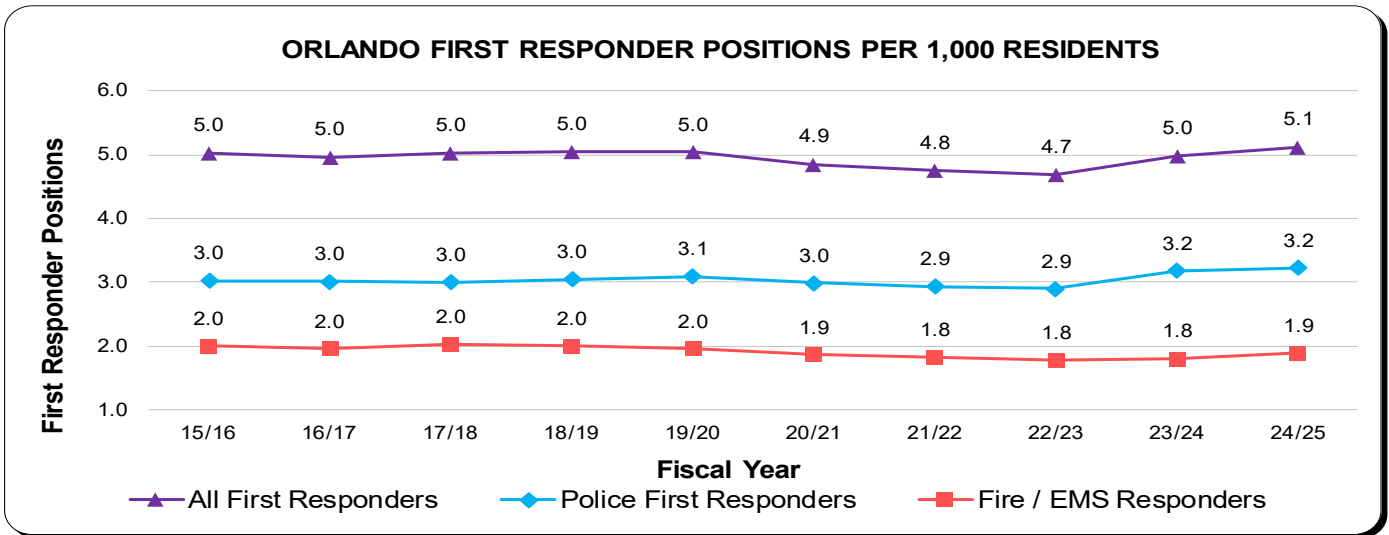
	<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>
City Population	262,100	267,842	279,133	283,476	291,117	307,573	313,975	321,282	326,396	333,122
Employees (Revised)	3,249	3,302	3,411	3,493	3,597	3,695	3,701	3,854	3,982	4,114
Fire Sworn	523	523	538	539	539	539	539	540	540	569
Fire Civilian Transport	-	-	29	29	29	34	34	45	51	63
Total Fire First Responders	523	523	567	568	568	573	573	585	591	632
Police Sworn	760	772	804	829	862	883	883	883	986	1,023
Community Service Officers	34	34	34	34	37	37	37	48	51	51
Total Police First Responders	794	806	838	863	899	920	920	931	1,037	1,074

Employees per 1,000 Residents: This chart tracks a key statistical indicator for measuring efficiency and effectiveness in government. The data presented measures the number of all City employees per 1,000 residents. Naturally as the population grows, so does the need for increased staff to provide necessary public services. Part of the City's responsibility is to have sufficient staff, but not superfluous staff. As the chart demonstrates, even with an ever growing population, the City continues to provide first class services, while remaining financially responsible and operationally productive.



COMMISSIONER NOTEBOOK (as of July 15, 2024)

CITY WIDE STAFFING DATA AND CHARTS (continued)



COMMISSIONER NOTEBOOK (as of July 15, 2024)

Funding for Capital Improvement Projects by Fund 2024/25

	FY 2023/24 Adopted Budget	FY 2024/25 Proposed Budget
Capital Improvements Fund	\$ 46,697,000	\$ 37,536,000
55 West Garage Renewal and Replacement Fund	300,000	330,000
KIA Center Renewal and Replacement Fund	1,000,000	1,000,000
Centroplex Garages Fund	-	100,000
Community Redevelopment Agency Fund	31,707,237	32,364,153
Downtown South Neighborhood Improvement District Fund	470,710	550,000
Dubsdread Renewal and Replacement Fund	215,000	190,000
Gas Tax Fund	5,337,000	6,040,000
Orlando Stadiums Operations Renewal and Replacement Fund	100,000	100,000
Park Impact Fee - North	3,020,000	-
Park Impact Fee - Southeast	1,745,000	-
Park Impact Fee - Southwest	2,025,000	300,000
Parking Renewal and Replacement Fund	2,750,000	3,900,000
Real Estate Acquisition Fund	1,750,000	1,250,000
Stormwater Capital Fund	22,480,000	4,402,942
Transportation Impact Fee-North Fund	4,200,000	-
Transportation Impact Fee-Southeast Fund	1,550,000	500,000
Transportation Impact Fee-Southwest Fund	1,850,000	1,150,000
Water Reclamation Bonds 2024 Construction Fund	56,546,000	83,454,000
Water Reclamation Collection System Impact Fees Fund	2,500,000	-
Water Reclamation General Construction Fund	42,713,000	20,359,774
Water Reclamation Impact Fees Fund	24,000,000	-
Water Reclamation Renewal and Replacement Fund	3,000,000	3,000,000
Capital Improvement Plan Total	\$ 255,955,947	\$ 196,526,869

COMMISSIONER NOTEBOOK (as of July 15, 2024)

Funding for Capital Improvement Projects 2024/25 Detail by Fund

Funding Source	FY 2024/25 Proposed Budget
Capital Improvements Fund	
Affordable Housing	\$ 500,000
Albert Park Renovation	280,000
Alternate Fuel Vehicles Support	250,000
Athletic Field Maintenance	665,000
Bridge Maintenance and Repair	200,000
Building Envelope Maintenance	1,867,000
Central Patrol Building	850,000
Communications Systems Upgrade	600,000
Cottage/Education Complex Upgrades	130,000
Emergency Generators at Critical Facilities	755,000
Facility Evaluation, Repairs, and Rehabilitation	1,000,000
Fire Apparatus - New and Replacement	1,300,000
Fire Capital Investments	100,000
Fire Equipment Replacement	1,250,000
Fishing Piers/Boat Docks	514,000
Fleet Management Software Change	250,000
Fleet and Facilities Multi-Space Renovations	450,000
Greenwood Cemetery Maintenance Project	125,000
Grove Dog Park	330,000
HVAC Replacement Program	2,540,000
Information Technology Hardware & Software Updates	2,260,000
Information Technology Security Measures	500,000
Iris Camera Project	500,000
K9 Facility	350,000
Left Flashing Yellow Arrow	200,000
Leu Gardens Facility Improvements	200,000
OPD Equipment Replacement	1,600,000
OPD Facilities Renovations	500,000
Outdoor Court Resurfacing	420,000
Parks and Playground Renovation Project	1,500,000
Parks Sidewalks Maintenance and Improvements	100,000
Pavement Rehabilitation	4,000,000
Pole and Mast Arm Repair and Replacement	300,000
Radio Replacement	1,750,000
Recreation Facility Renovations & Maintenance	1,500,000
Recreation Pool Maintenance and Repairs	500,000
Renewable Energy for City Facilities	500,000
School Zone Traffic Improvements	150,000
Sidewalk Remediation Program	1,500,000
Sidewalk Repair	1,800,000
Signature Park Improvements	1,000,000
Temporary Fire Station	1,750,000
Transportation Safety Projects	400,000
Transportation System Equipment and Maintenance	300,000
Capital Improvements Fund Total	\$ 37,536,000
Page Subtotal	\$ 37,536,000

COMMISSIONER NOTEBOOK (as of July 15, 2024)

Funding for Capital Improvement Projects 2024/25 Detail by Fund

Funding Source	FY 2024/25 Proposed Budget
55 West Garage Renewal and Replacement Fund	
55 West Repairs and Maintenance	\$ 330,000
55 West Garage Renewal and Replacement Fund Total	\$ 330,000
Kia Center Renewal & Replacement Fund	
Kia Center Repair and Replacement	\$ 1,000,000
Kia Center Renewal & Replacement Fund Total	\$ 1,000,000
Centroplex Garages Fund	
Amelia St Garage Repair and Maintenance	\$ 100,000
Centroplex Garages Fund Total	\$ 100,000
Community Redevelopment Agency Fund	
Arts & Culture	\$ 2,000,000
Business Recruitment & Retention	1,000,000
Community Policing Innovations	2,200,000
Downtown Capital Maintenance & Safety	4,000,000
DTO Implementation	2,250,000
Lake Eola Master Plan	3,500,000
Minority/Women Entrepreneur Business Assistance	100,000
Parramore Housing Initiatives/CRA Affordable Housing	250,000
Real Estate - CRA	1,000,000
Streetscape, Plazas & Corridors	764,153
Transportation	4,300,000
Under I Design	8,000,000
Venues & Open Spaces	3,000,000
Community Redevelopment Agency Fund Total	\$ 32,364,153
Downtown South Neighborhood Improvement District Fund (DSNID)	
DSNID Projects	\$ 550,000
Downtown South Neighborhood Improvement District Fund (DSNID) Total	\$ 550,000
Dubsdread Renewal & Replacement Fund	
Dubsdread Course/Grounds Maintenance	\$ 190,000
Dubsdread Renewal & Replacement Fund Total	\$ 190,000
Gas Tax Fund	
ADA Transition Plan	\$ 700,000
Bicycle Plan Implementation	50,000
Brick Street Restoration	100,000
Curb Ramp Construction and Curb Repair	100,000
FDOT Traffic Signal Commitments	200,000
Intersection Safety Improvements	205,000
New Traffic Signal Locations	150,000
Pavement Marking Maintenance	550,000
Pavement Rehabilitation	2,500,000
Railroad Crossing Maintenance	100,000
Regional Computerized Signal System	100,000
Sidewalk Repair	700,000
Signal Communication System Project	275,000
Traffic Counts and Travel Time Studies	100,000
Traffic Signal Refurbishing Program	210,000
Gas Tax Fund Total	\$ 6,040,000
Orlando Stadiums Operations Renewal and Replacement Fund	
Camping World Stadium R&R	\$ 100,000
Orlando Stadiums Operations Renewal and Replacement Fund Total	\$ 100,000
Park Impact Fee - Southwest	
Bill Frederick Park at Turkey Lake Enhancements	\$ 300,000
Park Impact Fee - Southwest Total	\$ 300,000
Page Subtotal	\$ 40,974,153

COMMISSIONER NOTEBOOK (as of July 15, 2024)

Funding for Capital Improvement Projects 2024/25 Detail by Fund

Funding Source	FY 2024/25 Proposed Budget
Parking Renewal & Replacement Fund	
Administration Center Garage Repair/Maintenance	\$ 350,000
Central Blvd Garage Repair and Maintenance	800,000
Courthouse Garage Repair and Maintenance	400,000
GEICO Garage Repairs and Maintenance	100,000
Jefferson Garage Capital Repairs	900,000
Library Garage Repair and Maintenance	350,000
Smart Cities	500,000
Surface Parking Capital Repairs	500,000
Parking Renewal & Replacement Fund Total	\$ 3,900,000
Real Estate Acquisition Fund	
Land Acquisition and Remediation	\$ 1,250,000
Real Estate Acquisition Fund Total	\$ 1,250,000
Stormwater Capital Fund¹	
Rapid Response Construction	1,000,000
Other Stormwater Projects	3,402,942
Stormwater Capital Fund1 Total	\$ 4,402,942
Transportation Impact Fee - Southeast Fund	
West Dowden Road Extension	500,000
Transportation Impact Fee - Southeast Fund Total	\$ 500,000
Transportation Impact Fee - Southwest Fund	
New Traffic Signal Locations	150,000
Pres. Barack Obama Parkway Phase 2	500,000
Southwest Bike Study Implementation	500,000
Transportation Impact Fee - Southwest Fund Total	\$ 1,150,000
Water Reclamation Bonds 2024 Construction Fund	
Conserv I Reclaimed Water Storage	\$ 4,046,000
Conserv II Deep Bed Filters	19,500,000
Iron Bridge Grit System Replacement	2,047,800
Lift Station 2 Replacement	5,000,000
Lift Station 248 Replacement	15,000,000
Lift Station 85 Replacement	10,000,000
LS 1,2,3 and 4 Force Main Evaluation Phase 3	27,860,200
Water Reclamation Bonds 2024 Construction Fund Total	\$ 83,454,000
Water Reclamation General Construction Fund¹	
Conserv I Plant and Area System Projects	\$ 1,278,637
Conserv II Plant and Area System Projects	5,054,991
Iron Bridge Plant and Area System Projects	3,663,822
Systemwide Maintenance and Rehabilitation Projects	10,362,324
Water Reclamation General Construction Fund1 Total	\$ 20,359,774
Water Reclamation Renewal & Replacement Fund	
Miscellaneous Renewal and Replacement	\$ 3,000,000
Water Reclamation Renewal & Replacement Fund Total	\$ 3,000,000
Page Subtotal	\$ 118,016,716
CIP Total	\$ 196,526,869

¹The amounts listed for these Stormwater and Water Reclamation funds are rough estimates of the pay-go funding available for capital projects and how it may be allocated. These systems are involved in upcoming City bond issuances, and the project lists are still being finalized.

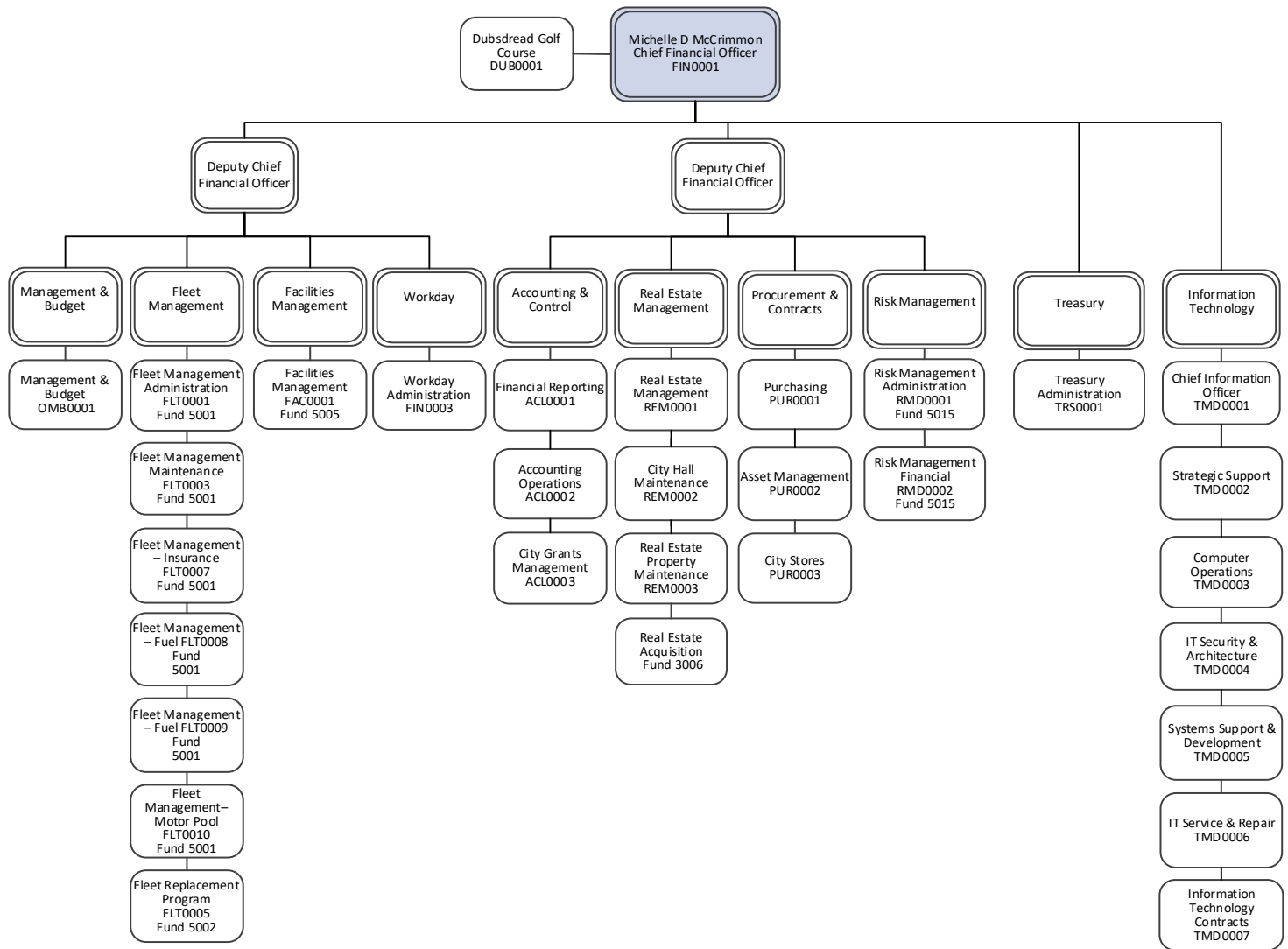
COMMISSIONER NOTEBOOK (as of July 15, 2024)

FY 2024/25 Budget Calendar

January 30	Distribution of budget timeline, Revenue Requests and Justifications/Revenue Manual Revisions
March 1	Revenue Estimates and Justifications/Revenue Manual Revisions due to Management and Budget
March 29	Capital Improvement Program Requests due to Management and Budget
April 26	Reorganization Requests, Expenditure Requests and Justifications due to Management and Budget
May - June	Meetings with departments to review Revenue Estimates, Capital Improvement Program Requests, and Reorganization/Expenditure Requests
July 1	Certification of property values by Orange County Property Appraiser
July 15	Budget Workshop and City Council vote on proposed millage rate
September 9	First public hearing to adopt proposed millage rate, budget and Capital Improvement Program
September 23	Final public hearing to adopt millage rate, budget and Capital Improvement Program
October 1	Implementation of adopted budget

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BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)



BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)

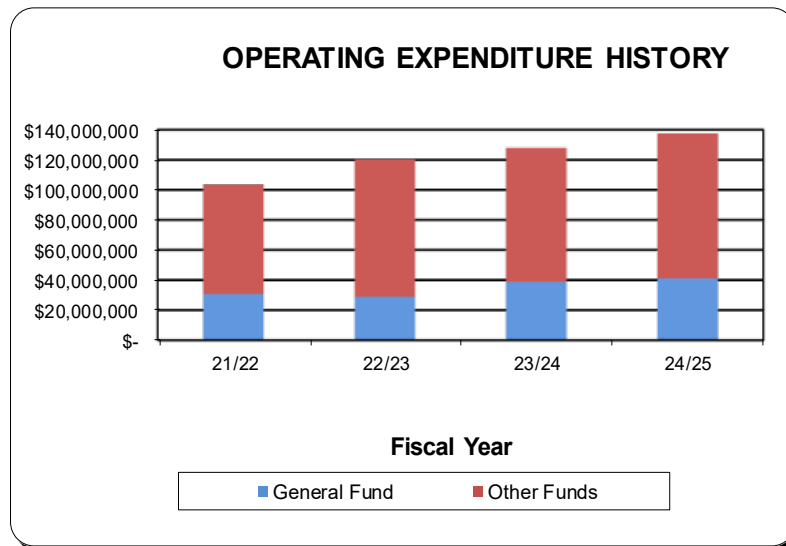
DEPARTMENT OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>GENERAL FUND #0001</u>					
Chief Financial Officer (FIN)					
0001 Chief Financial Officer	\$ 1,113,798	\$ 1,203,018	\$ 1,038,697	\$ (164,321)	(13.7%)
0002 Nondepartmental - CFO	863,498	661,280	711,280	50,000	7.6%
0003 Workday Administration	468,526	724,304	757,729	33,425	4.6%
Accounting and Control Division (ACL)					
0001 Financial Reporting	1,135,168	1,269,680	1,119,224	(150,456)	(11.8%)
0002 Accounting Operations	1,538,034	1,867,191	1,954,893	87,702	4.7%
0003 City Grants Management	269,126	339,679	331,253	(8,426)	(2.5%)
Dubsdread Golf Course (DUB)					
0002 Nondepartmental	63,194	356,283	333,643	(22,640)	(6.4%)
Management and Budget Division (OMB)					
0001 Management and Budget	637,939	818,919	863,624	44,705	5.5%
Procurement and Contracts Division (PUR)					
0001 Purchasing	1,695,427	1,873,071	1,936,241	63,170	3.4%
0002 Asset Management	314,552	337,045	336,956	(89)	(0.0%)
0003 City Stores	388,615	372,270	383,926	11,656	3.1%
0004 Purchasing Auctions	439	29,500	29,500	-	0.0%
Real Estate Management Division (REM)					
0001 Real Estate Management	710,371	929,716	889,148	(40,568)	(4.4%)
0002 City Hall Maintenance	2,883,541	3,107,435	3,104,877	(2,558)	(0.1%)
0003 Real Estate Property Management	416,195	573,755	633,155	59,400	10.4%
Information Technology Division (TMD)					
0001 Chief Information Officer	956,623	1,236,543	1,229,006	(7,537)	(0.6%)
0002 Strategic Support	2,136,433	2,751,306	2,891,611	140,305	5.1%
0003 Computer Operations	2,566,597	3,171,288	2,983,369	(187,919)	(5.9%)
0004 IT Security and Architecture	1,481,483	1,853,565	1,998,239	144,674	7.8%
0005 Systems Support and Development	2,664,259	2,939,318	3,188,923	249,605	8.5%
0006 IT Service and Repair	50,021	40,000	2	(39,998)	(100.0%)
0007 Information Technology Contracts	5,966,430	11,720,000	13,613,768	1,893,768	16.2%
Treasury Division (TRS)					
0001 Treasury Administration	622,768	702,155	724,690	22,535	3.2%
TOTAL -- GENERAL FUND	\$ 28,943,039	\$ 38,877,321	\$ 41,053,754	\$ 2,176,433	5.6%
<u>CITY STORES INVENTORY FUND #0006</u>					
Procurement and Contracts (PUR)					
0005 City Stores Inventory	\$ 1,694,839	\$ -	\$ -	\$ -	N/A
TOTAL -- CITY STORES INVENTORY FUND	\$ 1,694,839	\$ -	\$ -	\$ -	N/A
<u>DUBSDREAD GOLF COURSE FUND #0015</u>					
Dubsdread Golf Course (DUB)					
0001 Dubsdread Golf Course	\$ 3,947,177	\$ 3,490,187	\$ 3,557,410	\$ 67,223	1.9%
TOTAL -- DUBSDREAD GOLF COURSE FUND	\$ 3,947,177	\$ 3,490,187	\$ 3,557,410	\$ 67,223	1.9%

BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

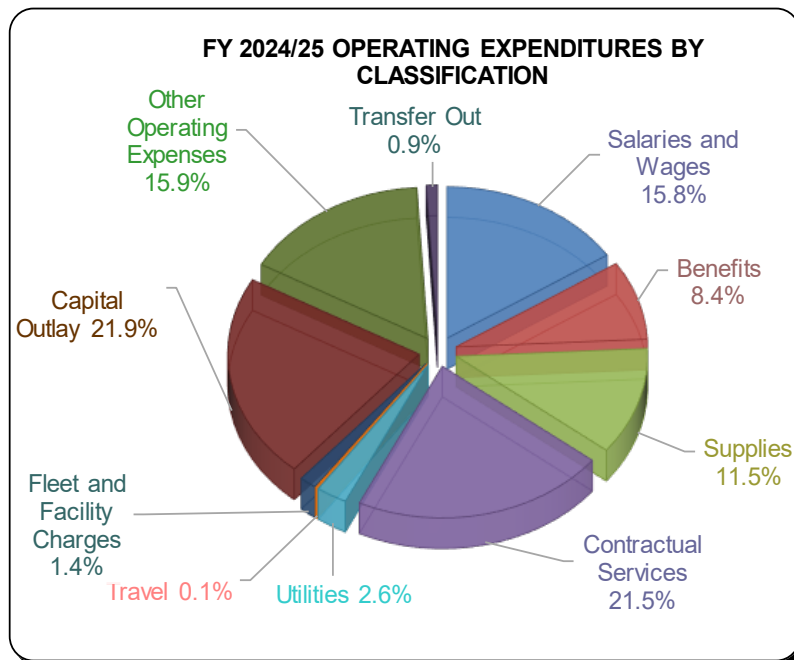
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>FLEET MANAGEMENT FUND #5001</u>					
Fleet Management Division (FLT)					
0001 Fleet Management Administration	\$ 2,910,331	\$ 2,500,211	\$ 2,751,663	\$ 251,452	10.1%
0003 Fleet Management Maintenance	13,781,359	12,440,266	14,736,242	2,295,976	18.5%
0007 Fleet Maintenance - Insurance	1,296,000	1,411,522	1,125,000	(286,522)	(20.3%)
0008 Fleet Maintenance - Fuel	7,354,882	6,355,640	8,131,157	1,775,517	27.9%
0009 Fleet Maintenance - Car Wash	777,233	791,400	870,437	79,037	10.0%
0010 Fleet Management - Motor Pool	545,707	806,220	647,250	(158,970)	(19.7%)
TOTAL -- FLEET MANAGEMENT FUND	\$ 26,665,512	\$ 24,305,259	\$ 28,261,749	\$ 3,956,490	16.3%
<u>FLEET REPLACEMENT FUND #5002</u>					
Fleet Management Division (FLT)					
0005 Fleet Replacement Program	\$ 13,232,402	\$ 25,732,302	\$ 24,422,498	\$ (1,309,804)	(5.1%)
TOTAL -- FLEET REPLACEMENT FUND	\$ 13,232,402	\$ 25,732,302	\$ 24,422,498	\$ (1,309,804)	(5.1%)
<u>FACILITIES MANAGEMENT FUND #5005</u>					
Facilities Management Division (FAC)					
0001 Facilities Management	\$ 25,608,016	\$ 18,563,500	\$ 22,949,000	\$ 4,385,500	23.6%
TOTAL -- FACILITIES MANAGEMENT FUND	\$ 25,608,016	\$ 18,563,500	\$ 22,949,000	\$ 4,385,500	23.6%
<u>RISK MANAGEMENT FUND #5015</u>					
Risk Management Division (RMD)					
0001 Risk Management Administration	\$ 729,720	\$ 979,908	\$ 1,015,039	\$ 35,131	3.6%
0002 Risk Management Financial	19,523,642	16,034,595	16,184,140	149,545	0.9%
TOTAL -- RISK MANAGEMENT FUND	\$ 20,253,363	\$ 17,014,503	\$ 17,199,179	\$ 184,676	1.1%
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 120,344,347	\$ 127,983,072	\$ 137,443,590	\$ 9,460,518	7.4%



BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 19,025,949	\$ 21,414,484	\$ 21,703,724	\$ 289,240	1.4%
Benefits	8,936,715	10,836,920	11,607,343	770,423	7.1%
Supplies	16,490,982	13,530,940	15,516,776	1,985,836	14.7%
Contractual Services	21,944,277	26,161,683	29,580,389	3,418,706	13.1%
Utilities	3,265,776	3,184,400	3,601,702	417,302	13.1%
Travel	59,268	192,100	169,600	(22,500)	(11.7%)
Fleet and Facility Charges	2,388,381	1,902,745	1,989,391	86,646	4.6%
Capital Outlay	22,310,161	27,045,328	30,092,521	3,047,193	11.3%
Other Operating Expenses	24,697,838	22,414,472	21,907,144	(507,328)	(2.3%)
Transfer Out	1,225,000	1,300,000	1,275,000	(25,000)	(1.9%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 120,344,347	\$ 127,983,072	\$ 137,443,590	\$ 9,460,518	7.4%



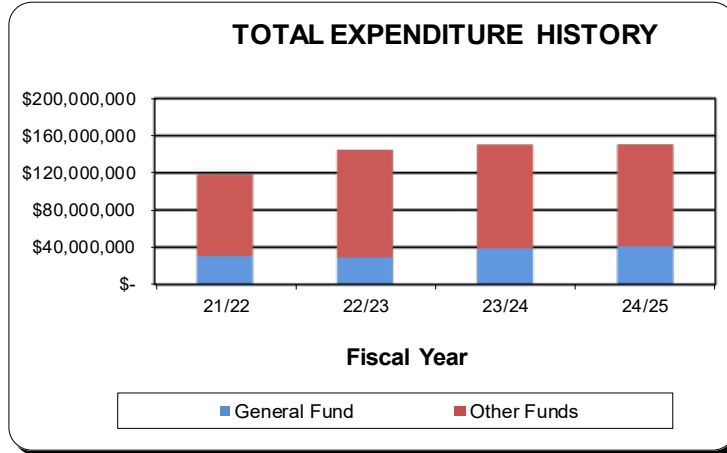
BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)

DEPARTMENT NON-OPERATING EXPENDITURES

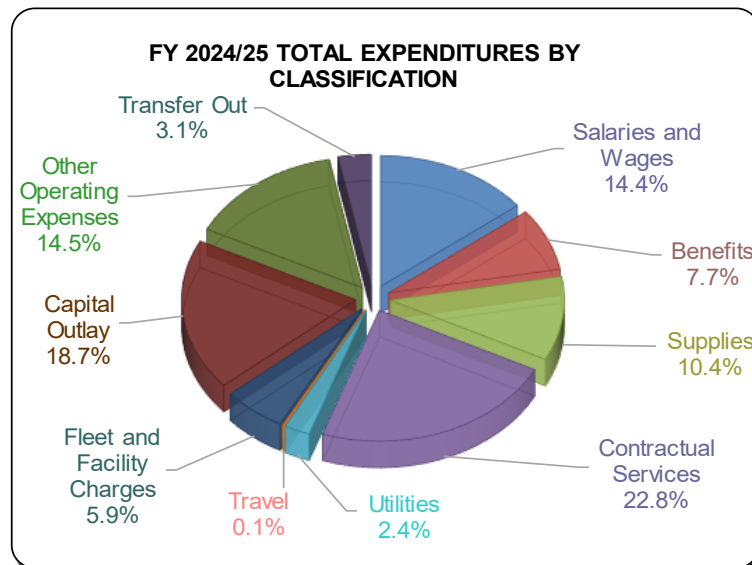
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects	\$ 15,258,177	\$ 13,678,000	\$ 9,422,000	\$ (4,256,000)	(31.1%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 15,258,177	\$ 13,678,000	\$ 9,422,000	\$ (4,256,000)	(31.1%)
<u>REAL ESTATE ACQUISITION FUND #3006</u>					
Real Estate Management Division (REM)					
Projects	\$ 2,628,075	\$ 1,750,000	\$ 1,250,000	\$ (500,000)	(28.6%)
TOTAL -- REAL ESTATE ACQUISITION FUND	\$ 2,628,075	\$ 1,750,000	\$ 1,250,000	\$ (500,000)	(28.6%)
<u>FLEET REPLACEMENT FUND #5002</u>					
Fleet Management Division (FLT)					
Projects	\$ -	\$ -	\$ 250,000	\$ 250,000	N/A
TOTAL -- FLEET REPLACEMENT FUND	\$ -	\$ -	\$ 250,000	\$ 250,000	N/A
<u>DESIGNATED REVENUE FUND #0005</u>					
Projects	\$ 6,430,313	\$ 6,774,376	\$ 2,050,601	\$ (4,723,775)	(69.7%)
TOTAL -- DESIGNATED REVENUE FUND	\$ 6,430,313	\$ 6,774,376	\$ 2,050,601	\$ (4,723,775)	(69.7%)
<u>DUBSDREAD RENEWAL AND REPLACEMENT FUND #0016</u>					
Dubsdread Golf Course (DUB)					
Projects	\$ 64,610	\$ 215,000	\$ 190,000	\$ (25,000)	(11.6%)
TOTAL -- DUBSDREAD RENEWAL AND REPLACEMENT FUND	\$ 64,610	\$ 215,000	\$ 190,000	\$ (25,000)	(11.6%)
<u>OTHER FUNDS</u>					
Projects and Grants Other Funds	\$ 53,148	\$ -	\$ -	\$ -	N/A
TOTAL -- PROJECTS AND GRANTS	\$ 24,434,322	\$ 22,417,376	\$ 13,162,601	\$ (9,254,775)	(41.3%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 144,778,670	\$ 150,400,448	\$ 150,606,191	\$ 205,743	0.1%

BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 19,025,949	\$ 21,414,484	\$ 21,703,724	\$ 289,240	1.4%
Benefits	8,936,715	10,836,920	11,607,343	770,423	7.1%
Supplies	18,061,563	13,530,940	15,516,776	1,985,836	14.7%
Contractual Services	27,622,695	32,011,059	34,390,990	2,379,931	7.4%
Utilities	3,266,350	3,184,400	3,601,702	417,302	13.1%
Travel	59,268	192,100	169,600	(22,500)	(11.7%)
Fleet and Facility Charges	3,901,618	2,827,745	8,841,391	6,013,646	212.7%
Capital Outlay	32,167,894	42,688,328	28,232,521	(14,455,807)	(33.9%)
Other Operating Expenses	26,811,888	22,414,472	21,907,144	(507,328)	(2.3%)
Transfer Out	4,924,730	1,300,000	4,635,000	3,335,000	256.5%
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 144,778,670	\$ 150,400,448	\$ 150,606,191	\$ 205,743	0.1%



BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)

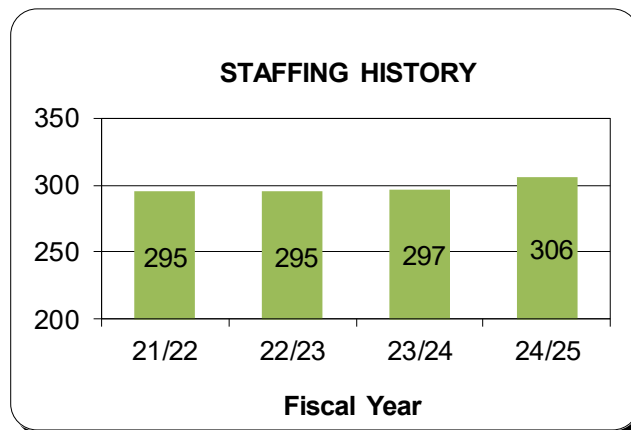
DEPARTMENT STAFFING SUMMARY

Fund	2022/23	2023/24	2024/25
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Chief Financial Officer (FIN)			
0001 Chief Financial Officer	5	5	4
0003 Workday Administration	4	4	4
Accounting and Control Division (ACL)			
0001 Financial Reporting	10	10	10
0002 Accounting Operations	19	19	19
0003 City Grants Management	2	2	2
Management and Budget Division (OMB)			
0001 Management and Budget	7	7	7
Procurement and Contracts Division (PUR)			
0001 Purchasing	17	17	17
0002 Asset Management	3	3	3
0003 City Stores	3	3	3
Real Estate Management Division (REM)			
0001 Real Estate Management	4	4	5
Information Technology Division (TMD)			
0001 Chief Information Officer	10	10	10
0002 Strategic Support	25	25	23
0003 Computer Operations	24	24	23
0004 IT Security and Architecture	16	16	15
0005 Systems Support and Development	25	25	30
Treasury Division (TRS)			
0001 Treasury Administration	4	4	4
TOTAL -- GENERAL FUND	178	178	179
<u>FACILITIES MANAGEMENT FUND #5005</u>			
Facilities Management Division (FAC)			
0001 Facilities Management	52	54	54
TOTAL -- FACILITIES MANAGEMENT FUND	52	54	54
<u>FLEET MANAGEMENT FUND #5001</u>			
Fleet Management Division (FLT)			
0001 Fleet Management Admin.	7	7	7
0003 Fleet Management Maintenance	46	46	53
0008 Fleet Management - Fuel	1	1	1
TOTAL -- FLEET MANAGEMENT FUND	54	54	61

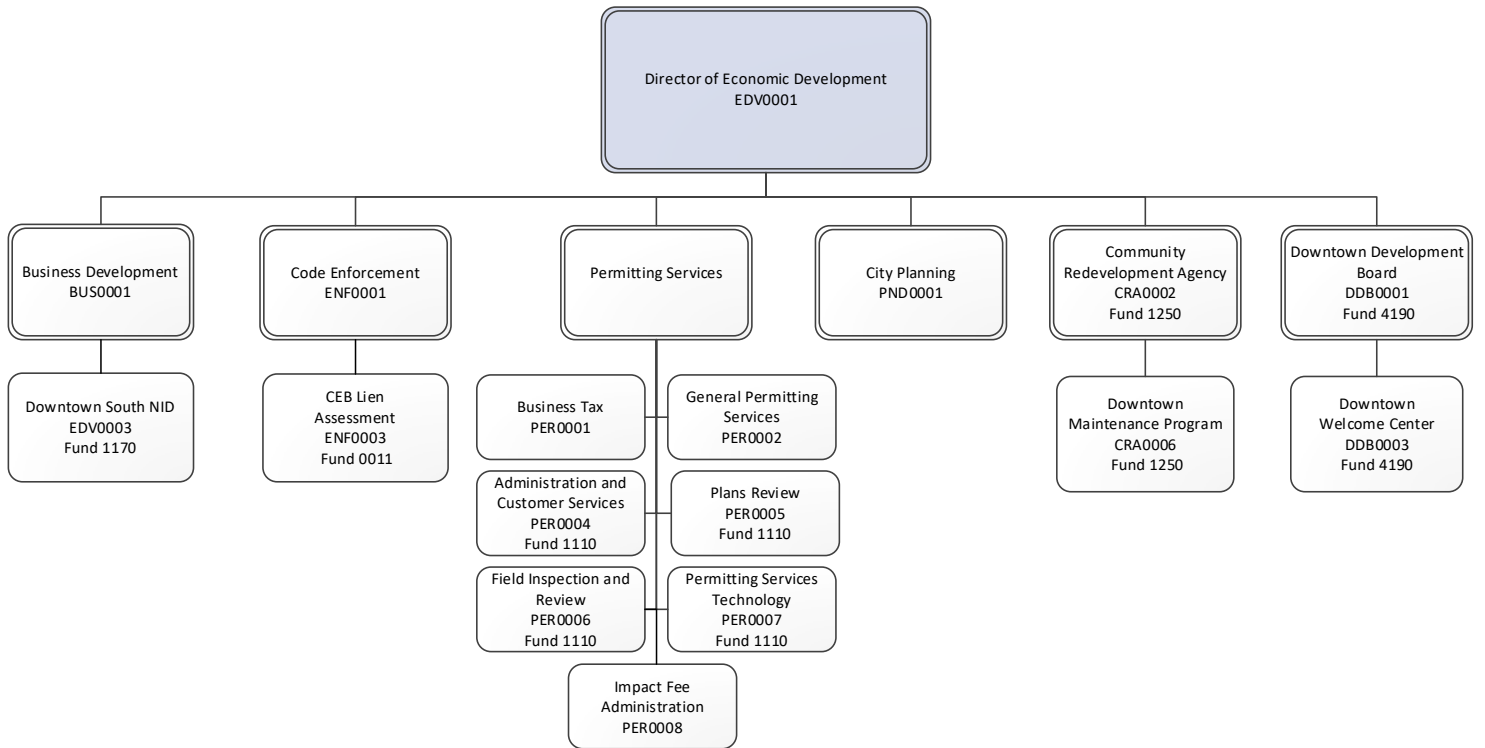
BUSINESS AND FINANCIAL SERVICES (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY (continued)

Fund	2022/23	2023/24	2024/25
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
FLEET REPLACEMENT FUND #5002			
Fleet Management Division (FLT)			
0005_C Fleet Replacement Program	2	2	3
TOTAL -- FLEET REPLACEMENT FUND	2	2	3
RISK MANAGEMENT FUND #5015			
Risk Management Division (RMD)			
0001 Risk Management Administration	8	8	8
TOTAL -- RISK MANAGEMENT FUND	8	8	8
FIRE PENSION FUND #6501			
Treasury Division (PEN)			
0010 Pension Management Support	1	1	1
TOTAL -- FIRE PENSION FUND	1	1	1
TOTAL -- BUSINESS AND FINANCIAL SERVICES	295	297	306



ECONOMIC DEVELOPMENT DEPARTMENT (as of July 15, 2024)



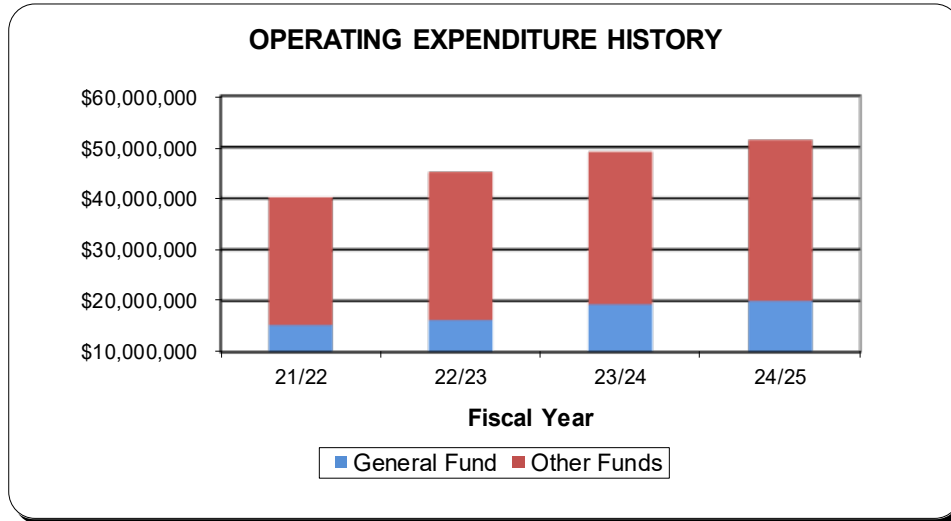
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 15, 2024)

DEPARTMENT EXPENDITURE SUMMARY

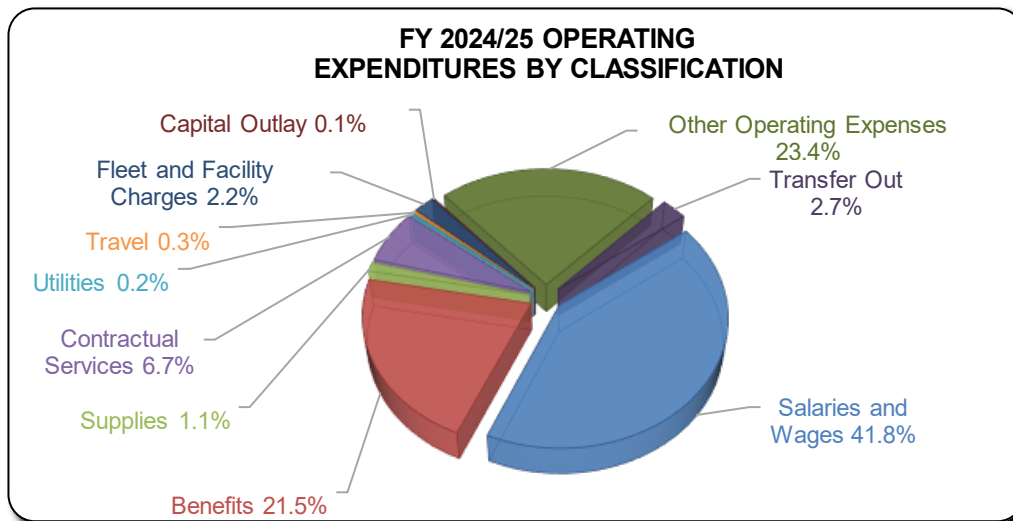
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Director of Economic Development (EDV)					
0001 Director of Economic Development	\$ 940,140	\$ 1,031,283	\$ 1,123,047	\$ 91,764	8.9%
0002 Economic Development Nondepartmental	3,562,711	4,886,122	4,775,131	(110,991)	(2.3%)
Business Development Division (BUS)					
0001 Business Development	933,401	936,587	1,005,270	68,683	7.3%
Permitting Services Division (PER)					
0001 Business Tax	483,606	491,606	489,935	(1,671)	(0.3%)
0002 General Permitting Services	2,247,401	3,087,429	3,042,014	(45,415)	(1.5%)
0008 Impact Fee Administration	-	-	6,661	6,661	N/A
Code Enforcement Division (ENF)					
0001 Code Enforcement	5,013,434	5,375,872	5,910,037	534,165	9.9%
City Planning Division (PND)					
0001 City Planning	3,084,463	3,496,649	3,628,796	132,147	3.8%
TOTAL -- GENERAL FUND	\$ 16,265,157	\$ 19,305,548	\$ 19,980,891	\$ 675,343	3.5%
CEB LIEN ASSESSMENT FUND #0011					
Code Enforcement Division (ENF)					
0003 Code Enforcement Board Lien Assessment	\$ 522,169	\$ 800,000	\$ 1,200,000	\$ 400,000	50.0%
TOTAL -- CEB LIEN ASSESSMENT FUND	\$ 522,169	\$ 800,000	\$ 1,200,000	\$ 400,000	50.0%
BUILDING CODE ENFORCEMENT FUND #1110					
Permitting Services Division (PER)					
0004 Administration and Customer Services	\$ 7,860,937	\$ 9,198,022	\$ 9,417,766	\$ 219,744	2.4%
0005 Plans Review	2,286,469	3,029,322	3,129,489	100,167	3.3%
0006 Field Inspection and Review	4,818,424	5,149,598	4,540,149	(609,449)	(11.8%)
0007 Permitting Services Technology	1,272,700	1,719,994	1,796,548	76,554	4.5%
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$ 16,238,530	\$ 19,096,936	\$ 18,883,952	\$ (212,984)	(1.1%)
DOWNTOWN SOUTH NID FUND #1170					
Director of Economic Development (EDV)					
0003 Downtown South Neighborhood Improvement District	\$ 49,283	\$ 359,434	\$ 393,743	\$ 34,309	9.5%
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ 49,283	\$ 359,434	\$ 393,743	\$ 34,309	9.5%
COMMUNITY REDEVELOPMENT AGENCY FUND #1250					
Community Redevelopment Agency (CRA)					
0002 Community Redevelopment Agency	\$ 1,882,154	\$ 2,282,560	\$ 2,484,940	\$ 202,380	8.9%
0005 Community Redevelopment Agency Nondepartmental	3,117,087	2,534,017	3,075,100	541,083	21.4%
0006 Downtown Maintenance Program	2,131,233	2,629,879	2,815,527	185,648	7.1%
Code Enforcement Division (ENF)					
0004 Code Enforcement - CRA	195,409	358,596	372,339	13,743	3.8%
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 7,325,883	\$ 7,805,052	\$ 8,747,906	\$ 942,854	12.1%
DOWNTOWN DEVELOPMENT BOARD FUND #4190					
Downtown Development Board (DDB)					
0001 Downtown Development Board	\$ 616,710	\$ 986,750	\$ 1,460,363	\$ 473,613	48.0%
0002 Downtown Development Board Nondepartmental	4,021,000	610,195	616,167	5,972	1.0%
0003 Downtown Welcome Center	110,964	114,000	139,000	25,000	21.9%
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 4,748,674	\$ 1,710,945	\$ 2,215,530	\$ 504,585	29.5%
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$ 45,149,696	\$ 49,077,915	\$ 51,422,022	\$ 2,344,107	4.8%

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 17,690,313	\$ 20,601,245	\$ 21,488,878	\$ 887,633	4.3%
Benefits	8,253,444	10,254,782	11,058,016	803,234	7.8%
Supplies	420,441	667,900	566,240	(101,660)	(15.2%)
Contractual Services	2,643,979	3,452,164	3,421,166	(30,998)	(0.9%)
Utilities	101,169	117,430	122,410	4,980	4.2%
Travel	55,662	150,300	166,500	16,200	10.8%
Fleet and Facility Charges	979,138	1,150,243	1,134,622	(15,621)	(1.4%)
Capital Outlay	109	500,050	30,000	(470,050)	(94.0%)
Other Operating Expenses	13,477,935	11,383,801	12,034,190	650,389	5.7%
Transfer Out	1,527,505	800,000	1,400,000	600,000	75.0%
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$ 45,149,696	\$ 49,077,915	\$ 51,422,022	\$ 2,344,107	4.8%



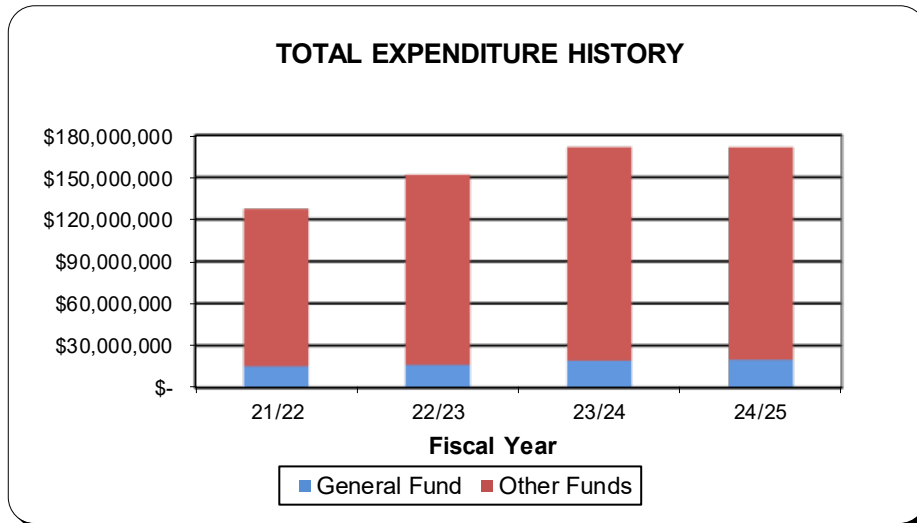
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 15, 2024)

DEPARTMENT NON-OPERATING EXPENDITURES

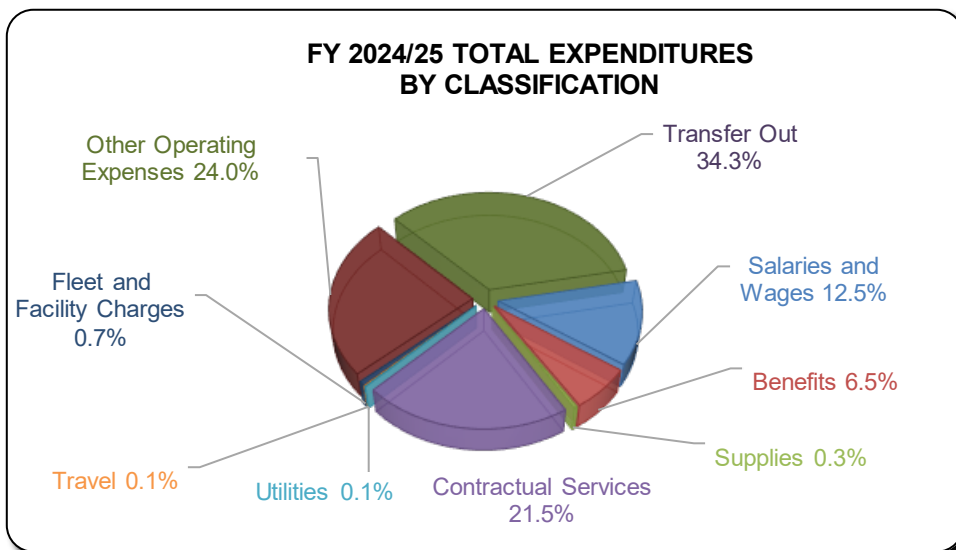
Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
<u>BUILDING CODE ENFORCEMENT FUND #1110</u>					
Permitting Services Division (PER)					
Projects and Grants	\$ 1,188,162	\$ -	\$ -	\$ -	N/A
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$ 1,188,162	\$ -	\$ -	\$ -	N/A
<u>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</u>					
Community Redevelopment Agency (CRA)					
Projects and Grants	\$ 19,212,392	\$ 31,707,237	\$ 32,364,692	\$ 657,455	2.1%
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 19,212,392	\$ 31,707,237	\$ 32,364,692	\$ 657,455	2.1%
<u>DOWNTOWN DEVELOPMENT BOARD FUND #4190</u>					
Downtown Development Board (DDB)					
Projects and Grants	\$ 1,229,249	\$ 3,066,678	\$ 2,285,350	\$ (781,328)	(25.5%)
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 1,229,249	\$ 3,066,678	\$ 2,285,350	\$ (781,328)	(25.5%)
<u>DOWNTOWN SOUTH NID FUND #1170</u>					
Director of Economic Development (EDV)					
Projects and Grants	\$ 1,875,791	\$ 470,710	\$ 550,000	\$ 79,290	16.8%
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ 1,875,791	\$ 470,710	\$ 550,000	\$ 79,290	16.8%
<u>DESIGNATED REVENUE FUND #0005</u>					
Projects and Grants	\$ 926,405	\$ 500,000	\$ 500,000	\$ -	0.0%
TOTAL -- DESIGNATED REVENUE FUND	\$ 926,405	\$ 500,000	\$ 500,000	\$ -	0.0%
<u>CRA TRUST FUNDS #1251 - #1253</u>					
Community Redevelopment Agency (CRA)					
0001 CRA Downtown Trust	\$ 51,377,327	\$ 52,456,473	\$ 49,573,687	\$ (2,882,786)	(5.5%)
0003 CRA III Trust	10,585,426	11,362,656	10,523,641	(839,015)	(7.4%)
0004 CRA IV Republic Drive Trust	19,808,659	22,971,501	24,207,934	1,236,433	5.4%
TOTAL -- CRA TRUST FUNDS	\$ 81,771,413	\$ 86,790,630	\$ 84,305,262	\$ (2,485,368)	(2.9%)
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 510,793	\$ -	\$ -	\$ -	N/A
TOTAL -- OTHER FUNDS	\$ 510,793	\$ -	\$ -	\$ -	N/A
TOTAL -- PROJECTS, GRANTS & NON-OPERATING	\$ 106,714,205	\$ 122,535,255	\$ 120,005,304	\$ (2,529,951)	(2.1%)
TOTAL -- ECONOMIC DEVELOPMENT	\$ 151,863,901	\$ 171,613,170	\$ 171,427,326	\$ (185,844)	(0.1%)

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



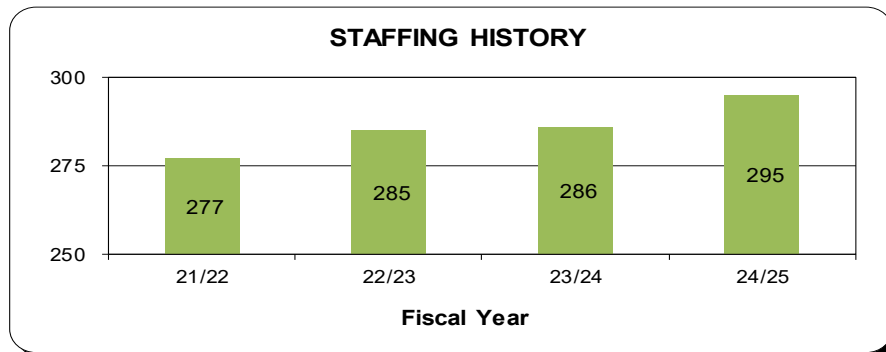
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 19,683,509	\$ 20,601,245	\$ 21,488,878	\$ 887,633	4.3%
Benefits	8,253,444	10,254,782	11,058,016	803,234	7.8%
Supplies	1,150,963	667,900	566,240	(101,660)	(15.2%)
Contractual Services	11,203,441	36,391,276	36,786,277	395,001	1.1%
Utilities	194,891	117,841	122,949	5,108	4.3%
Travel	57,557	150,300	166,500	16,200	10.8%
Fleet and Facility Charges	1,424,364	1,150,243	1,134,622	(15,621)	(1.4%)
Capital Outlay	8,213,191	830,050	30,000	(800,050)	(96.4%)
Other Operating Expenses	40,406,926	40,161,917	41,100,084	938,167	2.3%
Transfer Out	61,275,614	61,287,616	58,973,760	(2,313,856)	(3.8%)
TOTAL -- ECONOMIC DEVELOPMENT	\$ 151,863,901	\$ 171,613,170	\$ 171,427,326	\$ (185,844)	(0.1%)



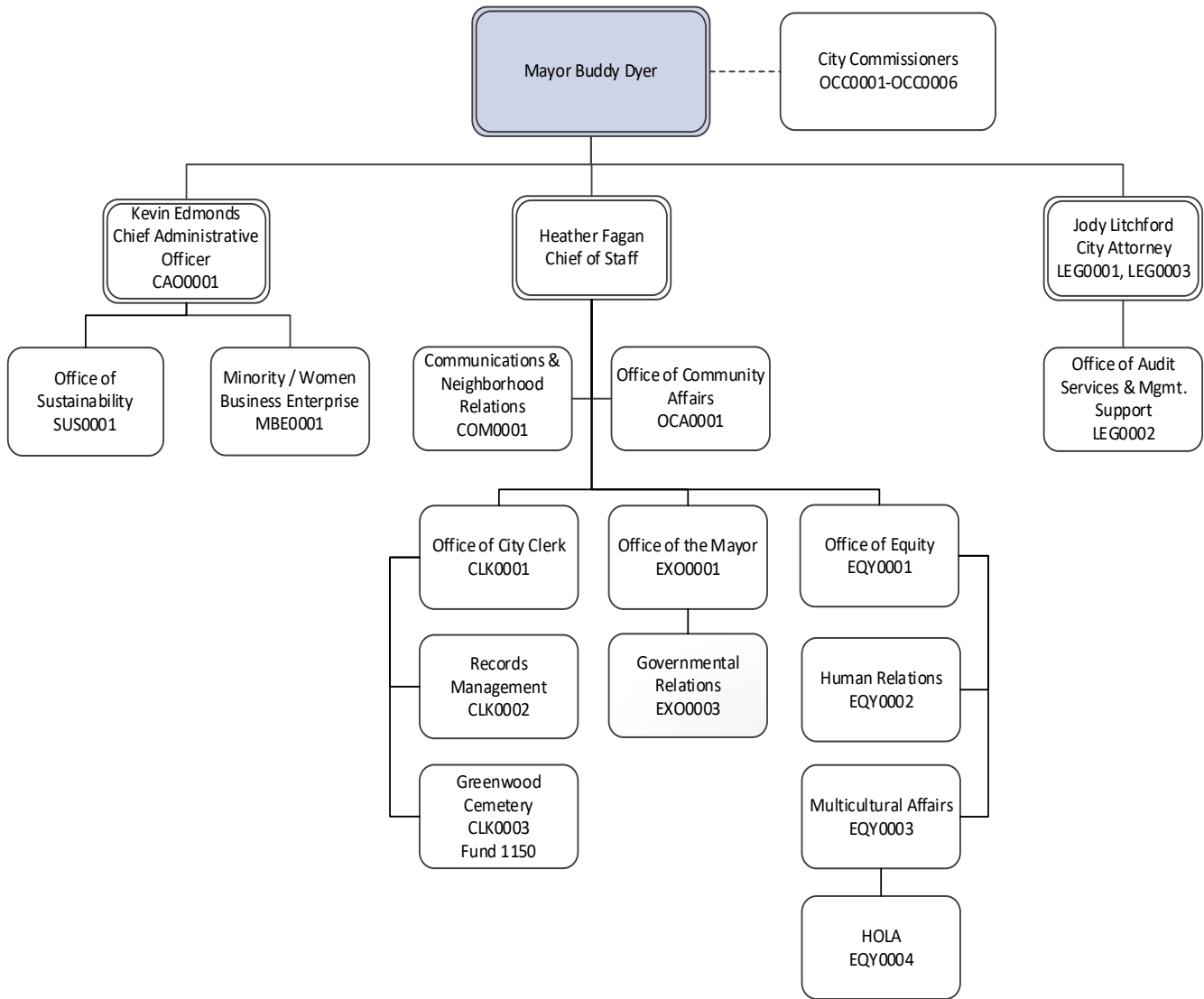
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY

	2022/23 Final Staffing	2023/24 Adopted Staffing	2024/25 Proposed Staffing
GENERAL FUND #0001			
Director of Economic Development (EDV)			
0001 Director of Economic Development	8	9	11
Business Development Division (BUS)			
0001 Business Development	8	8	8
Permitting Services Division (PER)			
0001 Business Tax	4	4	4
0002 General Permitting Services	17	20	20
0008 Impact Fee Administration	3	3	4
Code Enforcement Division (ENF)			
0001 Code Enforcement	40	40	41
City Planning Division (PND)			
0001 City Planning	26	26	26
TOTAL GENERAL FUND	106	110	114
CEB LIEN ASSESSMENT FUND #0011			
Code Enforcement Division (ENF)			
0003 Code Enforcement Board Lien Assessment	1	1	1
TOTAL -- CEB LIEN ASSESSMENT FUND	1	1	1
BUILDING CODE ENFORCEMENT FUND #1110			
Permitting Services Division (PER)			
0004 Administration and Customer Services	55	55	54
0005 Plans Review	28	25	25
0006 Field Inspection and Review	37	37	37
0007 Permitting Services Technology	4	5	7
TOTAL BUILDING CODE ENFORCEMENT FUND	124	122	123
DOWNTOWN SOUTH NID FUND #1170			
Director of Economic Development (EDV)			
0003 Downtown South Neighborhood Improvement District	1	-	-
TOTAL -- DOWNTOWN SOUTH NID FUND	1	-	-
COMMUNITY REDEVELOPMENT AGENCY FUND #1250			
Community Redevelopment Agency (CRA)			
0002 Community Redevelopment Agency	20	20	24
0006 Downtown Maintenance Program	29	29	29
Code Enforcement Division (ENF)			
0004 Code Enforcement - CRA	4	4	4
TOTAL COMMUNITY REDEVELOPMENT AGENCY	53	53	57
TOTAL -- ECONOMIC DEVELOPMENT	285	286	295



EXECUTIVE OFFICES (as of July 15, 2024)



EXECUTIVE OFFICES (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Office of the Mayor (EXO)					
0001 Office of the Mayor	\$ 1,880,215	\$ 2,459,511	\$ 2,421,170	\$ (38,341)	(1.6%)
0002 Executive Offices Nondepartmental	-	(351,000)	(900,000)	(549,000)	156.4%
0003 Governmental Relations	1,037,950	1,166,449	1,201,926	35,477	3.0%
0006 Multicultural Affairs	3	-	-	-	N/A
0007 Human Relations	51	-	-	-	N/A
Office of Equity (EQY) ¹					
0001 Office of Equity	146,062	418,567	456,487	37,920	9.1%
0002 Human Relations	456,097	734,441	747,558	13,117	1.8%
0003 Multicultural Affairs	301,487	462,582	462,564	(18)	(0.0%)
0004 HOLA	236,622	251,612	322,472	70,860	28.2%
Office of Community Affairs (OCA)					
0001 Community Affairs	734,105	938,264	972,573	34,309	3.7%
0003 OCA Grants	3,830,325	4,261,433	4,261,433	-	0.0%
Office of Communications & Neighborhood Relations (COM)					
0001 Communications and Neighborhood Relations	2,557,761	2,853,659	3,094,672	241,013	8.4%
Office of the City Clerk (CLK)					
0001 City Clerk	974,358	1,094,406	1,107,644	13,238	1.2%
0002 Records Management	548,332	596,453	824,962	228,509	38.3%
0005 City Elections	9,110	598,022	26,000	(572,022)	(95.7%)
TOTAL -- MAYOR	\$ 12,712,477	\$ 15,484,399	\$ 14,999,461	\$ (484,938)	(3.1%)
Office of City Commissioners (OCC)					
0001 City Commissioner District 1	\$ 436,807	\$ 469,583	\$ 485,777	\$ 16,194	3.4%
0002 City Commissioner District 2	365,667	461,314	473,916	12,602	2.7%
0003 City Commissioner District 3	398,889	471,430	487,280	15,850	3.4%
0004 City Commissioner District 4	388,486	481,777	496,050	14,273	3.0%
0005 City Commissioner District 5	418,544	448,365	464,847	16,482	3.7%
0006 City Commissioner District 6	436,935	450,831	465,194	14,363	3.2%
TOTAL -- CITY COMMISSIONERS	\$ 2,445,328	\$ 2,783,300	\$ 2,873,064	\$ 89,764	3.2%
Office of Chief Administrative Officer (CAO)					
0001 Chief Administrative Officer	\$ 1,257,828	\$ 1,514,069	\$ 1,732,845	\$ 218,776	14.4%
0002 Workplace Giving	31,456	39,000	39,000	-	0.0%
Minority / Women Business Enterprises (MBE)					
0001 MWBE	1,246,911	1,387,734	1,375,772	(11,962)	(0.9%)
0002 Community Employment	162,041	179,300	187,553	8,253	4.6%
Office of Sustainability (SUS) ²					
0001 Office of Sustainability	867,203	1,535,942	1,510,605	(25,337)	(1.6%)
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	\$ 3,565,438	\$ 4,656,045	\$ 4,845,775	\$ 189,730	4.1%

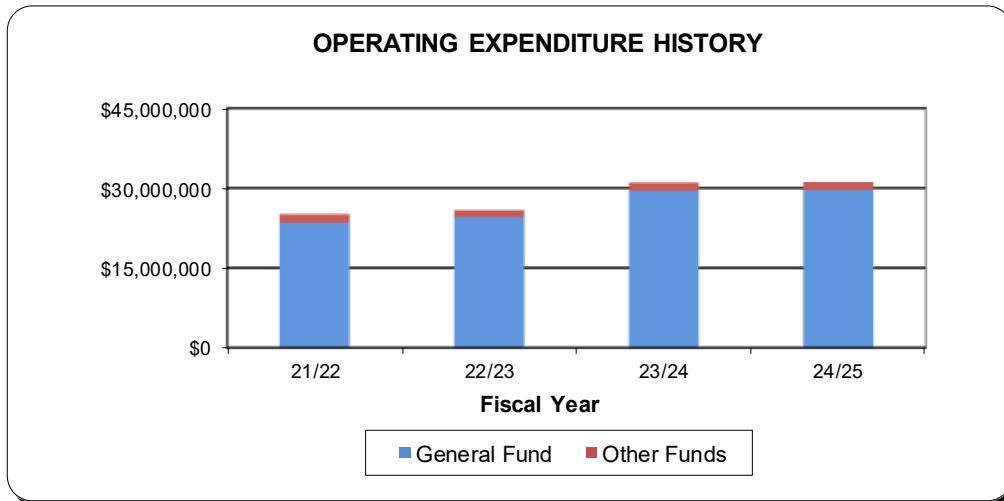
(1) For 2021/22 a new Office of Equity was created; HOLA, Multicultural Affairs, and Human Relations were transferred under it throughout the year.

(2) For 2022/23, all Office of Sustainability budgets have been consolidated into one line on the General Fund.

EXECUTIVE OFFICES (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
City Attorney's Office (LEG)					
0001 City Attorney	\$ 5,033,704	\$ 5,652,354	\$ 5,969,950	\$ 317,596	5.6%
0002 Audit Services and Management Support	771,302	925,405	927,309	1,904	0.2%
TOTAL -- CITY ATTORNEYS OFFICE	\$ 5,805,006	\$ 6,577,759	\$ 6,897,259	\$ 319,500	4.9%
TOTAL -- GENERAL FUND	\$ 24,528,250	\$ 29,501,503	\$ 29,615,559	\$ 114,056	0.4%
RISK MANAGEMENT FUND #5015					
City Attorney's Office (LEG)					
0003 Risk Management Legal Support	\$ 680,139	\$ 666,798	\$ 651,761	\$ (15,037)	(2.3%)
TOTAL -- RISK MANAGEMENT FUND	\$ 680,139	\$ 666,798	\$ 651,761	\$ (15,037)	(2.3%)
GREENWOOD CEMETERY FUND #1150					
Office of the City Clerk (CLK)					
0003 Greenwood Cemetery	\$ 622,490	\$ 797,971	\$ 795,771	\$ (2,200)	(0.3%)
0004 Cemetery Trust Nondepartmental	24,600	34,954	56,491	21,537	61.6%
TOTAL -- GREENWOOD CEMETERY FUND	\$ 647,090	\$ 832,925	\$ 852,262	\$ 19,337	2.3%
SOLID WASTE FUND #4150					
Office of Sustainability (SUS) ²					
0002 Solid Waste Sustainability Support	\$ 275	\$ -	\$ -	\$ -	NA
TOTAL -- SOLID WASTE FUND	\$ 275	\$ -	\$ -	\$ -	NA
TOTAL -- EXECUTIVE OFFICES OPERATING	\$ 25,855,753	\$ 31,001,226	\$ 31,119,582	\$ 118,356	0.4%

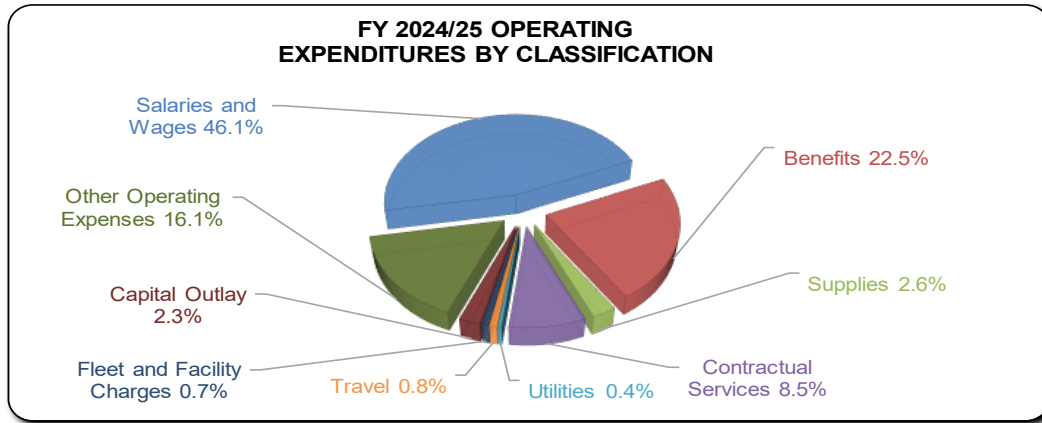


(2) For 2022/23, all Office of Sustainability budgets have been consolidated into one line on the General Fund.

EXECUTIVE OFFICES (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 12,628,487	\$ 14,450,536	\$ 14,334,784	\$ (115,752)	(0.8%)
Benefits	5,256,215	6,477,494	7,015,691	538,197	8.3%
Supplies	603,393	779,192	822,684	43,492	5.6%
Contractual Services	2,058,793	3,198,455	2,637,213	(561,242)	(17.5%)
Utilities	96,532	120,942	128,177	7,235	6.0%
Travel	174,563	238,761	246,330	7,569	3.2%
Fleet and Facility Charges	237,898	213,101	209,854	(3,247)	(1.5%)
Capital Outlay	19,140	689,680	729,180	39,500	5.7%
Other Operating Expenses	4,386,934	4,833,065	4,995,669	162,604	3.4%
Transfer Out	393,798	-	-	-	N/A
TOTAL -- EXECUTIVE OFFICES OPERATING	\$ 25,855,753	\$ 31,001,226	\$ 31,119,582	\$ 118,356	0.4%

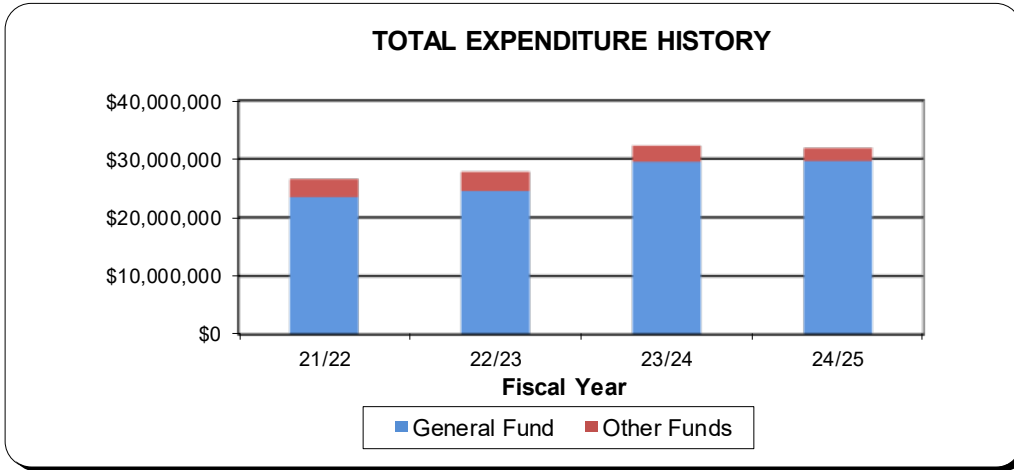


DEPARTMENT NON-OPERATING EXPENDITURES

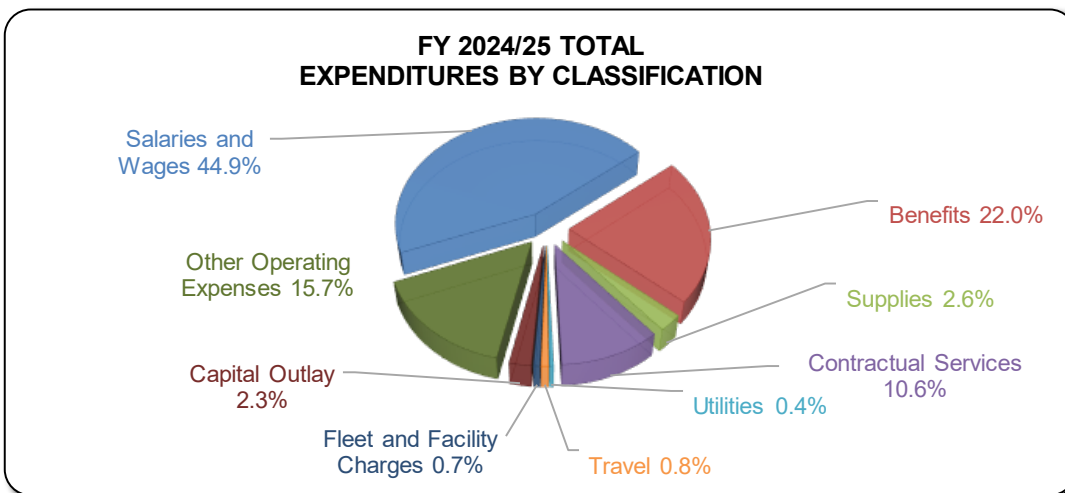
Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
CAPITAL IMPROVEMENTS FUND #3001					
Office of the Mayor (EXO)					
Projects and Grants	\$ 541	\$ -	\$ -	\$ -	N/A
Office of Chief Administrative Officer (CAO)					
Projects and Grants	443,621	300,000	-	(300,000)	(100.0%)
Office of Communications & Neighborhood Relations (COM)					
Projects and Grants	78,087	-	-	-	N/A
Office of the City Clerk (CLK)					
Projects and Grants	109,472	350,000	125,000	(225,000)	(64.3%)
Office of City Commissioners (OCC)					
Projects and Grants	111,776	-	-	-	N/A
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 743,496	\$ 650,000	\$ 125,000	\$ (525,000)	(80.8%)
OTHER FUNDS					
Projects and Grants	\$ 1,219,758	\$ 600,000	\$ 600,000	\$ -	0.0%
TOTAL -- OTHER FUNDS	\$ 1,219,758	\$ 600,000	\$ 600,000	\$ -	0.0%
TOTAL -- PROJECTS AND GRANTS	\$ 1,963,254	\$ 1,250,000	\$ 725,000	\$ (525,000)	(42.0%)
TOTAL -- EXECUTIVE OFFICES	\$ 27,819,007	\$ 32,251,226	\$ 31,844,582	\$ (406,644)	(1.3%)

EXECUTIVE OFFICES (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 12,924,069	\$ 14,450,536	\$ 14,334,784	\$ (115,752)	(0.8%)
Benefits	5,325,173	6,477,494	7,015,691	538,197	8.3%
Supplies	742,812	779,192	822,684	43,492	5.6%
Contractual Services	2,996,203	4,448,455	3,362,213	(1,086,242)	(24.4%)
Utilities	128,334	120,942	128,177	7,235	6.0%
Travel	184,520	238,761	246,330	7,569	3.2%
Fleet and Facility Charges	397,100	213,101	209,854	(3,247)	(1.5%)
Capital Outlay	34,140	689,680	729,180	39,500	5.7%
Other Operating Expenses	4,618,527	4,833,065	4,995,669	162,604	3.4%
Transfer Out	468,131	-	-	-	N/A
TOTAL -- EXECUTIVE OFFICES	\$ 27,819,007	\$ 32,251,226	\$ 31,844,582	\$ (406,644)	(1.3%)



EXECUTIVE OFFICES (as of July 15, 2024)

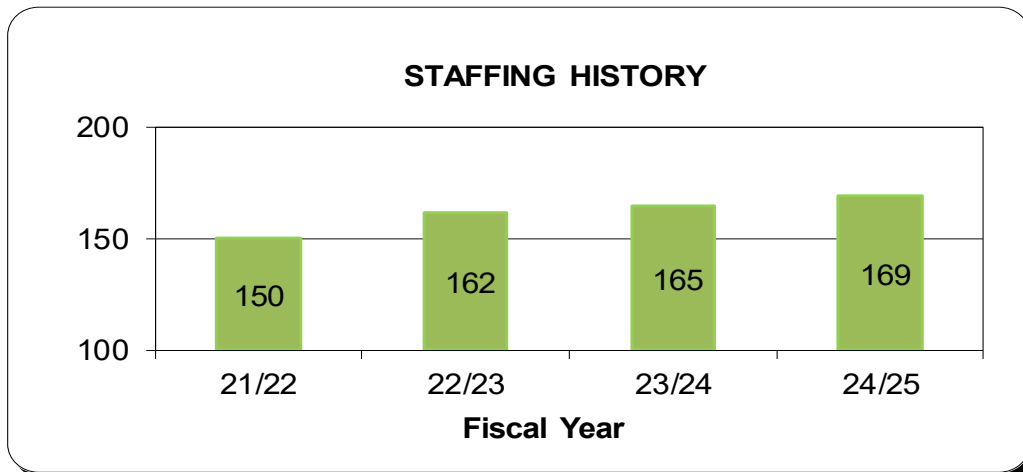
DEPARTMENT STAFFING SUMMARY

	2022/23 Final Staffing	2023/24 Adopted Staffing	2024/25 Proposed Staffing
<u>GENERAL FUND #0001</u>			
Office of the Mayor (EXO)			
0001 Office of the Mayor	12	12	12
0003 Governmental Relations	3	3	3
Office of Equity (EQY)			
0001 Office of Equity	3	3	3
0002 Human Relations	6	6	6
0003 Multicultural Affairs	3	3	3
0004 HOLA	2	2	3
Office of Community Affairs (OCA)			
0001 Community Affairs	6	6	6
Office of Communications (COM)			
0001 Communications and Neighborhood Relations	21	22	22
Office of the City Clerk (CLK)			
0001 City Clerk	9	9	9
0002 Records Management	5	5	7
TOTAL -- MAYOR	70	71	74
Office of City Commissioners (OCC)			
0001 City Commissioner District 1	3	3	3
0002 City Commissioner District 2	3	3	3
0003 City Commissioner District 3	3	3	3
0004 City Commissioner District 4	3	3	3
0005 City Commissioner District 5	3	3	3
0006 City Commissioner District 6	3	3	3
TOTAL -- COMMISSIONERS	18	18	18
Office of Chief Administrative Officer (CAO)			
0001 Chief Administrative Officer	6	6	7
Minority / Women Business Enterprises (MBE)			
0001 MWBE	10	10	9
0002 Community Employment	5	5	5
Office of Sustainability (SUS) ¹			
0001 Office of Sustainability	10	12	12
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	31	33	33
City Attorney's Office (LEG)			
0001 City Attorney	30	30	31
0002 Audit Services and Management Support	5	5	5
TOTAL -- CITY ATTORNEY'S OFFICE	35	35	36
TOTAL -- GENERAL FUND	154	157	161

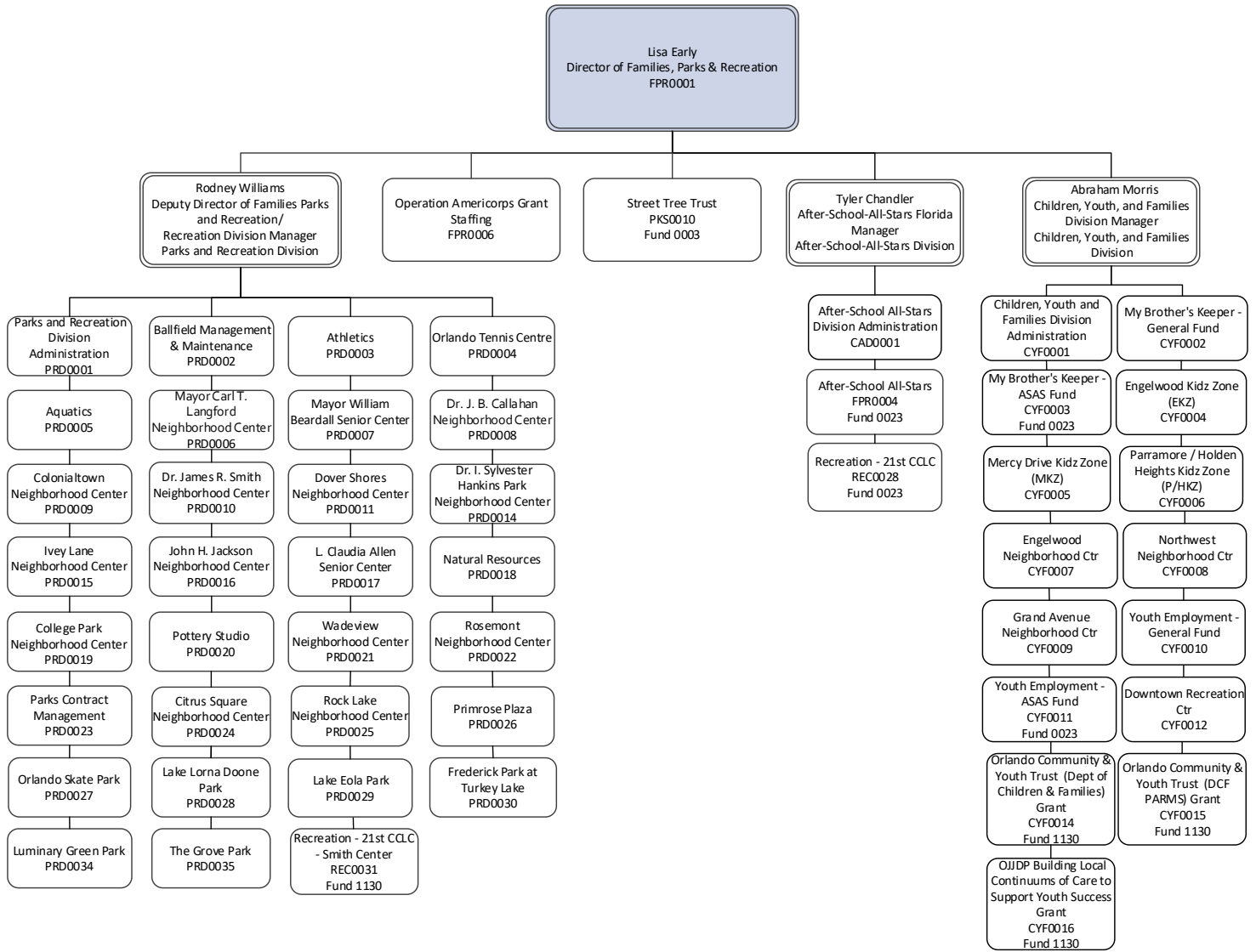
EXECUTIVE OFFICES (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY (continued)

	2022/23 Final Staffing	2023/24 Adopted Staffing	2024/25 Proposed Staffing
RISK MANAGEMENT FUND #5015			
City Attorney's Office (LEG)			
0003 Risk Management Legal Support	5	5	5
TOTAL -- RISK MANAGEMENT FUND	5	5	5
GREENWOOD CEMETERY FUND #1150			
Office of the City Clerk (CLK)			
0003 Greenwood Cemetery	3	3	3
TOTAL -- GREENWOOD CEMETERY FUND	3	3	3
TOTAL -- EXECUTIVE OFFICES	162	165	169



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Director of Families Parks and Recreation (FPR)					
0001 Director of Families Parks and Recreation	\$ 2,351,122	\$ 2,975,958	\$ 3,369,631	\$ 393,673	13.2%
0002 Families Parks and Recreation Nondept	1,666,396	2,101,048	2,836,569	735,521	35.0%
0003 Children and Education	1,749,555	-	8,934	8,934	N/A
0006 Operation AmeriCorps Grant Staffing	333,897	290,044	307,859	17,815	6.1%
After-School-All-Stars Division (CAD)					
0001 Children Affairs Division Administration	639,748	646,658	211,996	(434,662)	(67.2%)
Parks Division (PKS) ¹					
0001 Parks Administration	3,300,424	4,304,438	-	(4,304,438)	(100.0%)
0002 Forestry	2,335,265	2,739,090	-	(2,739,090)	(100.0%)
0003 Production and Grounds Maintenance	1,949,589	2,268,404	-	(2,268,404)	(100.0%)
0004 Parks Contract Management	3,089,326	2,579,939	-	(2,579,939)	(100.0%)
0005 Environmental Horticulture	1,988,079	2,410,872	-	(2,410,872)	(100.0%)
0006 Green Up	410,816	425,403	-	(425,403)	(100.0%)
0007 Lake Eola Park	1,956,322	978,594	-	(978,594)	(100.0%)
0008 Frederick Park at Turkey Lake	1,476,040	1,417,018	-	(1,417,018)	(100.0%)
0009 Loch Haven Center	110	-	-	-	N/A
0011 Luminary Green Park	35,224	231,836	-	(231,836)	(100.0%)
0012 The Grove Park	-	266,946	-	(266,946)	(100.0%)
Recreation Division (REC) ¹					
0001 Recreation Administration	1,632,740	1,406,031	-	(1,406,031)	(100.0%)
0002 Recreation Maintenance	5,546,891	7,091,904	-	(7,091,904)	(100.0%)
0003 Athletics	903,562	944,100	-	(944,100)	(100.0%)
0004 Orlando Tennis Centre	377,992	612,860	-	(612,860)	(100.0%)
0005 Aquatics	2,183,852	1,743,168	-	(1,743,168)	(100.0%)
0006 Mayor Carl T. Langford Neighborhood Center	362,415	241,420	-	(241,420)	(100.0%)
0007 Mayor William Beardall Senior Center	743,854	659,247	-	(659,247)	(100.0%)
0008 Dr. J. B. Callahan Neighborhood Center	651,478	586,384	-	(586,384)	(100.0%)
0009 Colonialtown Neighborhood Center	166,735	154,413	-	(154,413)	(100.0%)
0010 Dr. James R. Smith Neighborhood Center	1,027,917	774,487	-	(774,487)	(100.0%)
0011 Dover Shores Neighborhood Center	987,649	795,028	-	(795,028)	(100.0%)
0012 Downtown Recreation Complex	1,267	-	-	-	N/A
0014 Dr. I. Sylvester Hankins Park Neighborhood Center	147,623	106,966	-	(106,966)	(100.0%)
0015 Ivey Lane Neighborhood Center	261,861	184,773	-	(184,773)	(100.0%)
0016 John H. Jackson Neighborhood Center	603,011	626,689	-	(626,689)	(100.0%)
0017 L. Claudia Allen Senior Center	504,105	469,100	-	(469,100)	(100.0%)
0019 College Park Neighborhood Center	901,056	806,514	-	(806,514)	(100.0%)
0020 Pottery Studio	463,929	313,886	-	(313,886)	(100.0%)
0021 Wadeview Neighborhood Center	418,181	383,683	-	(383,683)	(100.0%)
0022 Rosemont Neighborhood Center	1,010,570	929,152	-	(929,152)	(100.0%)
0024 Citrus Square Neighborhood Center	176,289	165,950	-	(165,950)	(100.0%)
0025 Rock Lake Neighborhood Center	361,834	221,920	-	(221,920)	(100.0%)
0026 Primrose Plaza	275,058	253,707	-	(253,707)	(100.0%)
0027 Orlando Skate Park	216,487	230,468	-	(230,468)	(100.0%)
0029 Lake Lorna Doone Park	962,335	837,457	-	(837,457)	(100.0%)

(1) Parks Division and Recreation Division merged into new Parks and Recreation Division effective October 1, 2024.

FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

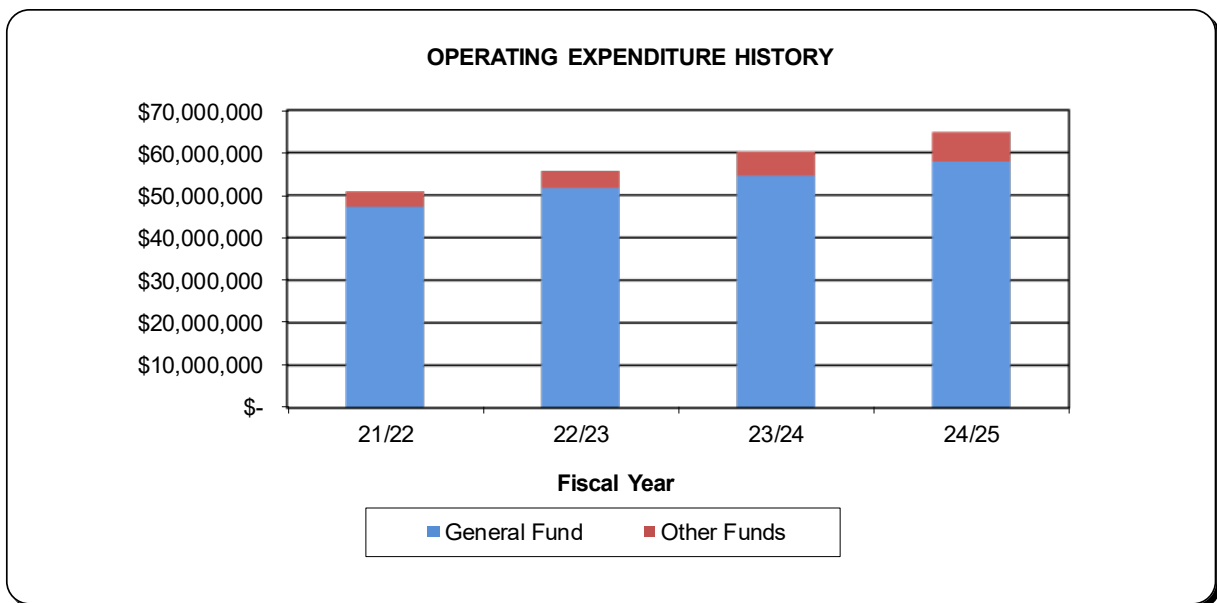
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
Parks Recreation Division (PRD)¹					
0001 Parks and Recreation Division Administration	-	-	9,967,961	9,967,961	N/A
0002 Ballfield Management & Maintenance	-	-	4,920,706	4,920,706	N/A
0003 Athletics	-	-	954,014	954,014	N/A
0004 Orlando Tennis Centre	-	-	627,667	627,667	N/A
0005 Aquatics	-	-	1,858,982	1,858,982	N/A
0006 Mayor Carl T. Langford Neighborhood Center	-	-	250,256	250,256	N/A
0007 Mayor William Beardall Senior Center	-	-	755,355	755,355	N/A
0008 Dr. J. B. Callahan Neighborhood Center	-	-	586,281	586,281	N/A
0009 Colonialtown Neighborhood Center	-	-	155,281	155,281	N/A
0010 Dr. James R. Smith Neighborhood Center	-	-	857,486	857,486	N/A
0011 Dover Shores Neighborhood Center	-	-	896,161	896,161	N/A
0013 Forestry	-	-	2,841,290	2,841,290	N/A
0014 Dr. I. Sylvester Hankins Park Neighborhood Center	-	-	116,500	116,500	N/A
0015 Ivey Lane Neighborhood Center	-	-	276,566	276,566	N/A
0016 John H. Jackson Neighborhood Center	-	-	558,569	558,569	N/A
0017 L. Claudia Allen Senior Center	-	-	503,747	503,747	N/A
0018 Natural Resources	-	-	4,987,375	4,987,375	N/A
0019 College Park Neighborhood Center	-	-	912,562	912,562	N/A
0020 Pottery Studio	-	-	398,331	398,331	N/A
0021 Wadeview Neighborhood Center	-	-	392,668	392,668	N/A
0022 Rosemont Neighborhood Center	-	-	941,242	941,242	N/A
0023 Parks Contract Management	-	-	2,476,556	2,476,556	N/A
0024 Citrus Square Neighborhood Center	-	-	170,986	170,986	N/A
0025 Rock Lake Neighborhood Center	-	-	284,432	284,432	N/A
0026 Primrose Plaza	-	-	215,465	215,465	N/A
0027 Orlando Skate Park	-	-	235,405	235,405	N/A
0028 Lake Lorna Doone Park	-	-	874,940	874,940	N/A
0029 Lake Eola Park	-	-	1,148,329	1,148,329	N/A
0030 Frederick Park at Turkey Lake	-	-	1,458,597	1,458,597	N/A
0034 Luminary Green Park	-	-	241,681	241,681	N/A
0035 The Grove Park	-	-	300,685	300,685	N/A
Children, Youth, and Families Division (CYF)					
0001 Children, Youth and Families Division Administration	120,817	116,280	206,401	90,121	77.5%
0002 My Brother's Keeper - General Fund	1,062,293	1,790,364	1,755,688	(34,676)	(1.9%)
0004 Engelwood Kidz Zone	1,061,108	1,293,381	1,118,080	(175,301)	(13.6%)
0005 Mercy Drive Kidz Zone	902,589	1,001,299	1,047,332	46,033	4.6%
0006 Parramore / Holden Heights Kidz Zone	832,402	2,652,293	2,460,955	(191,338)	(7.2%)
0007 Engelwood Neighborhood Ctr	1,058,465	798,637	799,748	1,111	0.1%
0008 Northwest Neighborhood Ctr	940,068	980,838	888,052	(92,786)	(9.5%)
0009 Grand Avenue Neighborhood Ctr	1,289,443	973,784	991,429	17,645	1.8%
0010 Youth Employment - General Fund	75,868	255,373	269,372	13,999	5.5%
0012 Downtown Recreation Ctr	221,164	547,846	446,001	(101,845)	(18.6%)
TOTAL -- GENERAL FUND	\$ 51,734,819	\$ 54,585,650	\$ 57,884,123	\$ 3,298,473	6.0%

(1) Parks Division and Recreation Division merged into new Parks and Recreation Division effective October 1, 2024.

FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

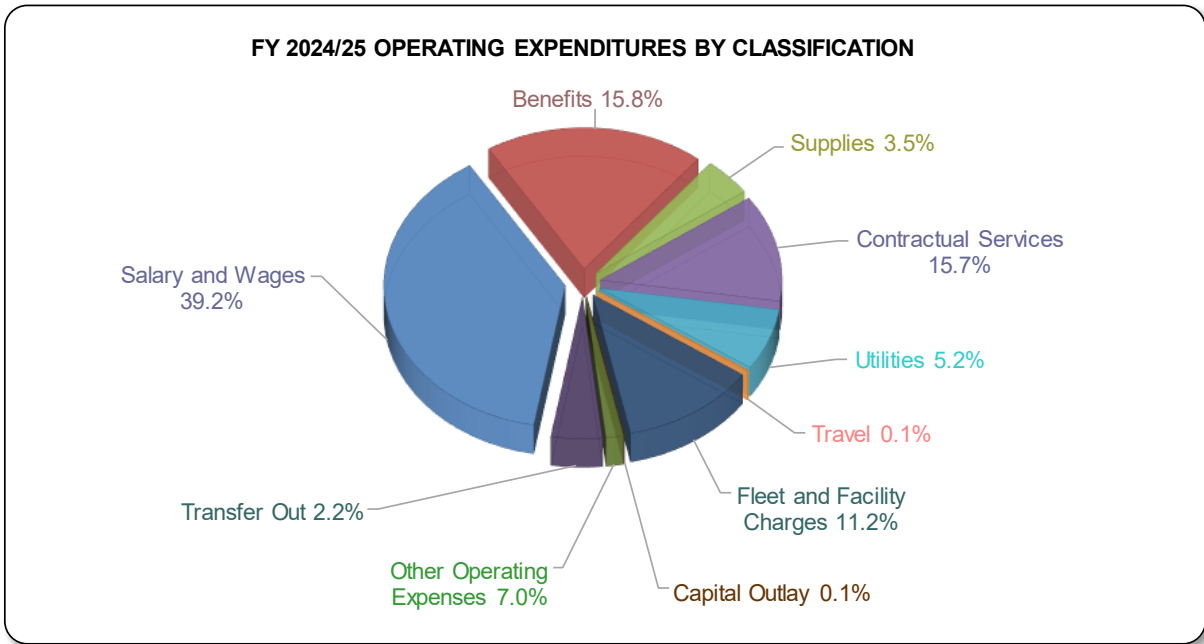
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
AFTER SCHOOL ALL STARS FUND #0023					
Director of Families Parks and Recreation (FPR)					
0004 After School All Stars	\$ 3,032,786	\$ 4,372,464	\$ 3,963,189	\$ (409,275)	(9.4%)
Recreation Division (REC)					
0028 Recreation - 21st CCLC	4,586	-	-	-	N/A
Children, Youth, and Families Division (CYF)					
0003 My Brother's Keeper - ASAS Fund	106	-	-	-	N/A
0011 Youth Employment - ASAS Fund	102,583	184,967	-	(184,967)	(100.0%)
TOTAL -- AFTER SCHOOLS ALL STARS FUND	\$ 3,140,061	\$ 4,557,431	\$ 3,963,189	\$ (594,242)	(13.0%)
STREET TREE TRUST FUND #0003					
Parks Division (PKS)					
0010 Street Tree Trust	\$ 477,230	\$ 345,000	\$ 1,450,558	\$ 1,105,558	320.5%
TOTAL -- STREET TREE TRUST FUND	\$ 477,230	\$ 345,000	\$ 1,450,558	\$ 1,105,558	320.5%
PARK IMPACT FEE FUNDS #1080 - #1082					
Director of Families Parks and Recreation (FPR)					
0007 Park Impact Fee North	\$ 252,198	\$ 135,000	\$ 411,000	\$ 276,000	204.4%
0008 Park Impact Fee Southeast	47,336	201,000	993,000	792,000	394.0%
0009 Park Impact Fee Southwest	23,627	454,000	130,000	(324,000)	(71.4%)
TOTAL -- PARK IMPACT FEE FUNDS	\$ 323,161	\$ 790,000	\$ 1,534,000	\$ 744,000	94.2%
GRANTS FUND #1130					
Children, Youth, and Families Division (CYF)					
0013 Orlando Community & Youth Trust (Blue Meridian Partners) Grant	\$ (202,529)	\$ -	\$ -	\$ -	N/A
0014 Orlando Community & Youth Trust (Dept of Children & Families) Grant	(19,866)	-	-	-	N/A
TOTAL -- GRANTS FUND	\$ (222,395)	\$ -	\$ -	\$ -	N/A
TOTAL -- FAMILIES, PARKS AND RECREATION OPERATING	\$ 55,452,876	\$ 60,278,081	\$ 64,831,870	\$ 4,553,789	7.6%



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

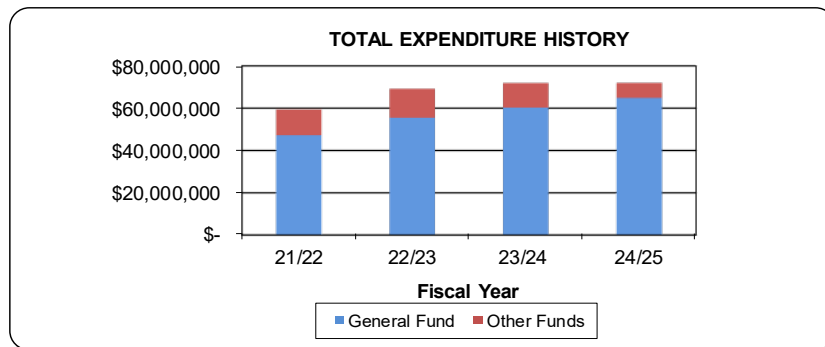
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 22,157,065	\$ 25,065,177	\$ 25,419,157	\$ 353,980	1.4%
Benefits	7,570,142	9,595,451	10,242,736	647,285	6.7%
Supplies	2,511,443	2,205,021	2,290,221	85,200	3.9%
Contractual Services	7,750,377	7,359,495	10,149,995	2,790,500	37.9%
Utilities	3,130,671	3,350,349	3,392,375	42,026	1.3%
Travel	63,543	62,884	83,804	20,920	33.3%
Fleet and Facility Charges	7,259,938	7,012,585	7,286,025	273,440	3.9%
Capital Outlay	15,242	-	-	-	N/A
Other Operating Expenses	3,174,143	3,812,098	4,568,068	755,970	19.8%
Transfer Out	1,820,312	1,815,021	1,399,489	(415,532)	(22.9%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 55,452,876	\$ 60,278,081	\$ 64,831,870	\$ 4,553,789	7.6%



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES

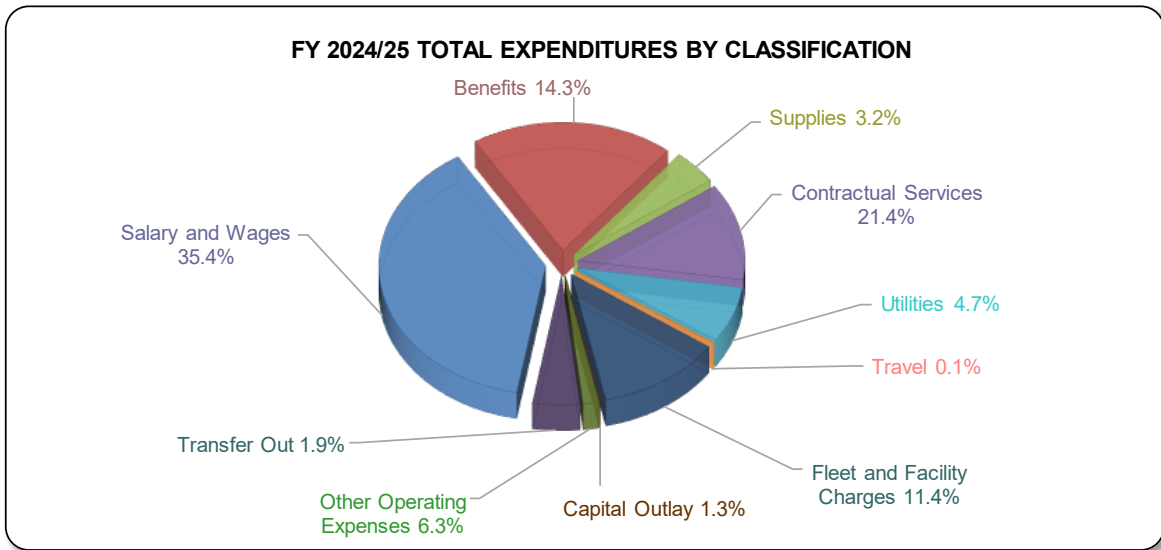
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
CAPITAL IMPROVEMENTS FUND #3001					
Projects and Grants	\$ 5,821,433	\$ 4,841,000	\$ 6,809,000	\$ 1,968,000	40.7%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 5,821,433	\$ 4,841,000	\$ 6,809,000	\$ 1,968,000	40.7%
INVESTING IN OUR NEIGHBORHOODS					
2018B CONSTRUCTION BOND FUND #3034					
Projects and Grants	\$ 4,144,604	\$ -	\$ -	\$ -	N/A
TOTAL -- INVESTING IN OUR NEIGHBORHOODS	\$ 4,144,604	\$ -	\$ -	\$ -	N/A
2018B CONSTRUCTION BOND FUND					
GRANTS FUND #1130					
Projects and Grants	\$ 2,224,369	\$ -	\$ -	\$ -	N/A
TOTAL -- GRANTS FUND	\$ 2,224,369	\$ -	\$ -	\$ -	N/A
PARK IMPACT FEE - NORTH #1080					
Director of Families Parks and Recreation (FPR)					
0016 Lake Fairview Shoreline Renovations	\$ -	\$ 600,000	\$ -	\$ (600,000)	(100.0%)
0017 Lake Lorna Doone Office	-	500,000	-	(500,000)	(100.0%)
0018 Trotters Park Athletic Court Expansion	-	150,000	-	(150,000)	(100.0%)
0022 Dartmouth Park Expansion	-	400,000	-	(400,000)	(100.0%)
0023 The Grove Dog Park	-	520,000	-	(520,000)	(100.0%)
0024 Festival Park Buildout	-	850,000	-	(850,000)	(100.0%)
TOTAL -- PARK IMPACT FEE - NORTH	\$ -	\$ 3,020,000	\$ -	\$ (3,020,000)	(100.0%)
PARK IMPACT FEE - SOUTHEAST #1081					
Director of Families Parks and Recreation (FPR)					
0012 Commander Drive Park	\$ 9,447	\$ -	\$ -	\$ -	N/A
0019 Beardall Pickleball Courts	-	745,000	-	(745,000)	(100.0%)
0020 Lake George Pickleball and Wallball Courts	-	1,000,000	-	(1,000,000)	(100.0%)
TOTAL -- PARK IMPACT FEE - SOUTHEAST	\$ 9,447	\$ 1,745,000	\$ -	\$ (1,745,000)	(100.0%)
PARK IMPACT FEE - SOUTHWEST #1082					
Director of Families Parks and Recreation (FPR)					
0009 Prince Hall Park Playground Equipment	\$ 348,738	\$ -	\$ -	\$ -	N/A
0021 Willie Mays Park Playground	-	175,000	-	(175,000)	(100.0%)
0026 John Jackson Playground and Obstacle Course	-	850,000	-	(850,000)	(100.0%)
0027 Bill Frederick Park at Turkey Lake Enhancements	-	1,000,000	300,000	(700,000)	(70.0%)
TOTAL -- PARK IMPACT FEE - SOUTHWEST	\$ 348,738	\$ 2,025,000	\$ 300,000	\$ (1,725,000)	(85.2%)
OTHER FUNDS					
Projects and Grants	\$ 1,190,070	\$ -	\$ -	\$ -	N/A
TOTAL -- OTHER FUNDS	\$ 1,190,070	\$ -	\$ -	\$ -	N/A
TOTAL - PROJECTS AND GRANTS	\$ 13,738,660	\$ 11,631,000	\$ 7,109,000	\$ (4,522,000)	(38.9%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 69,191,537	\$ 71,909,081	\$ 71,940,870	\$ 31,789	0.0%



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES (continued)

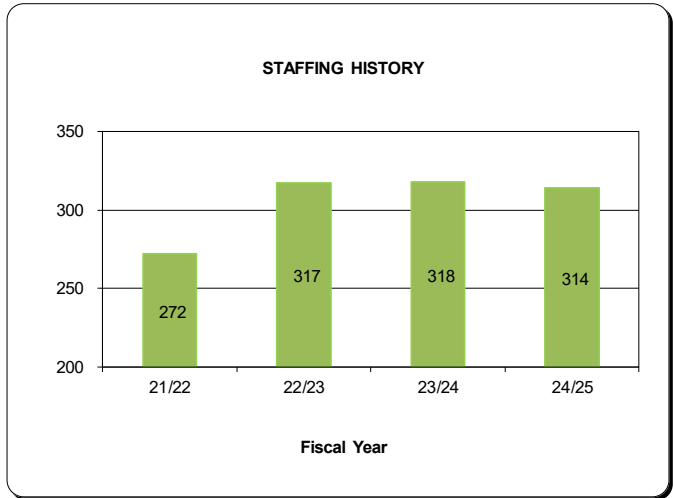
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 23,415,324	\$ 25,065,177	\$ 25,419,157	\$ 353,980	1.4%
Benefits	7,795,554	9,595,451	10,242,736	647,285	6.7%
Supplies	3,431,239	2,205,021	2,290,221	85,200	3.9%
Contractual Services	9,666,890	8,000,495	15,414,995	7,414,500	92.7%
Utilities	3,130,671	3,350,349	3,392,375	42,026	1.3%
Travel	64,327	62,884	83,804	20,920	33.3%
Fleet and Facility Charges	7,824,061	7,012,585	8,220,025	1,207,440	17.2%
Capital Outlay	8,519,851	10,990,000	910,000	(10,080,000)	(91.7%)
Other Expenses	3,237,608	3,812,098	4,568,068	755,970	19.8%
Transfer Out	2,106,013	1,815,021	1,399,489	(415,532)	(22.9%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 69,191,537	\$ 71,909,081	\$ 71,940,870	\$ 31,789	0.0%



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 15, 2024)

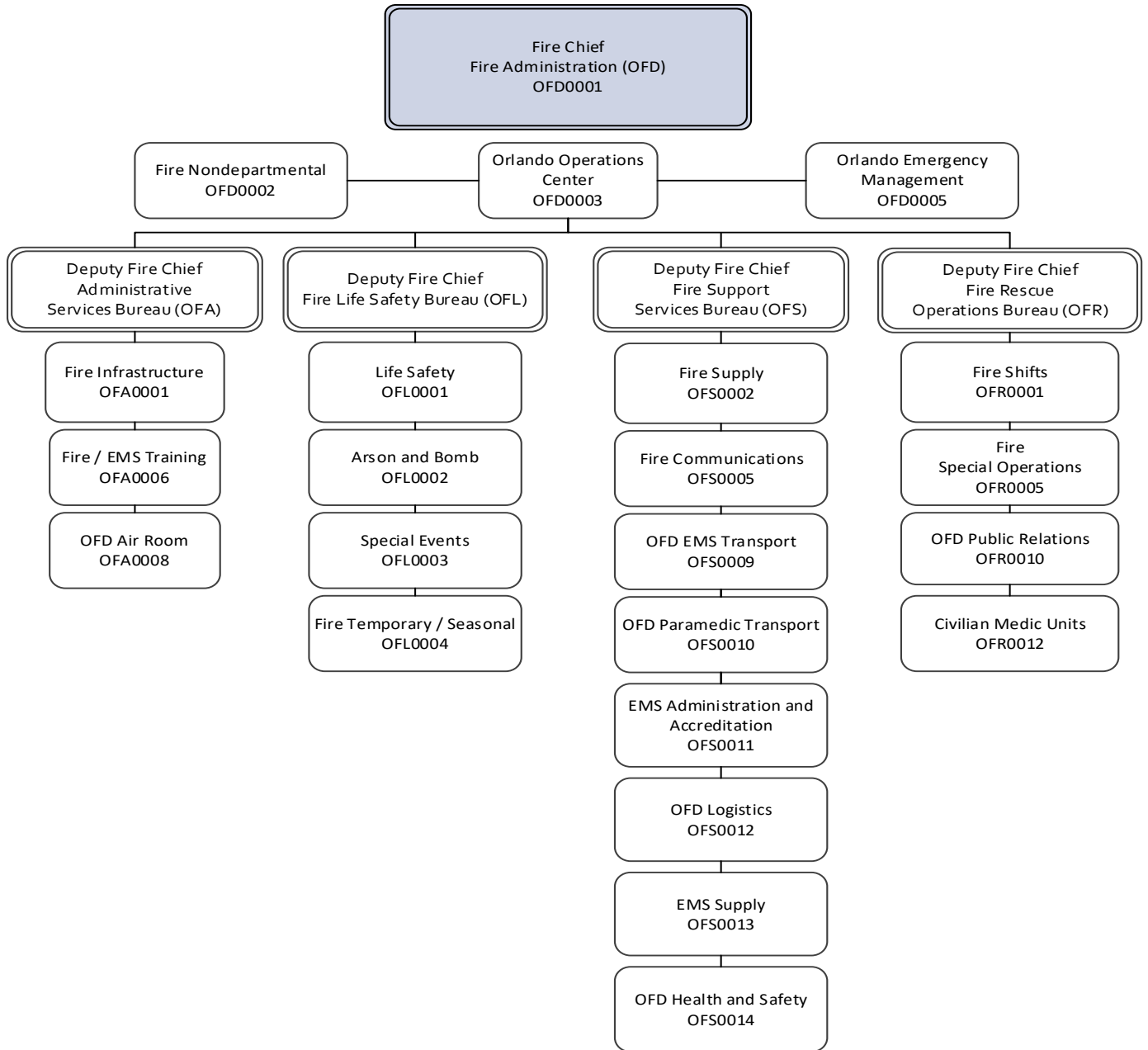
DEPARTMENT STAFFING SUMMARY

Fund	2022/23	2023/24	2024/25	Fund	2022/23	2023/24	2024/25
Business Unit	Final	Adopted	Proposed	Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing	Cost Center Number and Name	Staffing	Staffing	Staffing
GENERAL FUND #0001				GENERAL FUND #0001			
Director of Families Parks and Recreation (FPR)				Children, Youth, and Families Division (CYF)			
0001 Director of Families Parks and Recreation	22	22	28	0001 Children, Youth, and Families Division Administration	1	1	1
0006 Operation Americorp Grant Staffing	1	1	1	0002 My Brother's Keeper - GF Fund	8	8	7
After-School-All-Stars Division (CAD)				0004 Engelwood Kidz Zone (EKZ)	5	5	5
0001 Children Affairs Division Administration	5	5	1	0005 Mercy Drive Kidz Zone (MKZ)	4	4	4
Parks Division (PKS) ¹				0006 Parramore / Holden Heights Kidz Zone (P/HKZ) ²	13	13	9
0001 Parks Administration	9	9	-	0007 Engelwood Neighborhood Ctr.	5	5	5
0002 Forestry	19	19	-	0008 Northwest Neighborhood Ctr.	6	6	6
0003 Production and Grounds Maintenance	22	22	-	0009 Grand Avenue Neighborhood Ctr.	8	8	8
0004 Parks Contract Management	3	3	-	0010 Youth Employment - GF Fund	3	3	3
0005 Environmental Horticulture	23	23	-	0012 Downtown Recreation Ctr.	3	3	3
0006 Green Up	3	3	-	TOTAL -- GENERAL FUND	270	270	282
0007 Lake Eola Park	6	6	-				
0008 Frederick Park at Turkey Lake	11	11	-	AFTER SCHOOL ALL STARS FUND #0023			
0011 Luminary Green Park	-	-	-	Director of Families Parks and Recreation (FPR)			
0012 The Grove Park	-	-	-	0004 After School All Stars	20	20	20
Recreation Division (REC) ¹				Recreation Division (REC)			
0001 Recreation Administration	9	9	-	0028 Recreation After School All Stars	1	1	1
0002 Recreation Maintenance	12	12	-	Children, Youth, and Families (CYF)			
0003 Athletics	4	4	-	0003 My Brother's Keeper - ASAS Fund	1	1	-
0004 Orlando Tennis Centre	6	6	-	0011 Youth Employment - ASAS Fund	2	2	2
0005 Aquatics	4	4	-	TOTAL -- AFTER SCHOOLS ALL STARS FUND	24	24	23
0006 Mayor Carl T. Langford Neighborhood Center	1	1	-				
0007 Mayor William Beardall Senior Center	6	6	-	GRANTS FUND #1130			
0008 Dr. J. B. Callahan Neighborhood Center	4	4	-	Children, Youth, and Families (CYF)			
0010 Dr. James R. Smith Neighborhood Center	5	5	-	0013 OCYT Contribution (BMP) Grant Support	19	19	-
0011 Dover Shores Neighborhood Center	4	4	-	0014 OCYT Contribution (DCF) Grant Support	3	3	3
0015 Ivey Lane Neighborhood Center	1	1	-	0015 OCYT Contribution (DCF MPARMS) Grant	-	-	2
0016 John H. Jackson Neighborhood Center	5	5	-	0016 OJJDP BLCC Support Youth Success Grant	-	-	2
0017 L. Claudia Allen Senior Center	4	4	-	Recreation Division (REC)			
0019 College Park Neighborhood Center	5	5	-	0031 Recreation - 21st CCLC - Smith Center	1	1	1
0020 Pottery Studio	1	1	-	TOTAL -- GRANTS FUND	23	23	8
0021 Wadeview Neighborhood Center	2	2	-				
0022 Rosemont Neighborhood Center	5	5	-	STREET TREE TRUST FUND #0003			
0024 Citrus Square Neighborhood Center	1	1	-	Parks Division (PKS)			
0025 Rock Lake Neighborhood Center	1	1	-	0010 Street Tree Trust	-	1	1
0026 Primrose Plaza	3	3	-	TOTAL -- STREET TREE TRUST FUND	-	1	1
0027 Orlando Skate Park	1	1	-				
0029 Lake Lorna Doone Park	6	6	-	TOTAL -- FAMILIES, PARKS AND RECREATION	317	318	314
Parks and Recreation Division (PRD) ¹							
0001 PRD Administration	-	-	29				
0002 Ballfield Management and Maintenance	-	-	12				
0003 Athletics	-	-	3				
0004 Orlando Tennis Centre	-	-	6				
0005 Aquatics	-	-	4				
0006 Mayor Carl T. Langford Neighborhood Center	-	-	1				
0007 Mayor William Beardall Senior Center	-	-	7				
0008 Dr. J. B. Callahan Neighborhood Center	-	-	4				
0010 Dr. James R. Smith Neighborhood Center	-	-	6				
0011 Dover Shores Neighborhood Center	-	-	5				
0013 Forestry	-	-	19				
0015 Ivey Lane Neighborhood Center	-	-	2				
0016 John H. Jackson Neighborhood Center	-	-	5				
0017 L. Claudia Allen Senior Center	-	-	4				
0018 Natural Resources	-	-	47				
0019 College Park Neighborhood Center	-	-	6				
0020 Pottery Studio	-	-	2				
0021 Wadeview Neighborhood Center	-	-	2				
0022 Rosemont Neighborhood Center	-	-	5				
0023 Parks Contract Management	-	-	3				
0024 Citrus Square Neighborhood Center	-	-	1				
0025 Rock Lake Neighborhood Center	-	-	1				
0026 Primrose Plaza	-	-	2				
0027 Orlando Skate Park	-	-	1				
0028 Lake Lorna Doone Park	-	-	6				
0029 Lake Eola Park	-	-	7				
0030 Frederick Park at Turkey Lake	-	-	11				



(1) Parks Division and Recreation Division merged into new Parks and Recreation Division effective October 1, 2024.
 (2) As part of the new Parks Division and Recreation Division, there are four (4) positions whose duties are not Kidz Zone-specific and have been moved to under the Director of Families Parks and Recreation.

FIRE DEPARTMENT (as of July 15, 2024)



FIRE DEPARTMENT (as of July 15, 2024)

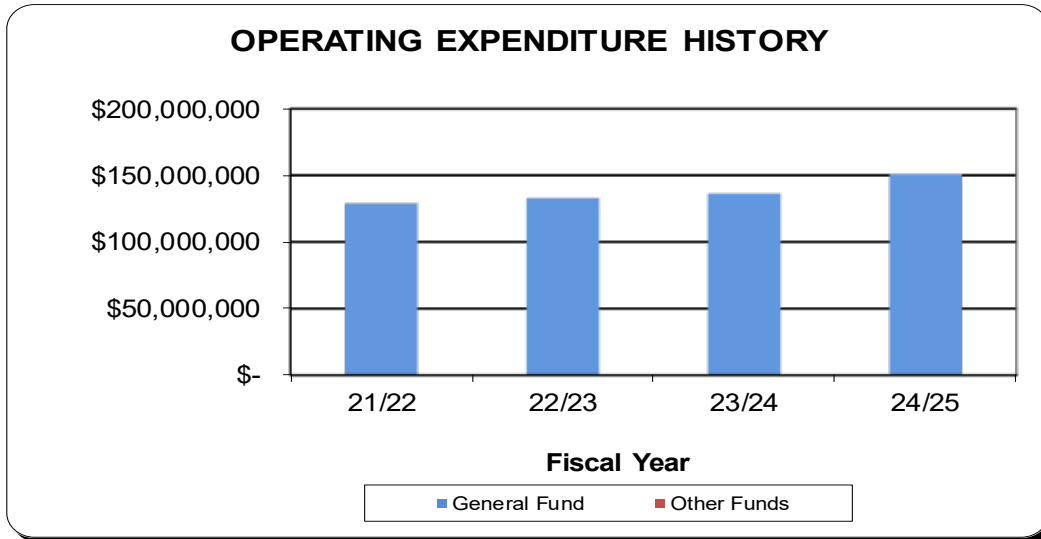
DEPARTMENT OPERATING EXPENDITURES

Fund Business Unit Cost Center and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
GENERAL FUND #0001					
Fire Chief's Office (OFD)					
0001 Fire Administration	\$ 4,461,006	\$ 5,056,294	\$ 4,606,964	\$ (449,330)	(8.9%)
0002 Fire Nondepartmental	792,702	2,681,896	977,002	(1,704,894)	(63.6%)
0003 Orlando Operations Center	256,228	302,957	267,227	(35,730)	(11.8%)
0004 Fire Off Duty	(370,246)	-	-	-	N/A
0005 Orlando Emergency Management	185,164	347,306	347,524	218	0.1%
0006 OFD Cadet and Transition ¹	-	-	1,050,000	1,050,000	N/A
Fire Administrative Services Bureau (OFA)					
0001 Fire Planning and Resource Management	1,775,075	1,616,583	1,381,196	(235,387)	(14.6%)
0002 Fire Logistics	475,291	-	-	-	N/A
0004 Fire Special Investigative Services	554,558	-	-	-	N/A
0005 OFD Fire Safety Management	825,856	-	3,072	3,072	N/A
0006 OFD / EMS Training	1,908,586	1,936,949	1,772,290	(164,659)	(8.5%)
0008 OFD Air Room	60,538	53,000	64,300	11,300	21.3%
0009 OFD Fire Supply	703,591	-	-	-	N/A
Fire Life Safety Bureau (OFL)					
0001 Life Safety	1,085,459	1,960,978	2,445,135	484,157	24.7%
0002 Arson and Bomb	583,062	1,120,332	1,093,531	(26,801)	(2.4%)
0003 Special Events	(214,049)	720,164	654,970	(65,194)	(9.1%)
0004 Fire Temporary / Seasonal	120,755	229,000	225,000	(4,000)	(1.7%)
Fire Support Services Bureau (OFS)					
0002 Fire Supply	90,471	760,011	708,258	(51,753)	(6.8%)
0005 Fire Communications	2,699,098	3,197,793	3,282,055	84,262	2.6%
0006 City Emergency Management	171,377	-	-	-	N/A
0009 OFD EMS Transport	3,505,072	360,000	1,958,048	1,598,048	443.9%
0010 OFD Paramedic Transport	1,740,630	35,000	-	(35,000)	(100.0%)
0011 EMS Administration and Accreditation	339,269	1,195,469	1,198,611	3,142	0.3%
0012 OFD Logistics	363,619	577,845	1,067,395	489,550	84.7%
0013 EMS Supply	1,164,879	1,416,090	1,508,914	92,824	6.6%
0014 OFD Health and Safety	51,414	50,000	320,652	270,652	541.3%
Fire Rescue Operations Bureau (OFR)					
0001 Fire Shifts	107,687,001	107,537,387	119,067,939	11,530,552	10.7%
0005 Fire Special Operations	659,777	556,678	722,615	165,937	29.8%
0008 Fire Wellness Center	8,189	-	-	-	N/A
0010 OFD Public Relations	323,258	434,859	453,494	18,635	4.3%
0012 Civilian Medic Units	863,857	4,190,980	5,614,175	1,423,195	34.0%
TOTAL -- GENERAL FUND	\$ 132,871,486	\$ 136,337,571	\$ 150,790,367	\$ 14,452,796	10.6%
911 EMERGENCY PHONE SYSTEM FUND #0008					
Fire Support Services Bureau (OFS)					
0004 Fire 911 Emergency Phone System	\$ 95,850	\$ 100,000	\$ 153,000	\$ 53,000	53.0%
TOTAL -- 911 EMERGENCY PHONE SYSTEM	\$ 95,850	\$ 100,000	\$ 153,000	\$ 53,000	53.0%
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 132,967,336	\$ 136,437,571	\$ 150,943,367	\$ 14,505,796	10.6%

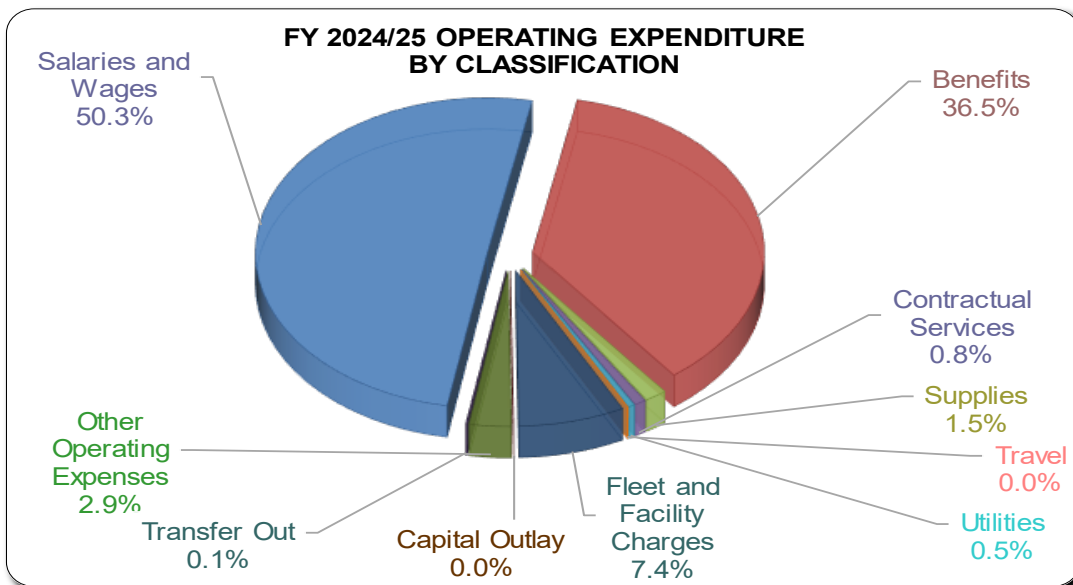
(1) For 2023/24 a new Cost Center was created to house the incoming Cadets in a separate Cost Center as they transition into sworn Firefighters

FIRE DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 68,553,322	\$ 69,189,737	\$ 75,966,052	\$ 6,776,315	9.8%
Benefits	46,674,881	49,946,721	55,023,661	5,076,940	10.2%
Supplies	2,009,683	1,856,100	2,290,300	434,200	23.4%
Contractual Services	2,283,588	1,064,972	1,206,300	141,328	13.3%
Utilities	772,146	675,297	682,237	6,940	1.0%
Travel	71,033	70,000	70,000	-	0.0%
Fleet and Facility Charges	11,032,139	10,140,984	11,174,702	1,033,718	10.2%
Capital Outlay	26,319	-	-	-	N/A
Other Operating Expenses	1,477,781	3,393,760	4,405,115	1,011,355	29.8%
Transfer Out	66,445	100,000	125,000	25,000	25.0%
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 132,967,336	\$ 136,437,571	\$ 150,943,367	\$ 14,505,796	10.6%



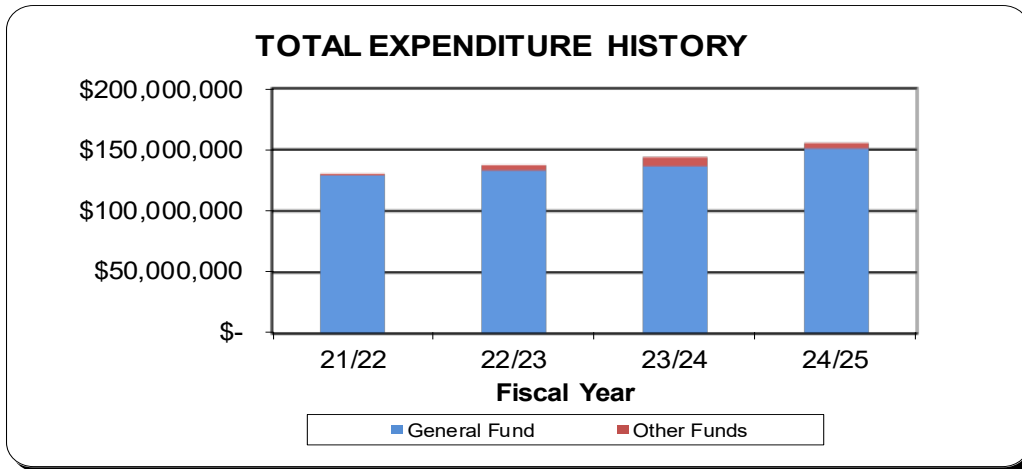
FIRE DEPARTMENT (as of July 15, 2024)

DEPARTMENT NON-OPERATING EXPENDITURES

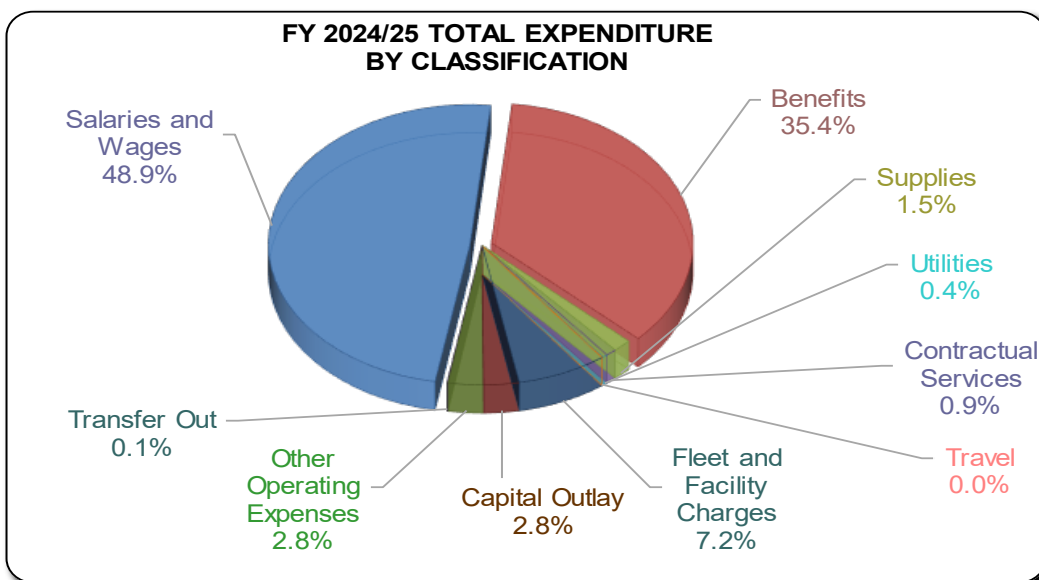
Fund Business Unit Project / Grant	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
<u>GRANTS FUND #1130</u>					
Projects and Grants	\$ 209,428	\$ -	\$ -	\$ -	N/A
TOTAL -- GRANTS FUND	\$ 209,428	\$ -	\$ -	\$ -	N/A
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects	\$ 4,205,053	\$ 7,328,000	\$ 4,400,000	\$ (2,928,000)	(40.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 4,205,053	\$ 7,328,000	\$ 4,400,000	\$ (2,928,000)	(40.0%)
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 24,468	\$ 100,000	\$ 125,000	\$ 25,000	25.0%
TOTAL -- OTHER FUNDS	\$ 24,468	\$ 100,000	\$ 125,000	\$ 25,000	25.0%
TOTAL -- FIRE DEPARTMENT	\$ 137,406,285	\$ 143,865,571	\$ 155,468,367	\$ 11,602,796	8.1%

FIRE DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



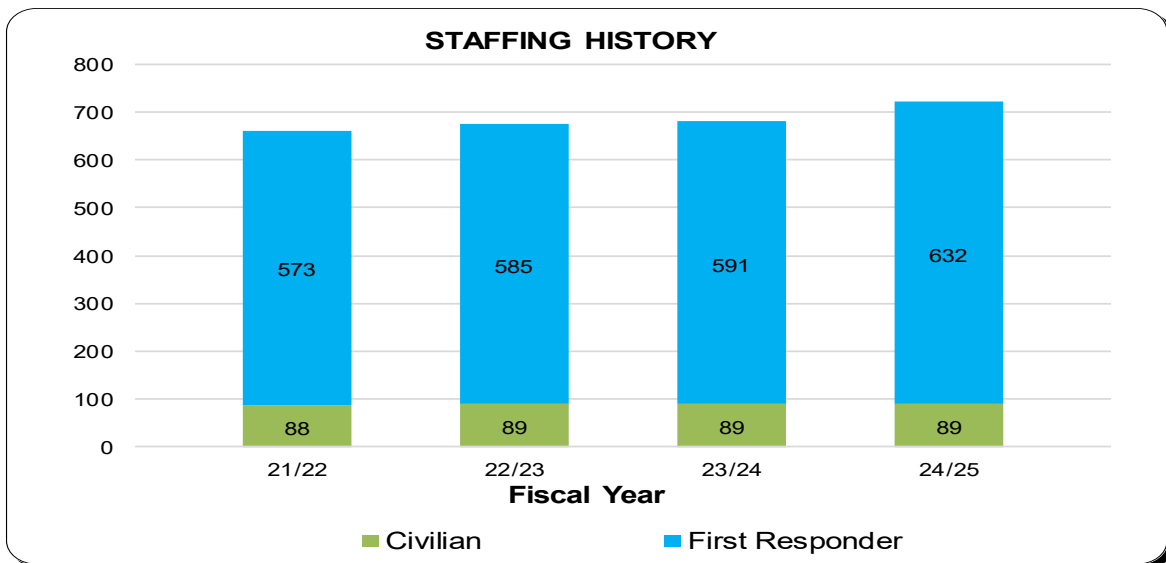
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 68,553,322	\$ 69,189,737	\$ 75,966,052	\$ 6,776,315	9.8%
Benefits	46,674,881	49,946,721	55,023,661	5,076,940	10.2%
Supplies	5,112,843	1,856,100	2,290,300	434,200	23.4%
Contractual Services	2,312,211	1,164,972	1,331,300	166,328	14.3%
Utilities	772,146	675,297	682,237	6,940	1.0%
Travel	98,478	70,000	70,000	-	0.0%
Fleet and Facility Charges	11,032,139	10,140,984	11,174,702	1,033,718	10.2%
Capital Outlay	946,837	7,328,000	4,400,000	(2,928,000)	(40.0%)
Other Operating Expenses	1,477,781	3,393,760	4,405,115	1,011,355	29.8%
Transfer Out	425,648	100,000	125,000	25,000	25.0%
TOTAL -- FIRE DEPARTMENT	\$ 137,406,285	\$ 143,865,571	\$ 155,468,367	\$ 11,602,796	8.1%



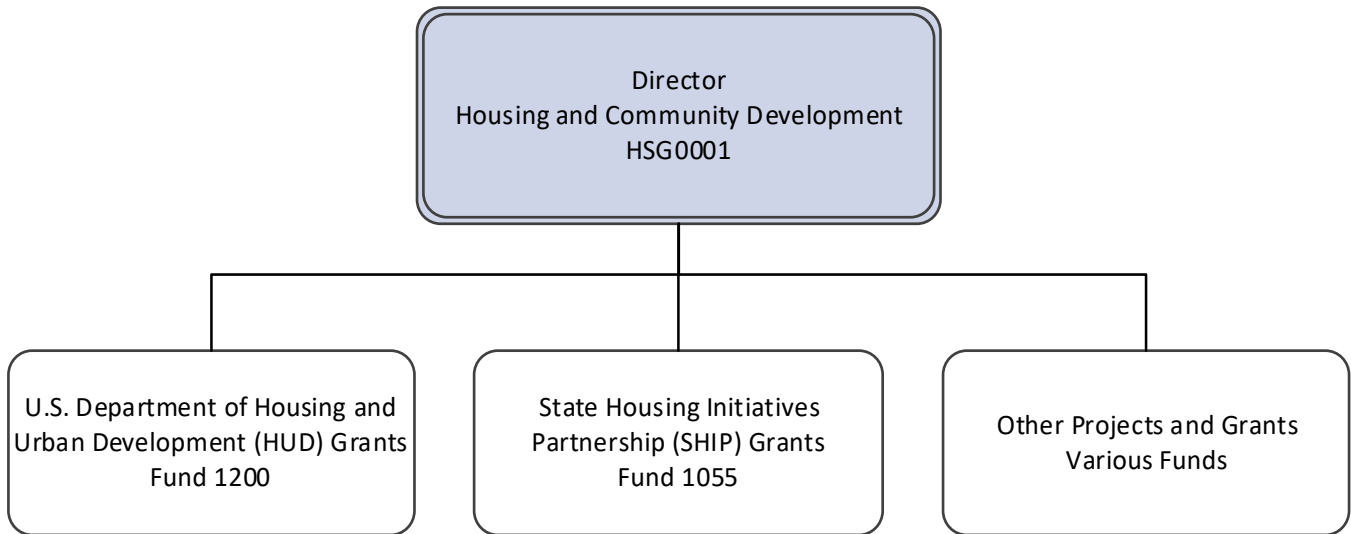
FIRE DEPARTMENT (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY

	2022/23 Final Staffing	2023/24 Adopted Staffing	2024/25 Proposed Staffing
GENERAL FUND #0001			
Fire Chief's Office (OFD)			
0001 Fire Administration	27	27	25
0005 Orlando Emergency Management	2	2	2
Fire Administrative Services Bureau (OFA)			
0001 Fire Planning and Resource Management	6	6	4
0006 OFD Training	8	8	8
Fire Life Safety Bureau (OFL)			
0001 Life Safety	13	13	15
0002 Arson and Bomb	4	4	4
0003 Special Events	1	1	1
Fire Support Services Bureau (OFS)			
0002 Fire Supply	1	1	1
0005 Fire Communications	36	36	35
0011 EMS Administration and Accreditation	7	7	7
0012 OFD Logistics	3	3	3
0013 EMS Supply	3	3	3
0014 OFD Health and Safety	-	-	1
Fire Rescue Operations Bureau (OFR)			
0001 Fire Shifts	513	513	544
0005 Fire Special Operations	1	1	1
0010 OFD Public Relations	4	4	4
0012 Civilian Medic Units	45	51	63
TOTAL -- GENERAL FUND	674	680	721
TOTAL -- FIRE DEPARTMENT	674	680	721



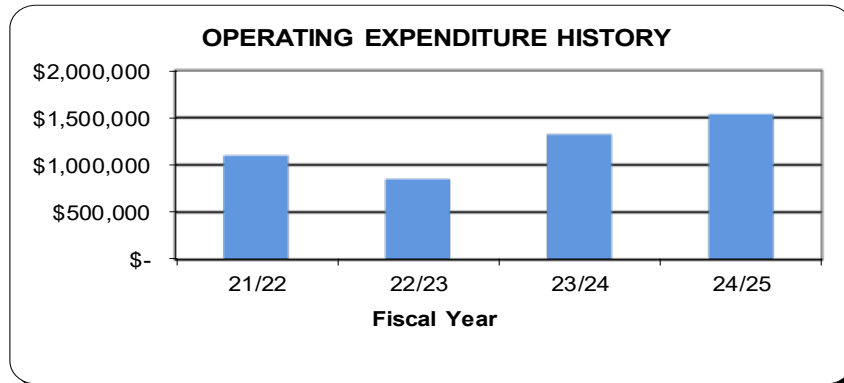
HOUSING AND COMMUNITY DEVELOPMENT (as of July 15, 2024)



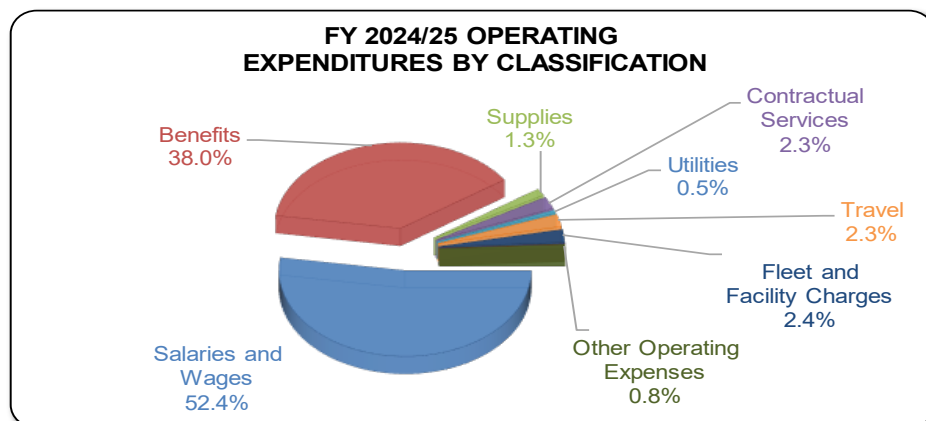
HOUSING AND COMMUNITY DEVELOPMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Housing and Community Development Division (HSG)					
0001 Housing and Community Development	\$ 850,511	\$ 1,323,692	\$ 1,538,068	\$ 214,376	16.2%
TOTAL -- GENERAL FUND	\$ 850,511	\$ 1,323,692	\$ 1,538,068	\$ 214,376	16.2%
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 850,511	\$ 1,323,692	\$ 1,538,068	\$ 214,376	16.2%



Expenditure by Classification	2022/23	2023/24	2024/25	Change	
	Actual	Adopted	Proposed	Adopted	
	Expenditures	Budget	Budget	to Proposed	% Change
Salaries and Wages	\$ 404,422	\$ 713,538	\$ 805,865	\$ 92,327	12.9%
Benefits	333,332	482,132	583,767	101,635	21.1%
Supplies	28,863	8,000	20,000	12,000	150.0%
Contractual Services	32,015	44,890	35,890	(9,000)	(20.0%)
Utilities	1,994	6,427	7,831	1,404	21.8%
Travel	16,130	32,400	35,400	3,000	9.3%
Fleet and Facility Charges	21,055	20,305	36,315	16,010	78.8%
Capital Outlay	-	-	-	-	N/A
Other Operating Expenses	12,700	16,000	13,000	(3,000)	(18.8%)
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 850,511	\$ 1,323,692	\$ 1,538,068	\$ 214,376	16.2%



HOUSING AND COMMUNITY DEVELOPMENT (as of July 15, 2024)

DEPARTMENT NON-OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Grant and Name	Expenditures	Budget	Budget	to Proposed	% Change
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200					
Community Development Block Grant (CDBG)					
CDBG FY19/20	\$ 323,932	\$ -	\$ -	\$ -	N/A
CDBG FY19/20 - COVID Supplemental	658,159	-	-	-	N/A
CDBG FY20/21	932,684	-	-	-	N/A
CDBG FY21/22	292,175	-	-	-	N/A
CDBG FY22/23	911,917	-	-	-	N/A
CDBG FY23/24	-	2,424,636	-	(2,424,636)	(100.0%)
CDBG FY24/25	-	-	2,514,174	2,514,174	N/A
Emergency Shelter Grant (ESG)					
ESG FY19/20 - COVID Supplemental	447	-	-	-	N/A
ESG FY20/21 - COVID Supplemental	636,327	-	-	-	N/A
ESG FY22/23	202,592	-	-	-	N/A
ESG FY22/23 - COVID Supplemental	308,509	-	-	-	N/A
ESG FY23/24	-	206,553	-	(206,553)	(100.0%)
ESG FY24/25	-	-	213,100	213,100	N/A
HOME Investment Partnerships Program (HOME)					
HOME FY20/21	167,673	-	-	-	N/A
HOME FY21/22	32,308	-	-	-	N/A
HOME FY21/22 - COVID Supplemental	39,198	-	-	-	N/A
HOME FY22/23	868,228	-	-	-	N/A
HOME FY23/24	-	1,385,671	-	(1,385,671)	(100.0%)
HOME FY24/25	-	-	1,186,469	1,186,469	N/A
Housing Opportunities for People with Aids (HOPWA)					
HOPWA FY21/22	1,045,673	-	-	-	N/A
HOPWA FY22/23	3,371,838	-	-	-	N/A
HOPWA FY23/24	-	5,544,737	-	(5,544,737)	(100.0%)
HOPWA FY24/25	-	-	5,674,618	5,674,618	N/A
TOTAL -- HOUSING AND URBAN DVLPMNT FUND	\$ 9,791,659	\$ 9,561,597	\$ 9,588,361	\$ 26,764	0.3%

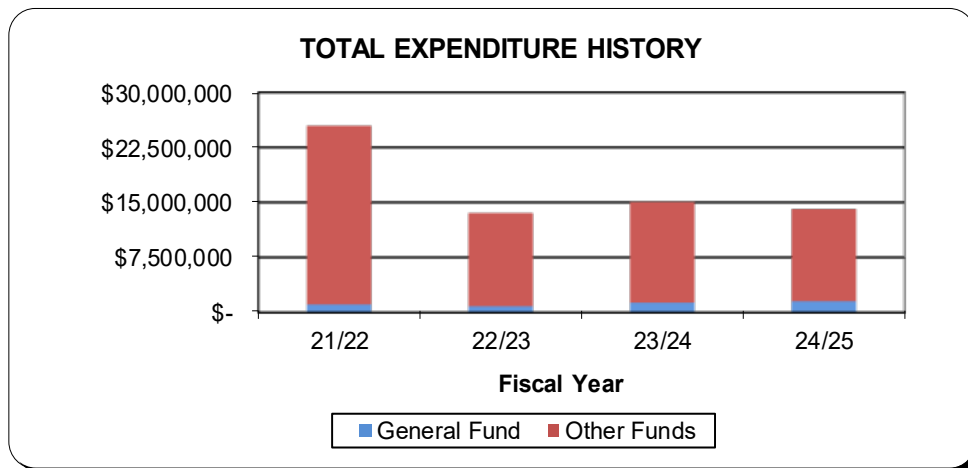
HOUSING AND COMMUNITY DEVELOPMENT (as of July 15, 2024)

DEPARTMENT NON-OPERATING EXPENDITURES (continued)

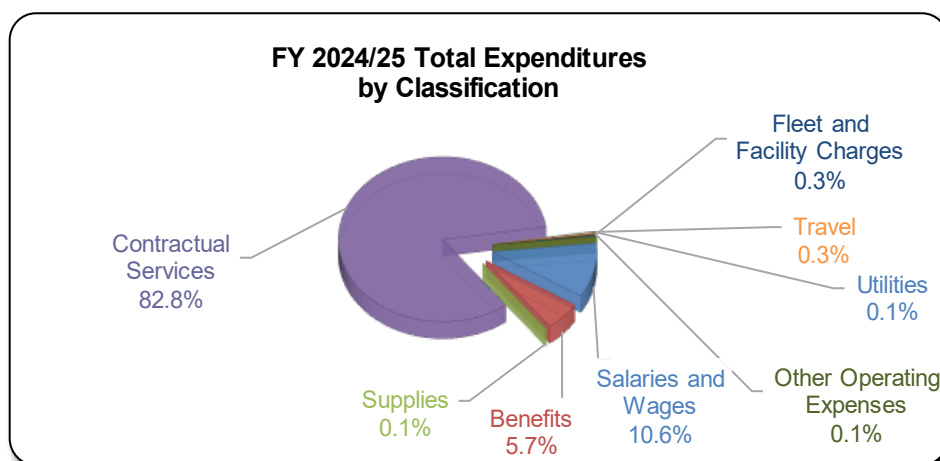
Fund Business Unit Grant and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
<u>STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUND #1055</u>					
State Housing Initiatives Partnership (SHIP)					
SHIP FY20/21	\$ 14,302	\$ -	\$ -	\$ -	N/A
SHIP FY21/22	1,232,506	-	-	-	N/A
SHIP FY22/23	1,177,175	-	-	-	N/A
SHIP FY23/24	118,761	3,681,894	-	(3,681,894)	(100.0%)
SHIP FY24/25	-	-	2,479,873	2,479,873	N/A
TOTAL -- SHIP FUNDS	\$ 2,542,745	\$ 3,681,894	\$ 2,479,873	\$ (1,202,021)	(32.6%)
<u>EMERGENCY RENTAL ASSISTANCE PROGRAM FUND #1133</u>					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 6,658	\$ -	\$ -	\$ -	N/A
TOTAL -- ERAP FUND	\$ 6,658	\$ -	\$ -	\$ -	N/A
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 10,000	\$ 500,000	\$ 500,000	\$ -	0.0%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 10,000	\$ 500,000	\$ 500,000	\$ -	0.0%
<u>OTHER FUNDS</u>					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 372,369	\$ -	\$ -	\$ -	N/A
TOTAL -- OTHER FUNDS	\$ 372,369	\$ -	\$ -	\$ -	N/A
TOTAL -- HOUSING DEPARTMENT	\$ 13,573,941	\$ 15,067,183	\$ 14,106,302	\$ (960,881)	(6.4%)

HOUSING AND COMMUNITY DEVELOPMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



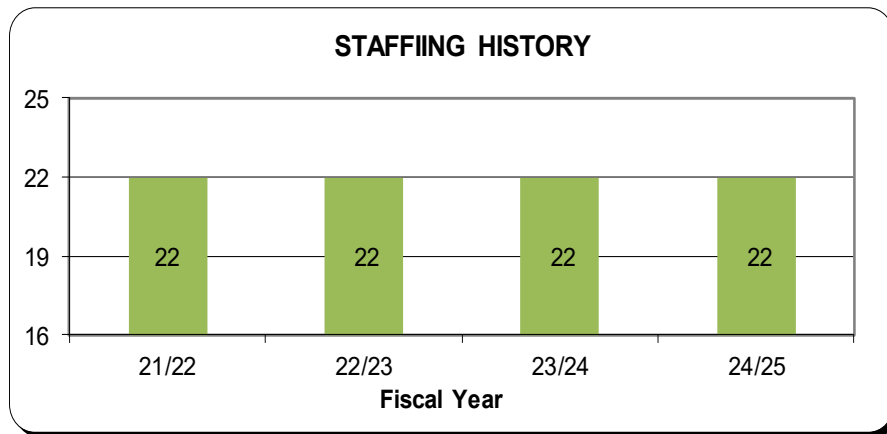
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 1,344,531	\$ 1,492,185	\$ 1,488,772	\$ (3,413)	(0.2%)
Benefits	614,151	732,560	807,897	75,337	10.3%
Supplies	53,548	8,000	20,000	12,000	150.0%
Contractual Services	11,405,449	12,255,580	11,693,676	(561,904)	(4.6%)
Utilities	1,994	6,427	7,831	1,404	21.8%
Travel	27,077	32,400	35,400	3,000	9.3%
Fleet and Facility Charges	50,528	20,305	36,315	16,010	78.8%
Capital Outlay	49,502	500,000	-	(500,000)	(100.0%)
Other Operating Expenses	27,160	19,726	16,411	(3,315)	(16.8%)
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT	\$ 13,573,941	\$ 15,067,183	\$ 14,106,302	\$ (960,881)	(6.4%)



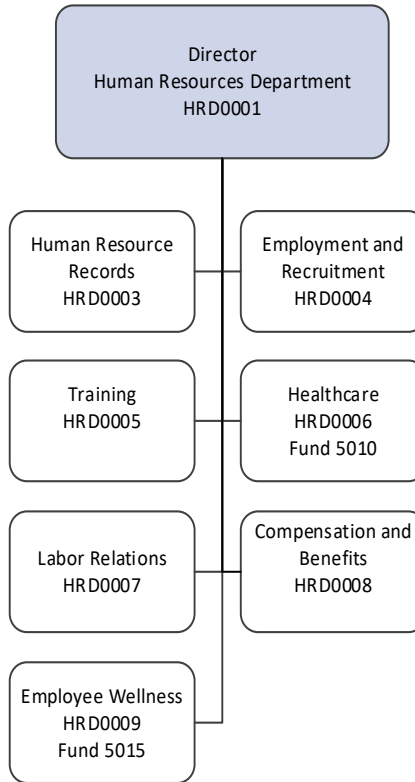
HOUSING AND COMMUNITY DEVELOPMENT (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY

Fund	2022/23	2023/24	2024/25
Business Unit	Final	Adopted	Proposed
Cost Center and Name	Staffing	Staffing	Staffing
<u>DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200</u>			
Housing and Community Development Division (HSG)			
0002 Housing Grants	22	22	22
TOTAL -- DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND	22	22	22
TOTAL -- HOUSING DEPARTMENT	22	22	22



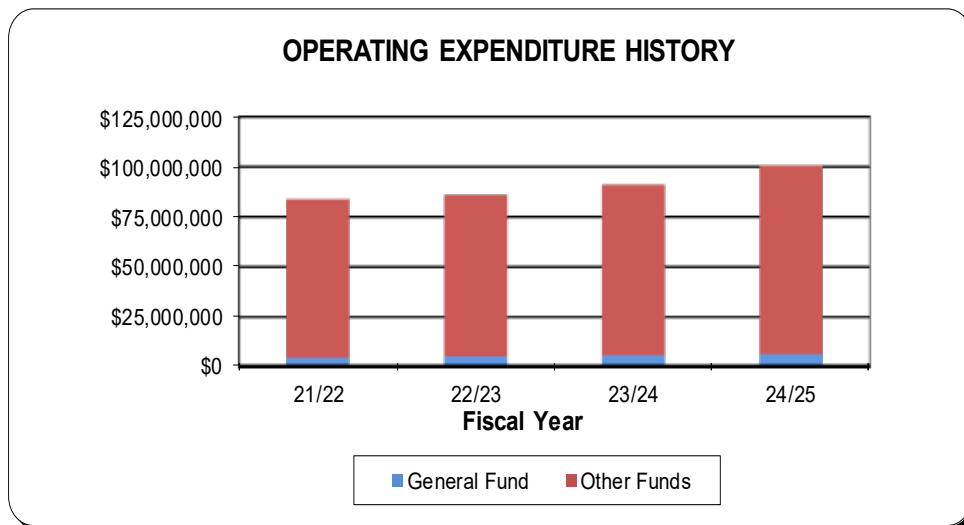
HUMAN RESOURCES (as of July 15, 2024)



HUMAN RESOURCES (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES

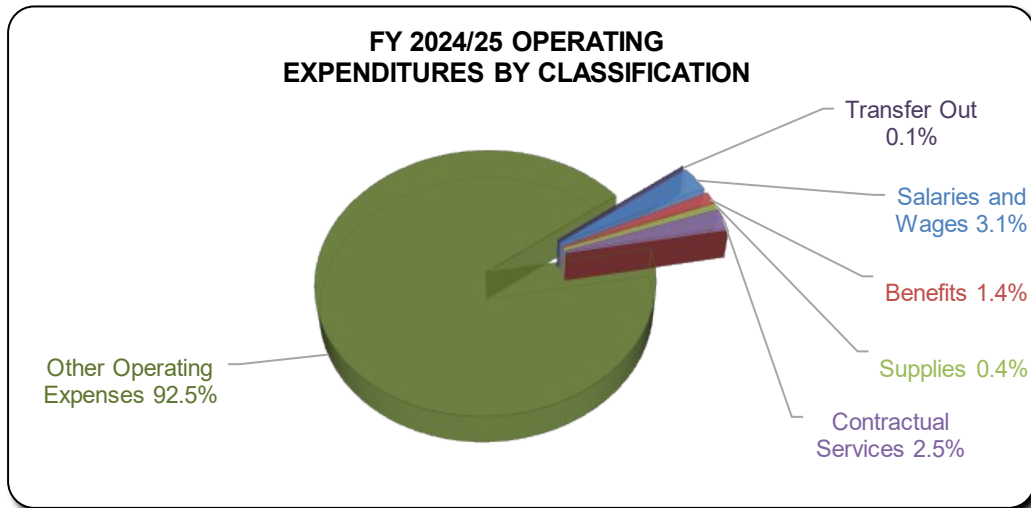
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Human Resources Division (HRD)					
0001 Human Resources	\$ 943,563	\$ 855,250	\$ 902,376	\$ 47,126	5.5%
0002 Human Resources Nondepartmental	799,159	1,049,502	1,139,550	90,048	8.6%
0003 Human Resource Records	351,498	356,310	373,331	17,021	4.8%
0004 Employment and Recruitment	1,143,053	1,127,866	1,353,686	225,820	20.0%
0005 Human Resources Training	567,793	659,932	774,893	114,961	17.4%
0007 Labor Relations	493,223	629,030	650,905	21,875	3.5%
0008 Compensation and Benefits	1,217,378	1,329,462	1,368,319	38,857	2.9%
TOTAL -- GENERAL FUND	\$ 5,515,666	\$ 6,007,352	\$ 6,563,060	\$ 555,708	9.3%
HEALTH CARE FUND #5010					
Human Resources Division (HRD)					
0006 Healthcare	\$ 80,352,378	\$ 84,888,329	\$ 94,033,952	\$ 9,145,623	10.8%
TOTAL -- HEALTH CARE FUND	\$ 80,352,378	\$ 84,888,329	\$ 94,033,952	\$ 9,145,623	10.8%
RISK MANAGEMENT FUND #5015					
Human Resources Division (HRD)					
0009 Wellness	\$ 141,352	\$ 151,457	\$ 160,432	\$ 8,975	5.9%
TOTAL -- RISK MANAGEMENT FUND	\$ 141,352	\$ 151,457	\$ 160,432	\$ 8,975	5.9%
TOTAL -- HUMAN RESOURCES OPERATING	\$ 86,009,396	\$ 91,047,138	\$ 100,757,444	\$ 9,710,306	10.7%



HUMAN RESOURCES (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2022/23	2023/24	2024/25	Change	% Change
	Actual Expenditures	Adopted Budget	Proposed Budget	Adopted to Proposed	
Salaries and Wages	\$ 2,935,923	\$ 3,029,186	\$ 3,127,000	\$ 97,814	3.2%
Benefits	1,234,825	1,363,613	1,419,174	55,561	4.1%
Supplies	268,510	354,420	361,920	7,500	2.1%
Contractual Services	1,769,868	2,039,732	2,482,630	442,898	21.7%
Utilities	2,494	4,025	4,025	-	0.0%
Travel	13,477	38,125	38,915	790	2.1%
Fleet and Facility Charges	348	-	120	120	N/A
Capital Outlay	-	2,500	2,500	-	0.0%
Other Operating Expenses	79,654,200	84,085,787	93,191,410	9,105,623	10.8%
Transfer Out	129,750	129,750	129,750	-	0.0%
TOTAL -- HUMAN RESOURCES OPERATING	\$ 86,009,396	\$ 91,047,138	\$ 100,757,444	\$ 9,710,306	10.7%

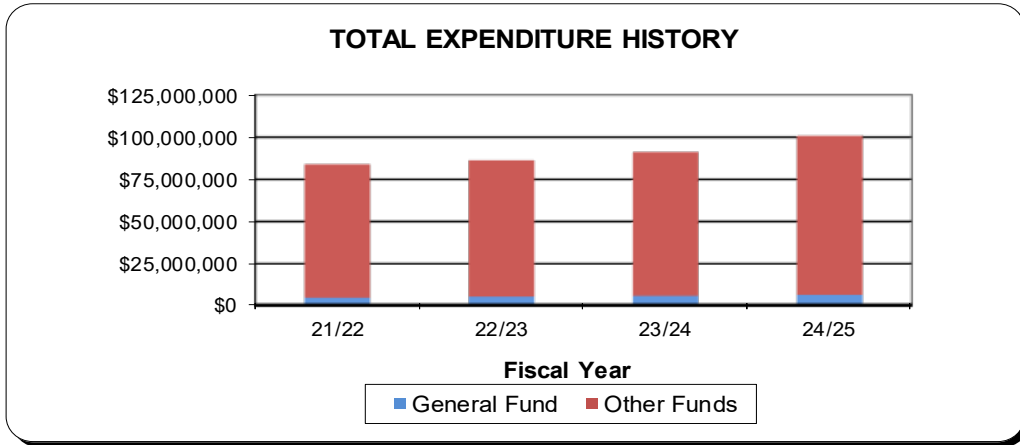


DEPARTMENT NON-OPERATING EXPENDITURES

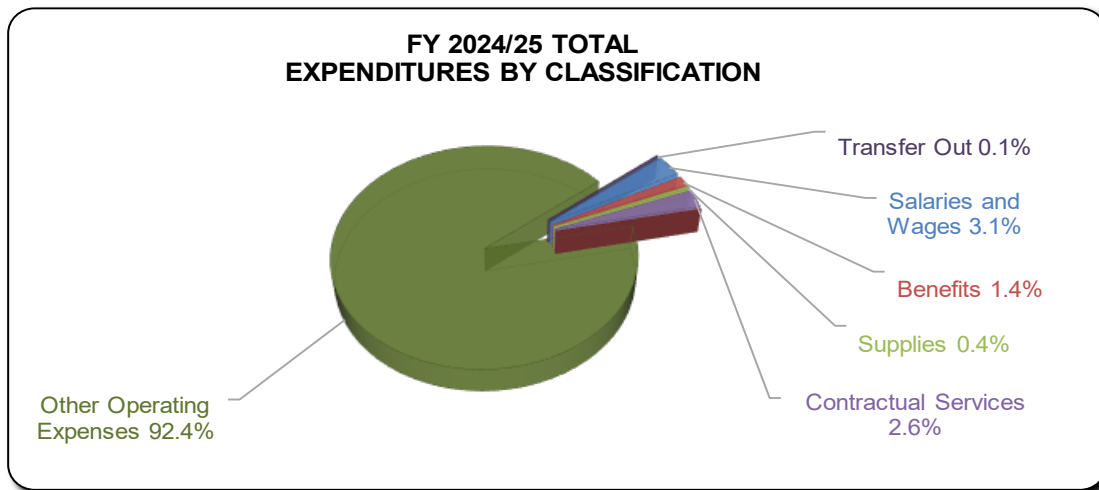
Fund	2022/23	2023/24	2024/25	Change	% Change
Business Unit Cost Center Number and Name	Actual Expenditures	Adopted Budget	Proposed Budget	Adopted to Proposed	
OTHER FUNDS					
Projects and Grants	\$ 280,061	\$ 129,750	\$ 129,750	\$ -	0.0%
TOTAL -- OTHER FUNDS	\$ 280,061	\$ 129,750	\$ 129,750	\$ -	0.0%
TOTAL -- PROJECTS AND GRANTS	\$ 280,061	\$ 129,750	\$ 129,750	\$ -	0.0%
TOTAL -- HUMAN RESOURCES	\$ 86,289,457	\$ 91,176,888	\$ 100,887,194	\$ 9,710,306	10.6%

HUMAN RESOURCES (as of July 15, 2024)

DEPARTMENT NON-OPERATING EXPENDITURES (continued)



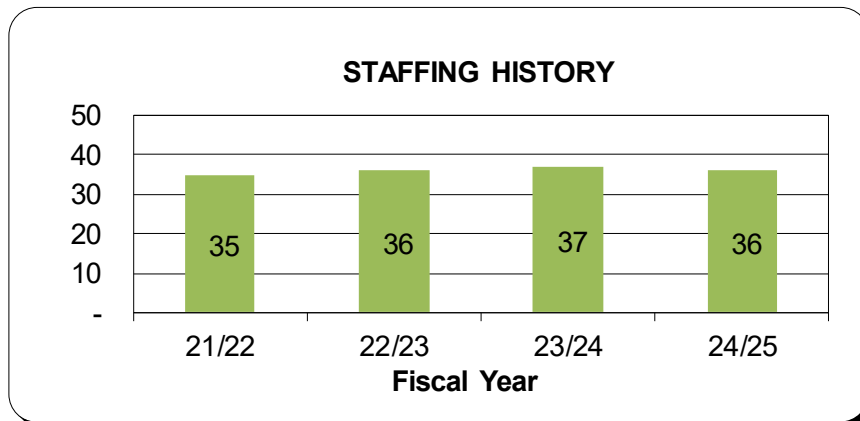
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 2,935,923	\$ 3,029,186	\$ 3,127,000	\$ 97,814	3.2%
Benefits	1,234,825	1,363,613	1,419,174	55,561	4.1%
Supplies	286,623	354,420	361,920	7,500	2.1%
Contractual Services	2,001,559	2,169,482	2,612,380	442,898	20.4%
Utilities	2,494	4,025	4,025	-	0.0%
Travel	13,477	38,125	38,915	790	2.1%
Fleet and Facility Charges	26,802	-	120	120	N/A
Capital Outlay	-	2,500	2,500	-	0.0%
Other Operating Expenses	79,658,003	84,085,787	93,191,410	9,105,623	10.8%
Transfer Out	129,750	129,750	129,750	-	0.0%
TOTAL -- HUMAN RESOURCES	\$ 86,289,457	\$ 91,176,888	\$ 100,887,194	\$ 9,710,306	10.6%



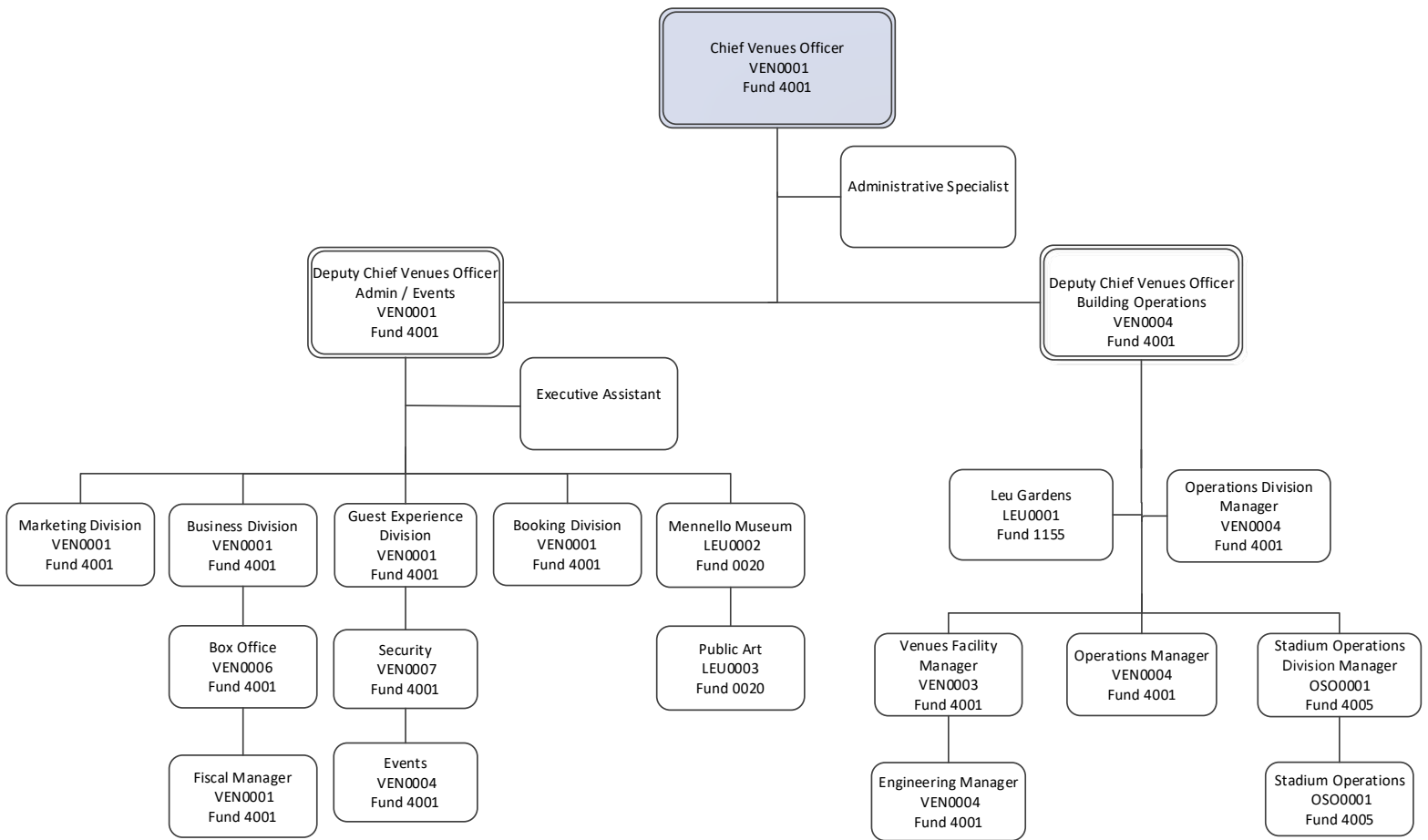
HUMAN RESOURCES (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY

	2022/23 Final Staffing	2023/24 Adopted Staffing	2024/25 Proposed Staffing
<u>GENERAL FUND #0001</u>			
Human Resources Division (HRD)			
0001 Human Resources	6	6	5
0003 Human Resource Records	4	4	4
0004 Employment and Recruitment	8	9	9
0005 Human Resources Training	2	2	2
0007 Labor Relations	4	4	4
0008 Compensation and Benefits	10	10	10
TOTAL -- GENERAL FUND	34	35	34
<u>HEALTH CARE FUND #5010</u>			
Human Resources Division (HRD)			
0006 Healthcare	1	1	1
TOTAL -- HEALTH CARE FUND	1	1	1
<u>RISK MANAGEMENT FUND #5015</u>			
Human Resources Division (HRD)			
0009 Wellness	1	1	1
TOTAL -- RISK MANAGEMENT FUND	1	1	1
TOTAL -- HUMAN RESOURCES	36	37	36



ORLANDO VENUES DEPARTMENT (as of July 15, 2024)



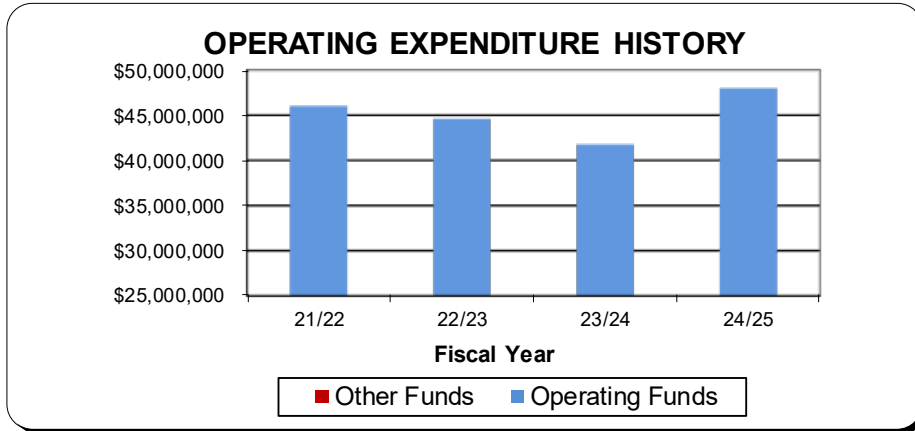
ORLANDO VENUES DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES

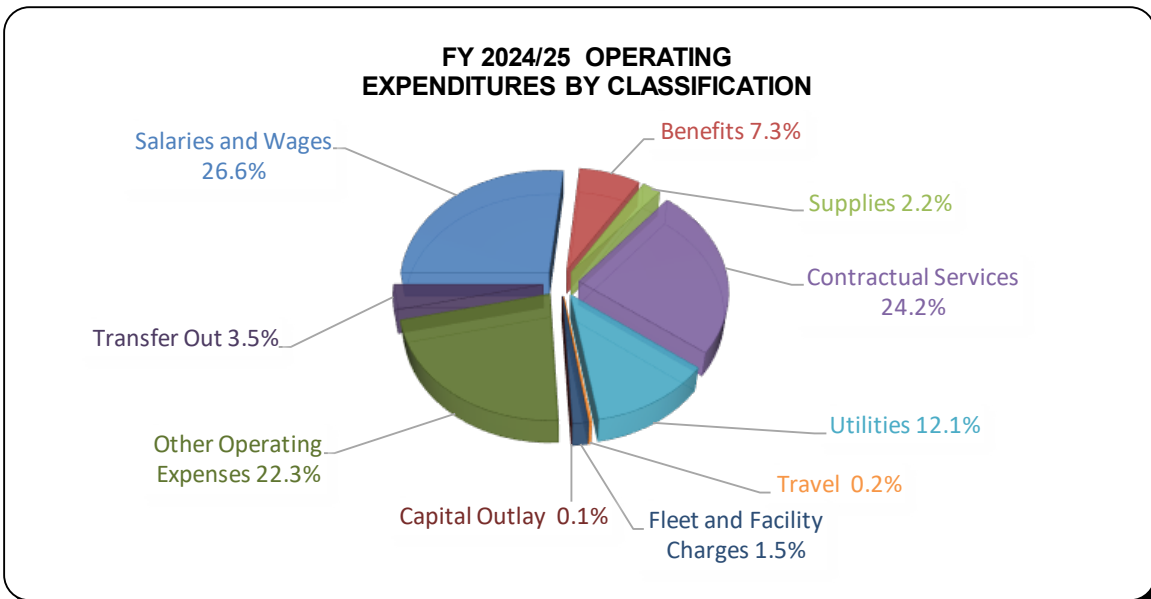
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
ORLANDO VENUES FUND #4001					
Orlando Venues Division (VEN)					
0001 Venues Operations	\$ -	\$ (10,428)	\$ 234,116	\$ 244,544	(2345.1%)
0002 Orlando Venues Nondepartmental	4,062,927	2,545,707	2,978,943	433,236	17.0%
0003 Venues Operational Resources	-	89,379	47,064	(42,315)	(47.3%)
0004 Kia Center	25,287,535	25,176,219	28,469,446	3,293,227	13.1%
0006 Venues Box Office	227,196	258,290	272,672	14,382	5.6%
0007 Venues Security Services	-	(4,535)	(4,478)	57	(1.3%)
TOTAL -- ORLANDO VENUES FUND	\$ 29,577,658	\$ 28,054,632	\$ 31,997,763	\$ 3,943,131	14.1%
ORLANDO STADIUM OPERATIONS FUND #4005					
Orlando Stadium Operations Division (OSO)					
0001 Camping World Stadium	\$ 8,830,151	\$ 7,164,806	\$ 9,147,540	\$ 1,982,734	27.7%
0002 Camping World Stadium Nondepartmental	300,602	330,333	353,744	23,411	7.1%
0003 Conference Center	8,008	25,000	40,000	15,000	60.0%
0004 Varsity Club	2,826	-	-	-	N/A
0005 Tinker Field	948,083	1,144,513	1,333,913	189,400	16.5%
TOTAL -- ORLANDO STADIUM OPERATIONS FUND	\$ 10,089,671	\$ 8,664,652	\$ 10,875,197	\$ 2,210,545	25.5%
HARRY P. LEU GARDENS FUND #1155					
Gardens, Galleries & Museums Division (LEU)					
0001 Harry P. Leu Gardens	\$ 4,127,979	\$ 4,235,404	\$ 4,165,404	\$ (70,000)	(1.7%)
0003 Public Art	70,109	68,300	138,139	69,839	102.3%
0004 Leu Gift Shop	3,054	-	-	-	N/A
TOTAL -- HARRY P. LEU GARDENS FUND	\$ 4,201,143	\$ 4,303,704	\$ 4,303,543	\$ (161)	(0.0%)
MENNELLO MUSEUM FUND #0020					
Gardens, Galleries & Museums Division (LEU)					
0002 Mennello Museum - American Art	\$ 728,082	\$ 747,483	\$ 805,308	\$ 57,825	7.7%
TOTAL -- MENNELLO MUSEUM FUND	\$ 728,082	\$ 747,483	\$ 805,308	\$ 57,825	7.7%
TOTAL -- ORLANDO VENUES OPERATING	\$ 44,596,553	\$ 41,770,471	\$ 47,981,811	\$ 6,211,340	14.9%

ORLANDO VENUES DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 10,245,239	\$ 11,214,349	\$ 12,747,145	\$ 1,532,796	13.7%
Benefits	2,810,441	3,211,133	3,503,895	292,762	9.1%
Supplies	1,093,429	1,095,256	1,059,470	(35,786)	(3.3%)
Contractual Services	11,448,293	10,763,948	11,602,395	838,447	7.8%
Utilities	5,862,196	5,859,205	5,792,039	(67,166)	(1.1%)
Travel	39,525	86,900	105,000	18,100	20.8%
Fleet and Facility Charges	681,562	1,069,620	743,312	(326,308)	(30.5%)
Capital Outlay	2,398	-	-	-	N/A
Other Operating Expenses	8,850,277	6,770,665	10,710,744	3,940,079	58.2%
Transfer Out	3,563,194	1,699,395	1,717,811	18,416	1.1%
TOTAL -- ORLANDO VENUES OPERATING	\$ 44,596,553	\$ 41,770,471	\$ 47,981,811	\$ 6,211,340	14.9%



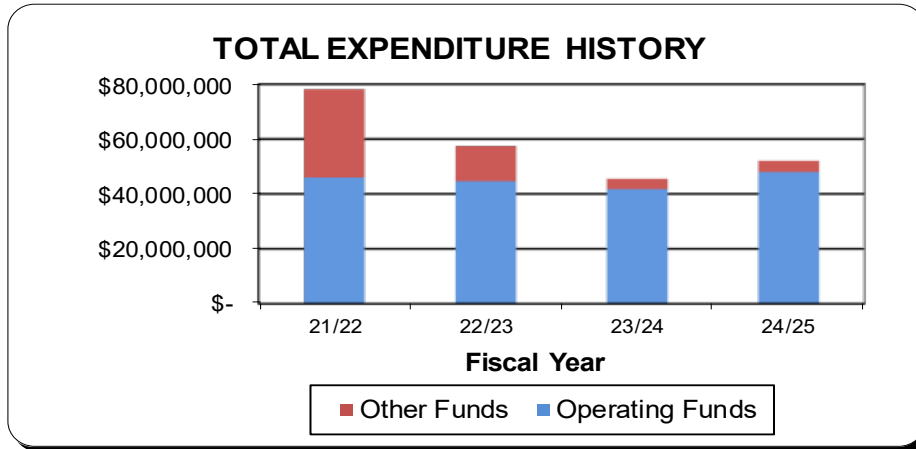
ORLANDO VENUES DEPARTMENT (as of July 15, 2024)

DEPARTMENT NON-OPERATING EXPENDITURES

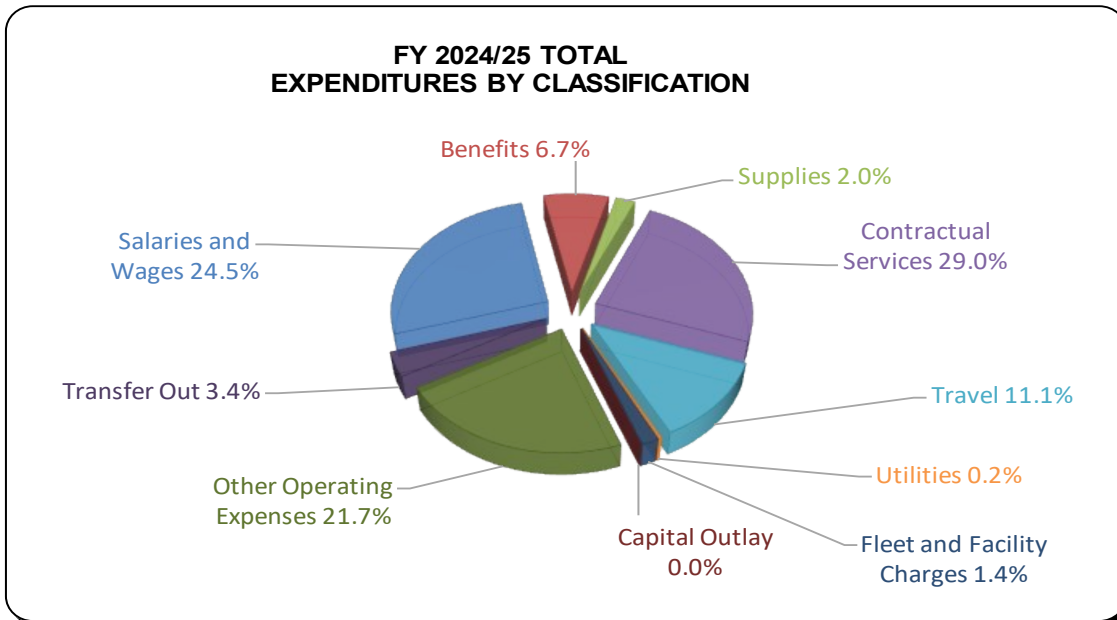
Fund Business Unit	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects and Grants	\$ 771,940	\$ 25,000	\$ 330,000	\$ 305,000	1220.0%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 771,940	\$ 25,000	\$ 330,000	\$ 305,000	1220.0%
<u>AMWAY CENTER CONSTRUCTION AND DEBT FUNDS #4022-4030</u>					
Events Center Construction Division (EVC)					
0003 Events Center Construction - Other	\$ 121,528	\$ 599,395	\$ 567,811	\$ (31,584)	(5.3%)
0005 Nondepartmental Events Center CP	700,227	-	-	-	N/A
Projects and Grants	162	-	-	-	N/A
TOTAL -- AMWAY CENTER CONST AND DEBT FUNDS	\$ 821,917	\$ 599,395	\$ 567,811	\$ (31,584)	(5.3%)
<u>AMWAY CENTER RENEWAL AND REPLACEMENT FUND #4002</u>					
Projects and Grants	\$ 1,519,583	\$ 1,000,000	\$ 1,000,000	\$ -	0.0%
TOTAL -- AMWAY CENTER RENEWAL AND REPLACEMENT FUND	\$ 1,519,583	\$ 1,000,000	\$ 1,000,000	\$ -	0.0%
<u>PAC CONSTRUCTION AND DEBT FUNDS #4052-4065</u>					
PAC Division (PAC)					
0009 PAC CP Debt Construction	\$ 184,079	\$ -	\$ -	\$ -	N/A
Projects and Grants	5,000,421	-	-	-	N/A
TOTAL -- PAC CONSTRUCTION AND DEBT FUNDS	\$ 5,184,500	\$ -	\$ -	\$ -	N/A
<u>CITRUS BOWL CONSTRUCTION AND DEBT FUNDS #4077, 4079-4083</u>					
Construction Citrus Bowl Division (CBR)					
0001 Citrus Bowl CP Debt Construction	\$ 102,138	\$ -	\$ -	\$ -	N/A
0004 CRA Citrus Bowl Construction	306,104	-	-	-	N/A
Projects and Grants	1,031,504	-	-	-	N/A
TOTAL -- CITRUS BOWL CONST AND DEBT FUNDS	\$ 1,439,746	\$ -	\$ -	\$ -	N/A
<u>DESIGNATED REVENUE FUND #0005_F</u>					
Projects and Grants	\$ 1,285,772	\$ 2,034,415	\$ 2,076,351	\$ 41,936	2.1%
TOTAL -- DESIGNATED REVENUE FUND	\$ 1,285,772	\$ 2,034,415	\$ 2,076,351	\$ 41,936	2.1%
<u>OTHER PROJECT AND GRANTS FUNDS #1130,1155,4001,4005,4006</u>					
Projects and Grants Funds	\$ 1,866,196	\$ 100,000	\$ 100,000	\$ -	0.0%
TOTAL -- OTHER PROJECT AND GRANTS FUNDS	\$ 1,866,196	\$ 100,000	\$ 100,000	\$ -	0.0%
TOTAL -- VENUES OTHER FUNDS	\$ 12,889,653	\$ 3,758,810	\$ 4,074,162	\$ 315,352	8.4%
TOTAL -- ORLANDO VENUES	\$ 57,486,206	\$ 45,529,281	\$ 52,055,973	\$ 6,526,692	14.3%

ORLANDO VENUES DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



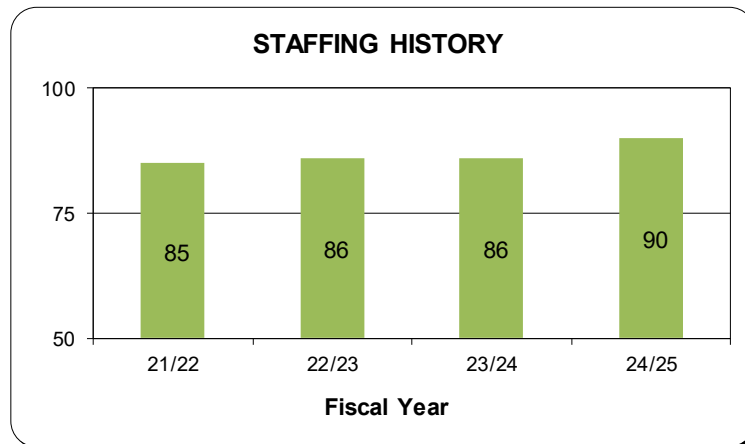
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 10,245,239	\$ 11,214,349	\$ 12,747,145	\$ 1,532,796	13.7%
Benefits	2,810,441	3,211,133	3,503,895	292,762	9.1%
Supplies	1,470,506	1,095,256	1,059,470	(35,786)	(3.3%)
Contractual Services	13,910,637	13,923,363	15,108,746	1,185,383	8.5%
Utilities	5,862,196	5,859,205	5,792,039	(67,166)	(1.1%)
Travel	39,525	86,900	105,000	18,100	20.8%
Fleet and Facility Charges	763,560	1,069,620	743,312	(326,308)	(30.5%)
Capital Outlay	8,492,632	-	-	0	100.0%
Other Operating Expenses	10,328,277	7,370,060	11,278,555	3,908,495	53.0%
Transfer Out	3,563,194	1,699,395	1,717,811	18,416	1.1%
TOTAL -- ORLANDO VENUES	\$57,486,206	\$45,529,281	\$52,055,973	\$ 6,526,692	14.3%



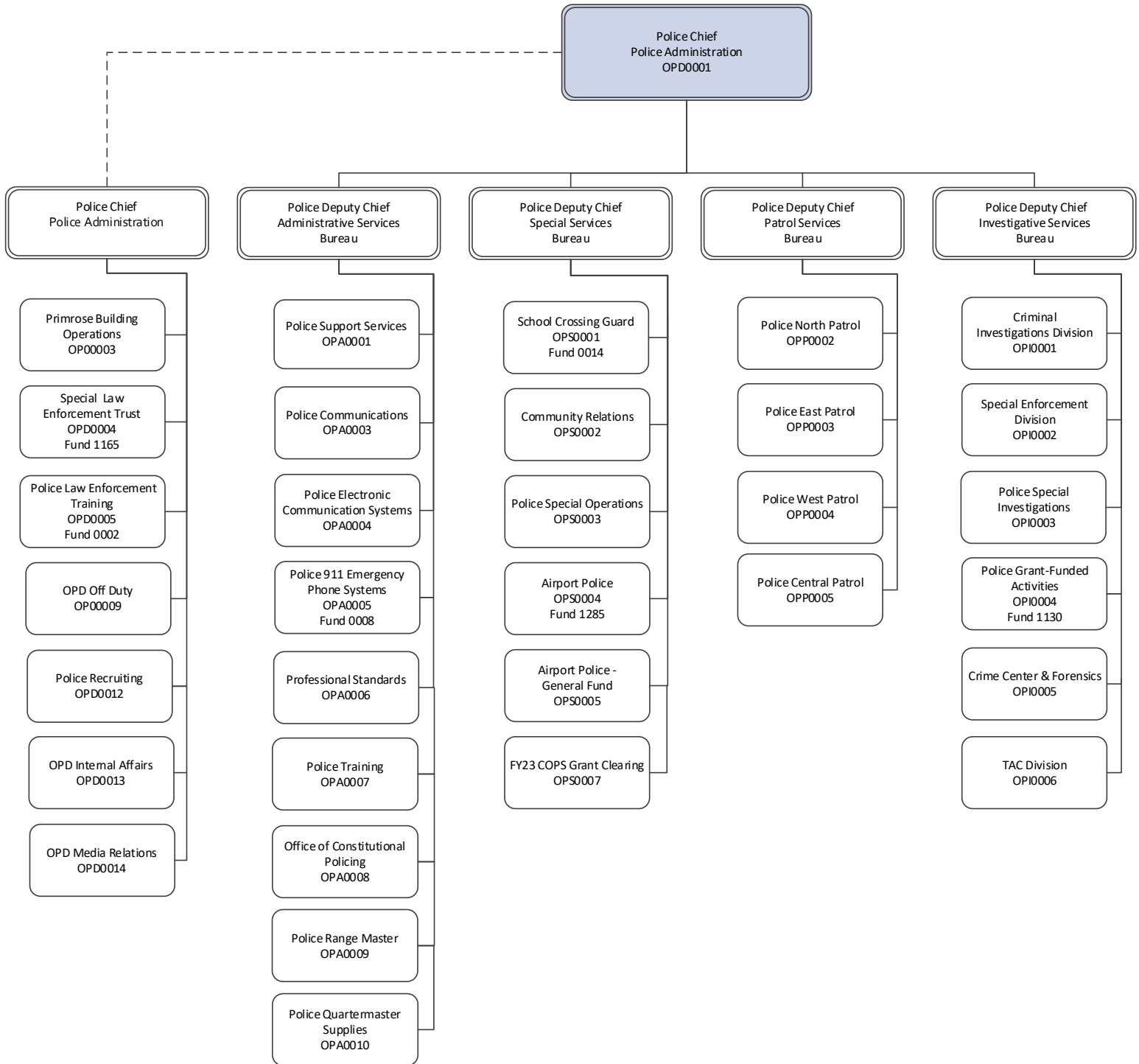
ORLANDO VENUES DEPARTMENT (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY

	2022/23 Final Staffing	2023/24 Adopted Staffing	2024/25 Proposed Staffing
<u>ORLANDO VENUES FUND #4001</u>			
Orlando Venues Division (VEN)			
0001 Venues Operations	18	18	20
0003 Venues Operational Resources	6	6	7
0004 Kia Center	17	17	17
0006 Venues Box Office	2	2	2
0007 Venues Security Services	12	12	12
TOTAL -- ORLANDO VENUES FUND	55	55	58
<u>ORLANDO STADIUM OPERATIONS FUND #4005</u>			
Orlando Stadium Operations Division (OSO)			
0001 Camping World Stadium	7	7	7
TOTAL - ORLANDO STADIUM OPERATIONS FUND	7	7	7
<u>HARRY P. LEU GARDENS FUND #1155</u>			
Gardens, Galleries & Museums Division (LEU)			
0001 Harry P. Leu Gardens	20	20	20
0003 Public Art	-	-	1
TOTAL -- HARRY P. LEU GARDENS FUND	20	20	21
<u>MENNELLO MUSEUM FUND #0020</u>			
Gardens, Galleries & Museums Division (LEU)			
0002 Mennello Museum - American Art	4	4	4
TOTAL -- MENNELLO MUSEUM FUND	4	4	4
TOTAL -- ORLANDO VENUES	86	86	90



POLICE DEPARTMENT (as of July 15, 2024)



POLICE DEPARTMENT (as of July 15, 2024)

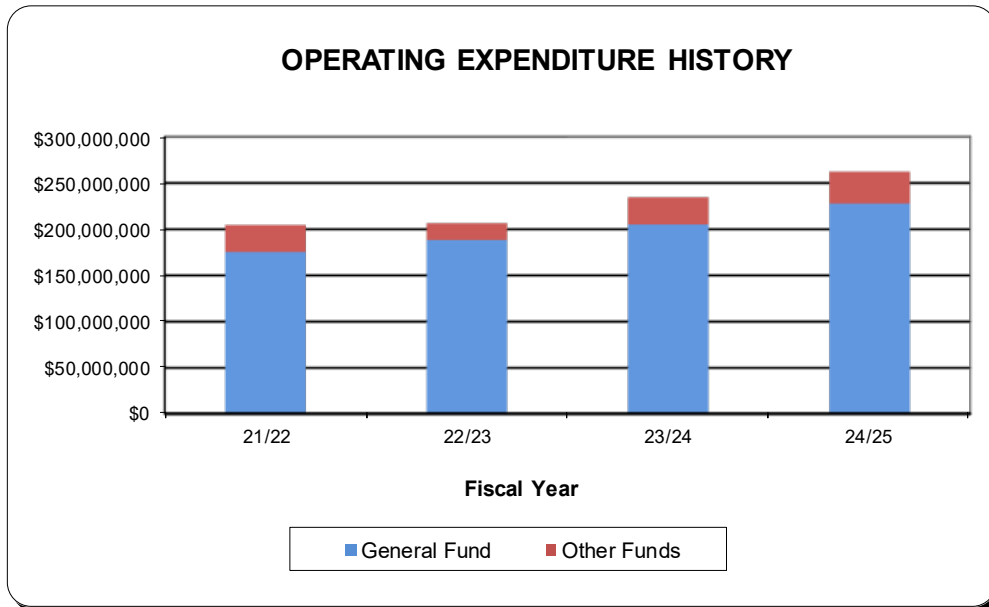
DEPARTMENT OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Police Administration (OPD)					
0001 Police Administration	\$ 6,724,797	\$ 5,596,589	\$ 8,868,029	\$ 3,271,440	58.5%
0002 Police Nondepartmental	3,379,191	7,789,171	13,404,576	5,615,405	72.1%
0003 Primrose Building Operations	41,088	154,680	94,680	(60,000)	(38.8%)
0009 OPD Off Duty	16,752,020	15,673,182	17,527,482	1,854,300	11.8%
0010 OPD - MOU Overtime	410,055	-	-	-	N/A
0012 Police Recruiting	1,739,468	1,653,365	2,083,561	430,196	26.0%
0013 OPD Internal Affairs	1,414	1,180,751	1,220,727	39,976	3.4%
0014 OPD Media Relations	7,421	538,842	689,888	151,046	28.0%
Police Administrative Services Bureau (OPA)					
0001 Police Support Services	4,056,536	4,358,433	4,603,335	244,902	5.6%
0003 Police Communications	9,277,449	10,642,254	10,766,095	123,841	1.2%
0004 Police Electronic Communication Systems	344,876	343,390	384,230	40,840	11.9%
0006 Professional Standards Division	2,631,547	2,268,665	2,300,211	31,546	1.4%
0007 Police Officer Training	6,625,553	2,894,638	4,077,140	1,182,502	40.9%
0008 Office of Constitutional Policing	901,889	1,668,720	780,270	(888,450)	(53.2%)
0009 Police Range Master	-	1,463,102	1,709,153	246,051	16.8%
0010 Police Quartermaster Supplies	-	-	599,000	599,000	N/A
Police Investigative Services Bureau (OPI)					
0001 Criminal Investigations Division	13,169,896	13,611,959	13,623,164	11,205	0.1%
0002 Special Enforcement Division	7,983,032	9,235,719	8,836,563	(399,156)	(4.3%)
0003 Police Special Investigations	2,524,740	2,473,765	2,539,500	65,735	2.7%
0004 Police Grant-funded Activities	486,022	75,331	75,331	-	0.0%
0005 Crime Center & Forensics Division	6,043,797	7,076,574	7,539,047	462,473	6.5%
0006 TAC Division	-	-	5,995,106	5,995,106	N/A
Police Special Services Bureau (OPS)					
0002 Community Relations Division	17,010,150	17,723,282	16,849,258	(874,024)	(4.9%)
0003 Police Special Operations	8,743,040	8,894,485	8,886,668	(7,817)	(0.1%)
0005 Airport Police-General Fund	3,279,001	2,461,510	2,850,506	388,996	15.8%
0006 FY20 COPS Grant Clearing	897,891	1,150,967	-	(1,150,967)	(100.0%)
0007 FY23 COPS Grant Clearing	-	-	1,894,776	1,894,776	N/A
Police Patrol Services Bureau (OPP)					
0002 Police North Patrol	17,799,481	18,787,888	19,467,696	679,808	3.6%
0003 Police East Patrol	18,947,935	22,371,550	25,490,450	3,118,900	13.9%
0004 Police West Patrol	19,464,243	21,066,804	22,285,738	1,218,934	5.8%
0005 Police Central Patrol	19,134,438	23,950,307	22,270,388	(1,679,919)	(7.0%)
TOTAL -- GENERAL FUND	\$ 188,376,973	\$ 205,105,923	\$ 227,712,568	\$ 22,606,645	11.0%
LAW ENFORCEMENT TRAINING FUND #0002					
Police Administration (OPD)					
0005 Police Law Enforcement Training	\$ 124,695	\$ 130,000	\$ 130,000	\$ -	0.0%
TOTAL -- LAW ENFORCEMENT TRAINING FUND	\$ 124,695	\$ 130,000	\$ 130,000	\$ -	0.0%
GOAA POLICE FUND #1285					
Police Special Services Bureau (OPS)					
0004 Airport Police	\$ 16,166,742	\$ 26,096,005	\$ 30,454,085	\$ 4,358,080	16.7%
TOTAL -- GOAA POLICE FUND	\$ 16,166,742	\$ 26,096,005	\$ 30,454,085	\$ 4,358,080	16.7%
OCPS CROSSING GUARD FUND #0014					
Police Special Services Bureau (OPS)					
0001 School Crossing Guard	\$ 1,155,617	\$ 2,067,705	\$ 2,063,000	\$ (4,705)	(0.2%)
TOTAL -- OCPS CROSSING GUARD FUND	\$ 1,155,617	\$ 2,067,705	\$ 2,063,000	\$ (4,705)	(0.2%)

POLICE DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

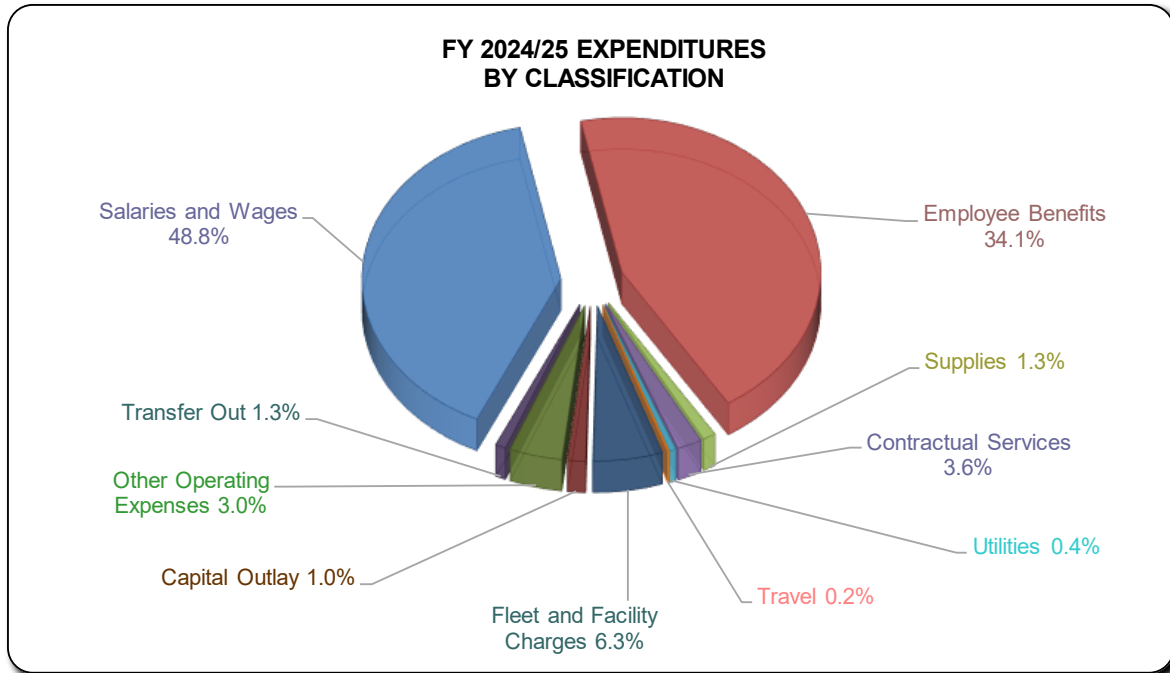
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
CONTRABAND FORFEITURE TRUST FUND #1165					
Police Administration (OPD)					
0004 Special Law Enforcement Trust	\$ 216,420	\$ 404,846	\$ 408,436	\$ 3,590	0.9%
TOTAL -- CONTRABAND FORFEITURE TRUST	\$ 216,420	\$ 404,846	\$ 408,436	\$ 3,590	0.9%
POLICE CAMP TRUST FUND #0021					
Police Administration (OPD)					
0008 Police Camp Trust	\$ 900	\$ -	\$ -	\$ -	N/A
TOTAL -- POLICE CAMP TRUST FUND	\$ 900	\$ -	\$ -	\$ -	N/A
911 EMERGENCY TELEPHONE SYSTEM FUND #0008					
Police Administrative Services Bureau (OPA)					
0005 Police 911 Emergency Phone Systems	\$ 452,252	\$ 705,460	\$ 1,507,000	\$ 801,540	113.6%
TOTAL -- EMERGENCY TELEPHONE SYSTEMS FUND	\$ 452,252	\$ 705,460	\$ 1,507,000	\$ 801,540	113.6%
TOTAL -- POLICE DEPARTMENT OPERATING	\$ 206,493,600	\$ 234,509,939	\$ 262,275,089	\$ 27,765,150	11.8%



POLICE DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

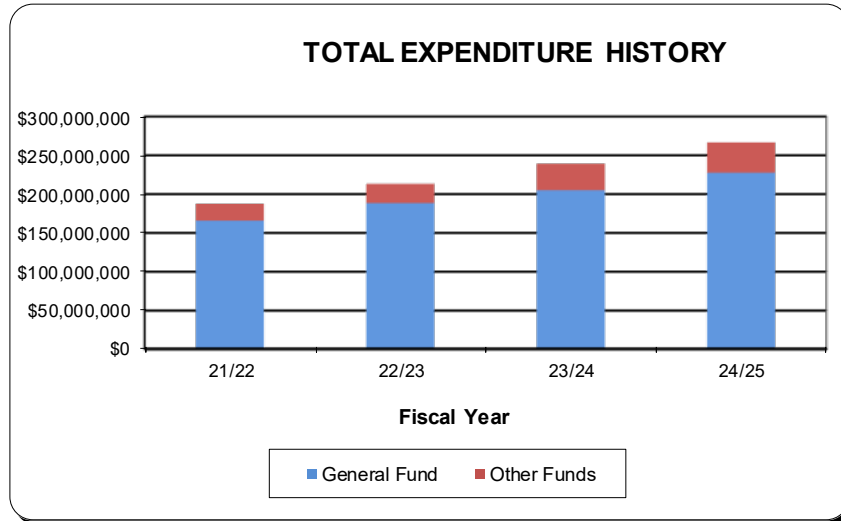
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 104,647,808	\$ 113,829,969	\$ 127,960,868	\$ 14,130,899	12.4%
Employee Benefits	70,224,399	79,405,602	89,503,017	10,097,415	12.7%
Supplies	3,651,702	2,618,129	3,326,669	708,540	27.1%
Contractual Services	5,350,425	8,077,048	9,528,157	1,451,109	18.0%
Utilities	962,976	971,225	977,999	6,774	0.7%
Travel	302,547	354,000	537,000	183,000	51.7%
Fleet and Facility Charges	15,228,175	15,927,146	16,401,371	474,225	3.0%
Capital Outlay	385,262	4,304,464	2,709,987	(1,594,477)	(37.0%)
Other Operating Expenses	4,356,332	7,459,302	7,916,399	457,097	6.1%
Transfer Out	1,383,974	1,563,054	3,413,622	1,850,568	118.4%
TOTAL -- POLICE DEPARTMENT	\$ 206,493,600	\$ 234,509,939	\$ 262,275,089	\$ 27,765,150	11.8%



POLICE DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES

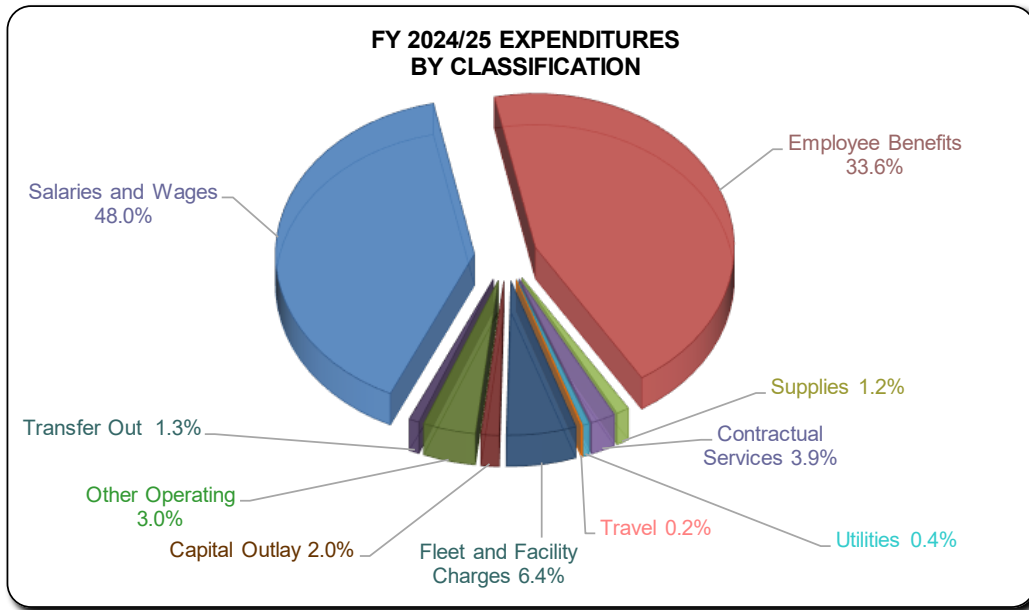
Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
DEPARTMENT OF JUSTICE FEDERAL EQUITABLE SHARING AGREEMENT FUND #1166					
Police-Administration (OPD)					
0003 Federal Asset Sharing - Justice	\$ 96,773	\$ -	\$ -	\$ -	N/A
TOTAL -- DOJ FEDERAL ASSET SHARING	\$ 96,773	\$ -	\$ -	\$ -	N/A
GRANTS FUND #1130					
Grants	\$ 2,640,376	\$ -	\$ -	\$ -	N/A
TOTAL -- GRANTS FUND	\$ 2,640,376	\$ -	\$ -	\$ -	N/A
CAPITAL IMPROVEMENTS FUND #3001					
Projects	\$ 3,166,938	\$ 4,600,000	\$ 4,400,000	\$ (200,000)	(4.3%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 3,166,938	\$ 4,600,000	\$ 4,400,000	\$ (200,000)	(4.3%)
DESIGNATED REVENUE FUND #0005 F					
Projects and Grants	\$ 684,515	\$ 193,054	\$ -	\$ (193,054)	(100.0%)
TOTAL -- DESIGNATED REVENUE FUND	\$ 684,515	\$ 193,054	\$ -	\$ (193,054)	(100.0%)
OTHER FUNDS					
Projects and Grants - Other Funds	\$ 345,545	\$ -	\$ -	\$ -	N/A
TOTAL -- PROJECTS AND GRANTS - OTHER FUNDS	\$ 345,545	\$ -	\$ -	\$ -	N/A
TOTAL -- SPECIAL REVENUE AND OTHER FUNDS	\$ 6,934,147	\$ 4,793,054	\$ 4,400,000	\$ (393,054)	(8.2%)
TOTAL -- POLICE DEPARTMENT	\$ 213,427,747	\$ 239,302,993	\$ 266,675,089	\$ 27,372,096	11.4%



POLICE DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES (continued)

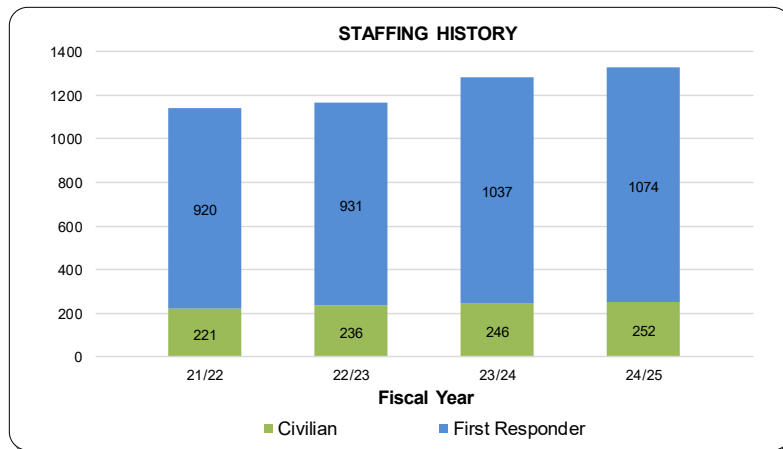
Expenditure by Classification	2022/23	2023/24	2024/25	Change	% Change
	Actual Expenditures	Adopted Budget	Proposed Budget	Adopted to Proposed	
Salaries and Wages	\$ 105,556,581	\$ 114,023,023	\$ 127,960,868	\$ 13,937,845	12.2%
Employee Benefits	70,743,262	79,405,602	89,503,017	10,097,415	12.7%
Supplies	6,752,942	2,618,129	3,326,669	708,540	27.1%
Contractual Services	6,654,158	8,277,048	10,378,157	2,101,109	25.4%
Utilities	962,976	971,225	977,999	6,774	0.7%
Travel	376,629	354,000	537,000	183,000	51.7%
Fleet and Facility Charges	15,245,401	15,927,146	17,251,371	1,324,225	8.3%
Capital Outlay	958,123	8,704,464	5,409,987	(3,294,477)	(37.8%)
Other Operating Expenses	4,361,482	7,459,302	7,916,399	457,097	6.1%
Transfer Out	1,816,192	1,563,054	3,413,622	1,850,568	118.4%
TOTAL -- POLICE DEPARTMENT	\$ 213,427,747	\$ 239,302,993	\$ 266,675,089	\$ 27,372,096	11.4%



POLICE DEPARTMENT (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY

	2022/23 Final Staffing	2023/24 Adopted Staffing	2024/25 Proposed Staffing
GENERAL FUND #0001			
Police Administration (OPD)			
0001 Police Administration	17	15	37
0009 OPD Off Duty	-	-	2
0012 Police Recruiting	10	10	11
0013_C OPD Internal Affairs	-	8	8
0014_C OPD Media Relations	-	4	5
Administrative Services Bureau (OPA)			
0001 Police Support Services	41	47	48
0003 Police Communications	95	101	101
0004 Police Electronic Communication Systems	1	2	2
0006 Professional Standards Division	27	15	16
0007 Police Officer Training	35	10	19
0008_C Office of Constitutional Policing	7	8	5
0009_C Police Range Master	-	5	5
Investigative Services Bureau (OPI)			
0001 Criminal Investigations Division	123	66	67
0002 Special Enforcement Division	54	54	50
0003 Police Special Investigations	13	13	13
0004 Police Grant-funded Activities	25	-	-
0005 Crime Center & Forensics	4	52	53
0006 TAC Division	-	-	38
Special Services Bureau (OPS)			
0002 Community Relations Division	68	93	88
0003 Police Special Operations	53	47	43
0006 FY20 COPS Grant Clearing	-	10	-
0007 FY23 COPS Grant Clearing	-	-	18
Patrol Services Bureau (OPP)			
0002 Police North Patrol	123	110	107
0003 Police East Patrol	135	149	165
0004 Police West Patrol	119	123	122
0005 Police Central Patrol	95	165	125
TOTAL -- GENERAL FUND	1,045	1,107	1,148
GOAA POLICE FUND #1285			
Police-Special Services Bureau (OPS)			
0004 Airport Police	123	176	178
TOTAL -- GOAA POLICE FUND	123	176	178
OCPS CROSSING GUARD FUND #0014			
Police-Special Services Bureau (OPS)			
0001 School Crossing Guard	1	-	-
TOTAL -- OCPS CROSSING GUARD FUND	1	-	-
TOTAL -- POLICE	1,169	1,283	1,326



PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

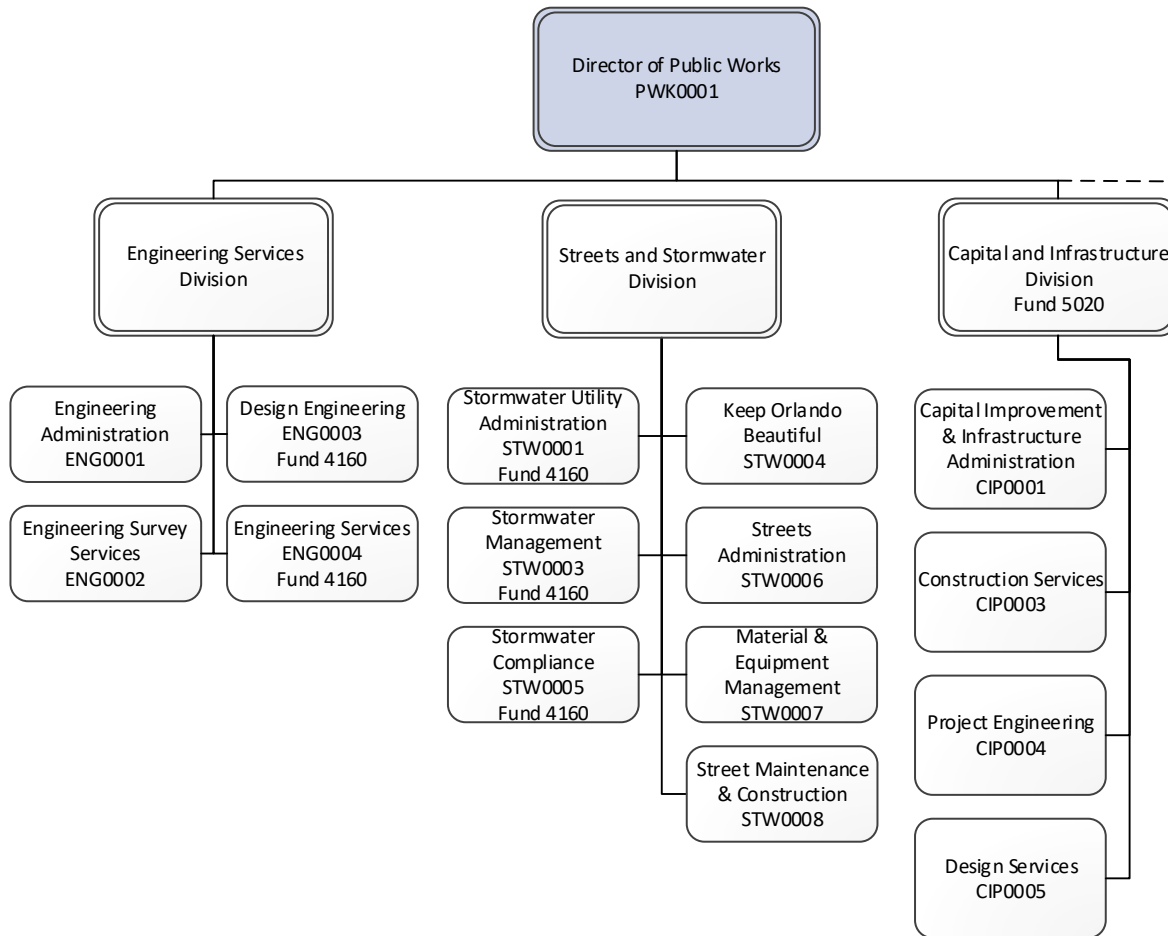


Table 1 of 2

PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

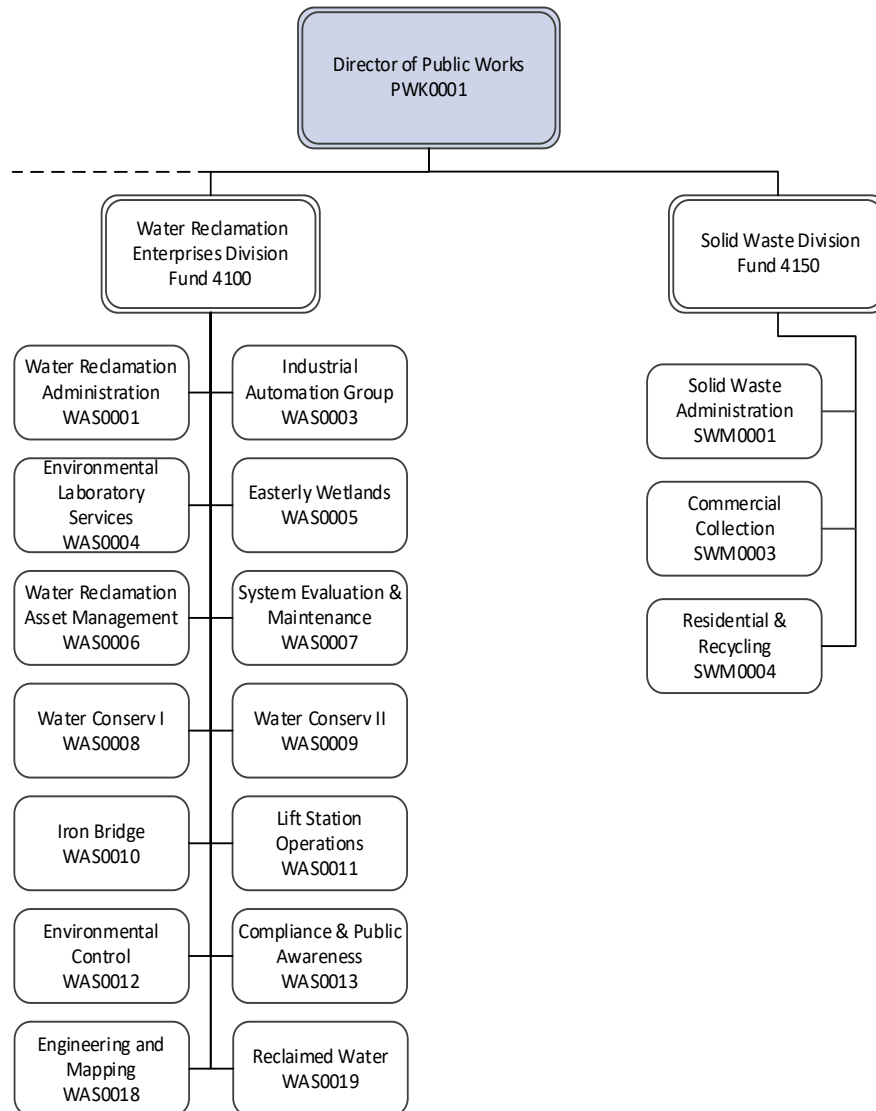


Table 2 of 2

PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES

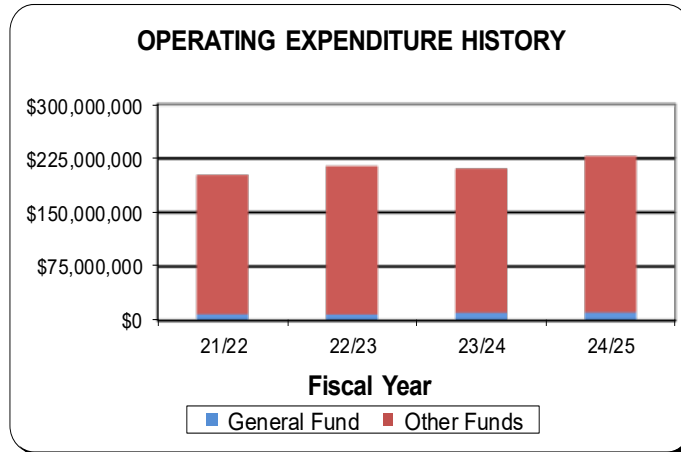
Fund	2022/23	2023/24	2024/25	Change	%
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Director of Public Works (PWK)					
0001 Director of Public Works	\$ 1,047,699	\$ 1,007,198	\$ 1,294,752	\$ 287,554	28.5%
0002 Public Works Nondepartmental ¹	190,083	(387,131)	(583,077)	(195,946)	50.6%
Engineering Services Division (ENG)					
0001 Engineering Administration	171,142	397,834	568,792	170,958	43.0%
0002 Engineering Survey Services	142,723	1,030,255	1,040,163	9,908	1.0%
Streets and Stormwater Division (STW)					
0004 Keep Orlando Beautiful	12,718	150,373	65,397	(84,976)	(56.5%)
0006 Streets Administration	726,535	836,582	880,099	43,517	5.2%
0007 Material and Equipment Management	4,106,599	4,419,121	4,458,199	39,078	0.9%
0008 Street Maintenance and Construction	1,909,613	3,170,824	2,893,666	(277,158)	31.8%
0010 Trail & Path Maintenance	-	350,000	750,820	400,820	114.5%
TOTAL -- GENERAL FUND	\$ 8,307,110	\$ 10,975,056	\$ 11,368,811	\$ 393,755	3.6%
SOLID WASTE FUND #4150					
Solid Waste Division (SWM)					
0001 Solid Waste Administration	\$ 2,178,486	\$ 2,342,595	\$ 2,472,052	\$ 129,457	5.5%
0002 Solid Waste Nondepartmental	5,340,446	5,238,509	5,847,801	609,292	11.6%
0003 Commercial Collection	14,268,182	15,513,008	17,103,887	1,590,879	10.3%
0004 Residential & Recycling	22,179,078	18,199,178	19,299,915	1,100,737	6.0%
TOTAL -- SOLID WASTE FUND	\$ 43,966,193	\$ 41,293,290	\$ 44,723,655	\$ 3,430,365	8.3%
STORMWATER UTILITY FUND #4160					
Engineering Services Division (ENG)					
0003 Design Engineering	\$ 152,940	\$ 215,163	\$ 178,745	\$ (36,418)	(16.9%)
0004 Engineering Services	630,391	452,622	847,244	394,622	87.2%
Streets and Stormwater Division (STW)					
0001 Stormwater Utility Administration	968,208	1,477,839	1,540,807	62,968	4.3%
0002 Stormwater Nondepartmental	12,022,344	9,078,127	15,009,761	5,931,634	65.3%
0003 Stormwater Management	11,798,223	11,652,592	13,644,524	1,991,932	17.1%
0005 Stormwater Compliance	1,685,575	2,798,401	2,888,142	89,741	3.2%
TOTAL -- STORMWATER UTILITY FUND	\$ 27,257,681	\$ 25,674,744	\$ 34,109,223	\$ 8,434,479	32.9%
WATER RECLAMATION REVENUE FUND #4100					
Water Reclamation Enterprises Division (WAS)					
0001 Water Reclamation Administration	\$ 4,662,893	\$ 3,846,219	\$ 3,888,527	\$ 42,308	1.1%
0002 Water Reclamation Nondepartmental	56,776,694	53,872,681	53,944,844	72,163	0.1%
0003 Industrial Automation Group	4,372,397	4,380,797	5,780,817	1,400,020	32.0%
0004 Environmental Laboratory Services	1,120,421	1,284,387	1,330,403	46,016	3.6%
0005 Easterly Wetlands	1,033,965	1,214,201	1,099,786	(114,415)	(9.4%)
0006 Water Reclamation Asset Management	914,012	1,248,125	1,391,510	143,385	11.5%
0007 System Evaluation and Maintenance	9,921,150	10,972,772	10,943,159	(29,613)	(0.3%)
0008 Water Conserv I	6,252,635	6,510,125	7,773,877	1,263,752	19.4%
0009 Water Conserv II	14,256,297	14,464,898	15,349,351	884,453	6.1%
0010 Iron Bridge	14,270,413	12,195,860	15,047,074	2,851,214	23.4%
0011 Lift Station Operations	7,370,367	8,627,586	7,224,210	(1,403,376)	(16.3%)
0012 Environmental Control	1,066,922	1,004,214	1,053,002	48,788	4.9%
0013 Compliance and Public Awareness	1,078,608	1,343,712	1,320,072	(23,640)	(1.8%)
0018 Engineering and Mapping	1,589,215	2,089,572	1,931,454	(158,118)	(7.6%)
0019 Reclaimed Water	805,827	2,840,894	1,088,186	(1,752,708)	(61.7%)
TOTAL -- WATER RECLAMATION REVENUE FUND	\$ 125,491,817	\$ 125,896,043	\$ 129,166,272	\$ 3,270,229	2.6%

(1) The Public Works Nondepartmental cost center includes the Attrition allocation for all Public Works General Fund areas. Attrition functions as a modest reduction in the department's budget for anticipated personnel vacancy savings, and may make that specific cost center appear negative.

PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

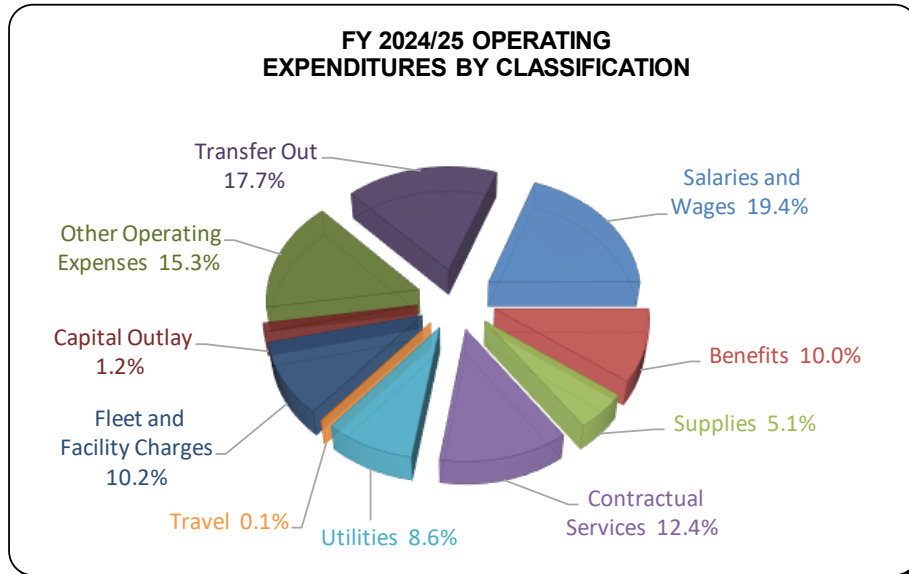
Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
CONSTRUCTION MANAGEMENT FUND #5020					
Capital Improvement and Infrastructure Division (CIP)					
0001 Capital Improvement/Infrastructure Admin.	\$ 985,715	\$ 1,506,955	\$ 1,565,506	\$ 58,551	3.9%
0002 Construction Management Nondepartmental	611,954	563,990	960,582	396,592	70.3%
0003 Project Engineering	1,508,507	1,978,258	2,023,968	45,710	2.3%
0004 Construction Services	2,324,772	2,772,797	3,082,567	309,770	11.2%
TOTAL -- CONSTRUCTION MANAGEMENT FUND	\$ 5,430,948	\$ 6,822,000	\$ 7,632,623	\$ 810,623	11.9%
OTHER FUNDS					
All Cost Centers	\$ 3,876,603	\$ 309,042	\$ 1,354,784	1,045,742	338.4%
TOTAL -- OTHER FUNDS	\$ 3,876,603	\$ 309,042	\$ 1,354,784	\$ 1,045,742	338.4%
TOTAL -- PUBLIC WORKS OPERATING	\$ 214,330,352	\$ 210,970,175	\$ 228,355,368	\$ 17,385,193	8.2%



PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 37,636,186	\$ 42,024,666	\$ 44,366,539	\$ 2,341,873	5.6%
Benefits	18,008,109	21,322,958	22,867,771	1,544,813	7.2%
Supplies	12,374,043	11,218,216	11,739,140	520,924	4.6%
Contractual Services	28,566,173	27,485,131	28,318,936	833,805	3.0%
Utilities	18,271,434	18,070,192	19,639,651	1,569,459	8.7%
Travel	84,340	170,193	179,810	9,617	5.7%
Fleet and Facility Charges	23,123,183	20,933,012	23,217,993	2,284,981	10.9%
Capital Outlay	512,105	2,570,923	2,747,246	176,323	6.9%
Other Operating Expenses	25,253,714	25,263,556	34,971,820	9,708,264	38.4%
Transfer Out	50,501,067	41,911,328	40,306,462	(1,604,866)	(3.8%)
TOTAL -- PUBLIC WORKS OPERATING	\$ 214,330,352	\$ 210,970,175	\$ 228,355,368	\$ 17,385,193	8.2%



PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

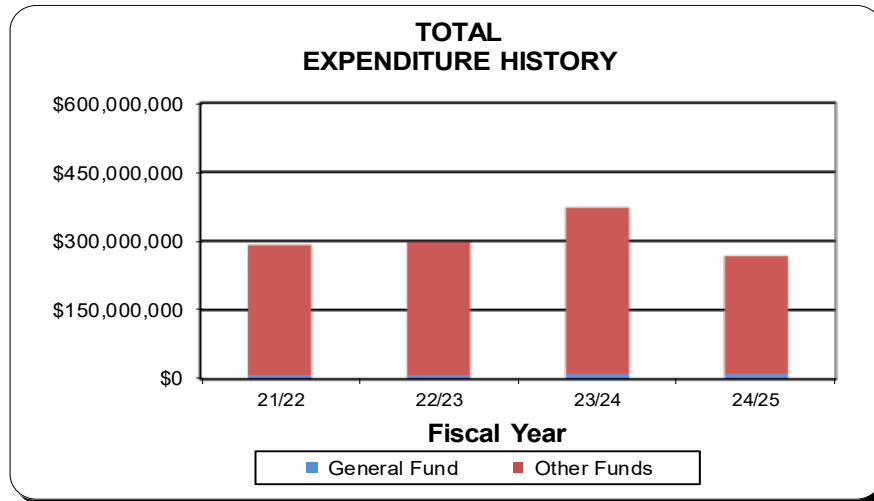
DEPARTMENT NON-OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<u>STORMWATER CAPITAL FUND #4161</u>					
Streets and Stormwater Division (STW)					
Projects and Grants	\$ 9,534,860	\$ 22,480,000	\$ 4,402,942	\$ (18,077,058)	(80.4%)
TOTAL -- STORMWATER UTILITY FUND	\$ 9,534,860	\$ 22,480,000	\$ 4,402,942	\$ (18,077,058)	(80.4%)
<u>WATER RECLAMATION GENERAL CONSTRUCTION FUND #4106</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 44,673,226	\$ 42,713,000	\$ 20,359,774	\$ (22,353,226)	(52.3%)
TOTAL -- WATER RECLAMATION GENERAL CONSTRUCTION FUND	\$ 44,673,226	\$ 42,713,000	\$ 20,359,774	\$ (22,353,226)	(52.3%)
<u>WATER RECLAMATION RENEWAL AND REPLACEMENT FUND #4107</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 5,191,784	\$ 3,000,000	\$ 3,000,000	\$ -	0.0%
TOTAL -- WATER RECLAMATION R&R FUND	\$ 5,191,784	\$ 3,000,000	\$ 3,000,000	\$ -	0.0%
<u>WATER RECLAMATION SRF LOAN CONSTRUCTION FUND #4112</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 1,372,928	\$ -	\$ -	\$ -	N/A
TOTAL -- WATER RECLAMATION SRF LOAN CONSTRUCTION FUND	\$ 1,372,928	\$ -	\$ -	\$ -	N/A
<u>WATER RECLAMATION REVENUE BONDS 2024 CONSTRUCTION FUND #4113</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants ²	\$ -	\$ 56,546,000	\$ -	\$ (56,546,000)	(100.0%)
TOTAL -- WATER RECLAMATION REVENUE BONDS 2024 CONSTRUCTION FUND	\$ -	\$ 56,546,000	\$ -	\$ (56,546,000)	(100.0%)
<u>INVESTING IN OUR NEIGHBORHOODS 2018B CONSTRUCTION BOND FUND #3034</u>					
Capital Improvement and Infrastructure Division (CIP)					
Projects and Grants	\$ 2,514,963	\$ -	\$ -	\$ -	N/A
Streets and Stormwater Division (STW)					
Projects and Grants	2,669,561	-	-	-	N/A
TOTAL -- INVESTING IN OUR NEIGHBORHOODS 2018B CONST BOND FUND	\$ 5,184,524	\$ -	\$ -	\$ -	N/A
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Capital Improvement and Infrastructure Division (CIP)					
Projects and Grants	\$ 2,812,457	\$ 1,250,000	\$ -	\$ (1,250,000)	(100.0%)
Streets and Stormwater Division (STW)					
Projects and Grants	4,101,886	5,775,000	7,500,000	1,725,000	29.9%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 6,914,343	\$ 7,025,000	\$ 7,500,000	\$ 475,000	6.8%
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 11,261,269	\$ 29,825,000	\$ 4,000,000	\$ (25,825,000)	(86.6%)
TOTAL -- OTHER FUNDS	\$ 11,261,269	\$ 29,825,000	\$ 4,000,000	\$ (25,825,000)	(86.6%)
TOTAL -- PROJECTS AND GRANTS	\$ 84,132,934	\$ 161,589,000	\$ 39,262,716	\$ (122,326,284)	(75.7%)
TOTAL -- PUBLIC WORKS	\$ 298,463,286	\$ 372,559,175	\$ 267,618,084	\$ (104,941,091)	(28.2%)

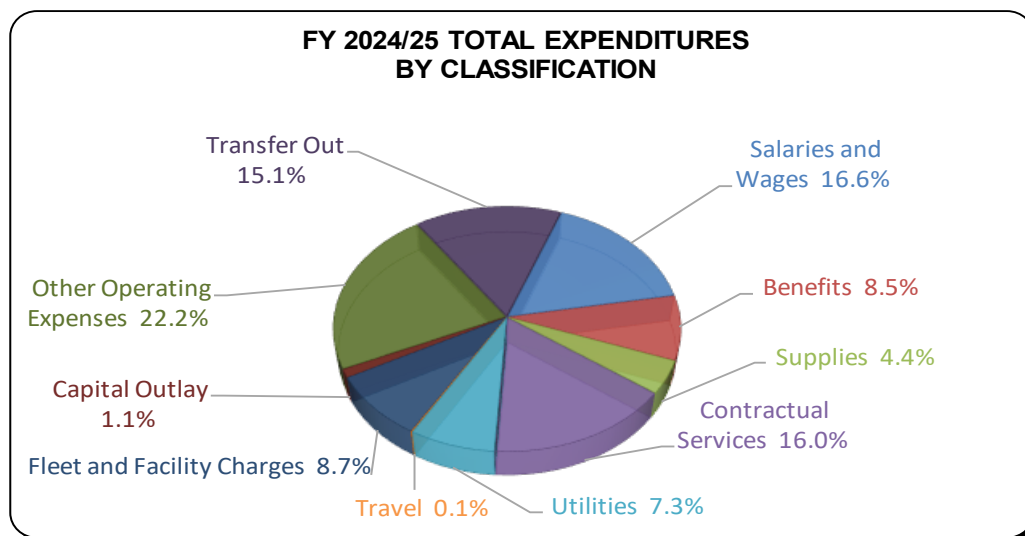
(2) The Nondepartmental department contains a placeholder for \$83.5M in Water Reclamation capital project funding in Fund 4113. The cost center for this fund falls within the Nondepartmental department, but before budget finalization, funding will be placed into projects that show up within the Public Works department on this line.

PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 37,663,986	\$ 42,024,666	\$ 44,366,539	\$ 2,341,873	5.6%
Benefits	18,008,109	21,322,958	22,867,771	1,544,813	7.2%
Supplies	13,786,335	11,218,216	11,739,140	520,924	4.6%
Contractual Services	55,098,057	50,665,131	42,718,936	(7,946,195)	(15.7%)
Utilities	18,272,990	18,070,192	19,639,651	1,569,459	8.7%
Travel	84,340	170,193	179,810	9,617	5.7%
Fleet and Facility Charges	23,960,039	20,933,012	23,217,993	2,284,981	10.9%
Capital Outlay	55,251,764	140,979,923	2,847,246	(138,132,677)	(98.0%)
Other Operating Expenses	25,390,567	25,263,556	59,734,536	34,470,980	136.4%
Transfer Out	50,947,100	41,911,328	40,306,462	(1,604,866)	(3.8%)
TOTAL -- PUBLIC WORKS	\$ 298,463,286	\$ 372,559,175	\$ 267,618,084	\$ (104,941,091)	(28.2%)



PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

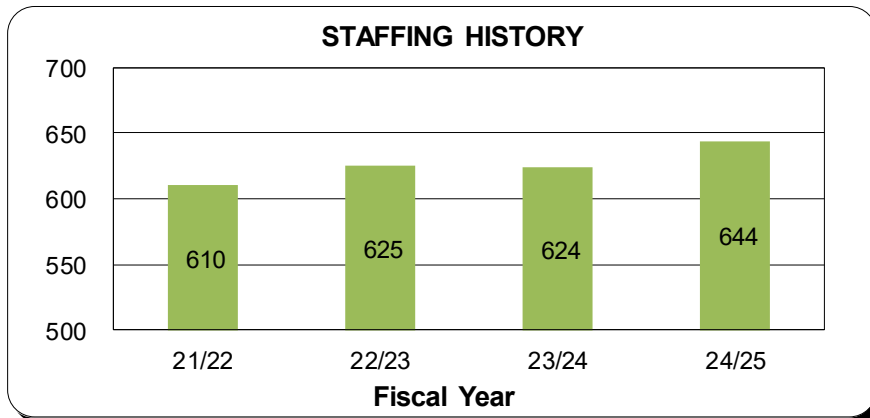
DEPARTMENT STAFFING SUMMARY

Fund	2022/23	2023/24	2024/25
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Director of Public Works (PWK)			
0001 Director of Public Works	5	6	8
Engineering Services Division (ENG)			
0001 Engineering Administration	5	5	5
0002 Engineering Survey Services	22	22	22
Streets and Stormwater Services Division (STW)			
0004 Keep Orlando Beautiful	2	2	2
0006 Streets Administration	7	7	7
0007 Material and Equipment Management	16	16	16
0008 Street Maintenance and Construction	34	34	34
TOTAL -- GENERAL FUND	91	92	94
<u>SOLID WASTE FUND #4150</u>			
Solid Waste Division (SWM)			
0001 Solid Waste Administration	21	19	20
0003 Commercial Collection	41	40	40
0004 Residential & Recycling	64	64	68
TOTAL -- SOLID WASTE FUND	126	123	128
<u>STORMWATER UTILITY FUND #4160</u>			
Streets and Stormwater Services Division (STW)			
0001 Stormwater Utility Administration	8	8	9
0003 Stormwater Management	70	70	74
0005 Stormwater Compliance	9	9	10
Engineering Services Division (ENG)			
0003 Engineering Services	3	3	4
0004 Design Engineering	6	4	5
TOTAL -- STORMWATER UTILITY FUND	96	94	102
<u>WATER RECLAMATION REVENUE FUND #4100</u>			
Water Reclamation Enterprises Division (WAS)			
0001 Water Reclamation Administration	11	11	11
0003 Industrial Automation Group	21	21	21
0004 Environmental Laboratory Services	8	8	8
0005 Easterly Wetlands	6	6	7
0006 Water Reclamation Asset Management	13	13	14
0007 System Evaluation and Maintenance	61	61	61
0008 Water Conserv I	15	15	17
0009 Water Conserv II	29	29	29
0010 Iron Bridge	38	38	37
0011 Lift Station Operations	35	35	35
0012 Environmental Control	7	7	7
0013 Compliance and Public Awareness	9	9	9
0018 Engineering and Mapping	14	14	14
0019 Reclaimed Water	9	9	9
TOTAL -- WATER RECLAMATION REVENUE FUND	276	276	279

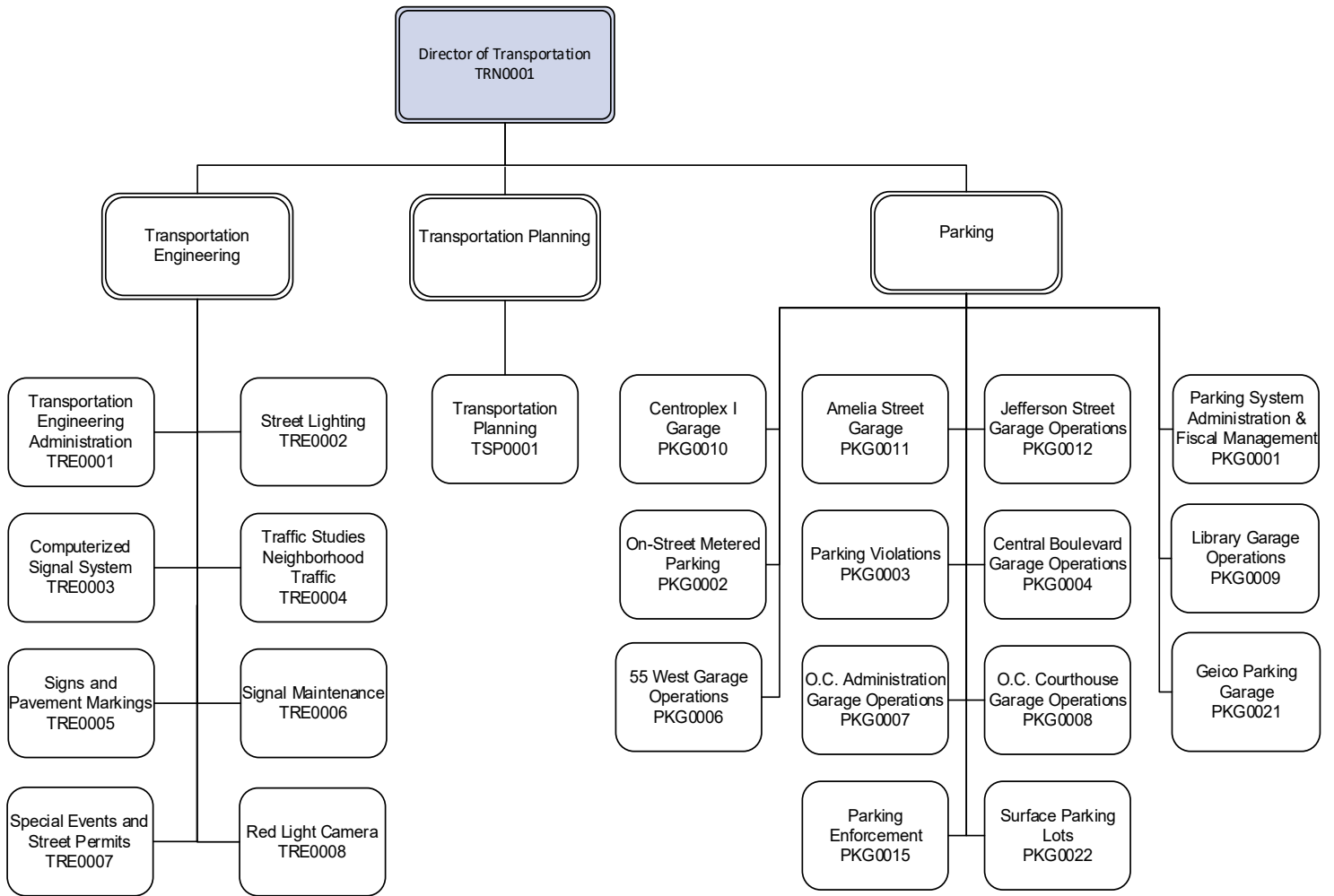
PUBLIC WORKS DEPARTMENT (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY (continued)

Fund	2022/23	2023/24	2024/25
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
CONSTRUCTION MANAGEMENT FUND #5020			
Capital Improvement and Infrastructure Division (CIP)			
0001 Capital Improvement/Infrastructure Administration	8	7	8
0003 Project Engineering	9	12	12
0004 Construction Services	19	20	21
TOTAL -- CONSTRUCTION MANAGEMENT FUND	36	39	41
TOTAL -- PUBLIC WORKS	625	624	644



TRANSPORTATION DEPARTMENT (as of July 15, 2024)



TRANSPORTATION DEPARTMENT (as of July 15, 2024)

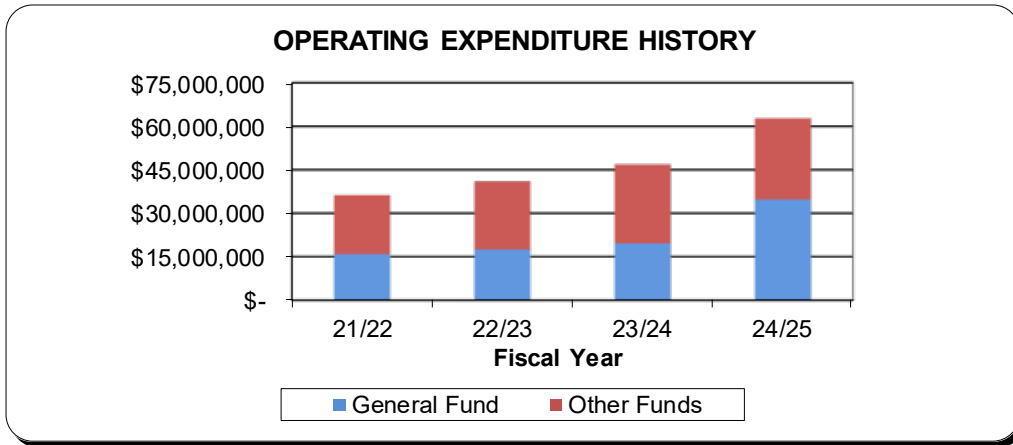
DEPARTMENT OPERATING EXPENDITURES

Fund	2022/23	2023/24	2024/25	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Director of Transportation (TRN)					
0001 Director of Transportation	\$ 1,019,727	\$ 1,586,385	\$ 1,382,576	\$ (203,809)	(12.8%)
0002 Transportation Nondepartmental ¹	379,558	34,504	(79,317)	(113,821)	(329.9%)
0003 SunRail Operations & Maintenance	-	-	14,200,000	14,200,000	N/A
Transportation Engineering Division (TRE)					
0001 Transportation Engineering Administration	666,121	759,101	767,533	8,432	1.1%
0002 Street Lighting	6,433,664	6,669,260	6,699,960	30,700	0.5%
0003 Computerized Signal System	961,240	1,082,684	1,183,118	100,434	9.3%
0004 Traffic Studies and Neighborhood Traffic	920,406	1,221,190	1,481,893	260,703	21.3%
0005 Sign and Pavement Markings	1,277,430	1,579,228	1,706,265	127,037	8.0%
0006 Signal Maintenance	1,836,711	2,012,428	2,100,519	88,091	4.4%
0007 Special Events and Street Permit	739,152	755,631	850,572	94,941	12.6%
0008 Red Light Camera	2,224,881	2,341,254	2,313,521	(27,733)	(1.2%)
Transportation Planning Division (TSP)					
0001 Transportation Planning	961,059	1,458,429	1,102,001	(356,428)	(24.4%)
Special Events Division (SPE)					
0001 Special Events Division	-	-	982,672	982,672	N/A
Parking Division (PKG)					
0017 City Commons Garage	41,000	53,053	43,691	(9,362)	(17.6%)
TOTAL -- GENERAL FUND	\$ 17,460,948	\$ 19,553,147	\$ 34,735,004	\$ 15,181,857	77.6%
CENTROPLEX GARAGES FUND #4130					
Parking Division (PKG)					
0010 Centroplex I Garage	\$ 3,576	\$ 14,900	\$ 8,000	\$ (6,900)	(46.3%)
0011 Amelia Street Garage	427,145	500,315	516,854	16,539	3.3%
0018 Centroplex I and Amelia Nondepartmental	3,354,262	3,195,922	3,631,939	436,017	13.6%
TOTAL -- CENTROPLEX GARAGES FUND	\$ 3,784,983	\$ 3,711,137	\$ 4,156,793	\$ 445,656	12.0%
PARKING SYSTEM REVENUE FUND #4132					
Parking Division (PKG)					
0001 Parking System Administrative and Fiscal	\$ 1,316,761	\$ 1,652,272	\$ 1,669,300	\$ 17,028	1.0%
0002 On-Street Metered Parking	906,724	1,061,817	779,398	(282,419)	(26.6%)
0003 Parking Violations	522,711	587,144	619,917	32,773	5.6%
0004 Central Boulevard Garage Operations	1,986,522	1,761,796	1,872,511	110,715	6.3%
0006 55 West Garage Operations	1,202,601	1,397,244	1,542,602	145,358	10.4%
0007 O.C. Administration Garage Operations	780,583	1,002,037	1,063,131	61,094	6.1%
0008 O.C. Courthouse Garage Operations	1,392,295	1,548,340	1,652,120	103,780	6.7%
0009 Library Garage Operations	1,102,569	1,276,272	1,363,987	87,715	6.9%
0012 Jefferson Street Garage Operations	703,472	819,747	918,401	98,654	12.0%
0014 Parking Operations	307	-	-	-	N/A
0015 Parking Enforcement	873,306	1,179,601	1,178,677	(924)	(0.1%)
0019 Parking System Nondepartmental	6,364,477	7,358,871	6,437,536	(921,335)	(12.5%)
0021 GEICO Garage	2,632,687	3,960,014	4,256,479	296,465	7.5%
0022 Surface Parking Lots	-	-	521,139	521,139	N/A
TOTAL -- PARKING SYSTEM REVENUE FUND	\$ 19,785,014	\$ 23,605,155	\$ 23,875,198	\$ 270,043	1.1%
TOTAL -- TRANSPORTATION OPERATING	\$ 41,030,945	\$ 46,869,439	\$ 62,766,995	\$ 15,897,556	33.9%

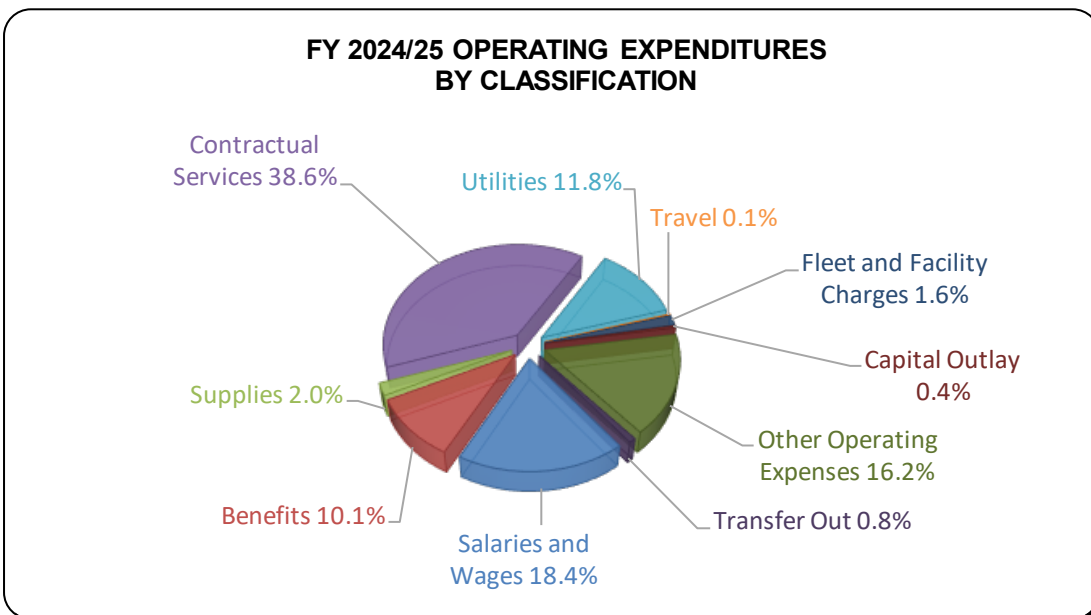
(1) The Transportation Nondepartmental cost center includes the Attrition allocation for all Transportation General Fund areas. Attrition functions as a modest reduction in the department's budget for anticipated personnel vacancy savings, and may make that specific cost center appear negative.

TRANSPORTATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 9,394,152	\$ 10,598,923	\$ 11,563,892	\$ 964,969	9.1%
Benefits	4,971,645	5,782,199	6,325,025	542,826	9.4%
Supplies	1,048,761	1,053,200	1,234,300	181,100	17.2%
Contractual Services	8,591,175	8,889,513	24,299,021	15,409,508	173.3%
Utilities	6,995,154	7,302,641	7,395,781	93,140	1.3%
Travel	40,543	139,500	73,300	(66,200)	(47.5%)
Fleet and Facility Charges	975,116	925,962	1,001,124	75,162	8.1%
Capital Outlay	10,208	558,000	227,500	(330,500)	(59.2%)
Other Operating Expenses	5,676,941	8,447,026	10,164,577	1,717,551	20.3%
Transfer Out	3,327,250	3,172,475	482,475	(2,690,000)	(84.8%)
TOTAL -- TRANSPORTATION OPERATING	\$ 41,030,945	\$ 46,869,439	\$ 62,766,995	\$ 15,897,556	33.9%



TRANSPORTATION DEPARTMENT (as of July 15, 2024)

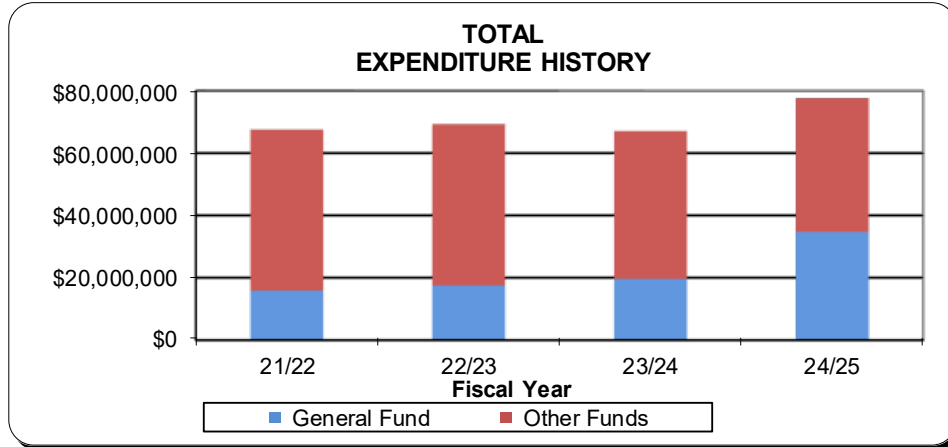
DEPARTMENT NON-OPERATING EXPENDITURES

Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
TRANSPORTATION IMPACT FEE FUNDS #1070 - #1072					
Transportation Planning Division (TSP)					
0002 TIF North Collection Area	\$ 1,264,689	\$ 1,249,794	\$ 2,926,000	\$ 1,676,206	134.1%
0003 TIF Southeast Collection Area	1,335,541	4,391,200	5,485,000	1,093,800	24.9%
0004 TIF Southwest Collection Area	86,042	1,637,620	1,586,000	(51,620)	(3.2%)
Transportation Engineering Division (TRE)					
Projects and Grants	8,292,105	100,000	150,000	50,000	50.0%
Transportation Planning Division (TSP)					
Projects and Grants	5,541,311	7,500,000	1,500,000	(6,000,000)	(80.0%)
TOTAL -- TRANSPORTATION IMPACT FEE FUNDS	\$ 16,519,688	\$ 14,878,614	\$ 11,647,000	\$ (3,231,614)	(21.7%)
GAS TAX FUND #1100 F					
Director of Transportation (TRN)					
Projects and Grants	\$ 1,026	\$ -	\$ -	\$ 0	N/A
Transportation Engineering Division (TRE)					
Projects and Grants	1,145,660	1,812,000	1,789,895	(22,105)	(1.2%)
Transportation Planning Division (TSP)					
Projects and Grants	537,661	200,000	50,000	(150,000)	(75.0%)
TOTAL -- GAS TAX FUND	\$ 1,684,347	\$ 2,012,000	\$ 1,839,895	\$ (172,105)	(8.6%)
PARKING RENEWAL AND REPLACEMENT FUND #4133 F					
Parking Division (PKG)					
Projects and Grants ²	\$ 883,347	\$ 2,750,000	\$ -	\$ (2,750,000)	(100.0%)
TOTAL -- PARKING RENEWAL AND REPLACEMENT FUND	\$ 883,347	\$ 2,750,000	\$ -	\$ (2,750,000)	(100.0%)
OTHER FUNDS					
Parking Division (PKG)					
Projects and Grants	\$ 106,212	\$ 300,000	\$ 430,000	\$ 130,000	43.3%
Director of Transportation (TRN)					
Projects and Grants	7,356,114	2,125,000	400,000	(1,725,000)	(81.2%)
Transportation Engineering Division (TRE)					
Projects and Grants	542,840	300,000	600,000	300,000	100.0%
Transportation Planning Division (TSP)					
Projects and Grants	2,033,255	625,000	-	(625,000)	(100.0%)
TOTAL -- OTHER FUNDS	\$ 10,038,421	\$ 3,350,000	\$ 1,430,000	\$ (1,920,000)	(57.3%)
TOTAL -- TRANSPORTATION RELATED FUNDS	\$ 28,242,456	\$ 20,240,614	\$ 14,916,895	\$ (5,323,719)	(26.3%)
TOTAL -- TRANSPORTATION	\$ 69,273,401	\$ 67,110,053	\$ 77,683,890	\$ 10,573,837	15.8%

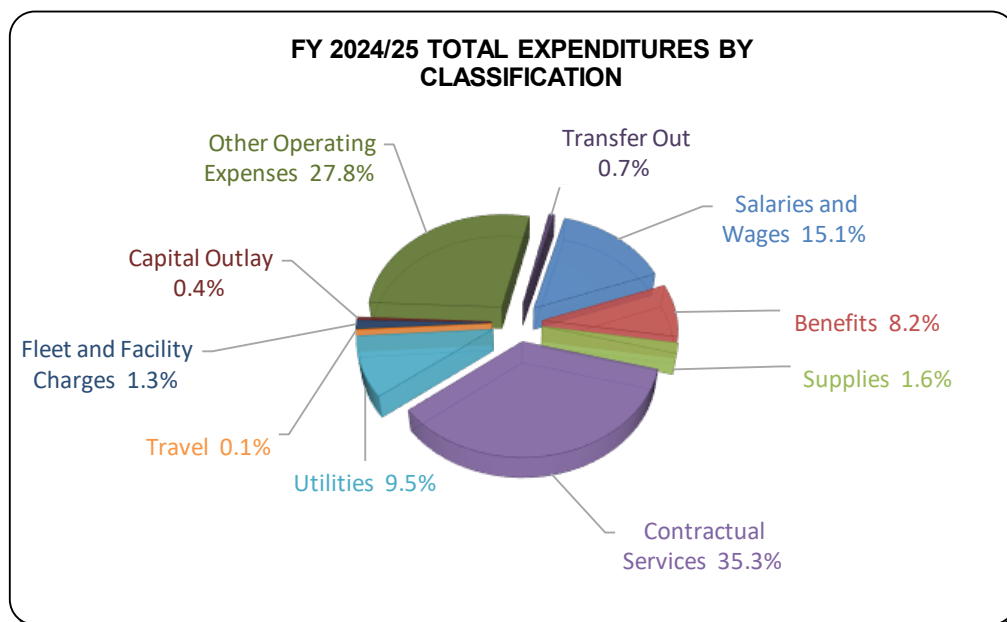
(2) The Nondepartmental department contains a placeholder for \$3.9M in Parking capital project funding in Fund 4133. The cost center for this fund falls within the Nondepartmental department, but before budget finalization, funding will be placed into projects that show up within the Transportation department on this line.

TRANSPORTATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES



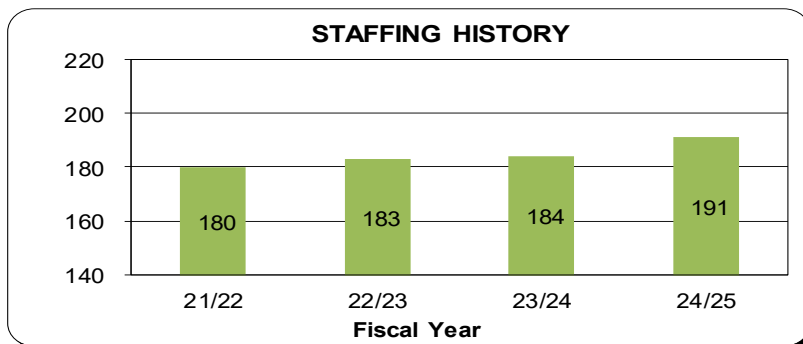
Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 9,671,778	\$ 10,798,464	\$ 11,753,769	\$ 955,305	8.8%
Benefits	4,971,645	5,782,199	6,389,273	607,074	10.5%
Supplies	1,291,622	1,053,200	1,234,300	181,100	17.2%
Contractual Services	11,962,925	14,396,513	27,468,916	13,072,403	90.8%
Utilities	6,995,154	7,302,641	7,395,781	93,140	1.3%
Travel	40,543	139,500	73,300	(66,200)	(47.5%)
Fleet and Facility Charges	982,843	925,962	1,001,124	75,162	8.1%
Capital Outlay	22,585,651	10,713,000	277,500	(10,435,500)	(97.4%)
Other Operating Expenses	8,277,338	15,526,099	21,557,452	6,031,353	38.8%
Transfer Out	3,377,250	3,222,475	532,475	(2,690,000)	(83.5%)
TOTAL -- TRANSPORTATION	\$ 70,156,748	\$ 69,860,053	\$ 77,683,890	\$ 7,823,837	11.2%



TRANSPORTATION DEPARTMENT (as of July 15, 2024)

DEPARTMENT STAFFING SUMMARY

Fund	2022/23	2023/24	2024/25
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
GENERAL FUND #0001			
Director of Transportation (TRN)			
0001 Director of Transportation	9	10	8
Transportation Engineering Division (TRE)			
0001 Transportation Engineering Administration	4	4	4
0003 Computerized Signal System	10	10	10
0004 Traffic Studies and Neighborhood Traffic	9	9	11
0005 Sign and Pavement Markings	12	12	12
0006 Signal Maintenance	14	14	14
0007 Special Events and Street Permit	5	6	4
0008 Red Light Cameras	4	4	4
Transportation Planning Division (TSP)			
0001 Transportation Planning	8	7	7
Special Events Division (SPE)			
0001 Special Events Division	-	-	7
TOTAL -- GENERAL FUND	75	76	81
GRANTS FUND #1130			
Transportation Planning Division (TSP)			
0006 FY 24 FDOT RAISE: CROSS Planning Grant	-	-	2
TOTAL -- GRANTS FUND	-	-	2
CENTROPLEX GARAGES FUND #4130			
Parking Division (PKG)			
0011 Centroplex Garage II Operations	3	3	3
TOTAL -- CENTROPLEX GARAGES FUND	3	3	3
PARKING SYSTEM REVENUE FUND #4132			
Parking Division (PKG)			
0001 Parking System Administrative and Fiscal	14	14	14
0002 On-Street Metered Parking	4	4	4
0003 Parking Violations	5	5	5
0004 Central Boulevard Garage Operations	16	16	16
0006 55 West Garage Operations	12	12	12
0007 O.C. Administration Garage Operations	8	8	8
0008 O.C. Courthouse Garage Operations	16	16	16
0009 Library Garage Operations	12	12	12
0012 Jefferson Street Garage Operations	5	5	5
0015 Parking Enforcement	13	13	13
TOTAL -- PARKING SYSTEM REVENUE FUND	105	105	105
TOTAL -- TRANSPORTATION	183	184	191



NONDEPARTMENTAL (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES

Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
<u>GENERAL FUND #0001</u>					
Debt Service (DSD)					
0020 General Fund Debt Service	\$ 21,205,169	\$ 19,703,820	\$ 19,542,520	\$ (161,300)	(0.8%)
Nondepartmental General Fund (NDG)					
0001 Nondepartmental - General Fund	137,309,635	118,523,667	107,015,818	(11,507,849)	(9.7%)
TOTAL -- GENERAL FUND	\$ 158,514,804	\$ 138,227,487	\$ 126,558,338	\$ (11,669,149)	(8.4%)
<u>HURRICANE DISASTER FUND #0007</u>					
Nondepartmental (NON)					
NON0021_C Disaster - Non-storm	\$ (32,567)	\$ -	\$ -	-	N/A
NON0024_C Natural Disasters	241,072	-	-	-	N/A
TOTAL -- HURRICANE DISASTER FUND	\$ 208,505	\$ -	\$ -	-	N/A
<u>SPELLMAN SITE FUND #0013</u>					
Debt Service (DSD)					
0023 Spellman Site	\$ 846,652	\$ 681,465	\$ 528,504	\$ (152,961)	(22.4%)
TOTAL -- SPELLMAN SITE FUND	\$ 846,652	\$ 681,465	\$ 528,504	\$ (152,961)	(22.4%)
<u>SPECIAL ASSESSMENTS FUNDS #1001-1006</u>					
Debt Service (DSD)					
0027 Special Assessment The Plaza	\$ 171,591	\$ 196,196	\$ -	\$ (196,196)	(100.0%)
0031 Special Assessments	98,734,336	299,319	234,512	(64,807)	(21.7%)
TOTAL -- SPECIAL ASSESSMENTS FUNDS	\$ 98,905,927	\$ 495,515	\$ 234,512	\$ (261,003)	(52.7%)
<u>UTILITIES SERVICES TAX FUND #1160</u>					
Nondepartmental (NON)					
0012 Special - Utilities Tax	\$ 36,584,517	\$ 37,111,000	\$ 39,757,000	\$ 2,646,000	7.1%
TOTAL -- UTILITIES SERVICES TAX FUND	\$ 36,584,517	\$ 37,111,000	\$ 39,757,000	\$ 2,646,000	7.1%
<u>CRA BOND RESERVE FUNDS #1254-1269, 1271</u>					
Debt Service (DSD)					
0012 CRA Debt - Conroy Road	\$ 1,941,750	\$ 1,903,000	\$ 1,946,000	\$ 43,000	2.3%
0014 CRA Internal Loan Debt Service	996,206	1,093,487	997,016	(96,471)	(8.8%)
0035 Community Redevelopment Agency Debt Service 2019 A	4,458,086	4,458,173	4,457,914	(259)	(0.0%)
0039 Community Redevelopment Agency Debt Service 2020 A	4,459,520	4,459,620	4,459,095	(525)	(0.0%)
TOTAL -- CRA BOND RESERVE FUNDS	\$ 11,855,562	\$ 11,914,280	\$ 11,860,025	\$ (54,255)	(0.5%)
<u>CRA DEBT - REPUBLIC DRIVE FUND #1275</u>					
Debt Service (DSD)					
0021 CRA Debt - Republic Drive	\$ 3,881,242	\$ 3,793,751	\$ 3,873,742	\$ 79,991	2.1%
TOTAL -- CRA DEBT - REPUBLIC DRIVE FUND	\$ 3,881,242	\$ 3,793,751	\$ 3,873,742	\$ 79,991	2.1%
<u>AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND #4020</u>					
Debt Service (DSD)					
0017 Amway Center Internal Loan Infrastructure	\$ 276,680	\$ 356,021	\$ 243,125	\$ (112,896)	(31.7%)
TOTAL -- AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND	\$ 276,680	\$ 356,021	\$ 243,125	\$ (112,896)	(31.7%)
Page Subtotal \$ 311,073,889 \$ 192,579,519 \$ 183,055,246 \$ (9,524,273) (4.9%)					

NONDEPARTMENTAL (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES (continued)

Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS #4026-4028					
Debt Service (DSD)					
0016 6th Cent TDT A Debt Service	\$ 6,409,908	\$ 15,048,500	\$ 15,033,000	\$ (15,500)	(0.1%)
0018 6th Cent TDT B Debt Service	947,141	2,120,750	2,108,750	(12,000)	(0.6%)
0019 6th Cent TDT C Debt Service	424,336	2,933,750	-	(2,933,750)	(100.0%)
TOTAL -- AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS	\$ 7,781,385	\$ 20,103,000	\$ 17,141,750	\$ (2,961,250)	(14.7%)
AMWAY CENTER SALES TAX REBATE DS FUND #4029					
Debt Service (DSD)					
0004 Amway Center Sales Tax Rebate Debt Service	\$ 787,816	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
TOTAL -- AMWAY CENTER SALES TAX REBATE DS FUND	\$ 787,816	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
WATER RECLAMATION STATE REVOLVING LOAN FUND #4102					
Debt Construction (DCD)					
0002 Loan Water Reclamation 480420	\$ 29,188	\$ 156,421	\$ 156,421	\$ -	0.0%
0004 Loan Water Reclamation 650040	96,614	487,276	487,275	(1)	(0.0%)
0005 Loan Water Reclamation 650060	143,703	1,106,141	1,106,141	-	0.0%
0006 Loan Water Reclamation 480400	171,994	773,311	773,311	-	0.0%
0007 Loan Water Reclamation 480410	52,926	284,028	286,028	2,000	0.7%
0009 Loan Water Reclamation 65001S	181,946	1,871,320	1,871,320	-	0.0%
0010 Loan Water Reclamation 65002P	14,125	102,288	102,287	(1)	(0.0%)
0011 Loan Water Reclamation 65003P	15,149	75,645	75,644	(1)	(0.0%)
0015 Loan Water Reclamation 480430	28,064	150,363	150,362	(1)	(0.0%)
0018 Loan Water Reclamation 480460	16,409	386,824	386,825	1	0.0%
0021 Loan Water Reclamation 480440	-	386,222	772,444	386,222	100.0%
0023 Loan Water Reclamation 480470	159,624	882,437	882,437	-	0.0%
0024 Loan Water Reclamation 480480	33,975	418,967	418,967	-	0.0%
0025 Loan Water Reclamation 480490	52,665	384,026	384,026	-	0.0%
TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND	\$ 996,381	\$ 7,465,269	\$ 7,853,488	\$ 388,219	5.2%
WATER RECLAMATION IMPACT FEE RESERVES FUND #4109					
Nondepartmental (NON)					
0009 Impact Fee Reserve	\$ 56,480	\$ 78,331	\$ 6,353,000	\$ 6,274,669	8010.5%
TOTAL -- WATER RECLAMATION IMPACT FEE RESERVES FUND	\$ 56,480	\$ 78,331	\$ 6,353,000	\$ 6,274,669	8010.5%
WATER RECLAMATION REVENUE BONDS 2013 DS FUND #4111					
Debt Construction (DCD)					
0003 Water Reclamation Revenue Bonds 2013 Debt Service	\$ 1,040,150	\$ 2,897,400	\$ 2,898,400	\$ 1,000	0.0%
TOTAL -- WATER RECLAMATION REVENUE BONDS 2013 DS FUND	\$ 1,040,150	\$ 2,897,400	\$ 2,898,400	\$ 1,000	0.0%
WATER RECLAMATION REVENUE BONDS 2024 CONSTRUCTION FUND #4113					
Debt Construction (DCD)					
0026_C Water Reclamation Revenue Bonds 2024 ¹	\$ -	\$ -	\$ 83,454,000	\$ 83,454,000	N/A
TOTAL -- PARKING RENEWAL AND REPLACEMENT FUND	\$ -	\$ -	\$ 83,454,000	\$ 83,454,000	N/A
PARKING RENEWAL AND REPLACEMENT FUND #4133					
Special - Paking Renewal and Replacement (NON)					
0005 Parking Renewal and Replacement ¹	\$ -	\$ -	\$ 3,900,000	\$ 3,900,000	N/A
TOTAL -- PARKING RENEWAL AND REPLACEMENT FUND	\$ -	\$ -	\$ 3,900,000	\$ 3,900,000	N/A
Page Subtotal					
	\$ 10,662,212	\$ 32,544,004	\$ 123,600,642	\$ 91,056,638	279.8%

(1) Fund 4113 and Fund 4133 contain placeholders for Water Reclamation (\$83.5M) and Parking (\$3.9M) capital project funding. The cost centers for these funds fall within the Nondepartmental department, but before budget finalization, funding will be placed into projects that show up within the Public Works and Transportation departments.

NONDEPARTMENTAL (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES (continued)

Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
<u>INTERNAL LOAN BANK FUND #5030</u>					
Debt Service (DSD)					
0030 Internal Loan	\$ 1,533,367	\$ 11,722,313	\$ 9,027,869	\$ (2,694,444)	(23.0%)
TOTAL -- INTERNAL LOAN BANK FUND	\$ 1,533,367	\$ 11,722,313	\$ 9,027,869	\$ (2,694,444)	(23.0%)
<u>INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND #5031</u>					
Debt Construction (DCD)					
0001 Capital Improvement Bonds 2007 Series B	\$ 1,270,728	\$ 2,971,891	\$ 2,968,891	\$ (3,000)	(0.1%)
TOTAL -- INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND	\$ 1,270,728	\$ 2,971,891	\$ 2,968,891	\$ (3,000)	(0.1%)
<u>INTERNAL LOAN - JEFFERSON STREET GARAGE FUND #5032</u>					
Debt Construction (DCD)					
0008 Jefferson Garage Construction	\$ 123,172	\$ 1,450,750	\$ 1,447,000	\$ (3,750)	(0.3%)
TOTAL -- INTERNAL LOAN - JEFFERSON STREET GARAGE FUND	\$ 123,172	\$ 1,450,750	\$ 1,447,000	\$ (3,750)	(0.3%)
<u>NEW PUBLIC SAFETY & ENERGY EFFICIENCY DS SERIES 2014B #5035</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 2,100,489	\$ 4,443,000	\$ 4,442,250	\$ (750)	(0.0%)
TOTAL -- NEW PUBLIC SAFETY & EFFICIENCY DS FUND	\$ 2,100,489	\$ 4,443,000	\$ 4,442,250	\$ (750)	(0.0%)
<u>PUBLIC SAFETY DEBT BOND FUND 2016C #5036</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 673,079	\$ 1,984,400	\$ 1,982,150	\$ (2,250)	(0.1%)
TOTAL - PUBLIC SAFETY DEBT BOND FUND 2016C FUND	\$ 673,079	\$ 1,984,400	\$ 1,982,150	\$ (2,250)	(0.1%)
<u>GAS TAX FUND #1100</u>					
Citywide Construction Activities (CCA)					
0014 Gas Tax Program	\$ 4,056,564	\$ 4,077,000	\$ 4,029,105	\$ (47,895)	(1.2%)
TOTAL -- GAS TAX FUND	\$ 4,056,564	\$ 4,077,000	\$ 4,029,105	\$ (47,895)	(1.2%)
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Citywide Construction Activities (CCA)					
0017 Capital Improvements Program	\$ 306,709	\$ 492,000	\$ 1,841,000	\$ 1,349,000	274.2%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 306,709	\$ 492,000	\$ 1,841,000	\$ 1,349,000	274.2%
<i>Page Subtotal</i>	\$ 10,064,107	\$ 27,141,354	\$ 25,738,265	\$ (1,403,089)	(5.2%)

NONDEPARTMENTAL (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES (continued)

Fund Business Unit Cost Center Number and Name	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
<u>FIREFIGHTER PENSION FUNDS #6501-6503</u>					
Pension (PEN)					
0005 Firefighter Pension	\$ 41,702,394	\$ 25,166,553	\$ 28,824,891	\$ 3,658,338	14.5%
0010 Pension Management Support	137,258	133,156	157,459	24,303	18.3%
0011 Fire Pension Share	2,865,491	30,000	30,000	-	0.0%
TOTAL -- FIREFIGHTER PENSION FUNDS	\$ 44,705,143	\$ 25,329,709	\$ 29,012,350	\$ 3,682,641	14.5%
<u>POLICE PENSION FUNDS #6510-6512</u>					
Pension (PEN)					
0001 Police Pension Exces Over State / Share Plan Fund	\$ 291,585	\$ -	\$ -	-	N/A
0014 Special Police Pension	56,494,562	37,440,359	42,347,547	4,907,188	13.1%
TOTAL -- POLICE PENSION FUNDS	\$ 56,786,146	\$ 37,440,359	\$ 42,347,547	\$ 4,907,188	13.1%
<u>GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND #6520</u>					
Pension (PEN)					
0013 City Employee Pension	\$ 21,493,892	\$ 9,999,538	\$ 12,567,678	\$ 2,568,140	25.7%
TOTAL -- GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND	\$ 21,493,892	\$ 9,999,538	\$ 12,567,678	\$ 2,568,140	25.7%
<u>DEFINED CONTRIBUTION PLAN FUND #6525</u>					
Pension (PEN)					
0004 Defined Contribution Plan Program	\$ 17,622,895	\$ -	\$ -	-	N/A
TOTAL -- DEFINED CONTRIBUTION PLAN FUND	\$ 17,622,895	\$ -	\$ -	-	N/A
<u>RETIREE HEALTH SAVINGS PLAN FUND #6530</u>					
Pension (PEN)					
0003 Retiree Health Savings - Other	\$ 16,484	\$ -	\$ -	-	N/A
TOTAL -- RETIREE HEALTH SAVINGS PLAN FUND	\$ 16,484	\$ -	\$ -	-	N/A
<u>OTHER POST EMPLOYMENT BENEFIT TRUST FUND #6540</u>					
Pension (PEN)					
0012 Other Post-Employment Benefits Trust	\$ 22,818,622	\$ 22,547,856	\$ 24,456,085	\$ 1,908,229	8.5%
TOTAL -- OTHER POST EMPLOYMENT BENEFIT TRUST FUND	\$ 22,818,622	\$ 22,547,856	\$ 24,456,085	\$ 1,908,229	8.5%
<u>ORANGE COUNTY SCHOOL IMPACT FEES FUND #6001</u>					
Nondepartmental (NON)					
0016 Orange County School Impact Fee	\$ 1,051,090	\$ -	\$ -	-	N/A
TOTAL -- ORANGE COUNTY SCHOOL IMPACT FEES FUND	\$ 1,051,090	\$ -	\$ -	-	N/A
<u>GENERAL LONG-TERM DEBT FUND #9500</u>					
Debt Service (DSD)					
0003 General Long Term Debt	\$ (20,417,583)	\$ -	\$ -	-	N/A
TOTAL -- GENERAL LONG-TERM DEBT FUND	\$ (20,417,583)	\$ -	\$ -	-	N/A
<u>OTHER FUNDS</u>					
Other Funds, Projects & Grants	39,272,712	15,363,206	17,251,310	1,888,104	12.3%
TOTAL -- OTHER FUNDS	\$ 39,272,712	\$ 15,363,206	\$ 17,251,310	\$ 1,888,104	12.3%
<i>Page Subtotal</i>	\$ 183,349,401	\$ 110,680,668	\$ 125,634,970	\$ 14,954,302	13.5%
TOTAL -- NONDEPARTMENTAL	\$ 515,149,609	\$ 362,945,545	\$ 458,029,123	\$ 95,083,578	26.2%

NONDEPARTMENTAL (as of July 15, 2024)

DEPARTMENT TOTAL EXPENDITURES (continued)

Expenditure by Classification	2022/23 Actual Expenditures	2023/24 Adopted Budget	2024/25 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 137,611	\$ 1,594,030	\$ 4,787,487	\$ 3,193,457	200.3%
Benefits	26,262,641	(464,868)	(437,607)	27,261	(5.9%)
Supplies	94,177	140,142	144,170	4,028	2.9%
Contractual Services	106,345,166	8,049,000	7,814,000	(235,000)	(2.9%)
Utilities	456,554	161	161	-	0.0%
Travel	5,045	34,000	34,000	-	0.0%
Fleet and Facility Charges	1,182,420	2,140,000	1,404,000	(736,000)	(34.4%)
Capital Outlay	5,623,603	5,150,121	154,666	(4,995,455)	(97.0%)
Other Operating Expenses	231,451,267	245,764,615	353,066,470	107,301,855	43.7%
Transfer Out	143,591,125	100,538,344	91,061,776	(9,476,568)	(9.4%)
TOTAL -- NONDEPARTMENTAL	\$ 515,149,609	\$ 362,945,545	\$ 458,029,123	\$ 95,083,578	26.2%

