



ORLANDO  
TENNIS CENTRE

# BUDGET IN BRIEF

2023 / 2024

# BUDGET IN BRIEF (as of September 1, 2023)

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# BUDGET IN BRIEF (as of September 1, 2023)

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## City of Orlando Operating and Capital Improvements Budget FY 2023/24

Buddy Dyer	Mayor
Jim Gray	Commissioner, District 1
Tony Ortiz	Commissioner, District 2
Robert F. Stuart	Commissioner, District 3
Patty Sheehan	Commissioner, District 4
Regina Hill	Commissioner, District 5
Bakari F. Burns	Commissioner, District 6

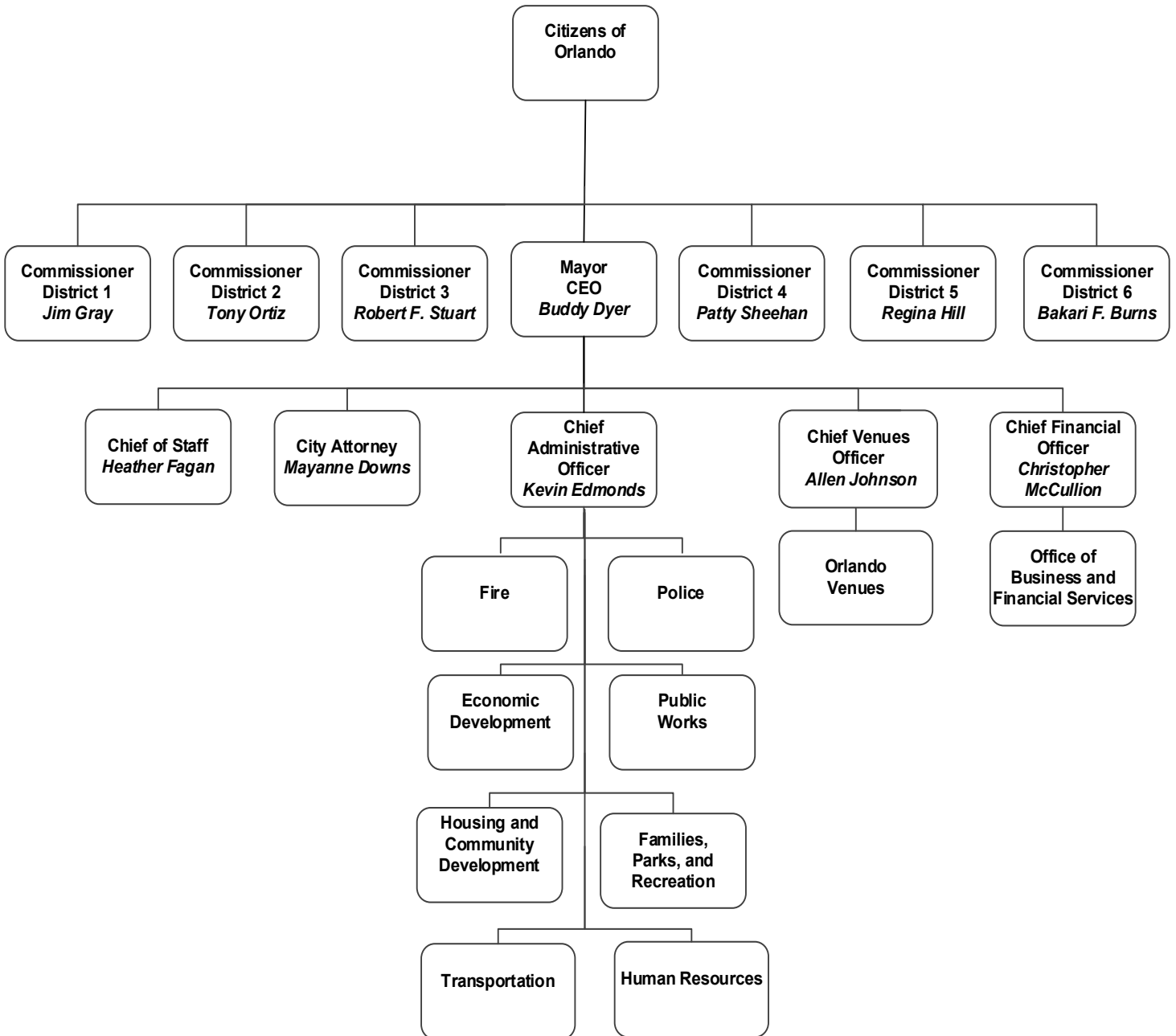
### Mission Statement

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.

### Vision Statement

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

**City of Orlando Organization Chart**





## BUDGET IN BRIEF (as of September 1, 2023)

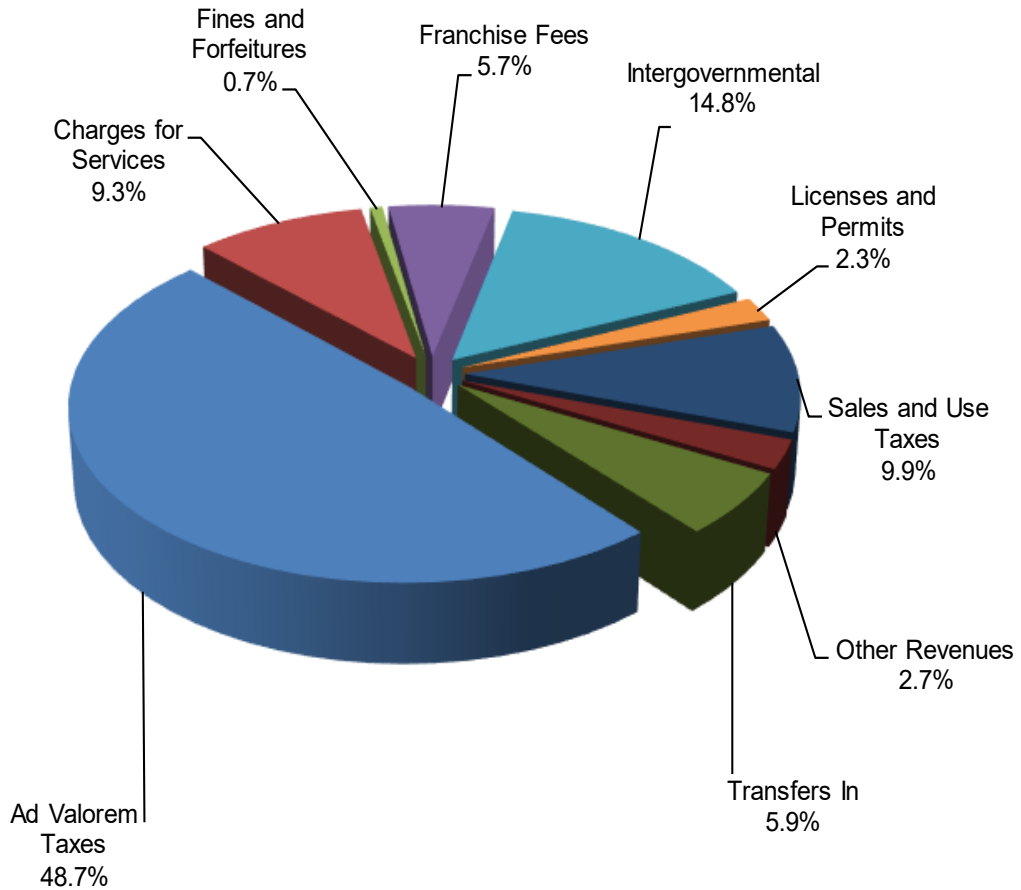
Fund Name	All Funds Comparison	FY 2022/23 Adopted Budget	FY 2023/24 Proposed Budget
<b>General Fund</b>		<b>\$ 601,571,240</b>	<b>\$ 659,800,250</b>
<b>Special Revenue Funds</b>			
911 Emergency Phone System Fund		\$ 692,213	\$ 805,460
After School All Stars Fund		3,971,369	4,557,431
Building Code Enforcement Fund		19,709,283	19,096,936
Capital Improvements Fund		35,194,800	47,189,000
Cemetery Trust Fund		712,244	832,925
Centroplex Garages Fund		3,386,372	3,711,137
Code Enforcement Board Lien Assessment Fund		754,573	800,000
Contraband Forfeiture Trust Funds		425,262	404,846
CRA Operating Fund		38,823,590	39,512,289
CRA Trust Funds		81,953,124	86,790,630
Designated Revenue Fund		10,761,879	10,796,639
Dubsdread Golf Course Funds		3,440,926	3,705,187
Gas Tax Fund		9,283,000	9,414,000
Greater Orlando Aviation Authority Police Fund		19,066,620	26,096,005
Harry P. Leu Gardens Fund		3,669,375	4,303,704
Law Enforcement Training Fund		130,000	130,000
Mennello Museum - American Art Fund		709,076	747,483
Orange County Public Schools Crossing Guard Fund		1,212,479	2,067,705
Park Impact Fee Funds		1,792,000	7,580,000
Real Estate Acquisition Fund		1,492,000	1,762,000
Special Assessment Funds		360,815	495,515
Spellman Site Fund		3,195,510	681,465
State Housing Initiatives Partnership Program Fund (SHIP)		3,010,187	3,681,894
Street Tree Trust Fund		375,000	345,000
Transportation Impact Fee Funds		13,016,000	14,878,614
U.S. Department of Housing and Urban Development Grants Fund		8,944,908	9,561,597
Orange County School Impact Fees Fund		149,038	-
Utilities Services Tax Fund		36,959,000	37,111,000
<b>Special Revenue Funds Total</b>		<b>\$ 303,190,643</b>	<b>\$ 337,058,462</b>
<b>Enterprise Funds</b>			
55 West Garage Renewal and Replacement Fund		\$ 116,250	\$ 300,000
Amway Center Renewal and Replacement Fund		1,000,000	1,000,000
CNL Renewal and Replacement Fund		91,429	91,429
Orlando Stadiums Operations Fund		8,048,662	8,764,652
Orlando Venues Enterprise Fund		25,291,582	28,054,632
Parking System Funds		24,586,862	26,355,155
Solid Waste Fund		41,533,233	41,293,290
Stormwater Utility Funds		30,666,376	48,231,037
Water Reclamation Construction Funds		30,459,228	99,483,308
Water Reclamation Impact Fee Funds		5,577,630	26,586,772
Water Reclamation Renewal and Replacement Fund		3,000,000	3,000,000
Water Reclamation Revenue Fund		116,760,743	125,896,043
<b>Enterprise Funds Total</b>		<b>\$ 287,131,995</b>	<b>\$ 409,056,318</b>
<b>Page Subtotal</b>		<b>\$ 1,191,893,878</b>	<b>\$ 1,405,915,030</b>

## BUDGET IN BRIEF (as of September 1, 2023)

Fund Name	FY 2022/23 Adopted Budget	FY 2023/24 Proposed Budget
<b>Debt Service Funds</b>		
6th Cent TDT Debt	\$ 17,675,775	\$ 20,103,000
Amway Center Commercial Paper Fund	1,818,750	-
Amway Center Sales Tax Rebate Debt Service Fund	2,000,004	2,000,004
Citrus Bowl Commercial Paper Debt Construction Fund	314,700	-
CRA Debt - Conroy Road Fund	1,899,875	1,903,000
CRA Debt - Republic Drive Fund	3,798,692	3,793,751
CRA Debt Service 2019 A Fund	4,458,086	4,458,173
CRA Debt Service 2020 A Fund	4,459,520	4,459,620
CRA Debt Service Internal Loan Fund	1,100,331	1,093,487
Events Center Debt Other	971,234	955,416
Internal Loan - Capital Improvement Bonds 2007 Series B Fund	9,625,991	2,971,891
Internal Loan - Jefferson Street Garage Fund	1,451,250	1,450,750
Investing In Our Neighborhoods Debt Bond Fund Series 2018B	-	6,647,850
New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B	4,448,750	4,443,000
Performing Arts Center Commercial Paper Debt Construction Fund	566,550	-
Public Safety Debt Bond Fund 2016C	1,988,900	1,984,400
SSGFC Venues Refinancing Series 2023A	-	3,146,883
Water Reclamation Debt Service and Loan Funds	10,720,712	10,362,669
<b>Debt Service Funds Total</b>	<b>\$ 67,299,120</b>	<b>\$ 69,773,894</b>
<b>Internal Service Funds</b>		
Construction Management Fund	\$ 5,325,000	\$ 6,822,000
Facilities Management Fund	17,027,000	18,563,500
Fleet Management Funds	47,396,358	50,037,561
Health Care Fund	82,472,305	84,888,329
Internal Loan Bank Fund	16,996,991	11,722,313
Risk Management Fund	16,738,638	17,832,758
<b>Internal Service Funds Total</b>	<b>\$ 185,956,292</b>	<b>\$ 189,866,461</b>
<b>Component Unit Funds</b>		
Downtown Development Board Fund	\$ 5,535,981	\$ 4,777,623
Downtown South Neighborhood Improvement District Fund	914,695	830,144
<b>Component Unit Funds Total</b>	<b>\$ 6,450,676</b>	<b>\$ 5,607,767</b>
<b>Pension Trust Funds</b>		
City Pension Funds	\$ 66,796,837	\$ 72,769,606
Other Post Employment Benefit Trust Fund	23,200,316	22,547,856
<b>Pension Trust Funds Total</b>	<b>\$ 89,997,153</b>	<b>\$ 95,317,462</b>
<b>Page Subtotal</b>	<b>\$ 349,703,241</b>	<b>\$ 360,565,584</b>
<b>All Funds Total</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,766,480,614</b>

**BUDGET IN BRIEF (as of September 1, 2023)**

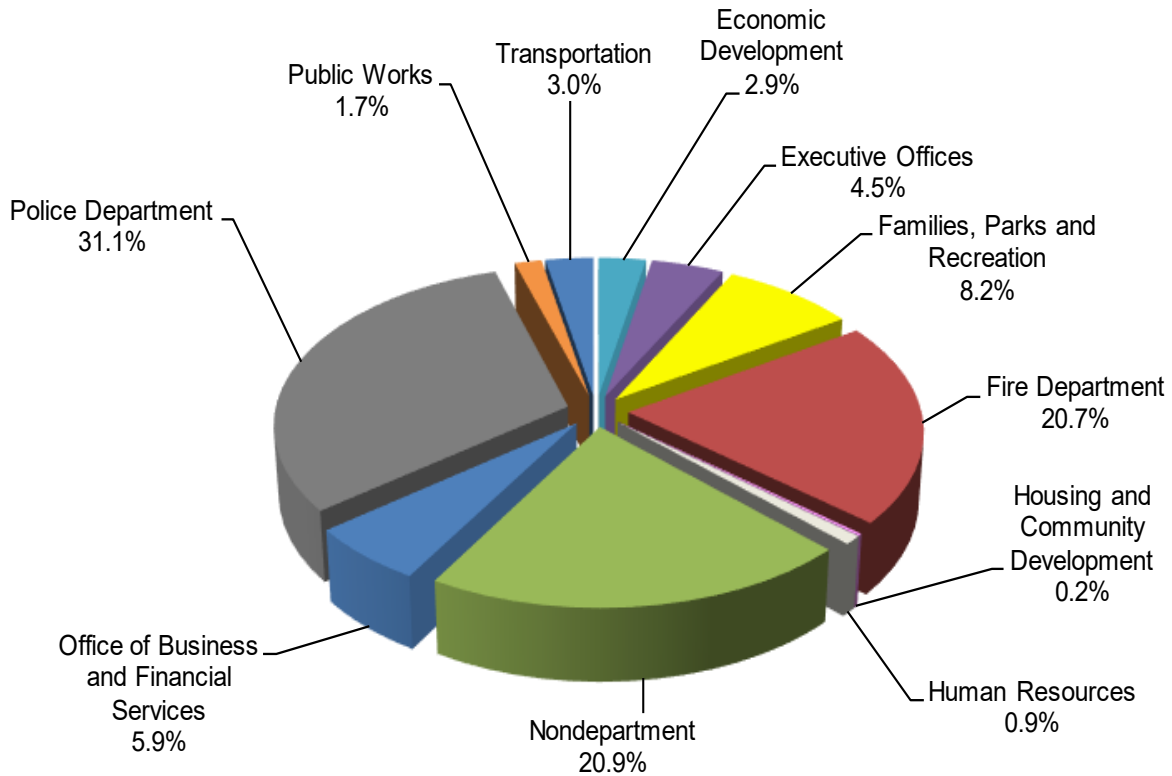
**General Fund - Revenues by Source  
FY 2023/24**



Source of General Revenue	FY 2023/24 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 321,630,164	48.7%
Charges for Services	61,480,525	9.3%
Fines and Forfeitures	4,450,000	0.7%
Franchise Fees	37,844,500	5.7%
Intergovernmental	97,089,134	14.8%
Licenses and Permits	15,103,250	2.3%
Sales and Use Taxes	65,552,550	9.9%
Other Revenues	17,801,468	2.7%
Transfers In	38,848,659	5.9%
<b>Total</b>	<b>\$ 659,800,250</b>	<b>100.0%</b>

**BUDGET IN BRIEF (as of September 1, 2023)**

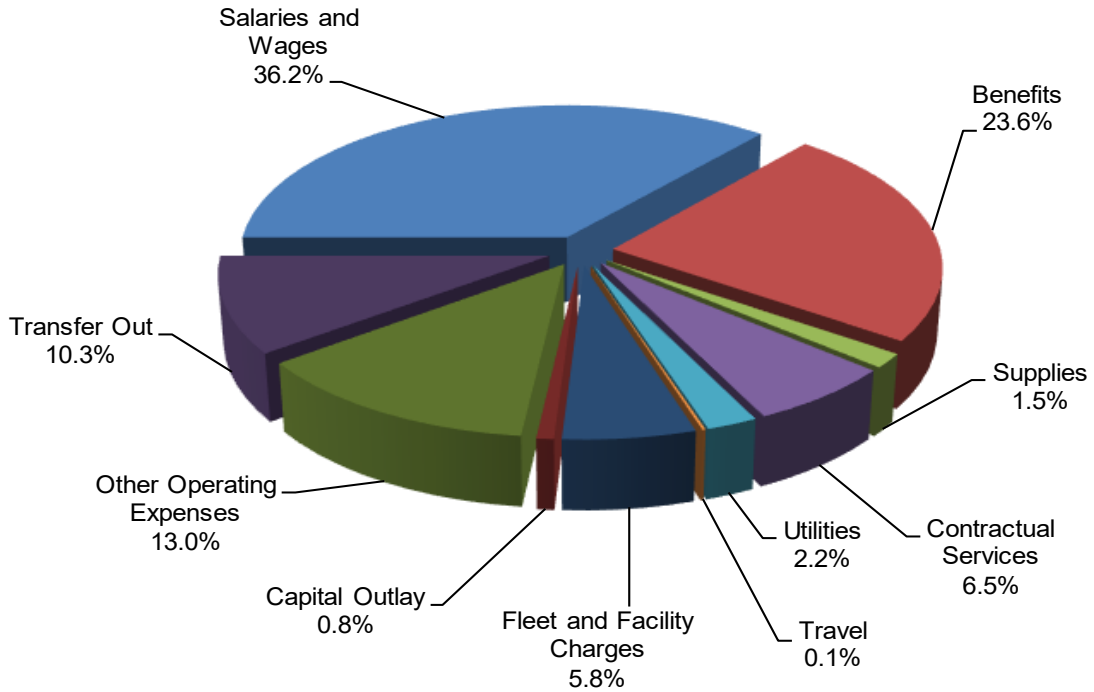
**General Fund - Expenses by Department  
FY 2023/24**



General Fund Departments	FY 2023/24 Proposed Budget	% of Total
Economic Development	\$ 19,305,548	2.9%
Executive Offices	29,501,503	4.5%
Families, Parks and Recreation	54,585,650	8.2%
Fire Department	136,337,571	20.7%
Housing and Community Development	1,323,692	0.2%
Human Resources	6,007,352	0.9%
Nondepartment	138,227,487	20.9%
Office of Business and Financial Services	38,877,321	5.9%
Police Department	205,105,923	31.1%
Public Works	10,975,056	1.7%
Transportation	19,553,147	3.0%
<b>Total</b>	<b>\$ 659,800,250</b>	<b>100.0%</b>

**BUDGET IN BRIEF (as of September 1, 2023)**

**General Fund - Expenses by Use  
FY 2023/24**



<b>General Fund Uses</b>	<b>FY 2023/24 Proposed Budget</b>	<b>% of Total</b>
Salaries and Wages	\$ 238,702,810	36.2%
Benefits	155,517,460	23.6%
Supplies	10,185,954	1.5%
Contractual Services	42,986,976	6.5%
Utilities	14,757,666	2.2%
Travel	922,020	0.1%
Fleet and Facility Charges	38,318,858	5.8%
Capital Outlay	5,023,424	0.8%
Other Operating Expenses	85,477,663	13.0%
Transfer Out	67,907,419	10.3%
<b>Total</b>	<b>\$ 659,800,250</b>	<b>100.0%</b>



## BUDGET IN BRIEF (as of September 1, 2023)

### GENERAL FUND Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUALS FY 2021/22	ADOPTED FY 2022/23	PROPOSED FY 2023/24	2023/24 % TOTAL	NET CHANGE	%
Ad Valorem Taxes	\$ 248,915,051	\$ 282,078,343	\$ 321,630,164	48.7%	\$ 39,551,821	14.0%
Charges for Services	60,700,025	59,213,656	61,480,525	9.3%	2,266,869	3.8%
Fines and Forfeitures	4,427,550	4,074,000	4,450,000	0.7%	376,000	9.2%
Franchise Fees	34,455,644	40,180,000	37,844,500	5.7%	(2,335,500)	(5.8%)
Intergovernmental	90,038,232	87,494,874	97,089,134	14.8%	9,594,260	11.0%
Licenses and Permits	15,597,352	14,827,500	15,103,250	2.3%	275,750	1.9%
Sales and Use Taxes	70,762,157	58,552,500	65,552,550	9.9%	7,000,050	12.0%
Other Revenues	13,666,124	16,214,977	17,801,468	2.7%	1,586,491	9.8%
Transfers In	36,363,370	38,935,390	38,848,659	5.9%	(86,731)	(0.2%)
	<b>\$ 574,925,505</b>	<b>\$ 601,571,240</b>	<b>\$ 659,800,250</b>	<b>100.0%</b>	<b>\$ 58,229,010</b>	<b>9.7%</b>

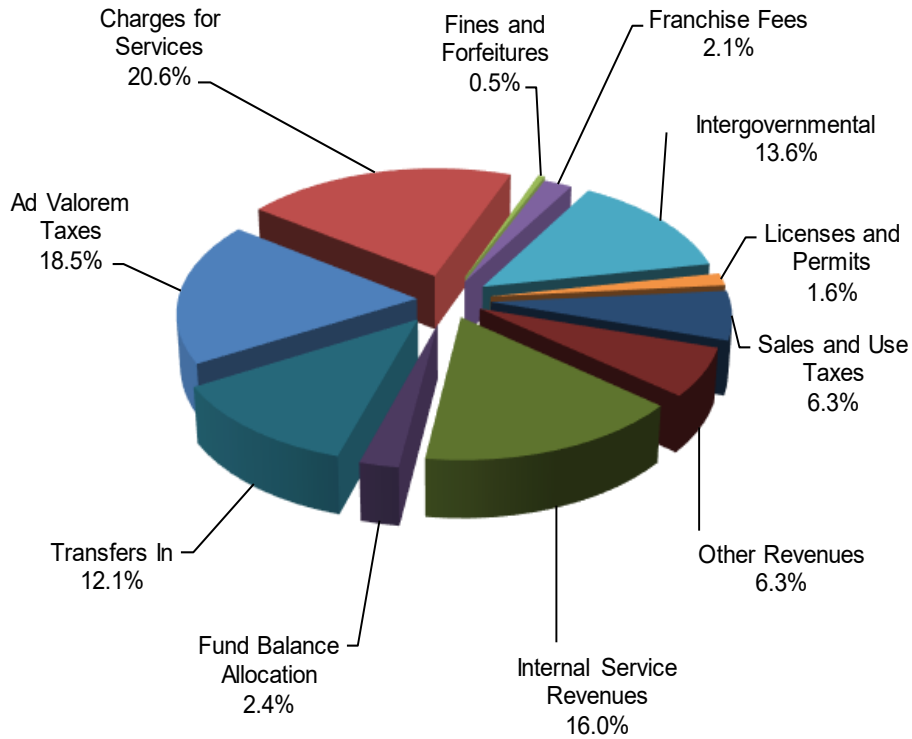
APPROPRIATIONS By Department	ACTUALS FY 2021/22	ADOPTED FY 2022/23	PROPOSED FY 2023/24	2023/24 % TOTAL	NET CHANGE	%
Economic Development	\$ 15,274,608	\$ 17,504,232	\$ 19,305,548	2.9%	\$ 1,801,316	10.3%
Executive Offices	23,471,318	26,852,581	29,501,503	4.5%	2,648,922	9.9%
Families, Parks and Recreation	47,237,796	49,972,840	54,585,650	8.2%	4,612,810	9.2%
Fire Department	128,854,745	126,976,785	136,337,571	20.7%	9,360,786	7.4%
Housing and Community Development	1,100,183	1,298,234	1,323,692	0.2%	25,458	2.0%
Human Resources	4,818,888	5,500,360	6,007,352	0.9%	506,992	9.2%
Nondepartment	115,879,981	125,255,911	138,227,487	20.9%	12,971,576	10.4%
Office of Business and Financial Services	30,711,518	36,921,073	38,877,321	5.9%	1,956,248	5.3%
Police Department	175,295,020	183,490,281	205,105,923	31.1%	21,615,642	11.8%
Public Works	8,615,625	10,386,234	10,975,056	1.7%	588,822	5.7%
Transportation	15,837,944	17,412,709	19,553,147	3.0%	2,140,438	12.3%
	<b>\$ 567,097,626</b>	<b>\$ 601,571,240</b>	<b>\$ 659,800,250</b>	<b>100.0%</b>	<b>\$ 58,229,010</b>	<b>9.7%</b>

By Major Category	ACTUALS FY 2021/22	ADOPTED FY 2022/23	PROPOSED FY 2023/24	2023/24 % TOTAL	NET CHANGE	%
Salaries and Wages	\$ 153,791,058	\$ 219,943,398	\$ 238,702,810	36.2%	\$ 18,759,412	8.5%
Benefits	133,004,388	144,019,297	155,517,460	23.6%	11,498,163	8.0%
Supplies	8,646,728	8,327,151	10,185,954	1.5%	1,858,803	22.3%
Contractual Services	33,489,905	40,254,365	42,986,976	6.5%	2,732,611	6.8%
Utilities	12,845,259	14,225,881	14,757,666	2.2%	531,785	3.7%
Travel	436,643	759,269	922,020	0.1%	162,751	21.4%
Fleet and Facility Charges	34,168,812	34,486,724	38,318,858	5.8%	3,832,134	11.1%
Capital Outlay	288,432	3,326,116	5,023,424	0.8%	1,697,308	51.0%
Other Operating Expenses	59,840,263	77,908,318	85,477,663	13.0%	7,569,345	9.7%
Transfer Out	130,586,138	58,320,721	67,907,419	10.3%	9,586,698	16.4%
	<b>\$ 567,097,626</b>	<b>\$ 601,571,240</b>	<b>\$ 659,800,250</b>	<b>100.0%</b>	<b>\$ 58,229,010</b>	<b>9.7%</b>

## BUDGET IN BRIEF (as of September 1, 2023)

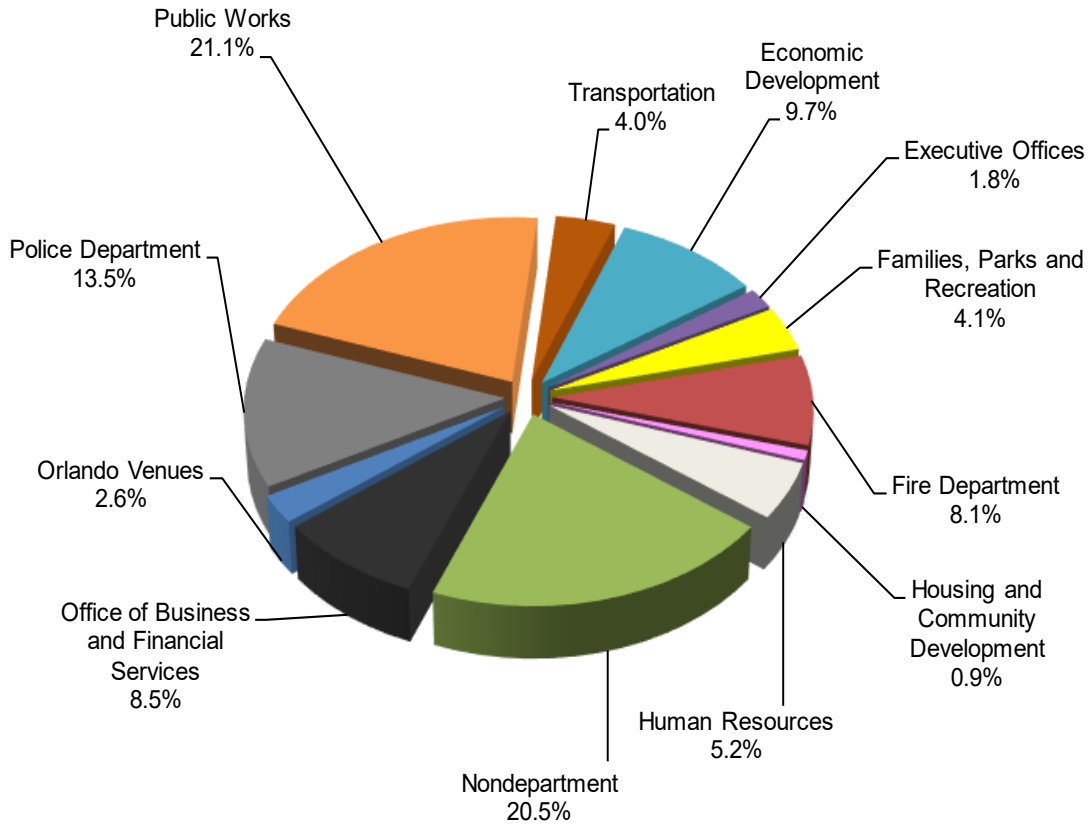
### All Funds - Revenues by Source FY 2023/24



Source of All Fund Revenue	FY 2023/24 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 326,916,264	18.5%
Charges for Services	362,467,262	20.6%
Fines and Forfeitures	8,837,705	0.5%
Franchise Fees	37,954,435	2.1%
Intergovernmental	240,136,250	13.6%
Licenses and Permits	28,459,250	1.6%
Sales and Use Taxes	111,827,550	6.3%
Other Revenues	111,572,001	6.3%
Internal Service Revenues	282,862,946	16.0%
Fund Balance Allocation	41,879,968	2.4%
Transfers In	213,566,983	12.1%
<b>Total</b>	<b>\$ 1,766,480,614</b>	<b>100.0%</b>

**BUDGET IN BRIEF (as of September 1, 2023)**

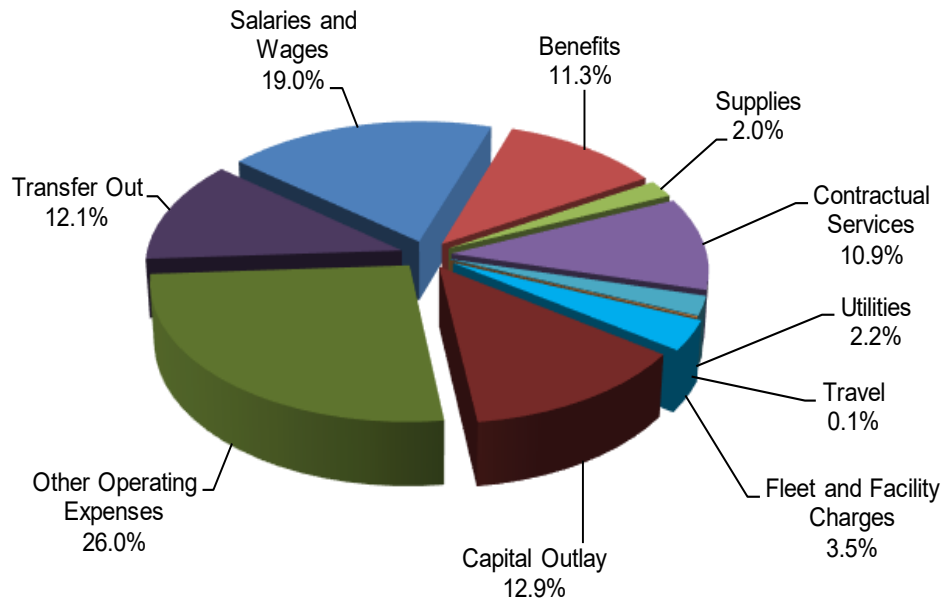
**All Funds - Expenses by Department  
FY 2023/24**



<b>All Funds Department</b>	<b>FY 2023/24 Proposed Budget</b>	<b>% of Total</b>
Economic Development	\$ 171,613,170	9.7%
Executive Offices	32,251,226	1.8%
Families, Parks and Recreation	71,909,081	4.1%
Fire Department	143,865,571	8.1%
Housing and Community Development	15,067,183	0.9%
Human Resources	91,176,888	5.2%
Nondepartment	362,945,545	20.5%
Office of Business and Financial Services	150,400,448	8.5%
Orlando Venues	45,529,281	2.6%
Police Department	239,302,993	13.5%
Public Works	372,559,175	21.1%
Transportation	69,860,053	4.0%
<b>Total</b>	<b>\$ 1,766,480,614</b>	<b>100.0%</b>

**BUDGET IN BRIEF (as of September 1, 2023)**

**All Funds - Expenses by Use  
FY 2023/24**



<b>All Funds Uses</b>	<b>FY 2023/24 Proposed Budget</b>	<b>% of Total</b>
Salaries and Wages	\$ 334,897,082	19.0%
Benefits	198,464,565	11.3%
Supplies	35,526,516	2.0%
Contractual Services	191,752,374	10.9%
Utilities	39,662,705	2.2%
Travel	1,569,163	0.1%
Fleet and Facility Charges	62,360,703	3.5%
Capital Outlay	228,576,066	12.9%
Other Operating Expenses	460,104,457	26.0%
Transfer Out	213,566,983	12.1%
<b>Total</b>	<b>\$ 1,766,480,614</b>	<b>100.0%</b>

## BUDGET IN BRIEF (as of September 1, 2023)

### ALL FUNDS Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUAL FY 2021/22	ADOPTED FY2022/23	PROPOSED FY2023/24	2023/24 % TOTAL	NET CHANGE	%
Ad Valorem Taxes	\$ 253,039,088	\$ 286,954,019	\$ 326,916,264	18.5%	\$ 39,962,245	13.9%
Charges for Services	365,300,035	332,349,761	362,467,262	20.6%	30,117,501	9.1%
Fines and Forfeitures	9,289,691	8,373,573	8,837,705	0.5%	464,132	5.5%
Franchise Fees	34,455,644	40,279,685	37,954,435	2.1%	(2,325,250)	(5.8%)
Intergovernmental	289,741,792	205,640,196	240,136,250	13.6%	34,496,054	16.8%
Licenses and Permits	30,564,133	28,183,500	28,459,250	1.6%	275,750	1.0%
Sales and Use Taxes	118,786,604	104,557,500	111,827,550	6.3%	7,270,050	7.0%
Other Revenues	(188,147,655)	34,321,821	111,572,001	6.3%	77,250,180	225.1%
Internal Service Revenues	285,305,119	268,817,936	282,862,946	16.0%	14,045,010	5.2%
Fund Balance Allocation		27,073,824	41,879,968	2.4%	14,806,144	54.7%
Transfers In	281,210,780	205,045,304	213,566,983	12.1%	8,521,679	4.2%
	<b>\$ 1,479,545,231</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,766,480,614</b>	<b>100.0%</b>	<b>\$ 224,883,495</b>	<b>14.6%</b>

APPROPRIATIONS By Department	ACTUAL FY 2021/22	ADOPTED FY2022/23	PROPOSED FY2023/24	2023/24 % TOTAL	NET CHANGE	%
Economic Development	\$ 127,508,914	\$ 165,195,478	\$ 171,613,170	9.7%	\$ 6,417,692	3.9%
Executive Offices	26,569,186	29,774,332	32,251,226	1.8%	2,476,894	8.3%
Families, Parks and Recreation	60,312,194	60,177,209	71,909,081	4.1%	11,731,872	19.5%
Fire Department	130,269,006	131,218,452	143,865,571	8.1%	12,647,119	9.6%
Housing and Community Development	25,471,932	14,253,329	15,067,183	0.9%	813,854	5.7%
Human Resources	83,945,708	88,250,174	91,176,888	5.2%	2,926,714	3.3%
Nondepartment	501,679,233	342,720,306	362,945,545	20.5%	20,225,239	5.9%
Office of Business and Financial Services	118,159,033	138,336,383	150,400,448	8.5%	12,064,065	8.7%
Orlando Venues	78,150,167	44,159,521	45,529,281	2.6%	1,369,760	3.1%
Police Department	204,580,356	210,342,178	239,302,993	13.5%	28,960,815	13.8%
Public Works	291,199,580	253,539,814	372,559,175	21.1%	119,019,361	46.9%
Transportation	67,583,795	63,629,943	69,860,053	4.0%	6,230,110	9.8%
	<b>\$ 1,715,429,104</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,766,480,614</b>	<b>100.0%</b>	<b>\$ 224,883,495</b>	<b>14.6%</b>

By Major Category	ACTUAL FY 2021/22	ADOPTED FY2022/23	PROPOSED FY2023/24	2023/24 % TOTAL	NET CHANGE	%
Salaries and Wages	\$ 284,909,507	\$ 308,807,932	\$ 334,897,082	19.0%	\$ 26,089,150	8.4%
Benefits	153,976,633	182,470,352	198,464,565	11.3%	15,994,213	8.8%
Supplies	40,536,491	30,772,379	35,526,516	2.0%	4,754,137	15.4%
Contractual Services	283,701,955	152,437,503	191,752,374	10.9%	39,314,871	25.8%
Utilities	36,037,187	36,064,861	39,662,705	2.2%	3,597,844	10.0%
Travel	792,841	1,265,790	1,569,163	0.1%	303,373	24.0%
Fleet and Facility Charges	63,335,138	62,977,462	62,360,703	3.5%	(616,759)	(1.0%)
Capital Outlay	158,700,523	109,499,962	228,576,066	12.9%	119,076,104	108.7%
Other Operating Expenses	412,228,049	452,255,574	460,104,457	26.0%	7,848,883	1.7%
Transfer Out	281,210,780	205,045,304	213,566,983	12.1%	8,521,679	4.2%
	<b>\$ 1,715,429,104</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,766,480,614</b>	<b>100.0%</b>	<b>\$ 224,883,495</b>	<b>14.6%</b>



# BUDGET IN BRIEF (as of September 1, 2023)

## CITYWIDE STAFFING SUMMARY CITY OF ORLANDO FY 2023/24

	FY 2021/22 Final	FY 2022/23 Adopted	FY2022/23 Revised	FY2023/24 Adopted New	FY2023/24 Adopted Deletions	FY2023/24 Adopted Transfers	FY2023/24 Adopted
<b>SUMMARY BY DEPARTMENT</b>							
Economic Development	277	281	4	1	-	-	286
Executive Offices	150	161	1	2	-	-	164
Families, Parks and Recreation	276	289	28	1	-	-	318
Fire Department	661	661	13	6	-	-	680
Housing and Community Development	22	22	-	-	-	-	22
Human Resources	35	35	1	1	-	-	37
Office of Business and Financial Services	295	295	-	2	-	-	297
Orlando Venues	85	85	1	-	-	-	86
Police Department	1,141	1,167	2	115	(1)	-	1,283
Public Works	610	616	9	2	(3)	-	624
Transportation	180	180	3	2	(1)	-	184
<b>TOTAL CITY OF ORLANDO</b>	<b>3,732</b>	<b>3,792</b>	<b>62</b>	<b>132</b>	<b>(5)</b>	<b>-</b>	<b>3,981</b>

### SUMMARY BY FUND

General	2,551	2,599	28	73	(1)	5	2,704
Water Reclamation Revenue	272	276	-	-	-	-	276
GOAA Police	121	123	-	53	-	-	176
Solid Waste	122	119	7	-	(3)	-	123
Building Code Enforcement	122	124	-	1	-	(3)	122
Parking System Revenue	104	104	1	-	-	-	105
Stormwater Utility	95	95	1	-	-	(2)	94
Orlando Venues	54	54	1	-	-	-	55
Fleet Management	54	54	-	-	-	-	54
Facilities Management	52	52	-	2	-	-	54
Community Redevelopment Agency	51	52	1	-	-	-	53
Construction Management	36	36	-	2	-	1	39
After School All Stars	18	24	-	-	-	-	24
Grants	-	-	23	-	-	-	23
Housing Grants	22	22	-	-	-	-	22
Leu Gardens	20	20	-	-	-	-	20
Risk Management	14	14	-	-	-	-	14
Orlando Stadium Operations	7	7	-	-	-	-	7
Mennello Museum	4	4	-	-	-	-	4
Cemetery Trust	3	3	-	-	-	-	3
Centroplex Garages	3	3	-	-	-	-	3
Fleet Replacement	2	2	-	-	-	-	2
Code Board Lien Assessment	1	1	-	-	-	-	1
Fire Pension	1	1	-	-	-	-	1
Street Tree Trust	-	-	-	1	-	-	1
Health Care	1	1	-	-	-	-	1
Crossing Guard	1	1	-	-	(1)	-	-
Downtown South District	1	1	-	-	-	(1)	-
<b>TOTAL CITY OF ORLANDO</b>	<b>3,732</b>	<b>3,792</b>	<b>62</b>	<b>132</b>	<b>(5)</b>	<b>-</b>	<b>3,981</b>

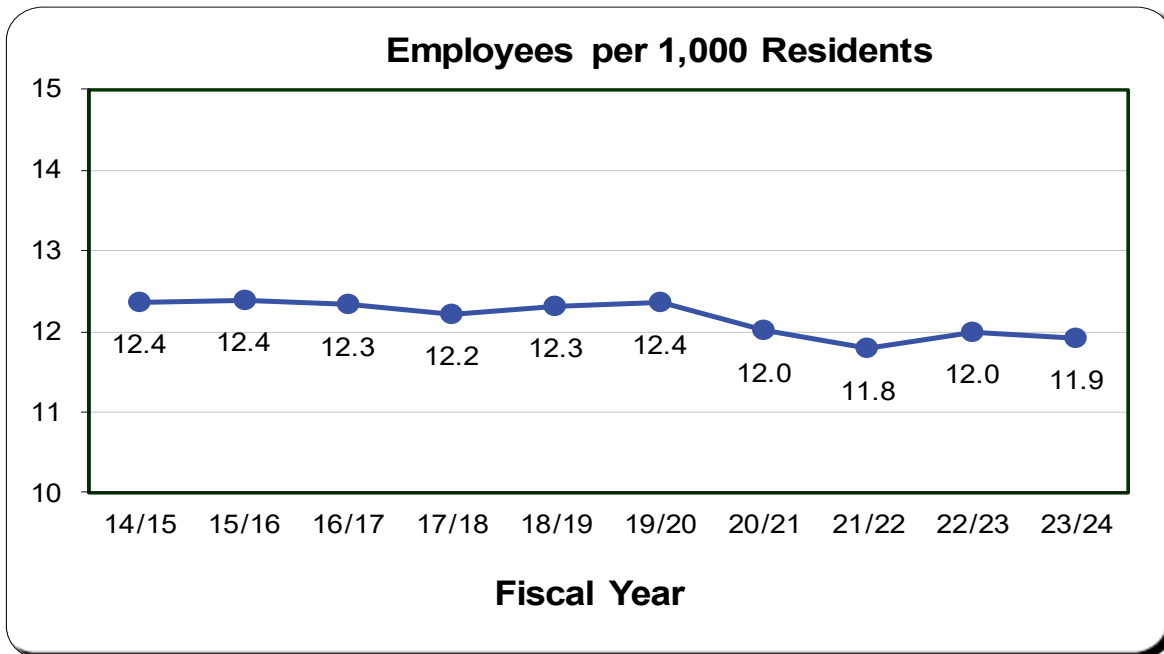
## BUDGET IN BRIEF (as of September 1, 2023)

### CITY WIDE STAFFING DATA AND CHARTS

**Employee Count:** Part of fulfilling the City's mission are various budgetary, operational, and programmatic enhancements dedicated to benefitting residents. A key component of this is modifying personnel levels because of the burgeoning needs of the diverse and flourishing populace.

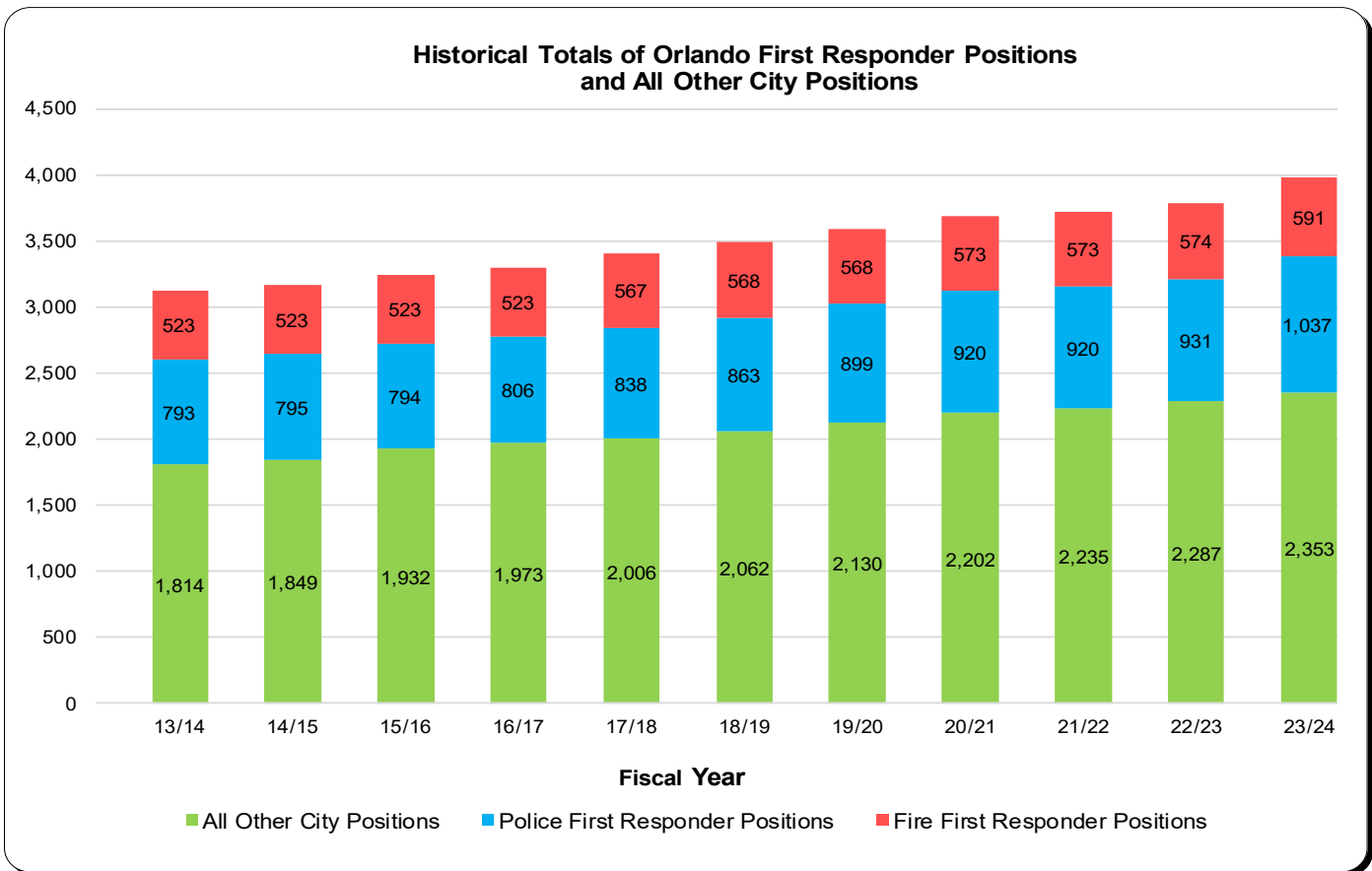
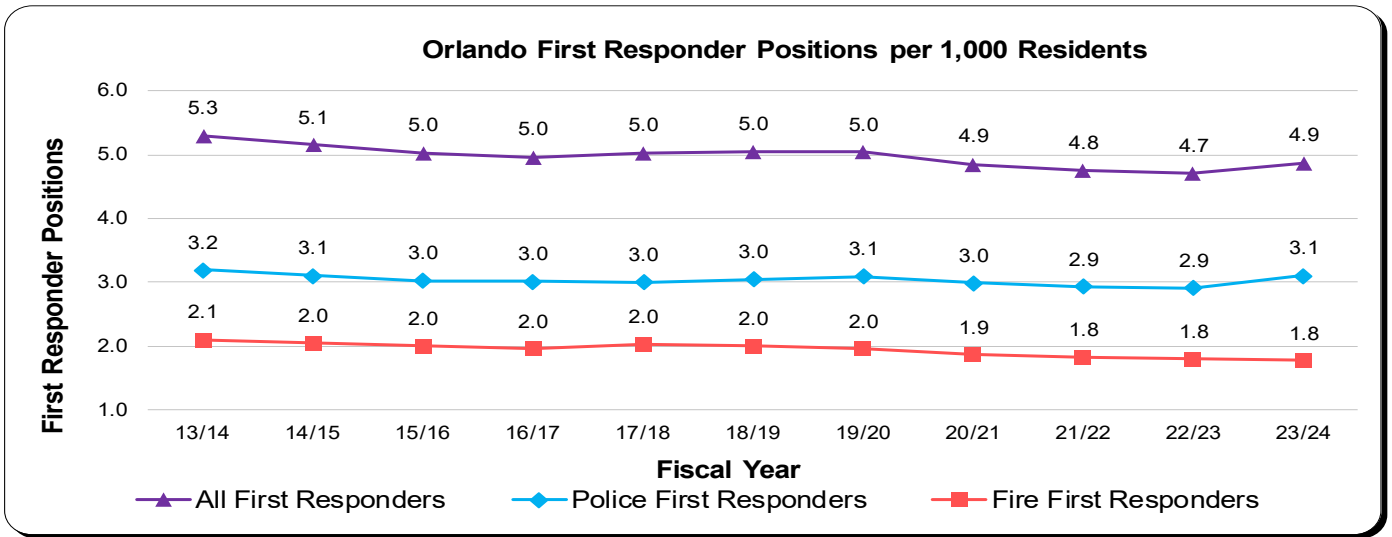
	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>
City Population	256,012	262,100	267,842	279,133	283,476	291,117	307,573	313,975	321,282	334,019
Employees (Revised)	3,167	3,249	3,302	3,411	3,493	3,597	3,695	3,701	3,854	3,981
Fire Sworn	523	523	523	538	539	539	539	539	540	540
Fire Civilian Transport	-	-	-	29	29	29	34	34	45	51
<b>Total Fire First Responders</b>	<b>523</b>	<b>523</b>	<b>523</b>	<b>567</b>	<b>568</b>	<b>568</b>	<b>573</b>	<b>573</b>	<b>585</b>	<b>591</b>
Police Sworn	760	760	772	804	829	862	883	883	883	986
Community Service Officers	35	34	34	34	34	37	37	37	48	51
<b>Total Police First Responders</b>	<b>795</b>	<b>794</b>	<b>806</b>	<b>838</b>	<b>863</b>	<b>899</b>	<b>920</b>	<b>920</b>	<b>931</b>	<b>1037</b>

**Employees per 1,000 Residents:** This chart tracks a key statistical indicator for measuring efficiency and effectiveness in government. The data presented measures the number of all City employees per 1,000 residents. Naturally as the population grows, so does the need for increased staff to provide necessary public services. Part of the City's responsibility is to have sufficient staff, but not superfluous staff. As the chart demonstrates, even with an ever growing population, the City continues to provide first class services, while remaining financially responsible and opera-



# BUDGET IN BRIEF (as of September 1, 2023)

## CITY WIDE STAFFING DATA AND CHARTS (continued)



**BUDGET IN BRIEF (as of September 1, 2023)**

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**Funding for Capital Improvement Projects by Fund 2023/24**

	<b>FY 2022/23 Adopted Budget</b>	<b>FY 2023/24 Proposed Budget</b>
Capital Improvements Fund	\$ 34,817,800	\$ 46,697,000
55 West Garage Renewal and Replacement Fund	-	300,000
Amway Center Renewal and Replacement Fund	1,000,000	1,000,000
Building Code Enforcement Fund	1,670,000	-
Community Redevelopment Fund	30,747,041	31,707,237
Downtown South Neighborhood Improvement District	700,000	470,710
Dubsdread Renewal and Replacement Fund	260,000	215,000
Gas Tax Fund	5,225,000	5,337,000
Orlando Stadiums Operations Renewal and Replacement Fund	100,000	100,000
Park Impact Fee - North	-	3,020,000
Park Impact Fee - Southeast	-	1,745,000
Park Impact Fee - Southwest	-	2,025,000
Parking Renewal and Replacement Fund	1,530,000	2,750,000
Real Estate Acquisition Fund	1,100,000	1,750,000
Stormwater Capital Fund	3,000,000	22,480,000
Transportation Impact Fee-North Fund	3,550,000	4,200,000
Transportation Impact Fee-Southeast Fund	2,500,000	1,550,000
Transportation Impact Fee-Southwest Fund	1,250,000	1,850,000
Water Reclamation Bonds 2024 Construction Fund	-	56,546,000
Water Reclamation Collection System Impact Fees Fund	-	2,500,000
Water Reclamation General Construction Fund	30,229,779	42,713,000
Water Reclamation Impact Fees Fund	5,000,000	24,000,000
Water Reclamation Renewal and Replacement Fund	3,000,000	3,000,000
<b>Capital Improvement Plan Total</b>	<b>\$ 125,679,620</b>	<b>\$ 255,955,947</b>

# BUDGET IN BRIEF (as of September 1, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	FY 2023/24 Adopted Budget
<b>Capital Improvements Fund</b>	
Affordable Housing	\$ 500,000
Alternate Fuel Vehicles Support	750,000
Athletic Field Maintenance	641,000
Bridge Maintenance and Repair	125,000
City Hall Motor Control Center Replacement	1,900,000
City Hall Virtual Meeting Technology Upgrade	250,000
Communications Systems Upgrade	125,000
Dover Shores Neighborhood Ctr Kalwall Replacement	1,400,000
Emergency Generators at Critical Facilities	925,000
Facility Evaluation, Repairs, and Rehabilitation	1,260,000
Fire Apparatus - New and Replacement	3,428,000
Fire Equipment Replacement	1,200,000
Fire Station 11 Supplemental Funding	1,250,000
Fire Station Alerting	1,900,000
Information Technology Enhancements	1,450,000
Information Technology Hardware & Software Updates	2,390,000
Information Technology Security Measures	750,000
Iris Camera Project	350,000
Leu Gardens Facility Improvements	25,000
McCoy Road Extension	625,000
Miscellaneous Sidewalk Repair	500,000
OPD Equipment Replacement	1,425,000
Operational Efficiency Project (IT)	1,000,000
Parks and Playground Renovation Project	1,750,000
Parks Sidewalks Maintenance & Improvements	100,000
Pavement Rehabilitation	3,500,000
Radio Replacement	5,000,000
Record Management and Preservation	100,000
Recreation Facility Renovations & Maintenance (Northwest Neighborhood Center)	1,500,000
Recreation Pools & Courts	850,000
Renewable Energy for City Facilities	500,000
Retrofitting Fire Stations	800,000
Robinson Street "Complete Streets"	1,625,000
Roof Replacement Program	1,053,000
School Safety Sidewalk Program	800,000
Sidewalk Remediation Program	850,000
Smart Cities Capital Project	300,000
SWAT Rifle Replacement	200,000
Tactical Range Upgrade	2,500,000
Time Clock Replacement	100,000
Transportation Safety Projects	500,000
Transportation System Equipment and Maintenance	300,000
Workday Projects	200,000
<b>Capital Improvements Fund Total</b>	<b>\$ 46,697,000</b>
<b>55 West Garage Renewal and Replacement Fund</b>	
55 West Repairs and Maintenance	\$ 300,000
<b>55 West Garage Renewal and Replacement Fund Total</b>	<b>\$ 300,000</b>
<b>Page Subtotal</b>	<b>\$ 46,997,000</b>



# BUDGET IN BRIEF (as of September 1, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	<b>FY 2023/24 Adopted Budget</b>
<b>Amway Center Renewal &amp; Replacement Fund</b>	
Amway Center Repair and Replacement	\$ 1,000,000
<b>Amway Center Renewal &amp; Replacement Fund Total</b>	<b>\$ 1,000,000</b>
<b>Community Redevelopment Agency Fund</b>	
Business Recruitment & Retention	\$ 500,000
DTO Implementation	7,000,000
Façade Grant Program	1,900,000
Lake Eola Master Plan	6,400,000
Parramore Task Force	200,000
Real Estate - CRA	7,134,774
Streetscape, Plazas & Corridors	1,572,463
Under I Design	5,000,000
Venues & Open Spaces	2,000,000
<b>Community Redevelopment Agency Fund Total</b>	<b>\$ 31,707,237</b>
<b>Downtown South Neighborhood Improvement District Fund (DSNID)</b>	
DSNID Projects	\$ 470,710
<b>Downtown South Neighborhood Improvement District Fund (DSNID) Total</b>	<b>\$ 470,710</b>
<b>Dubsdread Renewal &amp; Replacement Fund</b>	
Dubsdread Course/Grounds Maintenance	\$ 215,000
<b>Dubsdread Renewal &amp; Replacement Fund Total</b>	<b>\$ 215,000</b>
<b>Orlando Stadiums Operations Renewal and Replacement Fund</b>	
Camping World Stadium R&R	\$ 100,000
<b>Orlando Stadiums Operations Renewal and Replacement Fund Total</b>	<b>\$ 100,000</b>
<b>Gas Tax Fund</b>	
Bicycle Plan Implementation	\$ 200,000
Brick Street Restoration	250,000
Bridge Maintenance and Repair	125,000
Intersection Safety Improvements	400,000
Lee Vista Blvd & TPC Dr	180,000
Miscellaneous Sidewalk Repair	250,000
Pavement Marking Maintenance	450,000
Pavement Rehabilitation	2,500,000
Railroad Crossing Maintenance	100,000
Regional Computerized Signal System	100,000
School Safety Sidewalk Program	200,000
Signal Communication System Project	282,000
Traffic Counts and Travel Time Studies	100,000
Traffic Signal Refurbishing Program	200,000
<b>Gas Tax Fund Total</b>	<b>\$ 5,337,000</b>
<b>Park Impact Fee - North</b>	
Dartmouth Park Expansion	\$ 400,000
Festival Park Buildout	850,000
Grove Dog Park	520,000
Lake Fairview Shoreline Renovations	600,000
Lake Lorna Doone Office	500,000
Trotters Park Athletic Court Expansion	150,000
<b>Park Impact Fee - North Total</b>	<b>\$ 3,020,000</b>
<b>Park Impact Fee - Southeast</b>	
Beardall Pickleball Courts	\$ 745,000
Lake George Pickleball and Wallball Courts	1,000,000
<b>Park Impact Fee - Southeast Total</b>	<b>\$ 1,745,000</b>
<b>Park Impact Fee - Southwest</b>	
Bill Frederick Park at Turkey Lake Enhancements	\$ 1,000,000
John Jackson Playground and Obstacle Course	850,000
Willie Mays Park Playground	175,000
<b>Park Impact Fee - Southwest Total</b>	<b>\$ 2,025,000</b>
<b>Page Subtotal</b>	<b>\$ 45,619,947</b>

# BUDGET IN BRIEF (as of September 1, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	<b>FY 2023/24 Adopted Budget</b>
<b>Parking Renewal &amp; Replacement Fund</b>	
Administration Center Garage Repair/Maintenance	\$ 175,000
Central Blvd Garage Repair and Maintenance	225,000
Courthouse Garage Repair and Maintenance	900,000
GEICO Garage Repairs and Maintenance	500,000
Jefferson Garage Capital Repairs	750,000
Library Garage Repair and Maintenance	200,000
<b>Parking Renewal &amp; Replacement Fund Total</b>	<b>\$ 2,750,000</b>
<b>Real Estate Acquisition Fund</b>	
Land Acquisition and Remediation	\$ 1,750,000
<b>Real Estate Acquisition Fund Total</b>	<b>\$ 1,750,000</b>
<b>Stormwater Capital Fund</b>	
CT Phase 4 - Shine (Marks to Colonial)	\$ 200,000
Delaney Drainage and Roadway Improvements	5,000,000
Drainage Well Enhancements	2,000,000
Flood Plain Remediation Projects	300,000
Lake Arnold Pervious Pavement Pilot Program	1,000,000
Lake Fran Alum Treatment Facility (PBO PKWY)	730,000
Lake Notasulga/Haralson Estates	8,300,000
Lake Orlando 4e	200,000
Rapid Response Construction	2,000,000
S Parramore Ave Drainage Improvements	550,000
Summerlin Av Stormwater Impr & Roadway Restoration	700,000
System Repair and Rehabilitation	1,500,000
<b>Stormwater Capital Fund Total</b>	<b>\$ 22,480,000</b>
<b>Transportation Impact Fee - North Fund</b>	
Church Street SunRail Platform	\$ 600,000
Hicks Avenue Extension (Anderson St to South St)	3,100,000
Terry Ave - Amelia to Colonial	500,000
<b>Transportation Impact Fee - North Fund Total</b>	<b>\$ 4,200,000</b>
<b>Transportation Impact Fee - Southeast Fund</b>	
Storey Park Blvd Extension	1,050,000
West Dowden Road Extension	500,000
<b>Transportation Impact Fee - Southeast Fund Total</b>	<b>\$ 1,550,000</b>
<b>Transportation Impact Fee - Southwest Fund</b>	
Division Avenue Complete Streets	\$ 500,000
Kirkman Trail Design: Raleigh to OWG	250,000
Oak Ridge Rd Median Improvements	100,000
Pres. Barack Obama Parkway Phase 2	500,000
Southwest Bike Study Implementation	500,000
<b>Transportation Impact Fee - Southwest Fund Total</b>	<b>\$ 1,850,000</b>
<b>Water Reclamation Bonds 2024 Construction Fund</b>	
Conserv I Reclaimed Water Storage	\$ 4,046,000
Conserv I South Reclaimed Water Main	2,000,000
Conserv II Deep Bed Filters	1,500,000
Iron Bridge Grit System Replacement	15,000,000
Lift Station 2 Replacement	11,000,000
Lift Station 85 Replacement	1,000,000
LS 1,2,3 and 4 Force Main Evaluation Phase 2	20,000,000
LS 1,2,3 and 4 Force Main Evaluation Phase 3	2,000,000
<b>Water Reclamation Bonds 2024 Construction Fund Total</b>	<b>\$ 56,546,000</b>
<b>Page Subtotal</b>	<b>\$ 91,126,000</b>

# BUDGET IN BRIEF (as of September 1, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	<b>FY 2023/24 Adopted Budget</b>
<b>Water Reclamation Collection System Impact Fees Fund</b>	
Lift Station Rehabilitation - Collection System Impact Fees	\$ 2,500,000
<b>Water Reclamation Collection System Impact Fees Fund Total</b>	<b>\$ 2,500,000</b>
<b>Water Reclamation General Construction Fund</b>	
Conserv I Area Collection System Improvements	\$ 3,300,000
Conserv I Biosolids Upgrades	1,000,000
Conserv I Effluent Sand Filters	1,500,000
Conserv I Electrical Improvements	2,000,000
Conserv I Reclaimed Water Storage	4,454,000
Conserv II 480V Electrical Upgrades	1,600,000
Conserv II Area Collection System Improvements	750,000
Conserv II BNR Flow Split Improvements	150,000
Conserv II Equalization Pumping Station Rehab	950,000
Conserv II Mixer Improvements Basin 7-10	3,300,000
Conserv II RAS Piping Improvements	277,000
Conserv II Sidestream Treatment Improvements	132,000
Conserv II Stationary Load Banks	1,000,000
Inflow & Infiltration Reduction Project	1,000,000
Iron Bridge Area Collection System Improvements	1,250,000
Iron Bridge Bardenpho Blower Electrical Upgrades	150,000
Iron Bridge EQ Basin Mixing and Clarifier Improv	4,000,000
Iron Bridge Post Aeration Electrical Updates	100,000
Iron Bridge Ventilation for Biosolids Press Room	2,800,000
Lift Station Rehabilitation	500,000
Lift Station Telemetry Replacement	1,000,000
Lift Station Underground Rehabilitation	1,000,000
Lift Stations Electrical Safety Generator Improv	1,500,000
Line Sewers	500,000
Miscellaneous Plant Maintenance Work	3,500,000
Rapid Response Construction	1,000,000
Reclaimed Water System Valve Replacements	500,000
Sanitary Service Lateral Rehabilitation	500,000
Sanitary System Corrosion Abatement	750,000
Sanitary upgrades with other projects	2,000,000
Sewage Air Release Valve Replacement	250,000
<b>Water Reclamation General Construction Fund Total</b>	<b>\$ 42,713,000</b>
<b>Water Reclamation Impact Fees Fund</b>	
Conserv I Treatment Plant Improvements	\$ 24,000,000
<b>Water Reclamation Impact Fees Fund Total</b>	<b>\$ 24,000,000</b>
<b>Water Reclamation Renewal &amp; Replacement Fund</b>	
Miscellaneous Renewal and Replacement	\$ 3,000,000
<b>Water Reclamation Renewal &amp; Replacement Fund Total</b>	<b>\$ 3,000,000</b>
<b>Page Subtotal</b>	<b>\$ 72,213,000</b>
<b>CIP Total</b>	<b>\$ 255,955,947</b>

## **BUDGET IN BRIEF (as of September 1, 2023)**

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### **FY 2023/24 Budget Calendar**

January 29	Distribution of budget timeline, Revenue Requests and Justifications/Revenue Manual Revisions
February 24	Revenue Estimates and Justifications/Revenue Manual Revisions due to Management and Budget
March 24	Capital Improvement Program Requests due to Management and Budget
April 28	Reorganization Requests, Expenditure Requests and Justifications due to Management and Budget
May - June	Meetings with departments to review Revenue Estimates, Capital Improvement Program Requests, and Reorganization/Expenditure Requests
July 1	Certification of property values by Orange County Property Appraiser
July 17	Budget Workshop and City Council vote on proposed millage rate
September 11	First public hearing to adopt proposed millage rate, budget and Capital Improvement Program
September 25	Final public hearing to adopt millage rate, budget and Capital Improvement Program
October 1	Implementation of adopted budget

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