



ORLANDO  
TENNIS CENTRE

# COMMISSIONER BUDGET NOTEBOOK

2023 / 2024

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**City of Orlando  
Operating and Capital Improvements Budget  
FY 2023/24**

Buddy Dyer	Mayor
Jim Gray	Commissioner, District 1
Tony Ortiz	Commissioner, District 2
Robert F. Stuart	Commissioner, District 3
Patty Sheehan	Commissioner, District 4
Regina Hill	Commissioner, District 5
Bakari F. Burns	Commissioner, District 6

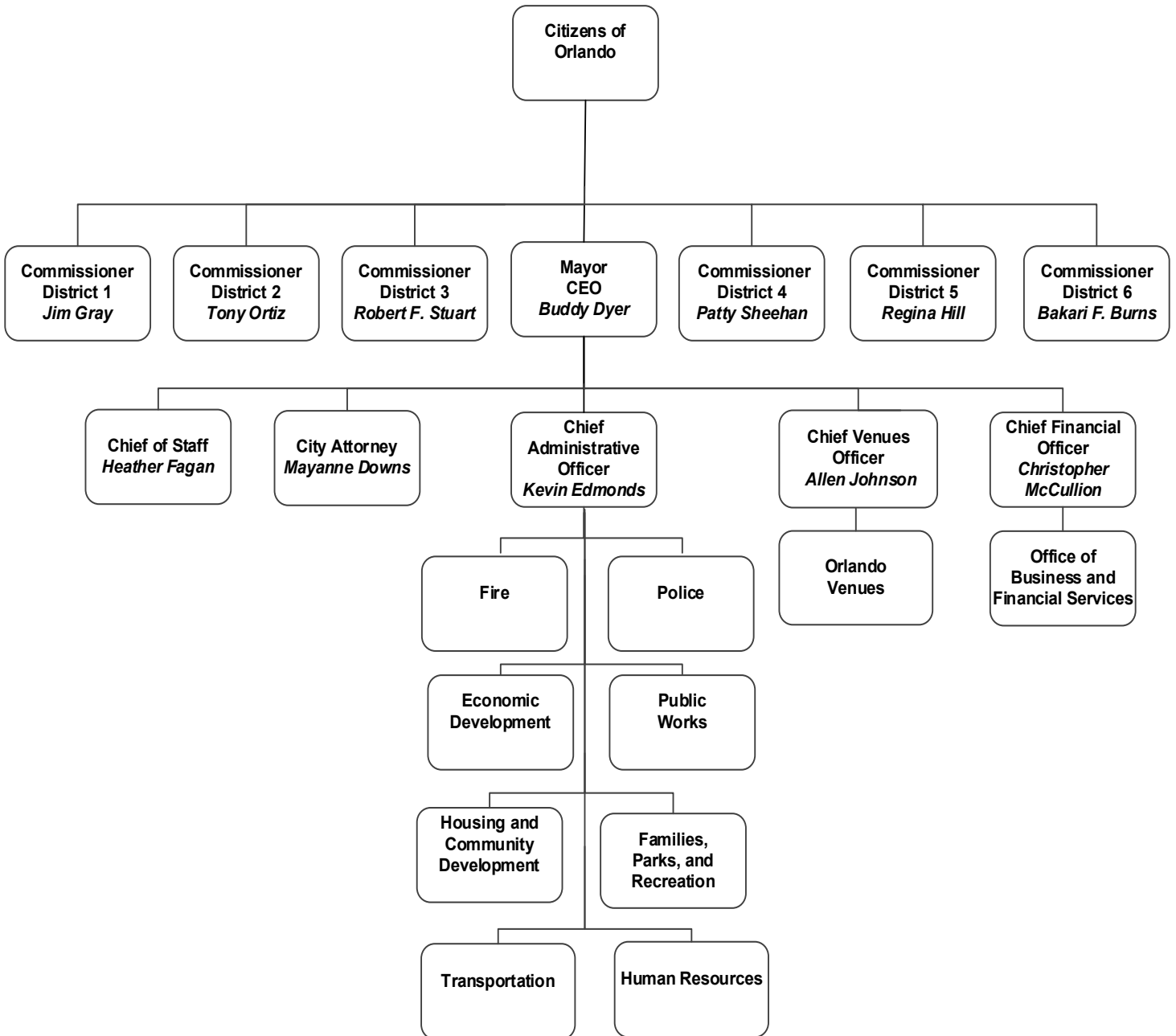
**Mission Statement**

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.

**Vision Statement**

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

City of Orlando Organization Chart





## COMMISSIONER NOTEBOOK (as of July 17, 2023)

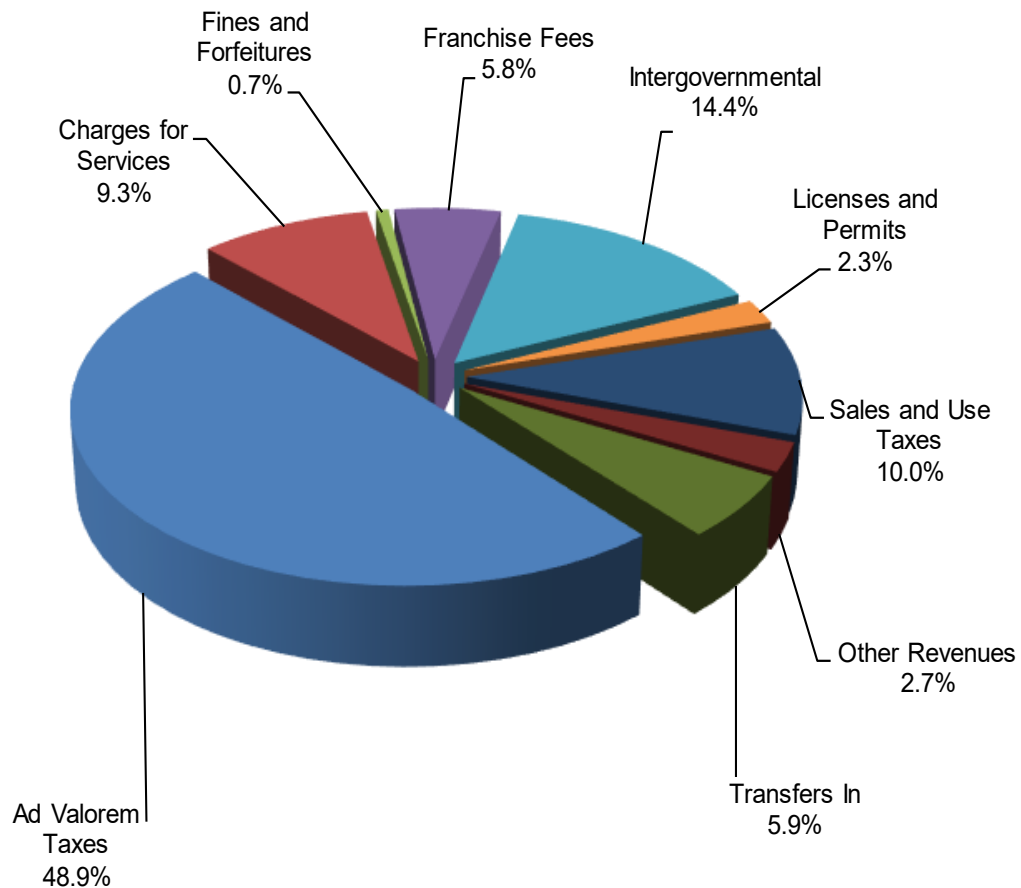
<u>Fund Name</u>	<b>All Funds Comparison</b>	FY 2022/23 Adopted Budget	FY 2023/24 Proposed Budget
<b>General Fund</b>		<b>\$ 601,571,240</b>	<b>\$ 657,648,990</b>
<b>Special Revenue Funds</b>			
911 Emergency Phone System Fund		\$ 692,213	\$ 805,460
After School All Stars Fund		3,971,369	4,557,431
Building Code Enforcement Fund		19,709,283	19,145,687
Capital Improvements Fund		35,194,800	47,189,000
Cemetery Trust Fund		712,244	832,925
Centroplex Garages Fund		3,386,372	3,713,373
Code Enforcement Board Lien Assessment Fund		754,573	800,000
Contraband Forfeiture Trust Funds		425,262	404,846
CRA Operating Fund		38,823,590	43,272,849
CRA Trust Funds		81,953,124	90,551,190
Designated Revenue Fund		10,761,879	10,796,639
Dubsdread Golf Course Funds		3,440,926	3,705,187
Gas Tax Fund		9,283,000	9,414,000
Greater Orlando Aviation Authority Police Fund		19,066,620	23,835,560
Harry P. Leu Gardens Fund		3,669,375	4,303,704
Law Enforcement Training Fund		130,000	130,000
Mennello Museum - American Art Fund		709,076	747,483
Orange County Public Schools Crossing Guard Fund		1,212,479	2,067,705
Park Impact Fee Funds		1,792,000	3,960,000
Real Estate Acquisition Fund		1,492,000	1,762,000
Special Assessment Funds		360,815	495,515
Spellman Site Fund		3,195,510	681,465
State Housing Initiatives Partnership Program Fund (SHIP)		3,010,187	3,681,894
Street Tree Trust Fund		375,000	345,000
Transportation Impact Fee Funds		13,016,000	14,878,614
U.S. Department of Housing and Urban Development Grants Fund		8,944,908	9,561,597
Orange County School Impact Fees Fund		149,038	-
Utilities Services Tax Fund		36,959,000	37,111,000
<b>Special Revenue Funds Total</b>		<b>\$ 303,190,643</b>	<b>\$ 338,750,124</b>
<b>Enterprise Funds</b>			
55 West Garage Renewal and Replacement Fund		\$ 116,250	\$ 300,000
Amway Center Renewal and Replacement Fund		1,000,000	1,000,000
CNL Renewal and Replacement Fund		91,429	91,429
Orlando Stadiums Operations Fund		7,948,662	8,664,652
Orlando Venues Enterprise Fund		25,291,582	28,054,632
Orlando Stadiums Operations Renewal and Replacement Fund		100,000	100,000
Parking System Funds		24,586,862	26,374,109
Solid Waste Fund		41,533,233	41,288,434
Stormwater Utility Funds		30,666,376	48,272,160
Water Reclamation Construction Fund		30,459,228	99,483,308
Water Reclamation Impact Fee Funds		5,577,630	26,586,772
Water Reclamation Renewal and Replacement Fund		3,000,000	3,000,000
Water Reclamation Revenue Fund		116,760,743	125,896,043
<b>Enterprise Funds Total</b>		<b>\$ 287,131,995</b>	<b>\$ 409,111,539</b>
<b>Page Subtotal</b>		<b>\$ 1,191,893,878</b>	<b>\$ 1,405,510,653</b>

# COMMISSIONER NOTEBOOK (as of July 17, 2023)

## All Funds Comparison (continued)

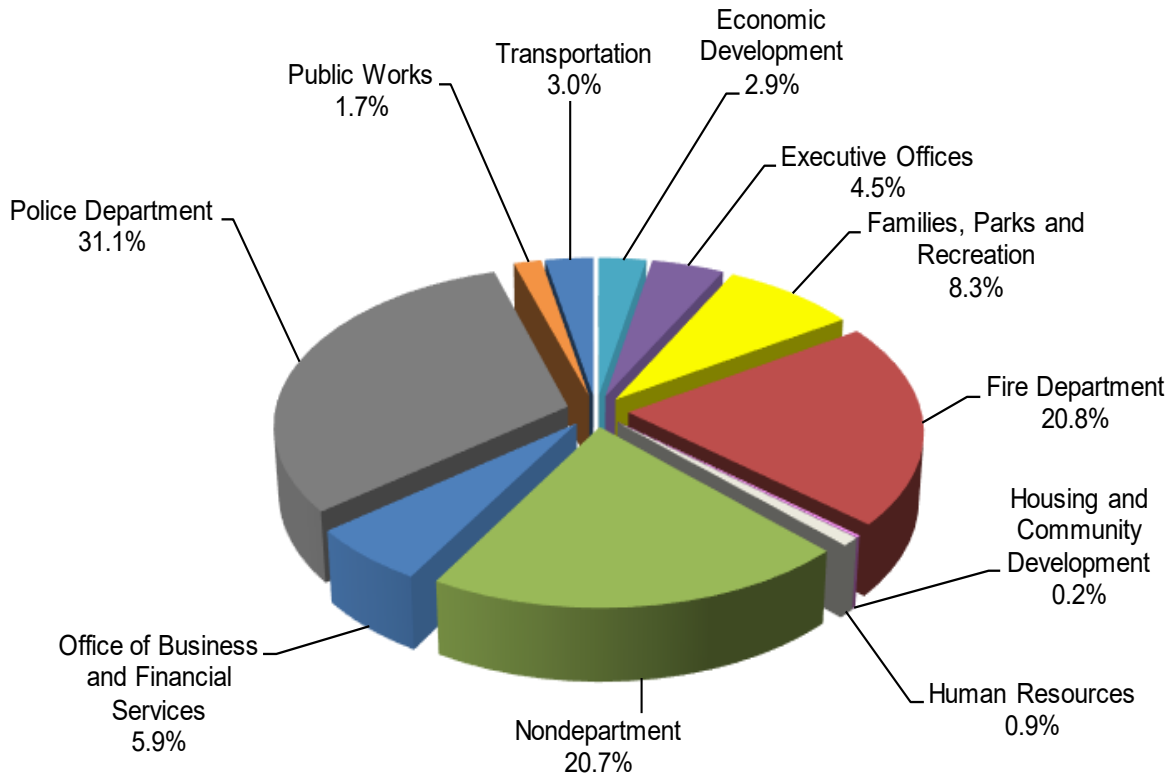
Fund Name	FY 2022/23 Adopted Budget	FY 2023/24 Proposed Budget
<b>Debt Service Funds</b>		
6th Cent TDT Debt	\$ 17,675,775	\$ 20,103,000
Amway Center Commercial Paper Fund	1,818,750	-
Amway Center Sales Tax Rebate Debt Service Fund	2,000,004	2,000,004
Citrus Bowl Commercial Paper Debt Construction Fund	314,700	-
CRA Debt - Conroy Road Fund	1,899,875	1,903,000
CRA Debt - Republic Drive Fund	3,798,692	3,793,751
CRA Debt Service 2019 A Fund	4,458,086	4,458,173
CRA Debt Service 2020 A Fund	4,459,520	4,459,620
CRA Debt Service Internal Loan Fund	1,100,331	1,093,487
Events Center Debt Other	971,234	955,416
Internal Loan - Capital Improvement Bonds 2007 Series B Fund	9,625,991	2,971,891
Internal Loan - Jefferson Street Garage Fund	1,451,250	1,450,750
Investing In Our Neighborhoods Debt Bond Fund Series 2018B	-	6,647,850
New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B	4,448,750	4,443,000
Performing Arts Center Commercial Paper Debt Construction Fund	566,550	-
Public Safety Debt Bond Fund 2016C	1,988,900	1,984,400
SSGFC Venues Refinancing Series 2023A	-	3,146,883
Water Reclamation Revenue Bond Funds	10,720,712	10,362,669
<b>Debt Service Funds Total</b>	<b>\$ 67,299,120</b>	<b>\$ 69,773,894</b>
<b>Internal Service Funds</b>		
Construction Management Fund	\$ 5,325,000	\$ 6,822,000
Facilities Management Fund	17,027,000	18,563,500
Fleet Management Funds	47,396,358	49,634,561
Health Care Fund	82,472,305	84,888,329
Internal Loan Bank Fund	16,996,991	11,722,313
Risk Management Fund	16,738,638	18,082,758
<b>Internal Service Funds Total</b>	<b>\$ 185,956,292</b>	<b>\$ 189,713,461</b>
<b>Component Unit Funds</b>		
Downtown Development Board Fund	\$ 5,535,981	\$ 6,976,583
Downtown South Neighborhood Improvement District Fund	914,695	830,144
<b>Component Unit Funds Total</b>	<b>\$ 6,450,676</b>	<b>\$ 7,806,727</b>
<b>Pension Trust Funds</b>		
City Pension Funds	\$ 66,796,837	\$ 72,769,606
Other Post Employment Benefit Trust Fund	23,200,316	22,547,856
<b>Pension Trust Funds Total</b>	<b>\$ 89,997,153</b>	<b>\$ 95,317,462</b>
<b>Page Subtotal</b>	<b>\$ 349,703,241</b>	<b>\$ 362,611,544</b>
<b>All Funds Total</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,768,122,197</b>

**General Fund - Revenues by Source  
FY 2023/24**



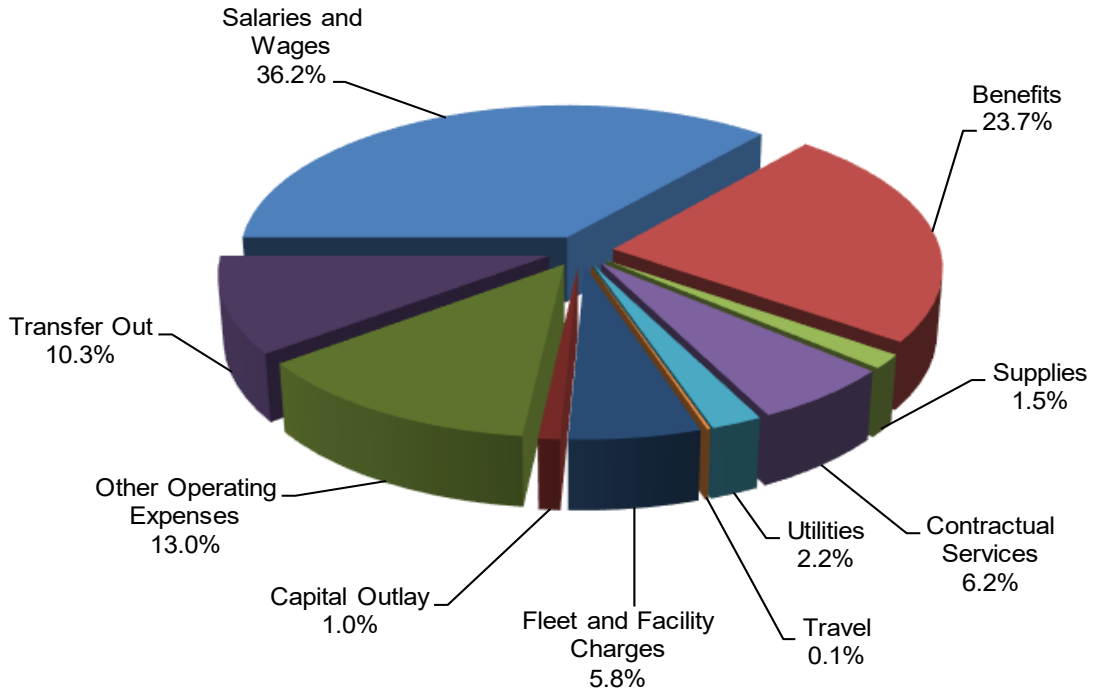
Source of General Revenue	FY 2023/24 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 321,630,164	48.9%
Charges for Services	61,480,525	9.3%
Fines and Forfeitures	4,450,000	0.7%
Franchise Fees	37,844,500	5.8%
Intergovernmental	94,937,874	14.4%
Licenses and Permits	15,103,250	2.3%
Sales and Use Taxes	65,552,550	10.0%
Other Revenues	17,801,468	2.7%
Transfers In	38,848,659	5.9%
<b>Total</b>	<b>\$ 657,648,990</b>	<b>100.0%</b>

**General Fund - Expenses by Department  
FY 2023/24**



General Fund Departments	FY 2023/24 Proposed Budget	% of Total
Economic Development	\$ 19,356,689	2.9%
Executive Offices	29,437,779	4.5%
Families, Parks and Recreation	54,672,381	8.3%
Fire Department	136,520,573	20.8%
Housing and Community Development	1,330,770	0.2%
Human Resources	6,013,870	0.9%
Nondepartment	136,174,483	20.7%
Office of Business and Financial Services	38,785,840	5.9%
Police Department	204,562,001	31.1%
Public Works	11,240,011	1.7%
Transportation	19,554,593	3.0%
<b>Total</b>	<b>\$ 657,648,990</b>	<b>100.0%</b>

**General Fund - Expenses by Use  
FY 2023/24**



General Fund Uses	FY 2023/24 Proposed Budget	% of Total
Salaries and Wages	\$ 238,196,600	36.2%
Benefits	155,374,751	23.7%
Supplies	10,099,662	1.5%
Contractual Services	40,934,976	6.2%
Utilities	14,757,666	2.2%
Travel	927,020	0.1%
Fleet and Facility Charges	37,857,858	5.8%
Capital Outlay	6,257,568	1.0%
Other Operating Expenses	85,335,470	13.0%
Transfer Out	67,907,419	10.3%
<b>Total</b>	<b>\$ 657,648,990</b>	<b>100.0%</b>



## COMMISSIONER NOTEBOOK (as of July 17, 2023)

### GENERAL FUND Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUALS	ADOPTED	PROPOSED	2023/24	NET	%
	FY 2021/22	FY 2022/23	FY 2023/24	% TOTAL	CHANGE	CHANGE
Ad Valorem Taxes	\$ 248,915,051	\$ 282,078,343	\$ 321,630,164	48.9%	\$ 39,551,821	14.0%
Charges for Services	60,700,025	59,213,656	61,480,525	9.3%	2,266,869	3.8%
Fines and Forfeitures	4,427,550	4,074,000	4,450,000	0.7%	376,000	9.2%
Franchise Fees	34,455,644	40,180,000	37,844,500	5.8%	(2,335,500)	(5.8%)
Intergovernmental	90,038,232	87,494,874	94,937,874	14.4%	7,443,000	8.5%
Licenses and Permits	15,597,352	14,827,500	15,103,250	2.3%	275,750	1.9%
Sales and Use Taxes	70,762,157	58,552,500	65,552,550	10.0%	7,000,050	12.0%
Other Revenues	13,666,124	16,214,977	17,801,468	2.7%	1,586,491	9.8%
Transfers In	36,363,370	38,935,390	38,848,659	5.9%	(86,731)	(0.2%)
	<b>\$ 574,925,505</b>	<b>\$ 601,571,240</b>	<b>\$ 657,648,990</b>	<b>100.0%</b>	<b>\$ 56,077,750</b>	<b>9.3%</b>

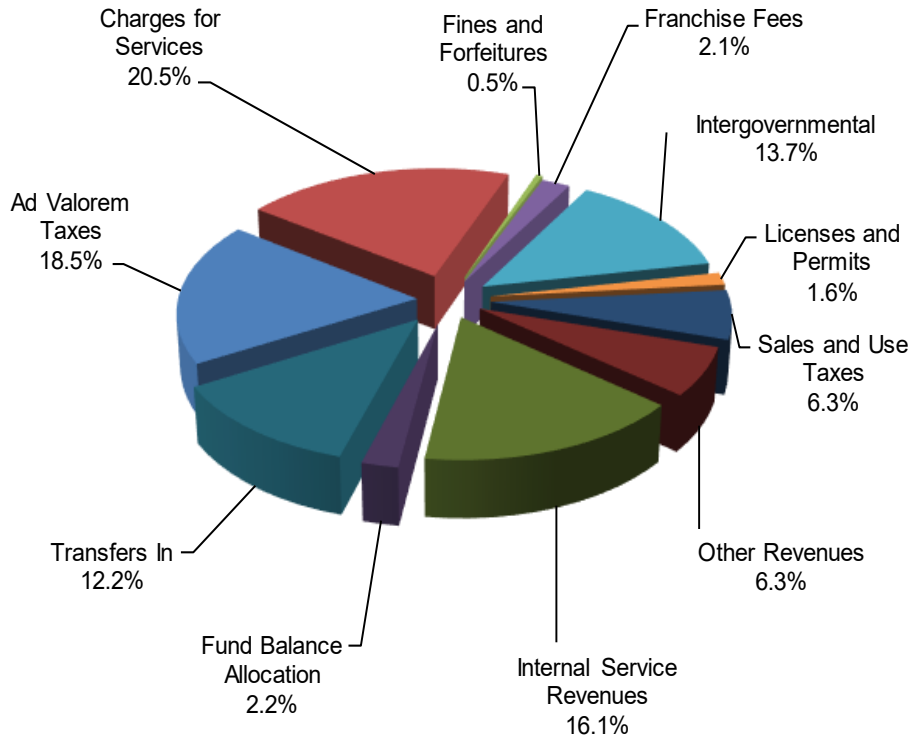
  

APPROPRIATIONS By Department	ACTUALS	ADOPTED	PROPOSED	2023/24	NET	%
	FY 2021/22	FY 2022/23	FY 2023/24	% TOTAL	CHANGE	CHANGE
Economic Development	\$ 15,274,608	\$ 17,504,232	\$ 19,356,689	2.9%	\$ 1,852,457	10.6%
Executive Offices	23,471,318	26,852,581	29,437,779	4.5%	2,585,198	9.6%
Families, Parks and Recreation	47,237,796	49,972,840	54,672,381	8.3%	4,699,541	9.4%
Fire Department	128,854,745	126,976,785	136,520,573	20.8%	9,543,788	7.5%
Housing and Community Development	1,100,183	1,298,234	1,330,770	0.2%	32,536	2.5%
Human Resources	4,818,888	5,500,360	6,013,870	0.9%	513,510	9.3%
Nondepartment	115,879,981	125,255,911	136,174,483	20.7%	10,918,572	8.7%
Office of Business and Financial Services	30,711,518	36,921,073	38,785,840	5.9%	1,864,767	5.1%
Police Department	175,295,020	183,490,281	204,562,001	31.1%	21,071,720	11.5%
Public Works	8,615,625	10,386,234	11,240,011	1.7%	853,777	8.2%
Transportation	15,837,944	17,412,709	19,554,593	3.0%	2,141,884	12.3%
	<b>\$ 567,097,626</b>	<b>\$ 601,571,240</b>	<b>\$ 657,648,990</b>	<b>100.0%</b>	<b>\$ 56,077,750</b>	<b>9.3%</b>

By Major Category	ACTUALS	ADOPTED	PROPOSED	2023/24	NET	%
	FY 2021/22	FY 2022/23	FY 2023/24	% TOTAL	CHANGE	CHANGE
Salaries and Wages	\$ 153,791,058	\$ 219,943,398	\$ 238,196,600	36.2%	\$ 18,253,202	8.3%
Benefits	133,004,388	144,019,297	155,374,751	23.7%	11,355,454	7.9%
Supplies	8,646,728	8,327,151	10,099,662	1.5%	1,772,511	21.3%
Contractual Services	33,489,905	40,254,365	40,934,976	6.2%	680,611	1.7%
Utilities	12,845,259	14,225,881	14,757,666	2.2%	531,785	3.7%
Travel	436,643	759,269	927,020	0.1%	167,751	22.1%
Fleet and Facility Charges	34,168,812	34,486,724	37,857,858	5.8%	3,371,134	9.8%
Capital Outlay	288,432	3,326,116	6,257,568	1.0%	2,931,452	88.1%
Other Operating Expenses	59,840,263	77,908,318	85,335,470	13.0%	7,427,152	9.5%
Transfer Out	130,586,138	58,320,721	67,907,419	10.3%	9,586,698	16.4%
	<b>\$ 567,097,626</b>	<b>\$ 601,571,240</b>	<b>\$ 657,648,990</b>	<b>100.0%</b>	<b>\$ 56,077,750</b>	<b>9.3%</b>

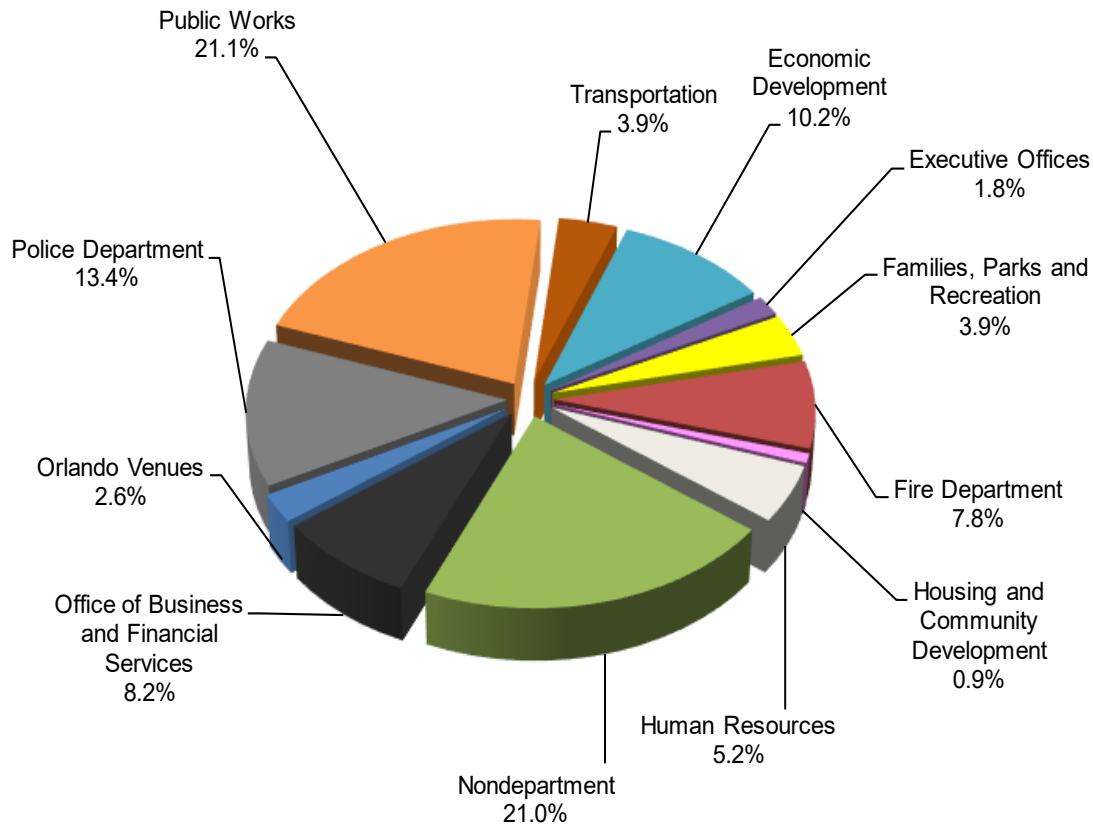
**All Funds - Revenues by Source  
FY 2023/24**



Source of All Fund Revenue	FY 2023/24 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 326,916,264	18.5%
Charges for Services	360,506,817	20.5%
Fines and Forfeitures	8,837,705	0.5%
Franchise Fees	37,954,435	2.1%
Intergovernmental	241,745,550	13.7%
Licenses and Permits	28,459,250	1.6%
Sales and Use Taxes	111,827,550	6.3%
Other Revenues	111,572,001	6.3%
Internal Service Revenues	285,213,263	16.1%
Fund Balance Allocation	39,208,702	2.2%
Transfers In	215,880,660	12.2%
<b>Total</b>	<b>\$ 1,768,122,197</b>	<b>100.0%</b>

COMMISSIONER NOTEBOOK (as of July 17, 2023)

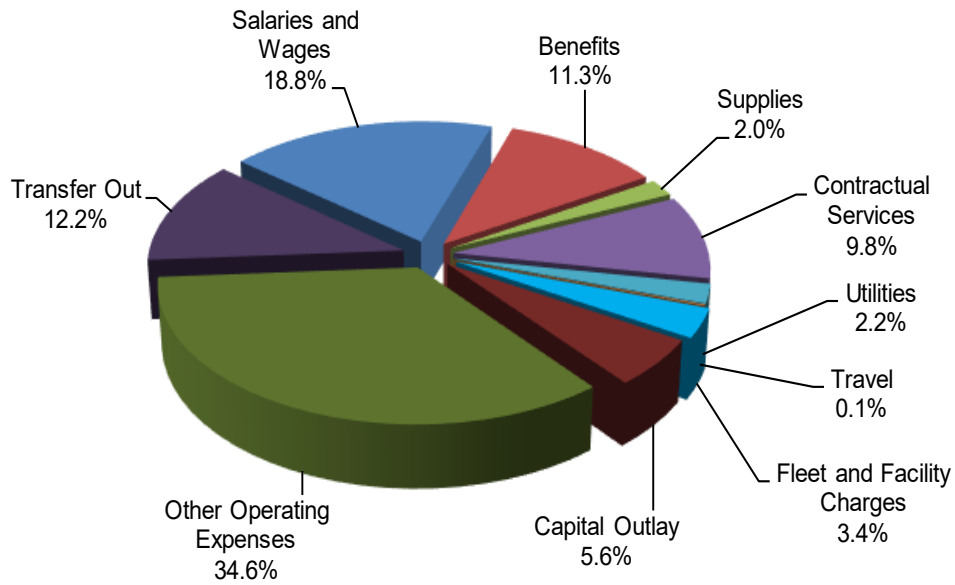
**All Funds - Expenses by Department  
FY 2023/24**



All Funds Department	FY 2023/24 Proposed Budget	% of Total
Economic Development	\$ 181,433,142	10.2%
Executive Offices	31,937,502	1.8%
Families, Parks and Recreation	68,275,812	3.9%
Fire Department	139,820,573	7.8%
Housing and Community Development	15,074,261	0.9%
Human Resources	91,183,406	5.2%
Nondepartment	371,857,541	21.0%
Office of Business and Financial Services	145,180,967	8.2%
Orlando Venues	45,529,281	2.6%
Police Department	236,173,626	13.4%
Public Works	372,860,397	21.1%
Transportation	68,795,689	3.9%
<b>Total</b>	<b>\$ 1,768,122,197</b>	<b>100.0%</b>

COMMISSIONER NOTEBOOK (as of July 17, 2023)

**All Funds - Expenses by Use  
FY 2023/24**



All Funds Uses	FY 2023/24 Proposed Budget	% of Total
Salaries and Wages	\$ 333,257,668	18.8%
Benefits	198,076,321	11.3%
Supplies	35,129,979	2.0%
Contractual Services	172,923,136	9.8%
Utilities	39,662,706	2.2%
Travel	1,574,163	0.1%
Fleet and Facility Charges	60,974,703	3.4%
Capital Outlay	98,784,427	5.6%
Other Operating Expenses	611,858,434	34.6%
Transfer Out	215,880,660	12.2%
<b>Total</b>	<b>\$ 1,768,122,197</b>	<b>100.0%</b>

## COMMISSIONER NOTEBOOK (as of July 17, 2023)

### ALL FUNDS Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUAL FY 2021/22	ADOPTED FY2022/23	PROPOSED FY2023/24	2023/24 % TOTAL	NET CHANGE	%
Ad Valorem Taxes	\$ 253,039,088	\$ 286,954,019	\$ 326,916,264	18.5%	\$ 39,962,245	13.9%
Charges for Services	365,300,035	332,349,761	360,506,817	20.5%	28,157,056	8.5%
Fines and Forfeitures	9,289,691	8,373,573	8,837,705	0.5%	464,132	5.5%
Franchise Fees	34,455,644	40,279,685	37,954,435	2.1%	(2,325,250)	(5.8%)
Intergovernmental	289,741,792	205,640,196	241,745,550	13.7%	36,105,354	17.6%
Licenses and Permits	30,564,133	28,183,500	28,459,250	1.6%	275,750	1.0%
Sales and Use Taxes	118,786,604	104,557,500	111,827,550	6.3%	7,270,050	7.0%
Other Revenues	(188,147,655)	34,321,821	111,572,001	6.3%	77,250,180	225.1%
Internal Service Revenues	285,305,119	268,817,936	285,213,263	16.1%	16,395,327	6.1%
Fund Balance Allocation		27,073,824	39,208,702	2.2%	12,134,878	44.8%
Transfers In	281,210,780	205,045,304	215,880,660	12.2%	10,835,356	5.3%
	<b>\$ 1,479,545,231</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,768,122,197</b>	<b>100.0%</b>	<b>\$ 226,525,078</b>	<b>14.7%</b>

APPROPRIATIONS By Department	ACTUAL FY 2021/22	ADOPTED FY2022/23	PROPOSED FY2023/24	2023/24 % TOTAL	NET CHANGE	%
Economic Development	\$ 127,508,914	\$ 165,195,478	\$ 181,433,142	10.2%	\$ 16,237,664	9.8%
Executive Offices	26,569,186	29,774,332	31,937,502	1.8%	2,163,170	7.3%
Families, Parks and Recreation	60,312,194	60,177,209	68,275,812	3.9%	8,098,603	13.5%
Fire Department	130,269,006	131,218,452	139,820,573	7.8%	8,602,121	6.6%
Housing and Community Development	25,471,932	14,253,329	15,074,261	0.9%	820,932	5.8%
Human Resources	83,945,708	88,250,174	91,183,406	5.2%	2,933,232	3.3%
Nondepartment	501,679,233	342,720,306	371,857,541	21.0%	29,137,235	8.5%
Office of Business and Financial Services	118,159,033	138,336,383	145,180,967	8.2%	6,844,584	4.9%
Orlando Venues	78,150,167	44,159,521	45,529,281	2.6%	1,369,760	3.1%
Police Department	204,580,356	210,342,178	236,173,626	13.4%	25,831,448	12.3%
Public Works	291,199,580	253,539,814	372,860,397	21.1%	119,320,583	47.1%
Transportation	67,583,795	63,629,943	68,795,689	3.9%	5,165,746	8.1%
	<b>\$ 1,715,429,104</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,768,122,197</b>	<b>100.0%</b>	<b>\$ 226,525,078</b>	<b>14.7%</b>

By Major Category	ACTUAL FY 2021/22	ADOPTED FY2022/23	PROPOSED FY2023/24	2023/24 % TOTAL	NET CHANGE	%
Salaries and Wages	\$ 284,909,507	\$ 308,807,932	\$ 333,257,668	18.8%	\$ 24,449,736	7.9%
Benefits	153,976,633	182,470,352	198,076,321	11.3%	15,605,969	8.6%
Supplies	40,536,491	30,772,379	35,129,979	2.0%	4,357,600	14.2%
Contractual Services	283,701,955	152,437,503	172,923,136	9.8%	20,485,633	13.4%
Utilities	36,037,187	36,064,861	39,662,706	2.2%	3,597,845	10.0%
Travel	792,841	1,265,790	1,574,163	0.1%	308,373	24.4%
Fleet and Facility Charges	63,335,138	62,977,462	60,974,703	3.4%	(2,002,759)	(3.2%)
Capital Outlay	158,700,523	109,499,962	98,784,427	5.6%	(10,715,535)	(9.8%)
Other Operating Expenses	412,228,049	452,255,574	611,858,434	34.6%	159,602,860	35.3%
Transfer Out	281,210,780	205,045,304	215,880,660	12.2%	10,835,356	5.3%
	<b>\$ 1,715,429,104</b>	<b>\$ 1,541,597,119</b>	<b>\$ 1,768,122,197</b>	<b>100.0%</b>	<b>\$ 226,525,078</b>	<b>14.7%</b>



# COMMISSIONER NOTEBOOK (as of July 17, 2023)

## CITYWIDE STAFFING SUMMARY CITY OF ORLANDO FY 2023/24

	FY 2021/22 Final	FY 2022/23 Adopted	FY2022/23 Revised	FY2023/24 Adopted New	FY2023/24 Adopted Deletions	FY2023/24 Adopted Transfers	FY2023/24 Adopted
<b>SUMMARY BY DEPARTMENT</b>							
Economic Development	277	281	4	1	-	-	286
Executive Offices	150	161	1	2	-	-	164
Families, Parks and Recreation	276	289	28	1	-	-	318
Fire Department	661	661	13	6	-	-	680
Housing and Community Development	22	22	-	-	-	-	22
Human Resources	35	35	1	1	-	-	37
Office of Business and Financial Services	295	295	-	2	-	-	297
Orlando Venues	85	85	1	-	-	-	86
Police Department	1,141	1,167	2	53	(1)	-	1,221
Public Works	610	616	9	2	(3)	-	624
Transportation	180	180	3	2	(1)	-	184
<b>TOTAL CITY OF ORLANDO</b>	<b>3,732</b>	<b>3,792</b>	<b>62</b>	<b>70</b>	<b>(5)</b>	<b>-</b>	<b>3,919</b>

### SUMMARY BY FUND

General	2,551	2,599	28	61	(1)	4	2,691
Water Reclamation Revenue	272	276	-	-	-	-	276
GOAA Police	121	123	-	3	-	-	126
Solid Waste	122	119	7	-	(3)	-	123
Building Code Enforcement	122	124	-	1	-	(3)	122
Parking System Revenue	104	104	1	-	-	-	105
Stormwater Utility	95	95	1	-	-	(2)	94
Community Redevelopment Agency	51	52	1	-	-	-	53
Fleet Management	54	54	-	-	-	-	54
Orlando Venues	54	54	1	-	-	-	55
Facilities Management	52	52	-	2	-	-	54
Construction Management	36	36	-	2	-	1	39
After School All Stars	18	24	-	-	-	-	24
Grants	-	-	23	-	-	-	23
Housing Grants	22	22	-	-	-	-	22
Leu Gardens	20	20	-	-	-	-	20
Risk Management	14	14	-	-	-	-	14
Orlando Stadium Operations	7	7	-	-	-	-	7
Mennello Museum	4	4	-	-	-	-	4
Cemetery Trust	3	3	-	-	-	-	3
Centroplex Garages	3	3	-	-	-	-	3
Fleet Replacement	2	2	-	-	-	-	2
Code Board Lien Assessment	1	1	-	-	-	-	1
Crossing Guard	1	1	-	-	(1)	-	-
Downtown South District	1	1	-	-	-	-	1
Fire Pension	1	1	-	-	-	-	1
Street Tree Trust	-	-	-	1	-	-	1
Health Care	1	1	-	-	-	-	1
<b>TOTAL CITY OF ORLANDO</b>	<b>3,732</b>	<b>3,792</b>	<b>62</b>	<b>70</b>	<b>(5)</b>	<b>-</b>	<b>3,919</b>

# COMMISSIONER NOTEBOOK (as of July 17, 2023)

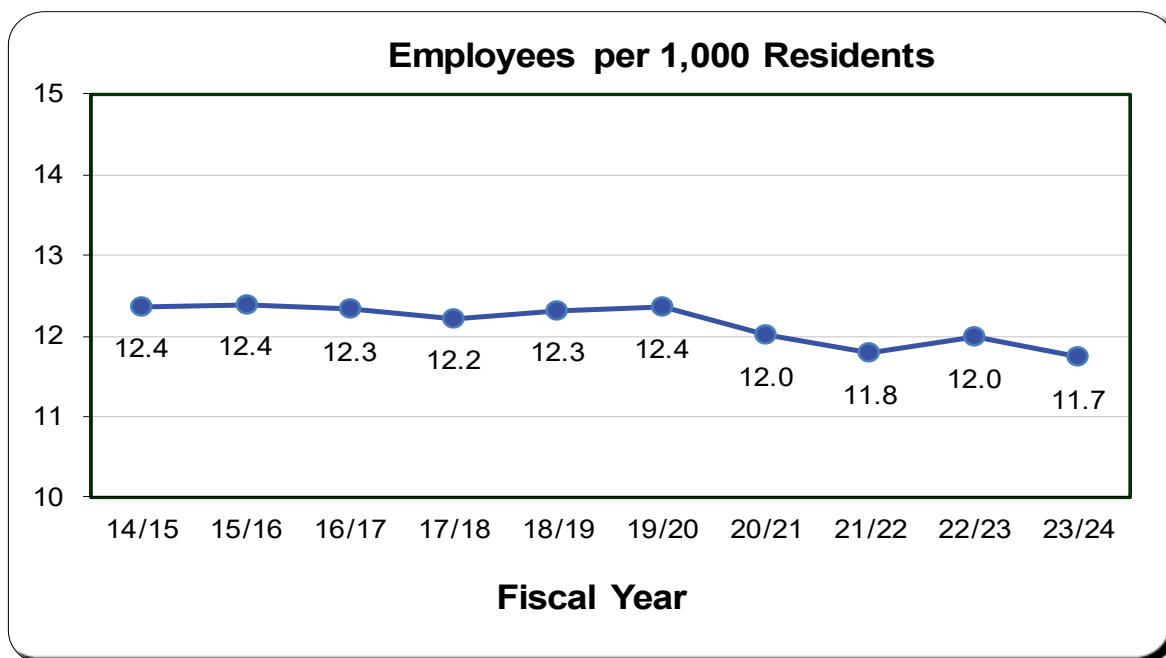
## CITY WIDE STAFFING DATA AND CHARTS

The City of Orlando mission is to “Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.” Part of fulfilling the City’s mission are various budgetary, operational, and programmatic enhancements dedicated to benefitting residents. A key component of this is modifying City personnel levels because of the burgeoning needs of the diverse and flourishing populace who call the *City Beautiful* home.

Many governmental entities only adjust staff before the start of a new fiscal year. The City of Orlando is unique as we proactively change personnel before **and** during the fiscal year in response to changing priorities. Whether it is to add more Fire and Police personnel to increase public safety or structural reorganizations for improved efficiency, these changes are made with residents’ needs as the driving force.

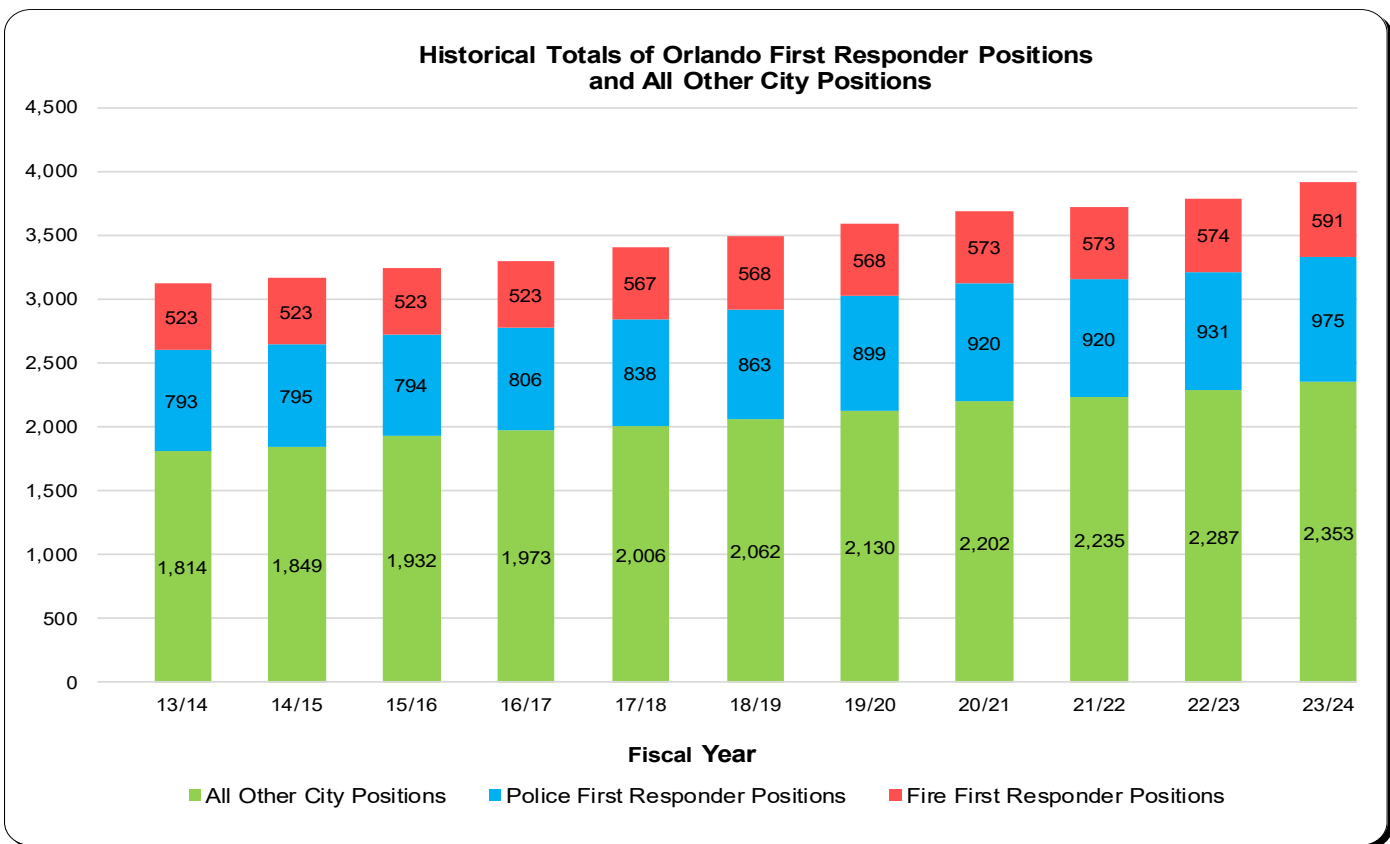
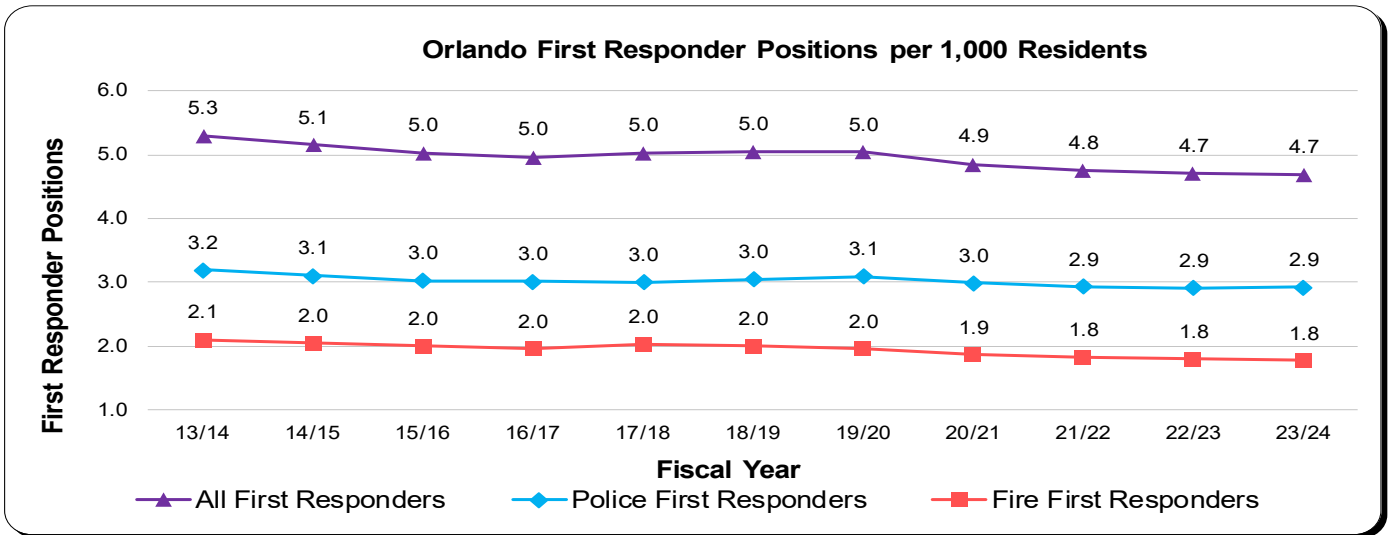
	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>
City Population	256,012	262,100	267,842	279,133	283,476	291,117	307,573	313,975	321,282	334,019
Employees (Revised)	3,167	3,249	3,302	3,411	3,493	3,597	3,695	3,701	3,854	3,919
Fire Sworn	523	523	523	538	539	539	539	539	540	540
Fire Civilian Transport	-	-	-	29	29	29	34	34	45	51
<b>Total Fire First Responders</b>	<b>523</b>	<b>523</b>	<b>523</b>	<b>567</b>	<b>568</b>	<b>568</b>	<b>573</b>	<b>573</b>	<b>585</b>	<b>591</b>
Police Sworn	760	760	772	804	829	862	883	883	883	924
Community Service Officers	35	34	34	34	34	37	37	37	48	51
<b>Total Police First Responders</b>	<b>795</b>	<b>794</b>	<b>806</b>	<b>838</b>	<b>863</b>	<b>899</b>	<b>920</b>	<b>920</b>	<b>931</b>	<b>975</b>

**Employees per 1,000 Residents:** This chart tracks a key statistical indicator for measuring efficiency and effectiveness in government. The data presented measures the number of all City employees per 1,000 residents. Naturally as the population grows, so does the need for increased staff to provide necessary public services. Part of the City’s responsibility is to have sufficient staff, but not superfluous staff. As the chart demonstrates, even with an ever growing population, the City continues to provide first class services, while remaining financially responsible and operationally productive.



# COMMISSIONER NOTEBOOK (as of July 17, 2023)

## CITY WIDE STAFFING DATA AND CHARTS (continued)



COMMISSIONER NOTEBOOK (as of July 17, 2023)

Funding for Capital Improvement Projects by Fund 2023/24

	FY 2022/23 Adopted Budget	FY 2023/24 Proposed Budget
Capital Improvements Fund	34,817,800	46,697,000
55 West Garage Renewal and Replacement Fund	-	300,000
Amway Center Renewal and Replacement Fund	1,000,000	1,000,000
Building Code Enforcement Fund	1,670,000	-
Community Redevelopment Fund	30,747,041	33,594,707
Downtown South Neighborhood Improvement District	700,000	471,156
Dubsdread Renewal and Replacement Fund	\$ 260,000	\$ 215,000
Gas Tax Fund	5,225,000	5,337,000
Park Impact Fee - North	-	1,250,000
Park Impact Fee - Southeast	-	1,745,000
Park Impact Fee - Southwest	-	175,000
Parking Renewal and Replacement Fund	1,530,000	2,750,000
Real Estate Acquisition Fund	1,100,000	1,750,000
Stormwater Capital Fund	3,000,000	22,480,000
Transportation Impact Fee-North Fund	3,550,000	4,200,000
Transportation Impact Fee-Southeast Fund	2,500,000	3,550,000
Transportation Impact Fee-Southwest Fund	1,250,000	1,850,000
Water Reclamation Collection System Impact Fees Fund	-	2,500,000
Water Reclamation General Construction Fund	30,229,779	99,259,000
Water Reclamation Impact Fees Fund	5,000,000	24,000,000
Water Reclamation Renewal and Replacement Fund	3,000,000	3,000,000
<b>Capital Improvement Plan Total</b>	<b>\$ 125,579,620</b>	<b>\$ 256,123,863</b>

# COMMISSIONER NOTEBOOK (as of July 17, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	FY 2023/24 Adopted Budget
<b>Capital Improvements Fund</b>	
Affordable Housing	\$ 500,000
Alternate Fuel Vehicles Support	750,000
Athletic Field Maintenance	641,000
Bridge Maintenance and Repair	125,000
City Hall Motor Control Center Replacement	1,900,000
City Hall Virtual Meeting Technology Upgrade	250,000
Communications Systems Upgrade	125,000
Dover Shores Neighborhood Ctr Kalwall Replacement	1,400,000
Emergency Generators at Critical Facilities	925,000
Facility Evaluation, Repairs, and Rehabilitation	1,260,000
Fire Apparatus - New and Replacement	3,428,000
Fire Equipment Replacement	1,200,000
Fire Station 11 Supplemental Funding	1,250,000
Fire Station Alerting	1,900,000
Information Technology Enhancements	1,450,000
Information Technology Hardware & Software Updates	2,390,000
Information Technology Security Measures	750,000
Iris Camera Project	350,000
Leu Gardens Facility Improvements	25,000
McCoy Road Extension	625,000
Miscellaneous Sidewalk Repair	500,000
OPD Equipment Replacement	1,425,000
Operational Efficiency Project (IT)	1,000,000
Parks and Playground Renovation Project	1,750,000
Parks Sidewalks Maintenance & Improvements	100,000
Pavement Rehabilitation	3,500,000
Radio Replacement	5,000,000
Record Management and Preservation	100,000
Recreation Facility Renovations & Maintenance (Northwest Neighborhood Center)	1,500,000
Recreation Pools & Courts	850,000
Renewable Energy for City Facilities	500,000
Retrofitting Fire Stations	800,000
Robinson Street "Complete Streets"	1,625,000
Roof Replacement Program	1,053,000
School Safety Sidewalk Program	800,000
Sidewalk Remediation Program	850,000
Smart Cities Capital Project	300,000
SWAT Rifle Replacement	200,000
Tactical Range Upgrade	2,500,000
Time Clock Replacement	100,000
Transportation Safety Projects	500,000
Transportation System Equipment and Maintenance	300,000
Workday Projects	200,000
<b>Capital Improvements Fund Total</b>	<b>\$ 46,697,000</b>
<b>Page Subtotal</b>	<b>\$ 46,697,000</b>



# COMMISSIONER NOTEBOOK (as of July 17, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	FY 2023/24 Adopted Budget
<b>55 West Garage Renewal and Replacement Fund</b>	
55 West Repairs and Maintenance	\$ 300,000
<b>55 West Garage Renewal and Replacement Fund Total</b>	<b>\$ 300,000</b>
<b>Amway Center Renewal &amp; Replacement Fund</b>	
Amway Center Repair and Replacement	\$ 1,000,000
<b>Amway Center Renewal &amp; Replacement Fund Total</b>	<b>\$ 1,000,000</b>
<b>Community Redevelopment Agency Fund</b>	
Arts & Culture	\$ 2,000,000
Business Recruitment & Retention	500,000
DTO Implementation	7,000,000
Façade Grant Program	1,900,000
Lake Eola Master Plan	6,400,000
Parramore Task Force	200,000
Real Estate - CRA	7,000,000
Streetscape, Plazas & Corridors	1,594,707
Under I Design	5,000,000
Venues & Open Spaces	2,000,000
<b>Community Redevelopment Agency Fund Total</b>	<b>\$ 33,594,707</b>
<b>Downtown South Neighborhood Improvement District Fund (DSNID)</b>	
DSNID Projects	\$ 471,156
<b>Downtown South Neighborhood Improvement District Fund (DSNID) Total</b>	<b>\$ 471,156</b>
<b>Dubsdread Renewal &amp; Replacement Fund</b>	
Dubsdread Course/Grounds Maintenance	\$ 215,000
<b>Dubsdread Renewal &amp; Replacement Fund Total</b>	<b>\$ 215,000</b>
<b>Gas Tax Fund</b>	
Bicycle Plan Implementation	\$ 200,000
Brick Street Restoration	250,000
Bridge Maintenance and Repair	125,000
Intersection Safety Improvements	400,000
Lee Vista Blvd & TPC Dr	180,000
Miscellaneous Sidewalk Repair	250,000
Pavement Marking Maintenance	450,000
Pavement Rehabilitation	2,500,000
Railroad Crossing Maintenance	100,000
Regional Computerized Signal System	100,000
School Safety Sidewalk Program	200,000
Signal Communication System Project	282,000
Traffic Counts and Travel Time Studies	100,000
Traffic Signal Refurbishing Program	200,000
<b>Gas Tax Fund Total</b>	<b>\$ 5,337,000</b>
<b>Park Impact Fee - North</b>	
Lake Fairview Shoreline Renovations	\$ 600,000
Lake Lorna Doone Office	500,000
Trotters Park Athletic Court Expansion	150,000
<b>Park Impact Fee - North Total</b>	<b>\$ 1,250,000</b>
<b>Park Impact Fee - Southeast</b>	
Beardall Pickleball Courts	\$ 745,000
Lake George Pickleball and Wallball Courts	1,000,000
<b>Park Impact Fee - Southeast Total</b>	<b>\$ 1,745,000</b>
<b>Page Subtotal</b>	<b>\$ 43,912,863</b>

# COMMISSIONER NOTEBOOK (as of July 17, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	FY 2023/24 Adopted Budget
<b>Park Impact Fee - Southwest</b>	
Willie Mays Park Playground	\$ 175,000
<b>Park Impact Fee - Southwest Total</b>	<b>\$ 175,000</b>
<b>Parking Renewal &amp; Replacement Fund</b>	
Administration Center Garage Repair/Maintenance	\$ 175,000
Central Blvd Garage Repair and Maintenance	225,000
Courthouse Garage Repair and Maintenance	900,000
GEICO Garage Repairs and Maintenance	500,000
Jefferson Garage Capital Repairs	750,000
Library Garage Repair and Maintenance	200,000
<b>Parking Renewal &amp; Replacement Fund Total</b>	<b>\$ 2,750,000</b>
<b>Real Estate Acquisition Fund</b>	
Land Acquisition and Remediation	\$ 1,750,000
<b>Real Estate Acquisition Fund Total</b>	<b>\$ 1,750,000</b>
<b>Stormwater Capital Fund</b>	
CT Phase 4 - Shine (Marks to Colonial)	\$ 200,000
Delaney Drainage and Roadway Improvements	5,000,000
Drainage Well Enhancements	2,000,000
Flood Plain Remediation Projects	300,000
Lake Arnold Pervious Pavement Pilot Program	1,000,000
Lake Fran Alum Treatment Facility (PBO PKWY)	730,000
Lake Notasulga/Haralson Estates	8,300,000
Lake Orlando 4e	200,000
Rapid Response Construction	2,000,000
S Parramore Ave Drainage Improvements	550,000
Summerlin Av Stormwater Impr & Roadway Restoration	700,000
System Repair and Rehabilitation	1,500,000
<b>Stormwater Capital Fund Total</b>	<b>\$ 22,480,000</b>
<b>Transportation Impact Fee - North Fund</b>	
Church Street SunRail Platform	\$ 600,000
Hicks Avenue Extension (Anderson St to South St)	3,100,000
Terry Ave - Amelia to Colonial	500,000
<b>Transportation Impact Fee - North Fund Total</b>	<b>\$ 4,200,000</b>
<b>Transportation Impact Fee - Southeast Fund</b>	
Boggy Creek - Tavistock (Narcoossee/Osceola Co)	\$ 2,000,000
Storey Park Blvd Extension	1,050,000
West Dowden Road Extension	500,000
<b>Transportation Impact Fee - Southeast Fund Total</b>	<b>\$ 3,550,000</b>
<b>Transportation Impact Fee - Southwest Fund</b>	
Division Avenue Complete Streets	\$ 500,000
Kirkman Trail Design: Raleigh to OWG	250,000
Oak Ridge Rd Median Improvements	100,000
Pres. Barack Obama Parkway Phase 2	500,000
Southwest Bike Study Implementation	500,000
<b>Transportation Impact Fee - Southwest Fund Total</b>	<b>\$ 1,850,000</b>
<b>Water Reclamation Collection System Impact Fees Fund</b>	
Lift Station Rehabilitation - Collection System Impact Fees	\$ 2,500,000
<b>Water Reclamation Collection System Impact Fees Fund Total</b>	<b>\$ 2,500,000</b>
<b>Page Subtotal</b>	<b>\$ 39,255,000</b>

# COMMISSIONER NOTEBOOK (as of July 17, 2023)

## Funding for Capital Improvement Projects 2023/24 Detail by Fund

Funding Source	FY 2023/24 Adopted Budget
<b>Water Reclamation General Construction Fund</b>	
Conserv I Area Collection System Improvements	\$ 3,300,000
Conserv I Biosolids Upgrades	1,000,000
Conserv I Effluent Sand Filters	1,500,000
Conserv I Electrical Improvements	2,000,000
Conserv I Reclaimed Water Storage	8,500,000
Conserv I South Reclaimed Water Main	2,000,000
Conserv II 480V Electrical Upgrades	1,600,000
Conserv II Area Collection System Improvements	750,000
Conserv II BNR Flow Split Improvements	150,000
Conserv II Deep Bed Filters	1,500,000
Conserv II Equalization Pumping Station Rehab	950,000
Conserv II Mixer Improvements Basin 7-10	3,300,000
Conserv II RAS Piping Improvements	277,000
Conserv II Sidestream Treatment Improvements	132,000
Conserv II Stationary Load Banks	1,000,000
Inflow & Infiltration Reduction Project	1,000,000
Iron Bridge Area Collection System Improvements	1,250,000
Iron Bridge Bardenpho Blower Electrical Upgrades	150,000
Iron Bridge EQ Basin Mixing and Clarifier Improv	4,000,000
Iron Bridge Grit System Replacement	15,000,000
Iron Bridge Post Aeration Electrical Updates	100,000
Iron Bridge Ventilation for Biosolids Press Room	2,800,000
Lift Station 2 Replacement	11,000,000
Lift Station 85 Replacement	1,000,000
Lift Station Rehabilitation	500,000
Lift Station Telemetry Replacement	1,000,000
Lift Station Underground Rehabilitation	1,000,000
Lift Stations Electrical Safety Generator Improv	1,500,000
Line Sewers	500,000
LS 1,2,3 and 4 Force Main Evaluation	22,000,000
Miscellaneous Plant Maintenance Work	3,500,000
Rapid Response Construction	1,000,000
Reclaimed Water System Valve Replacements	500,000
Sanitary Service Lateral Rehabilitation	500,000
Sanitary System Corrosion Abatement	750,000
Sanitary upgrades with other projects	2,000,000
Sewage Air Release Valve Replacement	250,000
<b>Water Reclamation General Construction Fund Total</b>	<b>\$ 99,259,000</b>
<b>Water Reclamation Impact Fees Fund</b>	
Conserv I Treatment Plant Improvements	\$ 24,000,000
<b>Water Reclamation Impact Fees Fund Total</b>	<b>\$ 24,000,000</b>
<b>Water Reclamation Renewal &amp; Replacement Fund</b>	
Miscellaneous Renewal and Replacement	\$ 3,000,000
<b>Water Reclamation Renewal &amp; Replacement Fund Total</b>	<b>\$ 3,000,000</b>
<b>Page Subtotal</b>	<b>\$ 126,259,000</b>
<b>CIP Total</b>	<b>\$ 256,123,863</b>

## COMMISSIONER NOTEBOOK (as of July 17, 2023)

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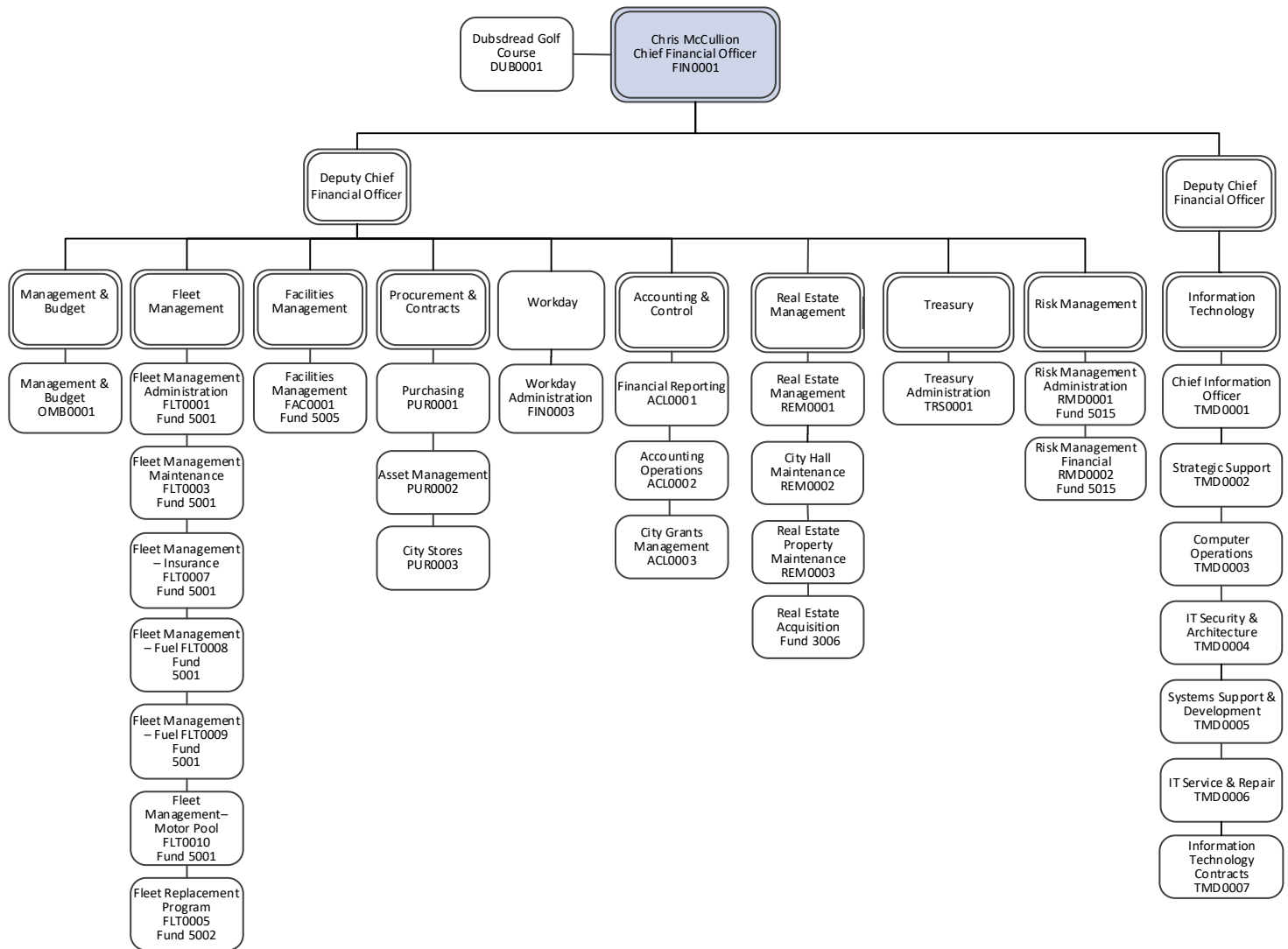
### FY 2023/24 Budget Calendar

January 29	Distribution of budget timeline, Revenue Requests and Justifications/Revenue Manual Revisions
February 24	Revenue Estimates and Justifications/Revenue Manual Revisions due to Management and Budget
March 24	Capital Improvement Program Requests due to Management and Budget
April 28	Reorganization Requests, Expenditure Requests and Justifications due to Management and Budget
May - June	Meetings with departments to review Revenue Estimates, Capital Improvement Program Requests, and Reorganization/Expenditure Requests
July 1	Certification of property values by Orange County Property Appraiser
July 17	Budget Workshop and City Council vote on proposed millage rate
September 11	First public hearing to adopt proposed millage rate, budget and Capital Improvement Program
September 25	Final public hearing to adopt millage rate, budget and Capital Improvement Program
October 1	Implementation of adopted budget

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# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)



# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)

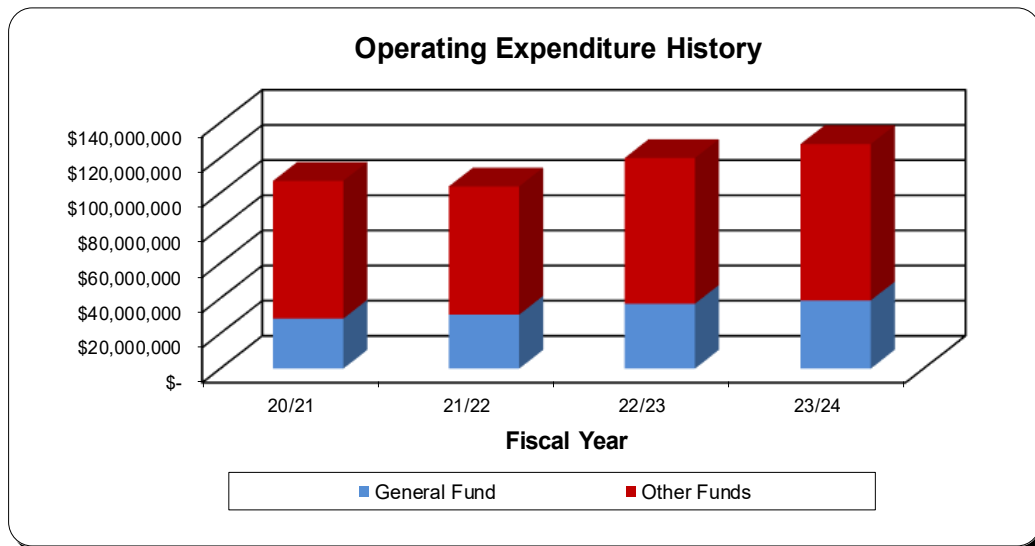
## DEPARTMENT OPERATING EXPENDITURES

Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>GENERAL FUND #0001</u>					
Chief Financial Officer (FIN)					
0001 Chief Financial Officer	\$ 1,038,686	\$ 1,117,692	\$ 1,203,018	\$ 85,326	7.6%
0002 Nondepartmental - CFO	852,120	998,280	661,280	(337,000)	(33.8%)
0003 Workday Administration	322,602	587,071	724,304	137,233	23.4%
Accounting and Control Division (ACL)					
0001 Financial Reporting	1,100,502	1,219,080	1,268,480	49,400	4.1%
0002 Accounting Operations	1,544,651	1,743,800	1,867,191	123,391	7.1%
0003 City Grants Management	212,850	320,288	339,679	19,391	6.1%
Dubsdread Golf Course (DUB)					
0002 Nondepartmental	53,020	6,440	356,283	349,843	5432.3%
Management and Budget Division (OMB)					
0001 Management and Budget	652,084	806,514	818,919	12,405	1.5%
Procurement and Contracts Division (PUR)					
0001 Purchasing	1,475,891	1,765,882	1,873,071	107,189	6.1%
0002 Asset Management	296,651	333,312	337,045	3,733	1.1%
0003 City Stores	365,761	349,775	372,270	22,495	6.4%
0004 Purchasing Auctions	533	29,500	29,500	-	0.0%
Real Estate Management Division (REM)					
0001 Real Estate Management	648,815	870,785	929,716	58,931	6.8%
0002 City Hall Maintenance	2,546,322	2,821,477	3,007,435	185,958	6.6%
0003 Real Estate Property Management	-	502,000	573,755	71,755	14.3%
Information Technology Division (TMD)					
0001 Chief Information Officer	893,193	1,158,198	1,236,543	78,345	6.8%
0002 Strategic Support	2,002,616	2,743,024	2,751,306	8,282	0.3%
0003 Computer Operations	2,713,023	3,013,401	3,181,507	168,106	5.6%
0004 IT Security and Architecture	1,345,113	1,985,688	2,014,636	28,948	1.5%
0005 Systems Support and Development	2,334,016	2,680,809	2,777,747	96,938	3.6%
0006 IT Service and Repair	25,642	765,100	40,000	(725,100)	(94.8%)
0007 Information Technology Contracts	9,684,706	10,447,367	11,720,000	1,272,633	12.2%
Treasury Division (TRS)					
0001 Treasury Administration	602,719	655,590	702,155	46,565	7.1%
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 30,711,518</b>	<b>\$ 36,921,073</b>	<b>\$ 38,785,840</b>	<b>\$ 1,864,767</b>	<b>5.1%</b>
<u>CITY STORES INVENTORY FUND #0006</u>					
Procurement and Contracts (PUR)					
0005 City Stores Inventory	\$ 1,763,365	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- CITY STORES INVENTORY FUND</b>	<b>\$ 1,763,365</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<u>DUBSDREAD GOLF COURSE FUND #0015</u>					
Dubsdread Golf Course (DUB)					
0001 Dubsdread Golf Course	\$ 2,845,256	\$ 3,180,926	\$ 3,490,187	\$ 309,261	9.7%
<b>TOTAL -- DUBSDREAD GOLF COURSE FUND</b>	<b>\$ 2,845,256</b>	<b>\$ 3,180,926</b>	<b>\$ 3,490,187</b>	<b>\$ 309,261</b>	<b>9.7%</b>

# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

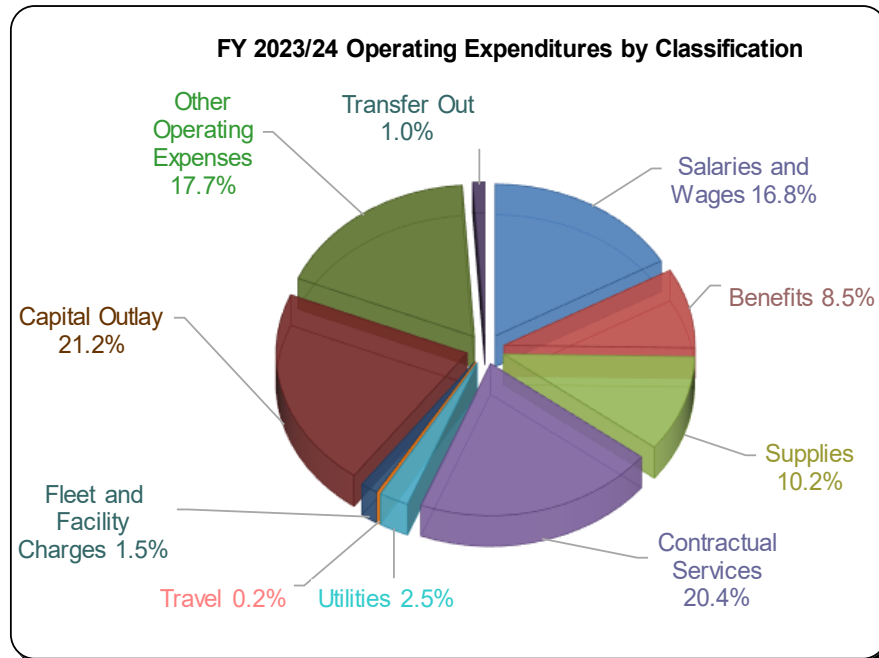
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<b><u>FLEET MANAGEMENT FUND #5001</u></b>					
Fleet Management Division (FLT)					
0001 Fleet Management Administration	\$ 2,135,937	\$ 2,628,905	\$ 2,500,211	(\$128,694)	(4.9%)
0003 Fleet Management Maintenance	12,649,926	10,312,788	12,124,018	1,811,230	17.6%
0007 Fleet Maintenance - Insurance	1,252,000	1,296,000	1,371,000	75,000	5.8%
0008 Fleet Maintenance - Fuel	6,885,250	6,626,505	6,316,351	(310,154)	(4.7%)
0009 Fleet Maintenance - Car Wash	608,820	1,056,882	784,460	(272,422)	(25.8%)
0010 Fleet Management - Motor Pool	389,535	705,000	806,219	101,219	14.4%
<b>TOTAL -- FLEET MANAGEMENT FUND</b>	<b>\$ 23,921,467</b>	<b>\$ 22,626,080</b>	<b>\$ 23,902,259</b>	<b>1,276,179</b>	<b>5.6%</b>
<b><u>FLEET REPLACEMENT FUND #5002</u></b>					
Fleet Management Division (FLT)					
0005 Fleet Replacement Program	\$ 10,227,908	\$ 24,170,278	\$ 25,732,302	\$ 1,562,024	6.5%
<b>TOTAL -- FLEET REPLACEMENT FUND</b>	<b>\$ 10,227,908</b>	<b>\$ 24,170,278</b>	<b>\$ 25,732,302</b>	<b>\$ 1,562,024</b>	<b>6.5%</b>
<b><u>FACILITIES MANAGEMENT FUND #5005</u></b>					
Facilities Management Division (FAC)					
0001 Facilities Management	\$ 21,521,190	\$ 17,027,000	\$ 18,563,500	\$ 1,536,500	9.0%
<b>TOTAL -- FACILITIES MANAGEMENT FUND</b>	<b>\$ 21,521,190</b>	<b>\$ 17,027,000</b>	<b>\$ 18,563,500</b>	<b>\$ 1,536,500</b>	<b>9.0%</b>
<b><u>RISK MANAGEMENT FUND #5015</u></b>					
Risk Management Division (RMD)					
0001 Risk Management Administration	\$ 842,054	\$ 866,806	\$ 1,229,908	\$ 363,102	41.9%
0002 Risk Management Financial	11,835,995	15,064,566	16,034,595	970,029	6.4%
<b>TOTAL -- RISK MANAGEMENT FUND</b>	<b>\$ 12,678,049</b>	<b>\$ 15,931,372</b>	<b>\$ 17,264,503</b>	<b>\$ 1,333,131</b>	<b>8.4%</b>
<b>TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING</b>	<b>\$ 103,668,753</b>	<b>\$ 119,856,729</b>	<b>\$ 127,738,591</b>	<b>\$ 7,881,862</b>	<b>6.6%</b>



# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 16,906,155	\$ 20,000,176	\$ 21,401,564	\$ 1,401,388	7.0%
Benefits	8,663,767	10,091,389	10,835,079	743,690	7.4%
Supplies	14,903,481	10,432,129	13,214,971	2,782,842	26.7%
Contractual Services	24,183,834	26,406,844	26,061,683	(345,161)	(1.3%)
Utilities	2,702,962	2,730,382	3,184,400	454,018	16.6%
Travel	67,366	192,678	192,100	(578)	(0.3%)
Fleet and Facility Charges	1,674,853	1,996,713	1,902,745	(93,968)	(4.7%)
Capital Outlay	17,060,182	25,154,080	27,045,328	1,891,248	7.5%
Other Operating Expenses	16,267,657	21,627,338	22,600,721	973,383	4.5%
Transfer Out	1,238,497	1,225,000	1,300,000	75,000	6.1%
<b>TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING</b>	<b>\$ 103,668,753</b>	<b>\$ 119,856,729</b>	<b>\$ 127,738,591</b>	<b>\$ 7,881,862</b>	<b>6.6%</b>



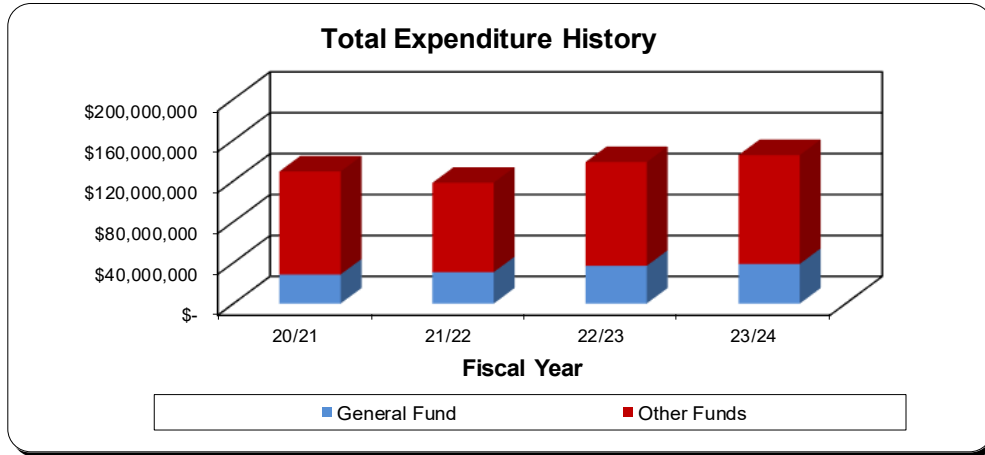
# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)

## DEPARTMENT NON-OPERATING EXPENDITURES

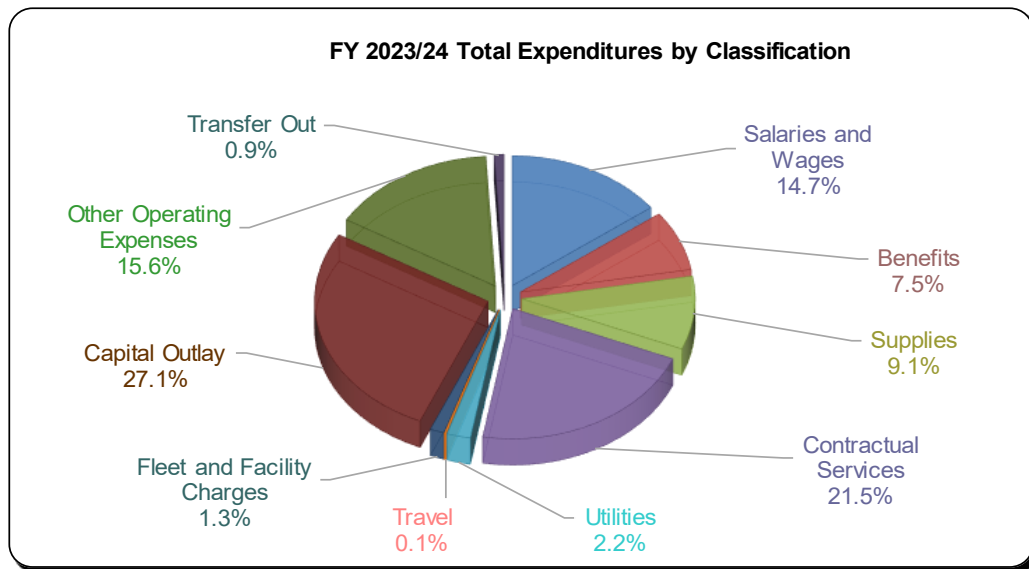
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects	\$ 10,655,995	\$ 9,574,800	\$ 8,703,000	\$ (871,800)	(9.1%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 10,655,995	\$ 9,574,800	\$ 8,703,000	\$ (871,800)	(9.1%)
<u>REAL ESTATE ACQUISITION FUND #3006</u>					
Real Estate Management Division (REM)					
Projects	\$ 566,694	\$ 1,200,000	\$ 1,750,000	\$ 550,000	45.8%
TOTAL -- REAL ESTATE ACQUISITION FUND	\$ 566,694	\$ 1,200,000	\$ 1,750,000	\$ 550,000	45.8%
<u>FLEET REPLACEMENT FUND #5002</u>					
Fleet Management Division (FLT)					
Projects	\$ 162	\$ 600,000	\$ -	\$ (600,000)	(100.0%)
TOTAL -- FLEET REPLACEMENT FUND	\$ 162	\$ 600,000	\$ -	\$ (600,000)	(100.0%)
<u>DESIGNATED REVENUE FUND #0005</u>					
Projects	\$ 2,583,790	\$ 6,844,854	\$ 6,774,376	\$ (70,478)	(1.0%)
TOTAL -- DESIGNATED REVENUE FUND	\$ 2,583,790	\$ 6,844,854	\$ 6,774,376	\$ (70,478)	(1.0%)
<u>DUBSDREAD RENEWAL AND REPLACEMENT FUND #0016</u>					
Dubsdread Golf Course (DUB)					
Projects	\$ 95,567	\$ 260,000	\$ 215,000	\$ (45,000)	(17.3%)
TOTAL -- DUBSDREAD RENEWAL AND REPLACEMENT FUND	\$ 95,567	\$ 260,000	\$ 215,000	\$ (45,000)	(17.3%)
<u>OTHER FUNDS</u>					
Projects and Grants Other Funds	\$ 588,073	\$ -	\$ -	\$ -	N/A
TOTAL -- PROJECTS AND GRANTS	\$ 14,490,281	\$ 18,479,654	\$ 17,442,376	\$ (1,037,278)	(5.6%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 118,159,034	\$ 138,336,383	\$ 145,180,967	\$ 6,844,584	4.9%

# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 16,906,155	\$ 22,000,176	\$ 21,401,564	\$ (598,612)	(2.7%)
Benefits	8,663,767	10,091,389	10,835,079	743,690	7.4%
Supplies	16,216,260	10,432,129	13,214,971	2,782,842	26.7%
Contractual Services	28,218,583	29,751,698	31,161,059	1,409,361	4.7%
Utilities	2,702,962	2,730,382	3,184,400	454,018	16.6%
Travel	67,366	192,678	192,100	(578)	(0.3%)
Fleet and Facility Charges	4,017,874	7,021,513	1,902,745	(5,118,768)	(72.9%)
Capital Outlay	19,862,462	33,264,080	39,388,328	6,124,248	18.4%
Other Operating Expenses	18,005,328	21,627,338	22,600,721	973,383	4.5%
Transfer Out	3,498,277	1,225,000	1,300,000	75,000	6.1%
<b>TOTAL -- BUSINESS AND FINANCIAL SERVICES</b>	<b>\$ 118,159,034</b>	<b>\$ 138,336,383</b>	<b>\$ 145,180,967</b>	<b>\$ 6,844,584</b>	<b>4.9%</b>



# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)

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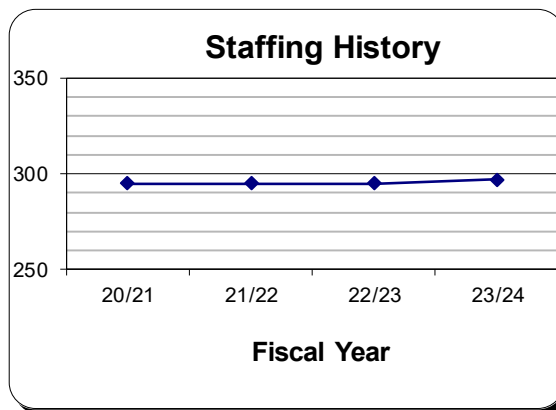
## DEPARTMENT STAFFING SUMMARY

Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Chief Financial Officer (FIN)			
0001 Chief Financial Officer	5	5	5
0003 Workday Administration	4	4	4
Accounting and Control Division (ACL)			
0001 Financial Reporting	10	10	10
0002 Accounting Operations	19	19	19
0003 City Grants Management	2	2	2
Management and Budget Division (OMB)			
0001 Management and Budget	7	7	7
Procurement and Contracts Division (PUR)			
0001 Purchasing	17	17	17
0002 Asset Management	3	3	3
0003 City Stores	3	3	3
Real Estate Management Division (REM)			
0001 Real Estate Management	4	4	4
Information Technology Division (TMD)			
0001 Chief Information Officer	10	10	10
0002 Strategic Support	25	25	25
0003 Computer Operations	24	24	24
0004 IT Security and Architecture	16	16	16
0005 Systems Support and Development	25	25	25
Treasury Division (TRS)			
0001 Treasury Administration	4	4	4
TOTAL -- GENERAL FUND	178	178	178
<u>FACILITIES MANAGEMENT FUND #5005</u>			
Facilities Management Division (FAC)			
0001 Facilities Management	52	52	54
TOTAL -- FACILITIES MANAGEMENT FUND	52	52	54
<u>FLEET MANAGEMENT FUND #5001</u>			
Fleet Management Division (FLT)			
0001 Fleet Management Admin.	7	7	7
0003 Fleet Management Maintenance	46	46	46
0008 Fleet Management - Fuel	1	1	1
TOTAL -- FLEET MANAGEMENT FUND	54	54	54

# BUSINESS AND FINANCIAL SERVICES (as of July 17, 2023)

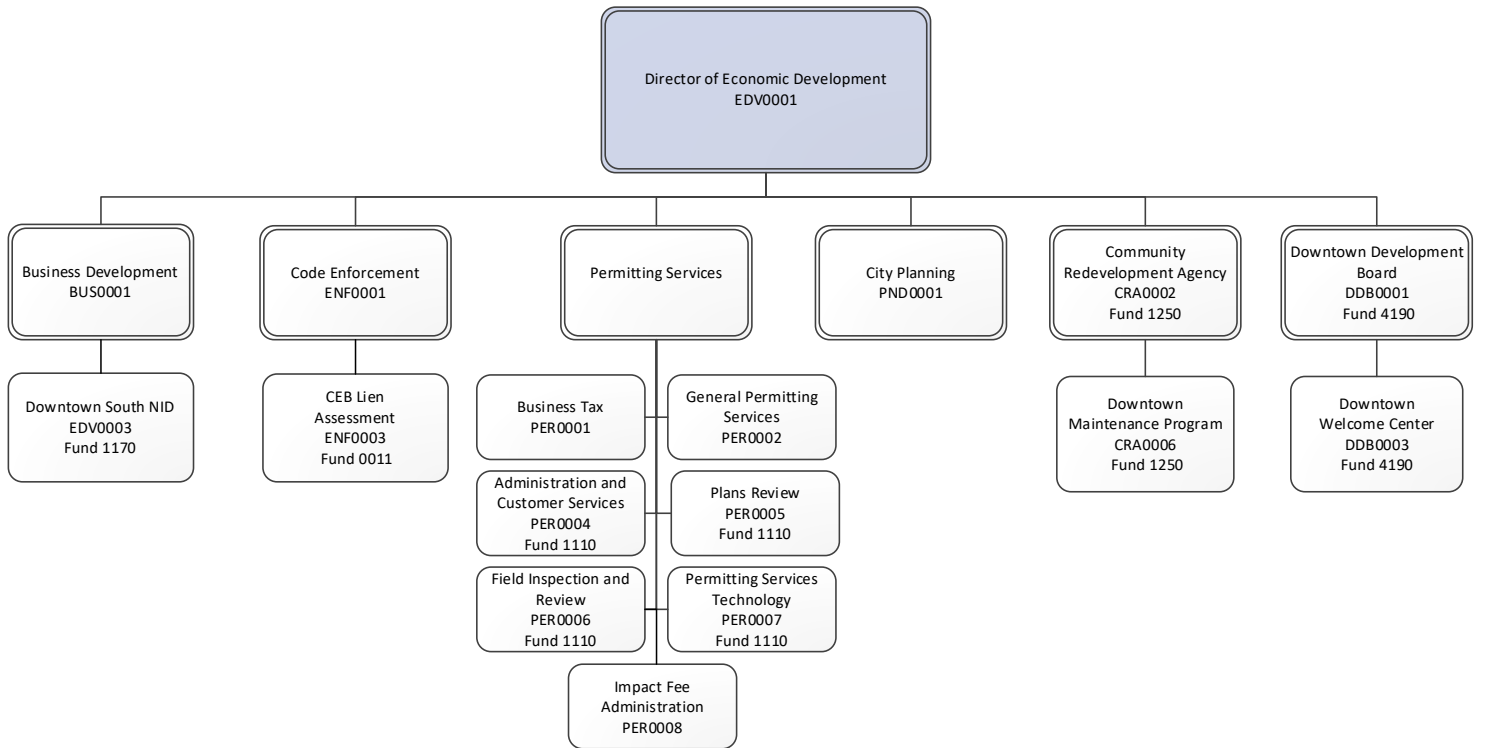
## DEPARTMENT STAFFING SUMMARY (continued)

Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<b>FLEET REPLACEMENT FUND #5002</b>			
Fleet Management Division (FLT)			
0005_C Fleet Replacement Program	2	2	2
<b>TOTAL -- FLEET REPLACEMENT FUND</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>RISK MANAGEMENT FUND #5015</b>			
Risk Management Division (RMD)			
0001 Risk Management Administration	8	8	8
<b>TOTAL -- RISK MANAGEMENT FUND</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FIRE PENSION FUND #6501</b>			
Treasury Division (PEN)			
0010 Pension Management Support	1	1	1
<b>TOTAL -- FIRE PENSION FUND</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL -- BUSINESS AND FINANCIAL SERVICES</b>	<b>295</b>	<b>295</b>	<b>297</b>





# ECONOMIC DEVELOPMENT DEPARTMENT (as of July 17, 2023)



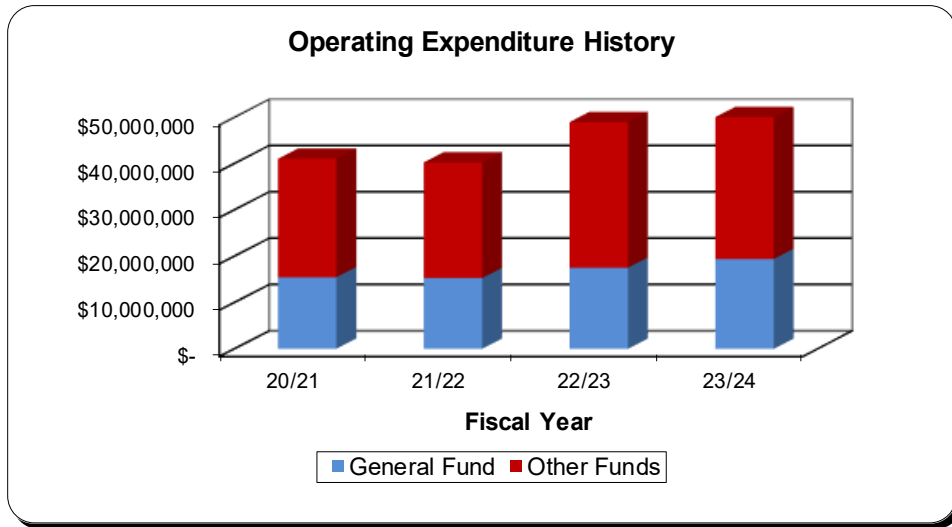
# ECONOMIC DEVELOPMENT DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

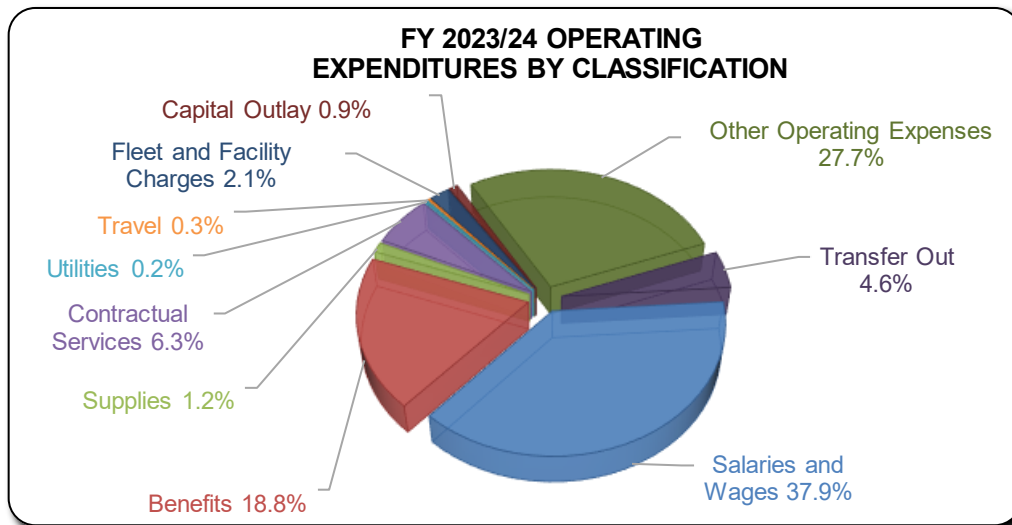
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>GENERAL FUND #0001</b>					
Director of Economic Development (EDV)					
0001 Director of Economic Development	\$ 565,695	\$ 770,915	\$ 1,070,416	\$ 299,501	38.9%
0002 Economic Development Nondepartmental	3,569,380	4,541,171	4,886,122	344,951	7.6%
Business Development Division (BUS)					
0001 Business Development	953,698	1,017,422	962,406	(55,016)	(5.4%)
Permitting Services Division (PER)					
0001 Business Tax	473,585	466,172	491,606	25,434	5.5%
0002 General Permitting Services	2,149,259	2,651,550	3,087,429	435,879	16.4%
Code Enforcement Division (ENF)					
0001 Code Enforcement	4,539,440	4,694,813	5,365,847	671,034	14.3%
City Planning Division (PND)					
0001 City Planning	3,023,551	3,362,189	3,492,863	130,674	3.9%
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 15,274,608</b>	<b>\$ 17,504,232</b>	<b>\$ 19,356,689</b>	<b>\$ 1,852,457</b>	<b>10.6%</b>
<b>CEB LIEN ASSESSMENT FUND #0011</b>					
Code Enforcement Division (ENF)					
0003 Code Enforcement Board Lien Assessment	\$ 541,535	\$ 754,573	\$ 800,000	\$ 45,427	6.0%
<b>TOTAL -- CEB LIEN ASSESSMENT FUND</b>	<b>\$ 541,535</b>	<b>\$ 754,573</b>	<b>\$ 800,000</b>	<b>\$ 45,427</b>	<b>6.0%</b>
<b>BUILDING CODE ENFORCEMENT FUND #1110</b>					
Permitting Services Division (PER)					
0004 Administration and Customer Services	\$ 7,500,360	\$ 8,782,414	\$ 9,237,240	\$ 454,826	5.2%
0005 Plans Review	2,202,999	3,251,454	3,039,255	(212,199)	(6.5%)
0006 Field Inspection and Review	4,535,358	4,432,525	5,149,198	716,673	16.2%
0007 Permitting Services Technology	736,460	1,572,890	1,719,994	147,104	9.4%
<b>TOTAL -- BUILDING CODE ENFORCEMENT FUND</b>	<b>\$ 14,975,177</b>	<b>\$ 18,039,283</b>	<b>\$ 19,145,687</b>	<b>\$ 1,106,404</b>	<b>6.1%</b>
<b>DOWNTOWN SOUTH NID FUND #1170</b>					
Director of Economic Development (EDV)					
0003 Downtown South Neighborhood Improvement District	\$ 126,631	\$ 214,695	\$ 358,988	\$ 144,293	67.2%
<b>TOTAL -- DOWNTOWN SOUTH NID FUND</b>	<b>\$ 126,631</b>	<b>\$ 214,695</b>	<b>\$ 358,988</b>	<b>\$ 144,293</b>	<b>67.2%</b>
<b>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</b>					
Community Redevelopment Agency (CRA)					
0002 Community Redevelopment Agency	\$ 1,598,806	\$ 2,209,068	\$ 2,446,717	\$ 237,649	10.8%
0005 Community Redevelopment Agency Nondepartmental	1,777,276	3,015,443	4,234,017	1,218,574	40.4%
0006 Downtown Maintenance Program	1,942,781	2,540,634	2,638,401	97,767	3.8%
Code Enforcement Division (ENF)					
0004 Code Enforcement - CRA	138,517	311,404	358,596	47,192	15.2%
<b>TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND</b>	<b>\$ 5,457,379</b>	<b>\$ 8,076,549</b>	<b>\$ 9,677,731</b>	<b>\$ 1,601,182</b>	<b>19.8%</b>
<b>DOWNTOWN DEVELOPMENT BOARD FUND #4190</b>					
Downtown Development Board (DDB)					
0001 Downtown Development Board	\$ 497,470	\$ 773,992	\$ 791,828	\$ 17,836	2.3%
0002 Downtown Development Board Nondepartmental	3,264,952	3,434,989	4,370,755	935,766	27.2%
0003 Downtown Welcome Center	81,017	127,000	114,000	(13,000)	(10.2%)
<b>TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND</b>	<b>\$ 3,843,439</b>	<b>\$ 4,335,981</b>	<b>\$ 5,276,583</b>	<b>\$ 940,602</b>	<b>21.7%</b>
<b>TOTAL -- ECONOMIC DEVELOPMENT OPERATING</b>	<b>\$ 40,218,768</b>	<b>\$ 48,925,313</b>	<b>\$ 54,615,678</b>	<b>\$ 5,690,365</b>	<b>11.6%</b>

# ECONOMIC DEVELOPMENT DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 16,406,765	\$ 19,137,504	\$ 20,651,919	\$ 1,514,415	7.9%
Benefits	8,208,101	9,315,794	10,281,269	965,475	10.4%
Supplies	291,482	659,400	667,900	8,500	1.3%
Contractual Services	1,544,876	2,695,537	3,452,164	756,627	28.1%
Utilities	83,762	117,465	117,431	(34)	(0.0%)
Travel	61,456	125,300	150,300	25,000	20.0%
Fleet and Facility Charges	841,213	1,091,041	1,150,243	59,202	5.4%
Capital Outlay	-	524,677	500,050	(24,627)	(4.7%)
Other Operating Expenses	11,933,893	13,758,595	15,144,402	1,385,807	10.1%
Transfer Out	847,220	1,500,000	2,500,000	1,000,000	66.7%
<b>TOTAL -- ECONOMIC DEVELOPMENT OPERATING</b>	<b>\$ 40,218,768</b>	<b>\$ 48,925,313</b>	<b>\$ 54,615,678</b>	<b>\$ 5,690,365</b>	<b>11.6%</b>



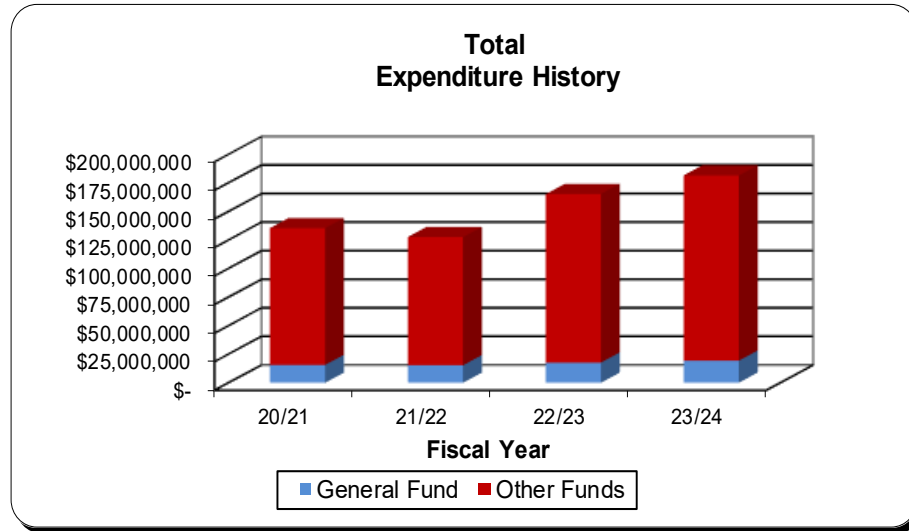
## ECONOMIC DEVELOPMENT DEPARTMENT (as of July 17, 2023)

### DEPARTMENT NON-OPERATING EXPENDITURES

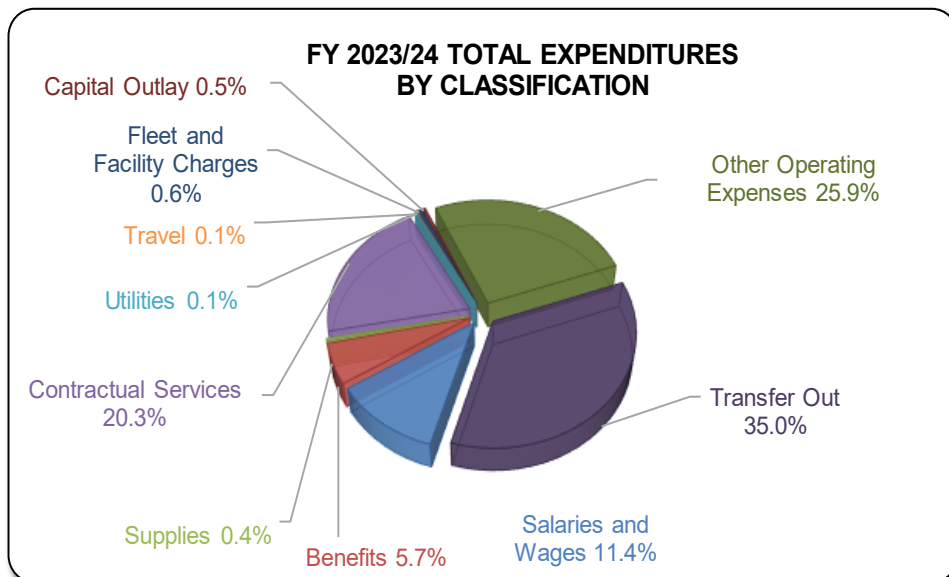
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b><u>BUILDING CODE ENFORCEMENT FUND #1110</u></b>					
Permitting Services Division (PER)					
Projects and Grants	\$ 1,655,905	\$ 1,670,000	\$ -	\$ (1,670,000)	(100.0%)
<b>TOTAL -- BUILDING CODE ENFORCEMENT FUND</b>	<b>\$ 1,655,905</b>	<b>\$ 1,670,000</b>	<b>\$ -</b>	<b>\$ (1,670,000)</b>	<b>(100.0%)</b>
<b><u>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</u></b>					
Community Redevelopment Agency (CRA)					
Projects and Grants	\$ 14,006,019	\$ 30,747,041	\$ 33,595,118	\$ 2,848,077	9.3%
<b>TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND</b>	<b>\$ 14,006,019</b>	<b>\$ 30,747,041</b>	<b>\$ 33,595,118</b>	<b>\$ 2,848,077</b>	<b>9.3%</b>
<b><u>DOWNTOWN DEVELOPMENT BOARD FUND #4190</u></b>					
Downtown Development Board (DDB)					
Projects and Grants	\$ 1,007,143	\$ 1,200,000	\$ 1,700,000	\$ 500,000	41.7%
<b>TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND</b>	<b>\$ 1,007,143</b>	<b>\$ 1,200,000</b>	<b>\$ 1,700,000</b>	<b>\$ 500,000</b>	<b>41.7%</b>
<b><u>DOWNTOWN SOUTH NID FUND #1170</u></b>					
Director of Economic Development (EDV)					
Projects and Grants	\$ 74,253	\$ 700,000	\$ 471,156	\$ (228,844)	(32.7%)
<b>TOTAL -- DOWNTOWN SOUTH NID FUND</b>	<b>\$ 74,253</b>	<b>\$ 700,000</b>	<b>\$ 471,156</b>	<b>\$ (228,844)</b>	<b>(32.7%)</b>
<b><u>DESIGNATED REVENUE FUND #0005</u></b>					
Projects and Grants	\$ 849,569	\$ -	\$ 500,000	\$ 500,000	N/A
<b>TOTAL -- DESIGNATED REVENUE FUND</b>	<b>\$ 849,569</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>N/A</b>
<b><u>CRA TRUST FUNDS #1251 - #1253</u></b>					
Community Redevelopment Agency (CRA)					
0001 CRA Downtown Trust	\$ 41,662,948	\$ 51,393,095	\$ 56,217,033	\$ 4,823,938	9.4%
0003 CRA III Trust	8,949,276	10,645,684	11,362,656	716,972	6.7%
0004 CRA IV Republic Drive Trust	17,555,535	19,914,345	22,971,501	3,057,156	15.4%
<b>TOTAL -- CRA TRUST FUNDS</b>	<b>\$ 68,167,759</b>	<b>\$ 81,953,124</b>	<b>\$ 90,551,190</b>	<b>\$ 8,598,066</b>	<b>10.5%</b>
<b><u>OTHER FUNDS</u></b>					
Projects and Grants	\$ 1,529,499	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 1,529,499</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>TOTAL -- PROJECTS, GRANTS &amp; NON-OPERATING</b>	<b>\$ 87,290,147</b>	<b>\$ 116,270,165</b>	<b>\$ 126,817,464</b>	<b>\$ 10,547,299</b>	<b>9.1%</b>
<b>TOTAL -- ECONOMIC DEVELOPMENT</b>	<b>\$ 127,508,917</b>	<b>\$ 165,195,478</b>	<b>\$ 181,433,142</b>	<b>\$ 16,237,664</b>	<b>9.8%</b>

# ECONOMIC DEVELOPMENT DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



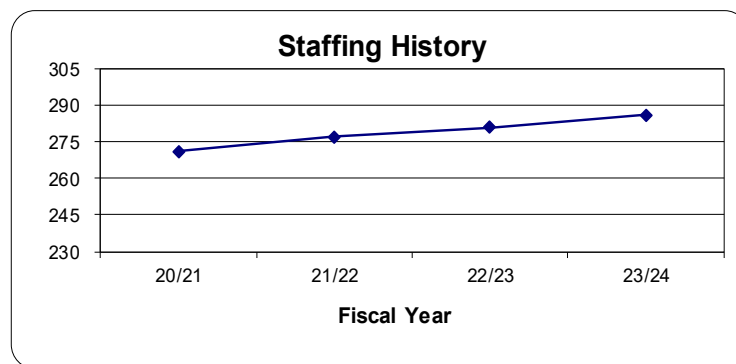
Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 16,660,876	\$ 19,137,504	\$ 20,651,919	\$ 1,514,415	7.9%
Benefits	8,208,101	9,315,794	10,281,269	965,475	10.4%
Supplies	785,095	659,400	667,900	8,500	1.3%
Contractual Services	6,823,132	33,178,186	36,912,479	3,734,293	11.3%
Utilities	168,864	117,465	117,842	377	0.3%
Travel	61,456	125,300	150,300	25,000	20.0%
Fleet and Facility Charges	1,424,796	1,091,041	1,150,243	59,202	5.4%
Capital Outlay	7,436,152	524,677	830,050	305,373	58.2%
Other Operating Expenses	34,885,059	40,120,057	47,069,847	6,949,790	17.3%
Transfer Out	51,055,382	60,926,054	63,601,293	2,675,239	4.4%
<b>TOTAL -- ECONOMIC DEVELOPMENT</b>	<b>\$ 127,508,914</b>	<b>\$ 165,195,478</b>	<b>\$ 181,433,142</b>	<b>\$ 16,237,664</b>	<b>9.8%</b>



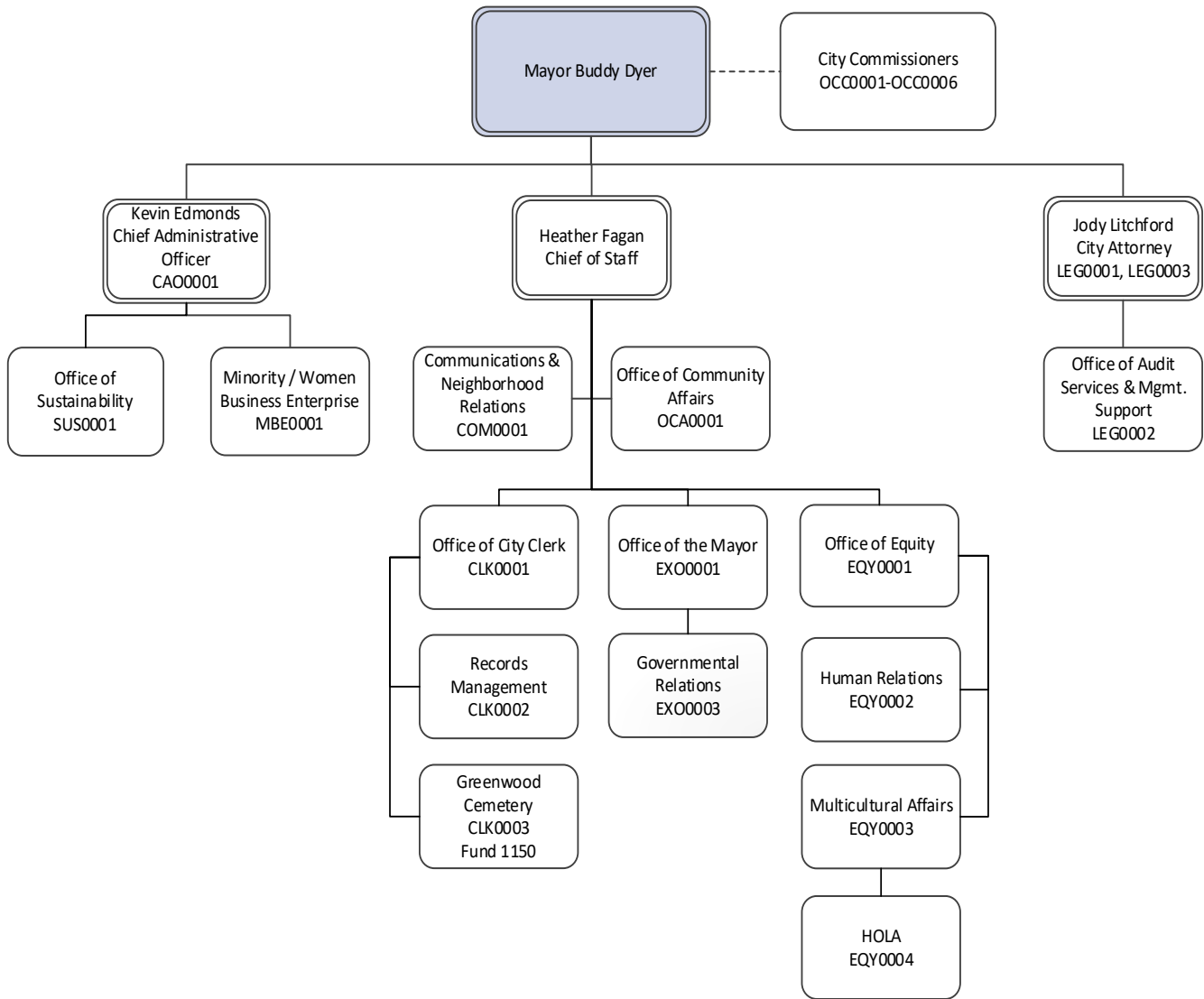
# ECONOMIC DEVELOPMENT DEPARTMENT (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY

	2021/22 Final Staffing	2022/23 Adopted Staffing	2023/24 Proposed Staffing
<b>GENERAL FUND #0001</b>			
Director of Economic Development (EDV)			
0001 Director of Economic Development	8	8	8
Business Development Division (BUS)			
0001 Business Development	8	8	8
Permitting Services Division (PER)			
0001 Business Tax	4	4	4
0002 General Permitting Services	19	17	20
0008 Impact Fee Administration	-	3	3
Code Enforcement Division (ENF)			
0001 Code Enforcement	37	37	40
City Planning Division (PND)			
0001 City Planning	26	26	26
<b>TOTAL GENERAL FUND</b>	<b>102</b>	<b>103</b>	<b>109</b>
<b>CEB LIEN ASSESSMENT FUND #0011</b>			
Code Enforcement Division (ENF)			
0003 Code Enforcement Board Lien Assessment	1	1	1
<b>TOTAL -- CEB LIEN ASSESSMENT FUND</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>BUILDING CODE ENFORCEMENT FUND #1110</b>			
Permitting Services Division (PER)			
0004 Administration and Customer Services	54	55	55
0005 Plans Review	27	28	25
0006 Field Inspection and Review	37	37	37
0007 Permitting Services Technology	4	4	5
<b>TOTAL BUILDING CODE ENFORCEMENT FUND</b>	<b>122</b>	<b>124</b>	<b>122</b>
<b>DOWNTOWN SOUTH NID FUND #1170</b>			
Director of Economic Development (EDV)			
0003 Downtown South Neighborhood Improvement Distric	1	1	1
<b>TOTAL -- DOWNTOWN SOUTH NID FUND</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</b>			
Community Redevelopment Agency (CRA)			
0002 Community Redevelopment Agency	18	19	20
0006 Downtown Maintenance Program	29	29	29
Code Enforcement Division (ENF)			
0004 Code Enforcement - CRA	4	4	4
<b>TOTAL COMMUNITY REDEVELOPMENT AGENCY</b>	<b>51</b>	<b>52</b>	<b>53</b>
<b>TOTAL -- ECONOMIC DEVELOPMENT</b>	<b>277</b>	<b>281</b>	<b>286</b>



# EXECUTIVE OFFICES (as of July 17, 2023)



## EXECUTIVE OFFICES (as of July 17, 2023)

### DEPARTMENT OPERATING EXPENDITURES

Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<b>GENERAL FUND #0001</b>					
Office of the Mayor (EXO)					
0001 Office of the Mayor	\$ 2,019,250	\$ 2,592,837	\$ 2,459,511	\$ (133,326)	(5.1%)
0002 Executive Offices Nondepartmental	-	(348,000)	(351,000)	(3,000)	0.9%
0003 Governmental Relations	1,036,513	1,135,396	1,166,449	31,053	2.7%
0004 HOLA	454	-	-	-	-
0006 Multicultural Affairs	1,099	-	-	-	-
0007 Human Relations	440	-	-	-	-
Office of Equity (EQY) <sup>1</sup>					
0001 Office of Equity	182,005	427,936	418,567	(9,369)	(2.2%)
0002 Human Relations	516,517	690,069	739,441	49,372	7.2%
0003 Multicultural Affairs	340,574	451,615	462,582	10,967	2.4%
0004 HOLA	214,543	233,247	246,612	13,365	5.7%
Office of Community Affairs (OCA)					
0001 Community Affairs	676,168	783,110	929,524	146,414	18.7%
0003 OCA Grants	3,763,528	4,078,600	4,261,433	182,833	4.5%
Office of Communications & Neighborhood Relations (COM)					
0001 Communications and Neighborhood Relations	2,241,411	2,626,052	2,853,659	227,607	8.7%
Office of the City Clerk (CLK)					
0001 City Clerk	958,071	1,049,447	1,094,406	44,959	4.3%
0002 Records Management	471,815	556,712	596,453	39,741	7.1%
0005 City Elections	158,245	10,300	598,022	587,722	5706.0%
<b>TOTAL -- MAYOR</b>	<b>\$ 12,580,634</b>	<b>\$ 14,287,321</b>	<b>\$ 15,475,659</b>	<b>\$ 1,188,338</b>	<b>8.3%</b>
Office of City Commissioners (OCC)					
0001 City Commissioner District 1	\$ 369,253	\$ 447,688	\$ 469,583	\$ 21,895	4.9%
0002 City Commissioner District 2	354,707	428,666	461,314	32,648	7.6%
0003 City Commissioner District 3	392,537	438,214	471,430	33,216	7.6%
0004 City Commissioner District 4	375,496	448,016	481,777	33,761	7.5%
0005 City Commissioner District 5	365,963	438,000	448,365	10,365	2.4%
0006 City Commissioner District 6	403,962	434,619	450,831	16,212	3.7%
<b>TOTAL -- CITY COMMISSIONERS</b>	<b>\$ 2,261,917</b>	<b>\$ 2,635,203</b>	<b>\$ 2,783,300</b>	<b>\$ 148,097</b>	<b>5.6%</b>
Office of Chief Administrative Officer (CAO)					
0001 Chief Administrative Officer	\$ 1,166,185	\$ 1,418,169	\$ 1,513,569	\$ 95,400	6.7%
0002 Workplace Giving	29,979	40,000	39,000	(1,000)	(2.5%)
Minority / Women Business Enterprises (MBE)					
0001 MWBE	1,037,981	1,315,078	1,387,734	72,656	5.5%
0002 Community Employment	232,568	180,716	179,300	(1,416)	(0.8%)
Office of Sustainability (SUS) <sup>2</sup>					
0001 Office of Sustainability	658,321	1,001,617	1,505,531	503,914	50.3%
<b>TOTAL -- CHIEF ADMINISTRATIVE OFFICER</b>	<b>\$ 3,125,035</b>	<b>\$ 3,955,580</b>	<b>\$ 4,625,134</b>	<b>\$ 669,554</b>	<b>16.9%</b>

(1) For 2021/22 a new Office of Equity was created; HOLA, Multicultural Affairs, and Human Relations were transferred under it throughout the year.

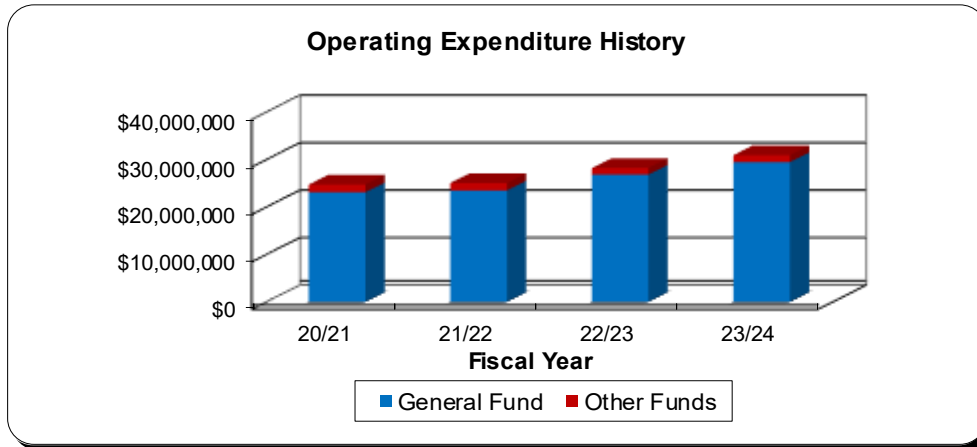
(2) For 2022/23, all Office of Sustainability budgets have been consolidated into one line (0001), with separate transfers being made to the General Fund from any other funds supporting the Office.



# EXECUTIVE OFFICES (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

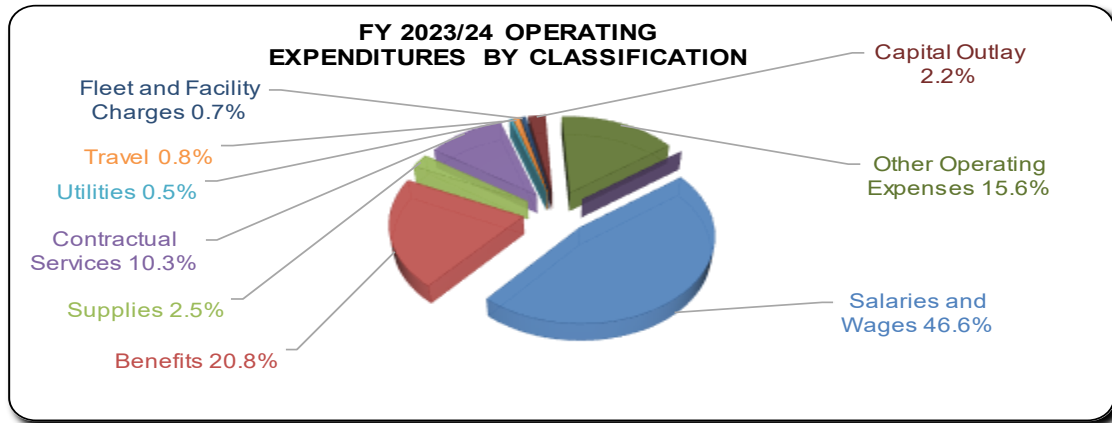
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
City Attorney's Office (LEG)					
0001 City Attorney	\$ 4,757,888	\$ 5,103,322	\$ 5,628,281	\$ 524,959	10.3%
0002 Audit Services and Management Support	745,843	871,155	925,405	54,250	6.2%
<b>TOTAL -- CITY ATTORNEYS OFFICE</b>	<b>\$ 5,503,731</b>	<b>\$ 5,974,477</b>	<b>\$ 6,553,686</b>	<b>\$ 579,209</b>	<b>9.7%</b>
<b>TOTAL -- GENERAL FUND</b>	<b>\$23,471,318</b>	<b>\$ 26,852,581</b>	<b>\$ 29,437,779</b>	<b>\$ 2,585,198</b>	<b>9.6%</b>
<b><u>RISK MANAGEMENT FUND #5015</u></b>					
City Attorney's Office (LEG)					
0003 Risk Management Legal Support	\$ 593,935	\$ 659,507	\$ 666,798	\$ 7,291	1.1%
<b>TOTAL -- RISK MANAGEMENT FUND</b>	<b>\$ 593,935</b>	<b>\$ 659,507</b>	<b>\$ 666,798</b>	<b>\$ 7,291</b>	<b>1.1%</b>
<b><u>GREENWOOD CEMETERY FUND #1150</u></b>					
Office of the City Clerk (CLK)					
0003 Greenwood Cemetery	\$ 521,371	\$ 687,644	\$ 797,971	\$ 110,327	16.0%
0004 Cemetery Trust Nondepartmental	27,182	24,600	34,954	10,354	42.1%
<b>TOTAL -- GREENWOOD CEMETERY FUND</b>	<b>\$ 548,553</b>	<b>\$ 712,244</b>	<b>\$ 832,925</b>	<b>\$ 120,681</b>	<b>16.9%</b>
<b><u>SOLID WASTE FUND #4150</u></b>					
Office of Sustainability (SUS) <sup>2</sup>					
0002 Solid Waste Sustainability Support	\$ 445,635	\$ -	\$ -	\$ -	-
<b>TOTAL -- SOLID WASTE FUND</b>	<b>\$ 445,635</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL -- EXECUTIVE OFFICES OPERATING</b>	<b>\$25,059,442</b>	<b>\$ 28,224,332</b>	<b>\$ 30,937,502</b>	<b>\$ 2,713,170</b>	<b>9.6%</b>



# EXECUTIVE OFFICES (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$12,291,576	\$ 13,627,726	\$ 14,413,787	\$ 786,061	5.8%
Benefits	5,249,069	5,890,621	6,445,607	554,986	9.4%
Supplies	651,447	786,726	779,192	(7,534)	(1.0)%
Contractual Services	2,004,750	2,153,865	3,198,455	1,044,590	48.5%
Utilities	95,575	113,391	120,942	7,551	6.7%
Travel	101,528	207,566	243,761	36,195	17.4%
Fleet and Facility Charges	124,645	152,591	213,101	60,510	39.7%
Capital Outlay	30,705	703,300	689,680	(13,620)	(1.9)%
Other Operating Expenses	4,119,211	4,588,546	4,832,977	244,431	5.3%
Transfer Out	390,936	-	-	-	N/A
<b>TOTAL -- EXECUTIVE OFFICES OPERATING</b>	<b>\$25,059,442</b>	<b>\$ 28,224,332</b>	<b>\$ 30,937,502</b>	<b>\$ 2,713,170</b>	<b>9.6%</b>

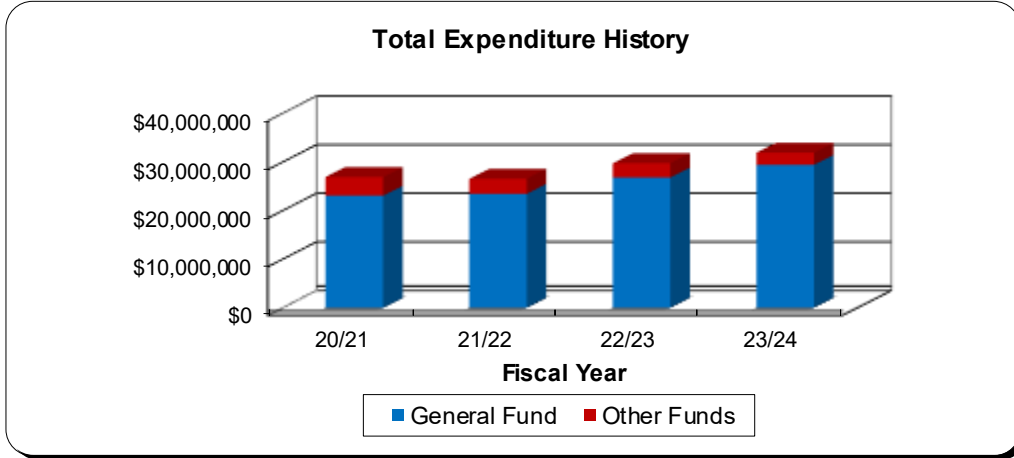


## DEPARTMENT NON-OPERATING EXPENDITURES

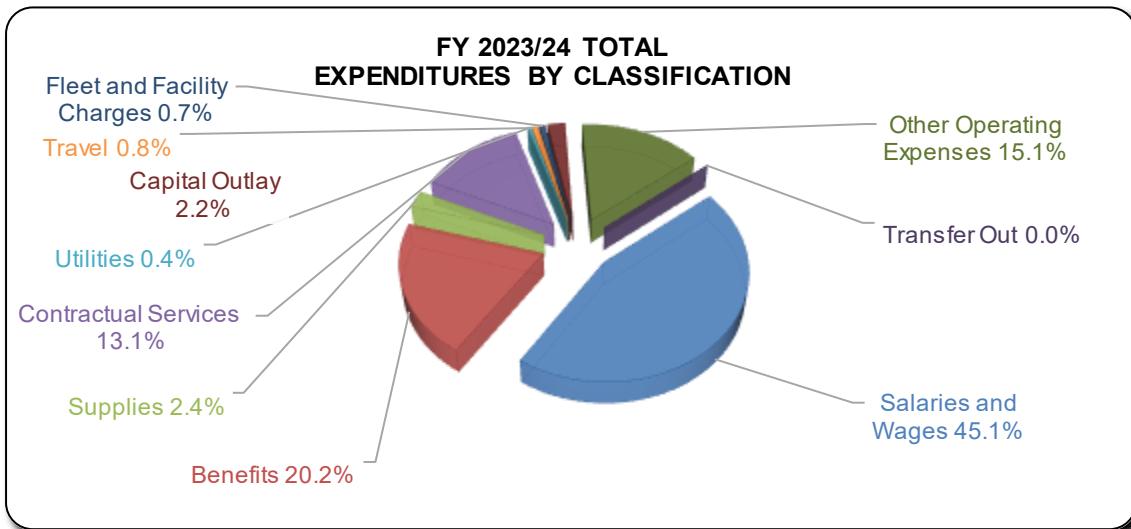
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>CAPITAL IMPROVEMENTS FUND #3001</b>					
Office of the Mayor (EXO) Projects and Grants	\$ 23,617	\$ -	\$ -	\$ -	N/A
Office of Chief Administrative Officer (CAO) Projects and Grants	440,594	750,000	300,000	(450,000)	(60.0)%
Office of Communications & Neighborhood Relations (COM) Projects and Grants	91,903	-	-	-	N/A
Office of the City Clerk (CLK) Projects and Grants	3,345	200,000	100,000	(100,000)	(50.0)%
Office of City Commissioners (OCC) Projects and Grants	120,579	-	-	-	N/A
<b>TOTAL -- CAPITAL IMPROVEMENTS FUND</b>	<b>\$ 680,038</b>	<b>\$ 950,000</b>	<b>\$ 400,000</b>	<b>\$ (550,000)</b>	<b>(57.9)%</b>
<b>OTHER FUNDS</b>					
Projects and Grants	\$ 829,707	\$ 600,000	\$ 600,000	\$ -	0.0%
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 829,707</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>TOTAL -- PROJECTS AND GRANTS</b>	<b>\$ 1,509,745</b>	<b>\$ 1,550,000</b>	<b>\$ 1,000,000</b>	<b>\$ (550,000)</b>	<b>(35.5)%</b>
<b>TOTAL -- EXECUTIVE OFFICES</b>	<b>\$26,569,186</b>	<b>\$ 29,774,332</b>	<b>\$ 31,937,502</b>	<b>\$ 2,163,170</b>	<b>7.3%</b>

# EXECUTIVE OFFICES (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$12,309,735	\$ 13,627,726	\$ 14,413,787	\$ 786,061	5.8%
Benefits	5,249,069	5,890,621	6,445,607	554,986	9.4%
Supplies	853,271	786,726	779,192	(7,534)	(1.0%)
Contractual Services	2,977,255	2,953,865	4,198,455	1,244,590	42.1%
Utilities	95,939	113,391	120,942	7,551	6.7%
Travel	101,528	207,566	243,761	36,195	17.4%
Fleet and Facility Charges	173,134	152,591	213,101	60,510	39.7%
Capital Outlay	30,705	1,453,300	689,680	(763,620)	(52.5%)
Other Operating Expenses	4,322,592	4,588,546	4,832,977	244,431	5.3%
Transfer Out	455,958	-	-	-	N/A
<b>TOTAL -- EXECUTIVE OFFICES</b>	<b>\$26,569,186</b>	<b>\$ 29,774,332</b>	<b>\$ 31,937,502</b>	<b>\$ 2,163,170</b>	<b>7.3%</b>



## EXECUTIVE OFFICES (as of July 17, 2023)

### DEPARTMENT STAFFING SUMMARY

	2021/22 Final Staffing	2022/23 Adopted Staffing	2023/24 Proposed Staffing
<b>GENERAL FUND #0001</b>			
Office of the Mayor (EXO)			
0001 Office of the Mayor	13	12	12
0003 Governmental Relations	3	3	3
Office of Equity (EQY) <sup>1</sup>			
0001 Office of Equity	2	3	3
0002 Human Relations	6	6	6
0003 Multicultural Affairs	3	3	3
0004 HOLA	2	2	2
Office of Community Affairs (OCA)			
0001 Community Affairs	5	5	6
Office of Communications (COM)			
0001 Communications and Neighborhood Relations	20	21	22
Office of the City Clerk (CLK)			
0001 City Clerk	9	9	9
0002 Records Management	5	5	5
<b>TOTAL -- MAYOR</b>	<b>68</b>	<b>69</b>	<b>71</b>
Office of City Commissioners (OCC)			
0001 City Commissioner District 1	2	3	3
0002 City Commissioner District 2	2	3	3
0003 City Commissioner District 3	2	3	3
0004 City Commissioner District 4	2	3	3
0005 City Commissioner District 5	2	3	3
0006 City Commissioner District 6	2	3	3
<b>TOTAL -- COMMISSIONERS</b>	<b>12</b>	<b>18</b>	<b>18</b>
Office of Chief Administrative Officer (CAO)			
0001 Chief Administrative Officer	5	6	6
Minority / Women Business Enterprises (MBE)			
0001 MWBE	10	10	10
0002 Community Employment	5	5	5
Office of Sustainability (SUS) <sup>2</sup>			
0001 Office of Sustainability	4	10	11
<b>TOTAL -- CHIEF ADMINISTRATIVE OFFICER</b>	<b>24</b>	<b>31</b>	<b>32</b>
City Attorney's Office (LEG)			
0001 City Attorney	30	30	30
0002 Audit Services and Management Support	5	5	5
<b>TOTAL -- CITY ATTORNEY'S OFFICE</b>	<b>35</b>	<b>35</b>	<b>35</b>
<b>TOTAL -- GENERAL FUND</b>	<b>139</b>	<b>153</b>	<b>156</b>

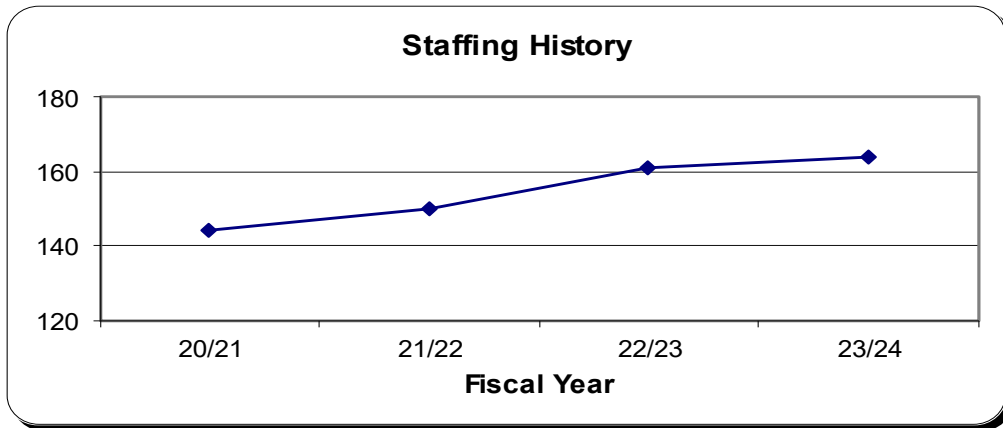
(1) For 2021/22 a new Office of Equity was created; HOLA, Multicultural Affairs, and Human Relations were transferred under it throughout the year.

(2) For 2022/23, all Office of Sustainability budgets have been consolidated into one line (0001), with separate transfers being made to the General Fund from any other funds supporting the Office.

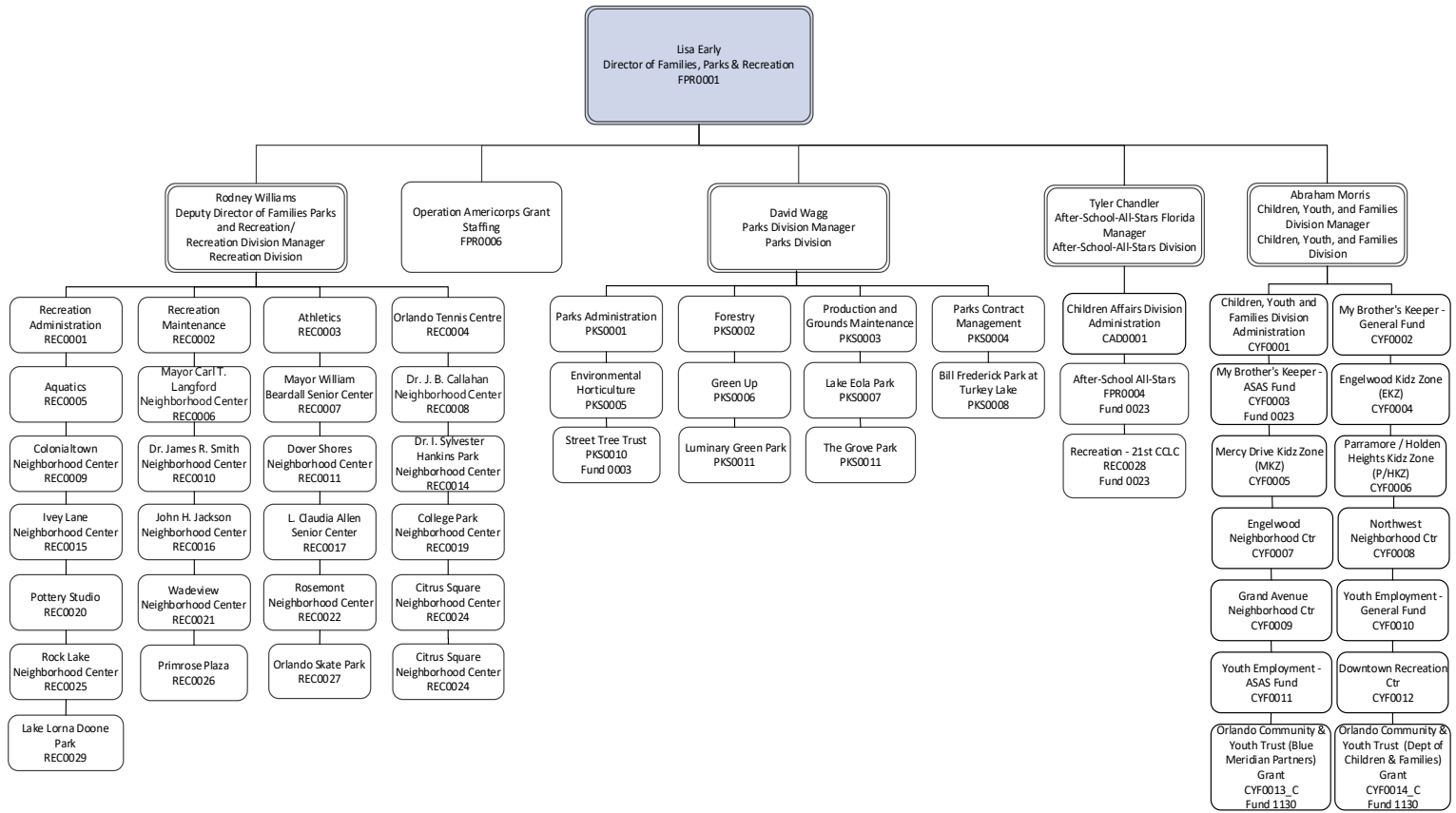
# EXECUTIVE OFFICES (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY (continued)

	2021/22 Final Staffing	2022/23 Adopted Staffing	2023/24 Proposed Staffing
<b><u>RISK MANAGEMENT FUND #5015</u></b>			
City Attorney's Office (LEG)			
0003 Risk Management Legal Support	5	5	5
<b>TOTAL -- RISK MANAGEMENT FUND</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b><u>GREENWOOD CEMETERY FUND #1150</u></b>			
Office of the City Clerk (CLK)			
0003 Greenwood Cemetery	3	3	3
<b>TOTAL -- GREENWOOD CEMETERY FUND</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b><u>SOLID WASTE FUND #4150</u></b>			
Office of Sustainability (SUS) <sup>2</sup>			
0002 Solid Waste Sustainability Support	3	-	-
<b>TOTAL -- SOLID WASTE FUND</b>	<b>3</b>	<b>-</b>	<b>-</b>
<b>TOTAL -- EXECUTIVE OFFICES</b>	<b>150</b>	<b>161</b>	<b>164</b>



# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)



# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<b>GENERAL FUND #0001</b>					
Director of Families Parks and Recreation (FPR)					
0001 Director of Families Parks and Recreation	2,175,269	2,625,477	2,446,222	\$ (179,255)	(6.8%)
0002 Families Parks and Recreation Nondept	1,503,718	1,631,987	2,101,048	469,061	28.7%
0003 Children and Education <sup>1</sup>	2,632,606	2,578,661	-	(2,578,661)	(100.0%)
0005 O-PASS Grant Staffing	11,392	-	-	-	N/A
0006 Operation AmeriCorps Grant Staffing	247,509	321,100	290,044	(31,056)	(9.7%)
0010 My Brother's Keeper <sup>1</sup>	1,022,648	1,751,921	-	(1,751,921)	(100.0%)
0011 Engelwood Kidz Zone <sup>1</sup>	935,095	979,767	-	(979,767)	(100.0%)
0012 Mercy Drive Kidz Zone <sup>1</sup>	516,986	980,097	-	(980,097)	(100.0%)
After-School-All-Stars Division (CAD)					
0001 Children Affairs Division Administration	642,179	604,341	646,658	42,317	7.0%
Recreation Division (REC)					
0001 Recreation Administration	1,649,452	2,274,682	1,634,150	(640,532)	(28.2%)
0002 Recreation Maintenance	5,755,992	6,677,395	7,091,604	414,209	6.2%
0003 Athletics	728,231	902,883	966,193	63,310	7.0%
0004 Orlando Tennis Centre and The Grove Park	323,762	657,835	774,216	116,381	17.7%
0005 Aquatics	2,174,397	1,511,457	1,743,168	231,711	15.3%
0006 Mayor Carl T. Langford Neighborhood Center	44,517	43,642	241,420	197,778	453.2%
0007 Mayor William Beardall Senior Center	645,334	586,785	659,247	72,462	12.3%
0008 Dr. J. B. Callahan Neighborhood Center	607,241	517,975	586,084	68,109	13.1%
0009 Colonialtown Neighborhood Center	203,638	132,921	154,413	21,492	16.2%
0010 Dr. James R. Smith Neighborhood Center	969,134	759,522	774,487	14,965	2.0%
0011 Dover Shores Neighborhood Center	908,140	688,690	795,028	106,338	15.4%
0012 Downtown Recreation Complex <sup>1</sup>	571,829	-	-	-	N/A
0013 Engelwood Neighborhood Center <sup>1</sup>	904,683	692,450	-	(692,450)	(100.0%)
0014 Dr. I. Sylvester Hankins Park Neighborhood Center	189,803	89,984	106,966	16,982	18.9%
0015 Ivey Lane Neighborhood Center	200,236	189,383	184,773	(4,610)	(2.4%)
0016 John H. Jackson Neighborhood Center	571,640	1,113,755	626,689	(487,066)	(43.7%)
0017 L. Claudia Allen Senior Center	512,068	424,087	469,100	45,013	10.6%
0018 Reeves Terrace Recreation Site <sup>2</sup>	182,311	167,051	-	(167,051)	(100.0%)
0019 College Park Neighborhood Center	798,660	719,719	806,514	86,795	12.1%
0020 Pottery Studio	314,903	234,647	288,886	54,239	23.1%
0021 Wadeview Neighborhood Center	389,212	360,020	383,683	23,663	6.6%
0022 Rosemont Neighborhood Center	866,505	805,213	929,152	123,939	15.4%
0023 Northwest Neighborhood Center <sup>1</sup>	708,350	754,384	-	(754,384)	(100.0%)
0024 Citrus Square Neighborhood Center	130,017	134,100	165,950	31,850	23.8%
0025 Rock Lake Neighborhood Center	212,554	188,414	221,920	33,506	17.8%
0026 Primrose Plaza	187,405	228,273	253,707	25,434	11.1%
0027 Orlando Skatepark	232,075	199,194	230,468	31,274	15.7%
0029 Lake Lorna Doone Park	869,006	689,390	779,457	90,067	13.1%
0030 Grand Avenue Neighborhood Center <sup>1</sup>	256,001	749,018	-	(749,018)	(100.0%)

(1) Moved to new Children, Youth, and Families Division

(2) Operations and programming transferred to Mayor Carl T. Langford Neighborhood Center

# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

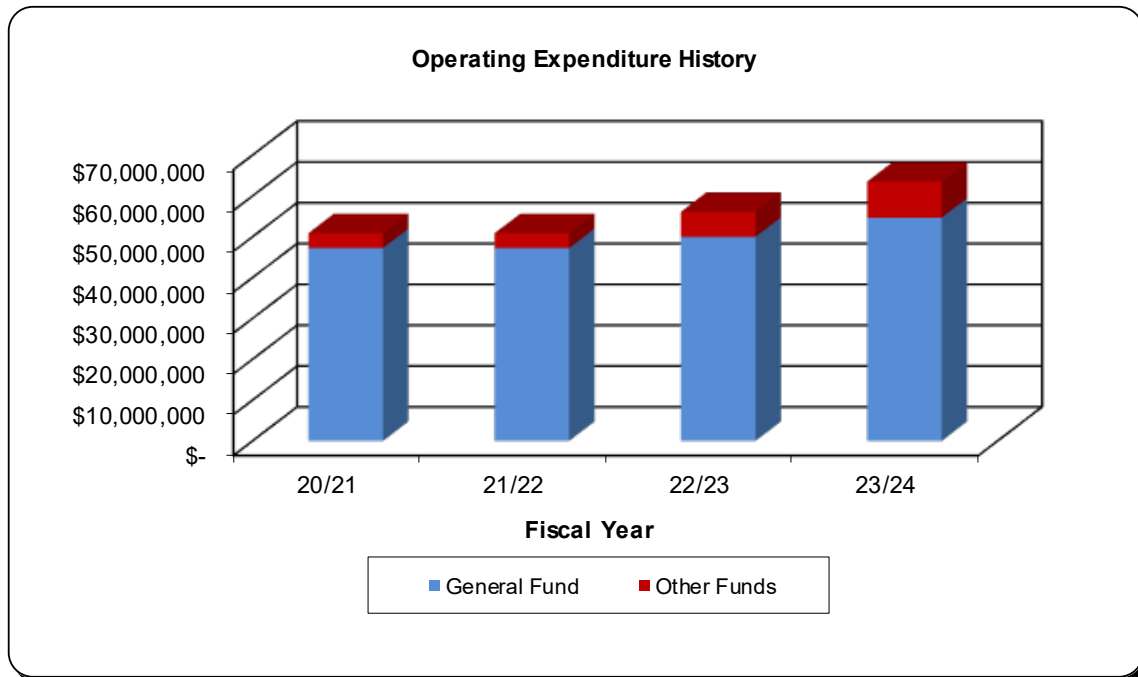
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<b>Parks Division (PKS)</b>					
0001 Parks Administration	2,979,340	4,129,827	4,593,798	463,971	11.2%
0002 Forestry	2,237,624	2,609,873	2,722,207	112,334	4.3%
0003 Production and Grounds Maintenance	1,882,429	2,049,528	2,268,404	218,876	10.7%
0004 Parks Contract Management	2,733,914	2,263,739	2,579,939	316,200	14.0%
0005 Environmental Horticulture	1,934,754	2,239,399	2,410,872	171,473	7.7%
0006 Green Up	370,233	385,586	425,403	39,817	10.3%
0007 Lake Eola Park	1,946,676	800,147	978,594	178,447	22.3%
0008 Frederick Park at Turkey Lake	1,358,329	1,298,521	1,429,147	130,626	10.1%
0011 Luminary Green Park	-	230,000	231,836	1,836	0.8%
0012 The Grove Park	-	-	266,946	266,946	N/A
<b>Children, Youth, and Families Division (CYF)</b>					
0001 Children, Youth and Families Division Administration	-	-	116,280	116,280	N/A
0002 My Brother's Keeper - General Fund	-	-	1,774,771	1,774,771	N/A
0004 Engelwood Kidz Zone	-	-	1,293,381	1,293,381	N/A
0005 Mercy Drive Kidz Zone	-	-	1,001,299	1,001,299	N/A
0006 Parramore / Holden Heights Kidz Zone	-	-	2,667,588	2,667,588	N/A
0007 Engelwood Neighborhood Ctr	-	-	798,637	798,637	N/A
0008 Northwest Neighborhood Ctr	-	-	991,812	991,812	N/A
0009 Grand Avenue Neighborhood Ctr	-	-	957,402	957,402	N/A
0010 Youth Employment - General Fund	-	-	264,972	264,972	N/A
0012 Downtown Recreation Ctr	-	-	547,846	547,846	N/A
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 47,237,796</b>	<b>\$ 49,972,840</b>	<b>\$ 54,672,381</b>	<b>\$ 4,699,541</b>	<b>9.4%</b>



# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

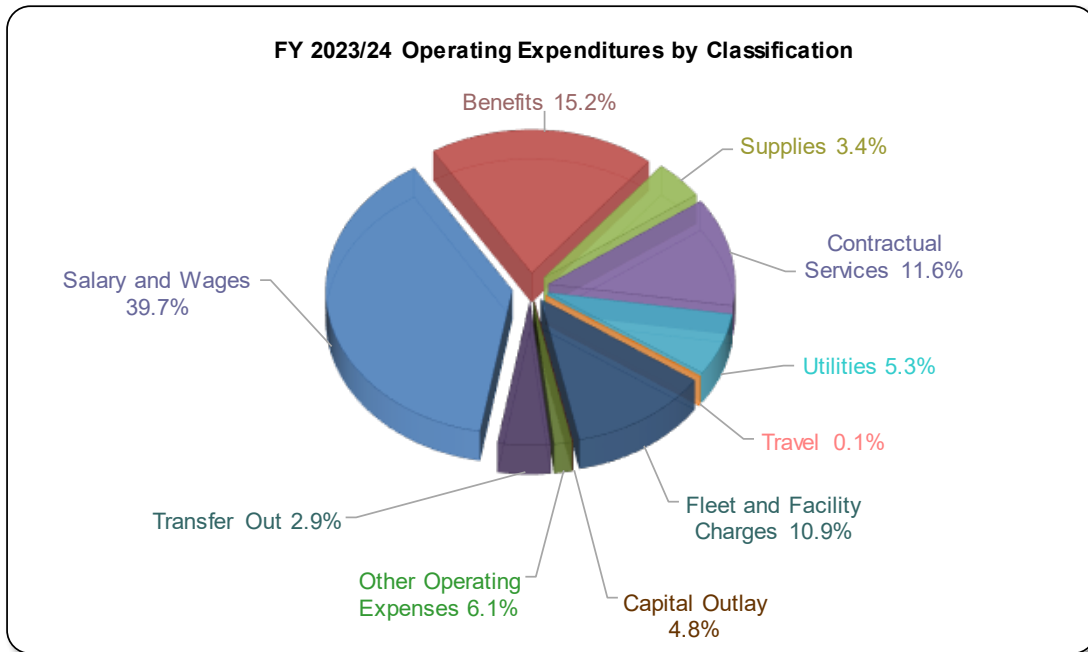
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>AFTER SCHOOL ALL STARS FUND #0023</b>					
Director of Families Parks and Recreation (FPR)					
0004 After School All Stars Recreation Division (REC)	\$ 2,967,534	\$ 3,904,712	\$ 4,372,464	\$ 467,752	12.0%
0028 Recreation - 21st CCLC	51,709	66,657	-	(66,657)	(100.0%)
After-School-All-Stars Division (CAD)					
0002_C Children Affairs - Ounce of Prevention Children, Youth, and Families Division (CYF)	11,727	-	-	-	N/A
0011 Youth Employment - ASAS Fund	-	-	184,967	184,967	N/A
<b>TOTAL -- AFTER SCHOOLS ALL STARS FUND</b>	<b>\$ 3,030,969</b>	<b>\$ 3,971,369</b>	<b>\$ 4,557,431</b>	<b>\$ 586,062</b>	<b>14.8%</b>
<b>STREET TREE TRUST FUND #0003</b>					
Parks Division (PKS)					
0010 Street Tree Trust	\$ 274,328	\$ 375,000	\$ 345,000	\$ (30,000)	(8.0%)
<b>TOTAL -- STREET TREE TRUST FUND</b>	<b>\$ 274,328</b>	<b>\$ 375,000</b>	<b>\$ 345,000</b>	<b>\$ (30,000)</b>	<b>(8.0%)</b>
<b>PARK IMPACT FEE FUNDS #1080 - #1082</b>					
Director of Families Parks and Recreation (FPR)					
0007 Park Impact Fee North	\$ 269,100	\$ 673,000	\$ 1,385,000	\$ 712,000	105.8%
0008 Park Impact Fee Southeast	46,027	949,000	1,946,000	997,000	105.1%
0009 Park Impact Fee Southwest	14,277	170,000	629,000	459,000	270.0%
<b>TOTAL -- PARK IMPACT FEE FUNDS</b>	<b>\$ 329,404</b>	<b>\$ 1,792,000</b>	<b>\$ 3,960,000</b>	<b>\$ 2,168,000</b>	<b>121.0%</b>
<b>TOTAL -- FAMILIES, PARKS AND RECREATION OPERATING</b>	<b>\$ 50,872,498</b>	<b>\$ 56,111,209</b>	<b>\$ 63,534,812</b>	<b>\$ 7,423,603</b>	<b>13.2%</b>



# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

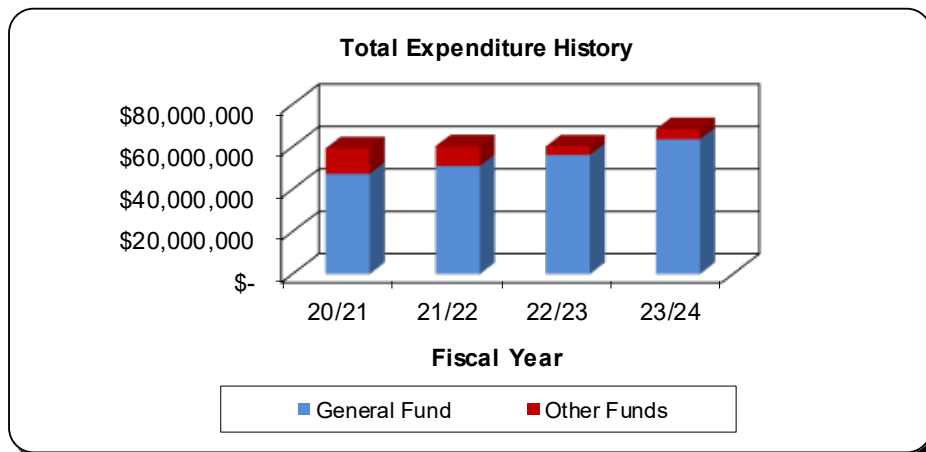
Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change to Proposed	% Change
Salaries and Wages	\$ 19,537,595	\$ 22,224,044	\$ 25,183,357	\$ 2,959,313	13.3%
Benefits	7,673,731	8,632,445	9,656,695	1,024,250	11.9%
Supplies	2,181,212	2,282,329	2,180,021	(102,308)	(4.5%)
Contractual Services	7,654,847	7,152,427	7,359,495	207,068	2.9%
Utilities	2,614,104	2,660,365	3,350,349	689,984	25.9%
Travel	43,302	93,928	62,884	(31,044)	(33.1%)
Fleet and Facility Charges	6,481,150	6,280,425	6,954,585	674,160	10.7%
Capital Outlay	62,617	340,000	3,075,000	2,735,000	N/A
Other Operating Expenses	2,759,732	4,649,934	3,897,405	(752,529)	(16.2%)
Transfer Out	1,864,209	1,795,312	1,815,021	19,709	1.1%
<b>TOTAL -- FAMILIES, PARKS AND RECREATION</b>	<b>\$ 50,872,498</b>	<b>\$ 56,111,209</b>	<b>\$ 63,534,812</b>	<b>\$ 7,423,603</b>	<b>13.2%</b>



# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES

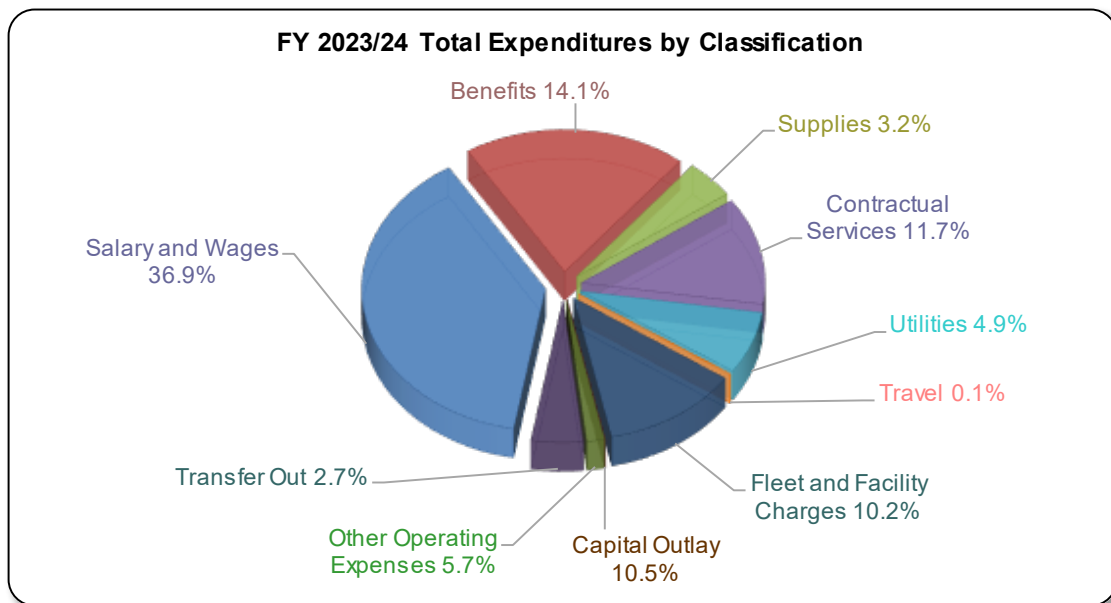
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b><u>CAPITAL IMPROVEMENTS FUND #3001</u></b>					
Projects and Grants	\$ 3,899,283	\$ 4,066,000	\$ 4,741,000	\$ 675,000	16.6%
<b>TOTAL -- CAPITAL IMPROVEMENTS FUND</b>	<b>\$ 3,899,283</b>	<b>\$ 4,066,000</b>	<b>\$ 4,741,000</b>	<b>\$ 675,000</b>	<b>16.6%</b>
<b><u>INVESTING IN OUR NEIGHBORHOODS</u></b>					
<b><u>2018B CONSTRUCTION BOND FUND #3034</u></b>					
Projects and Grants	\$ 3,832,504	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- INVESTING IN OUR NEIGHBORHOODS</b> 2018B CONSTRUCTION BOND FUND	<b>\$ 3,832,504</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>GRANTS FUND #1130</u></b>					
Projects and Grants	\$ 1,005,588	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- GRANTS FUND</b>	<b>\$ 1,005,588</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>OTHER FUNDS</u></b>					
Projects and Grants	\$ 702,321	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 702,321</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>TOTAL - PROJECTS AND GRANTS</b>	<b>\$ 9,439,697</b>	<b>\$ 4,066,000</b>	<b>\$ 4,741,000</b>	<b>\$ 675,000</b>	<b>16.6%</b>
<b>TOTAL -- FAMILIES, PARKS AND RECREATION</b>	<b>\$ 60,312,194</b>	<b>\$ 60,177,209</b>	<b>\$ 68,275,812</b>	<b>\$ 8,098,603</b>	<b>13.5%</b>



# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES (continued)

Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 20,052,333	\$ 22,224,044	\$ 25,183,357	\$ 2,959,313	13.3%
Benefits	7,755,366	8,632,445	9,656,695	1,024,250	11.9%
Supplies	2,559,994	2,282,329	2,180,021	(102,308)	(4.5%)
Contractual Services	8,940,789	7,152,427	8,000,495	848,068	11.9%
Utilities	2,614,104	2,660,365	3,350,349	689,984	25.9%
Travel	43,302	93,928	62,884	(31,044)	(33.1%)
Fleet and Facility Charges	7,682,737	6,280,425	6,954,585	674,160	10.7%
Capital Outlay	5,738,786	4,406,000	7,175,000	2,769,000	62.8%
Other Expenses	2,828,035	4,649,934	3,897,405	(752,529)	(16.2%)
Transfer Out	2,096,749	1,795,312	1,815,021	19,709	1.1%
<b>TOTAL -- FAMILIES, PARKS AND RECREATION</b>	<b>\$ 60,312,194</b>	<b>\$ 60,177,209</b>	<b>\$ 68,275,812</b>	<b>\$ 8,098,603</b>	<b>13.5%</b>

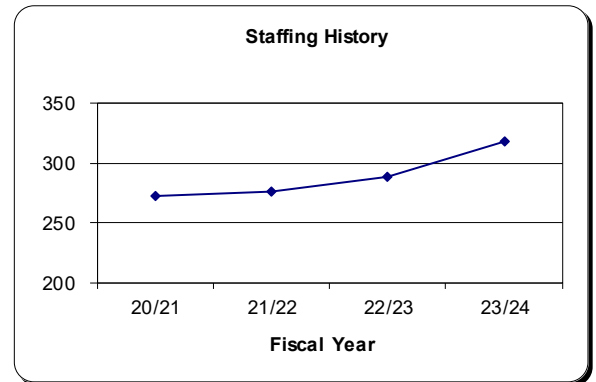


# FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY

Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<b>GENERAL FUND #0001</b>			
Director of Families Parks and Recreation (FPR)			
0001 Director of Families Parks and Recreation	21	21	19
0003 Children and Education <sup>1</sup>	14	14	-
0006 Operation Americorp Grant Staffing	1	1	1
0010 My Brother's Keeper <sup>1</sup>	2	8	-
0011 Engelwood Kidz Zone <sup>1</sup>	5	5	-
0012 Mercy Drive Kidz Zone <sup>1</sup>	4	4	-
After-School-All-Stars Division (CAD)			
0001 Children Affairs Division Administration	5	5	5
Recreation Division (REC)			
0001 Recreation Administration	10	10	10
0002 Recreation Maintenance	12	12	12
0003 Athletics	4	4	4
0004 Orlando Tennis Centre and The Grove Park	4	4	6
0005 Aquatics	4	4	4
0006_C Mayor Carl T. Langford Neighborhood Center	-	-	1
0007 Mayor William Beardall Senior Center	6	6	6
0008 Dr. J. B. Callahan Neighborhood Center	4	-	4
0010 Dr. James R. Smith Neighborhood Center	6	4	5
0011 Dover Shores Neighborhood Center	4	6	4
0012 Downtown Recreation Complex <sup>1</sup>	3	4	-
0013 Engelwood Neighborhood Center <sup>1</sup>	5	5	-
0015 Ivey Lane Neighborhood Center	1	1	1
0016 John H. Jackson Neighborhood Center	5	5	5
0017 L. Claudia Allen Senior Center	4	4	4
0018 Reeves Terrace Recreation Site <sup>2</sup>	1	1	-
0019 College Park Neighborhood Center	5	5	5
0020 Pottery Studio	1	1	1
0021 Wadeview Neighborhood Center	2	2	2
0022 Rosemont Neighborhood Center	5	5	5
0023 Northwest Neighborhood Center <sup>1</sup>	6	6	-
0024 Citrus Square Neighborhood Center	1	1	1
0025 Rock Lake Neighborhood Center	1	1	1
0026 Primrose Plaza	3	3	3
0027 Orlando Skatepark	1	1	1
0029 Lake Lorna Doone Park	6	6	6
0030 Grand Avenue Neighborhood Center <sup>1</sup>	5	8	-
Parks Division (PKS)			
0001 Parks Administration	10	11	11
0002 Forestry	19	19	19
0003 Production and Grounds Maintenance	22	22	22
0004 Parks Contract Management	3	3	3
0005 Environmental Horticulture	23	23	23
0006 Green Up	3	3	3
0007 Lake Eola Park	6	6	6
0008 Frederick Park at Turkey Lake	11	11	11
Children, Youth, and Families Division (CYF)			
0001 Children, Youth, and Families Division Administration	-	-	1
0002 My Brother's Keeper - GF Fund	-	-	8
0004 Engelwood Kidz Zone (EKZ)	-	-	5
0005 Mercy Drive Kidz Zone (MKZ)	-	-	5
0006 Parramore / Holden Heights Kidz Zone (P/HKZ)	-	-	13
0007 Engelwood Neighborhood Ctr.	-	-	5
0008 Northwest Neighborhood Ctr.	-	-	5
0009 Grand Avenue Neighborhood Ctr.	-	-	8
0010 Youth Employment - GF Fund	-	-	3
0012 Downtown Recreation Ctr.	-	-	3
<b>TOTAL -- GENERAL FUND</b>	<b>258</b>	<b>265</b>	<b>270</b>

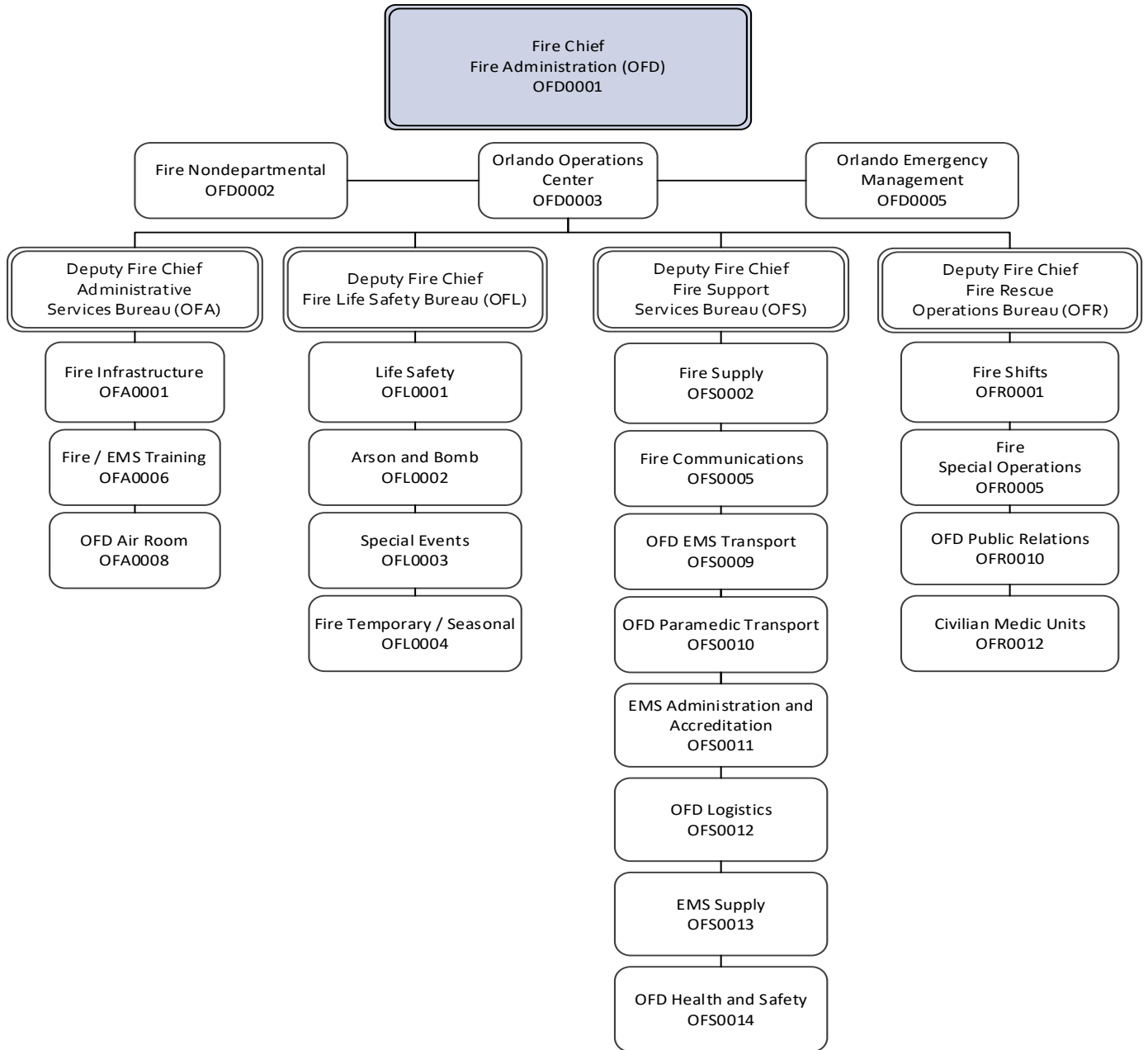
Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<b>AFTER SCHOOL ALL STARS FUND #0023</b>			
Director of Families Parks and Recreation (FPR)			
0004 After School All Stars	16	23	20
Recreation Division (REC)			
0028 Recreation After School All Stars	1	1	1
Children Affairs Division (CAD)			
0002 Children Affairs - Ounce of Prevention	1	-	-
Children, Youth, and Families (CYF)			
0003 My Brother's Keeper - ASAS Fund	-	-	1
0011 Youth Employment - ASAS Fund	-	-	2
<b>TOTAL -- AFTER SCHOOLS ALL STARS FUND</b>	<b>18</b>	<b>24</b>	<b>24</b>
<b>GRANTS FUND #1130</b>			
Children, Youth, and Families (CYF)			
0013 OCYT Contribution (BMP) Grant Support	-	-	19
0014 OCYT Contribution (DCF) Grant Support	-	-	3
Recreation Division (REC)			
0031 Recreation - 21st CCLC - Smith Center	-	-	1
<b>TOTAL -- GRANTS FUND</b>	<b>-</b>	<b>-</b>	<b>23</b>
<b>STREET TREE TRUST FUND #0003</b>			
Parks Division (PKS)			
0010 Street Tree Trust	-	-	1
<b>TOTAL -- STREET TREE TRUST FUND</b>	<b>-</b>	<b>-</b>	<b>1</b>
<b>TOTAL -- FAMILIES, PARKS AND RECREATION</b>	<b>276</b>	<b>289</b>	<b>318</b>



(1) Moved to new Children, Youth, and Families Division

(2) Operations and programming transferred to Mayor Carl T. Langford Neighborhood Center

# FIRE DEPARTMENT (as of July 17, 2023)



# FIRE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

Fund Business Unit Cost Center and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	%
					Change
<b>GENERAL FUND #0001</b>					
Fire Chief's Office (OFD)					
0001 Fire Administration	\$ 3,430,299	\$ 3,805,872	\$ 5,245,267	\$ 1,439,395	37.8%
0002 Fire Nondepartmental	680,260	1,953,500	2,681,896	728,396	37.3%
0003 Orlando Operations Center	204,742	275,000	302,957	27,957	10.2%
0004 Fire Off Duty <sup>1</sup>	(604,291)	(780,267)	-	780,267	(100.0%)
0005 Orlando Emergency Management <sup>4</sup>	-	-	347,306	347,306	N/A
Fire Administrative Services Bureau (OFA)					
0001 Fire Planning and Resource Management	1,464,713	1,411,057	1,759,741	348,684	24.7%
0002 Fire Logistics <sup>2</sup>	976,152	999,099	-	(999,099)	(100.0%)
0004 Fire Special Investigative Services <sup>1</sup>	1,118,075	1,071,224	-	(1,071,224)	(100.0%)
0005 OFD Fire Safety Management <sup>1</sup>	1,845,236	1,981,771	-	(1,981,771)	(100.0%)
0006 OFD Training	1,905,014	1,726,787	1,633,901	(92,886)	(5.4%)
0008 OFD Air Room	23,795	26,000	53,000	27,000	103.8%
0009 OFD Fire Supply <sup>2</sup>	646,775	644,390	-	(644,390)	(100.0%)
Fire Life Safety Bureau (OFL) <sup>1</sup>					
0001 Life Safety	-	-	1,960,978	1,960,978	N/A
0002 Arson and Bomb	-	-	1,120,332	1,120,332	N/A
0003 Special Events	-	-	720,164	720,164	N/A
0004 Fire Temporary / Seasonal	-	-	229,000	229,000	N/A
Fire Support Services Bureau (OFS)					
0002 Fire Supply <sup>2</sup>	-	-	760,011	760,011	N/A
0005 Fire Communications	2,551,510	3,168,492	3,193,911	25,419	0.8%
0006 City Emergency Management <sup>4</sup>	319,448	420,482	-	(420,482)	(100.0%)
0009 OFD EMS Transport	5,431,745	4,891,997	360,000	(4,531,997)	(92.6%)
0010 OFD Paramedic Transport <sup>3</sup>	2,344,768	2,948,043	231,866	(2,716,177)	(92.1%)
0011 EMS Administration and Accreditation	-	-	1,094,110	1,094,110	N/A
0012 OFD Logistics <sup>2</sup>	-	-	577,845	577,845	N/A
0013 EMS Supply	-	-	1,416,090	1,416,090	N/A
0014 OFD Health and Safety <sup>2</sup>	-	-	50,000	50,000	N/A
Fire Rescue Operations Bureau (OFR)					
0001 Fire Shifts	105,718,836	101,603,677	107,626,676	6,022,999	5.9%
0005 Fire Special Operations	435,077	458,662	556,678	98,016	21.4%
0008 Fire Wellness Center <sup>2</sup>	64,619	52,500	-	(52,500)	(100.0%)
0010 OFD Public Relations	297,972	318,499	339,352	20,853	6.5%
0012 Civilian Medic Units <sup>3</sup>	-	-	4,259,492	4,259,492	N/A
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 128,854,745</b>	<b>\$ 126,976,785</b>	<b>\$ 136,520,573</b>	<b>\$ 9,543,788</b>	<b>7.5%</b>
<b>911 EMERGENCY PHONE SYSTEM FUND #0008</b>					
Fire Support Services Bureau (OFS)					
0004 Fire 911 Emergency Phone System	\$ 104,424	\$ 90,000	\$ 100,000	\$ 10,000	11.1%
<b>TOTAL -- 911 EMERGENCY PHONE SYSTEM</b>	<b>\$ 104,424</b>	<b>\$ 90,000</b>	<b>\$ 100,000</b>	<b>\$ 10,000</b>	<b>11.1%</b>
<b>TOTAL -- FIRE DEPARTMENT OPERATING</b>	<b>\$ 128,959,169</b>	<b>\$ 127,066,785</b>	<b>\$ 136,620,573</b>	<b>\$ 9,553,788</b>	<b>7.5%</b>

(1) For 2022/23 a new Fire Life Safety Bureau was created; OFD Fire Life Safety Management, Fire Special Investigative Services, & Fire Off Duty were transferred under it.

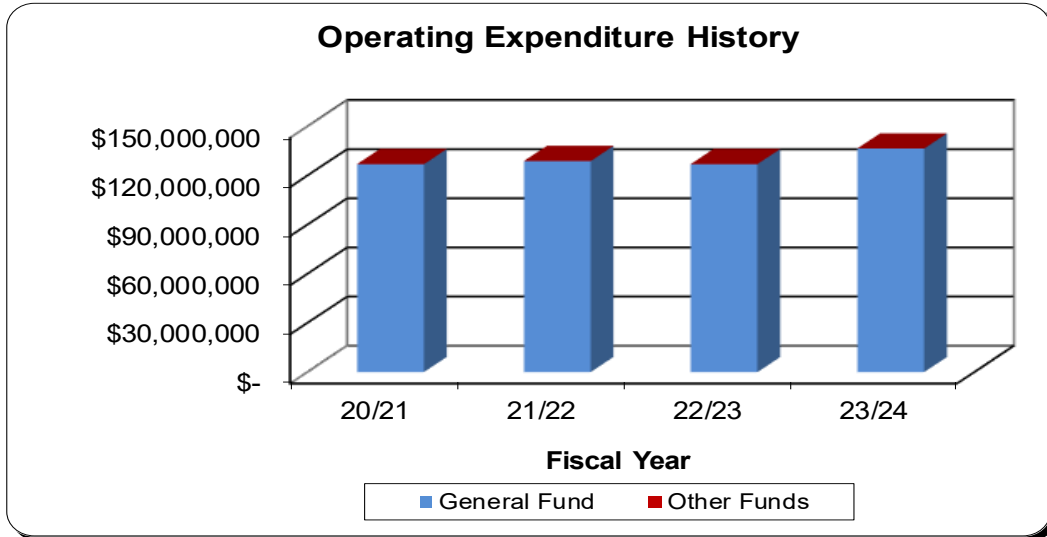
(2) Moved to Fire Support Services Bureau

(3) Moved to Fire Rescue Operations Bureau

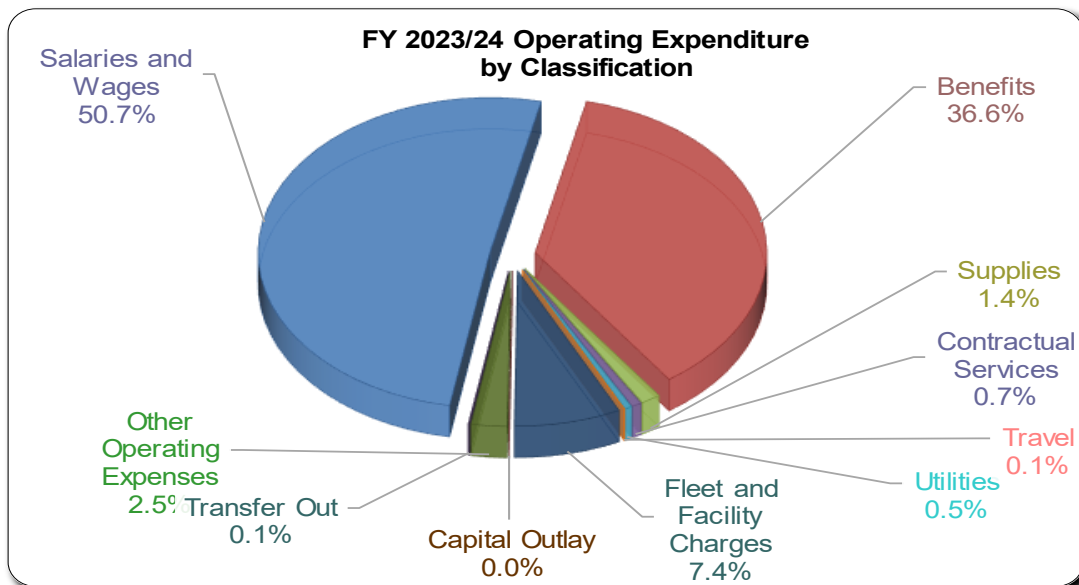
(4) Moved to Fire Chiefs Office

# FIRE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 65,538,625	\$ 64,438,407	\$ 69,316,895	\$ 4,878,488	7.6%
Benefits	47,245,331	46,989,137	49,999,360	3,010,223	6.4%
Supplies	1,984,244	1,694,025	1,856,100	162,075	9.6%
Contractual Services	1,589,811	1,081,700	1,064,972	(16,728)	(1.5%)
Utilities	731,112	648,000	675,297	27,297	4.2%
Travel	65,477	70,000	70,000	-	0.0%
Fleet and Facility Charges	10,300,725	9,515,592	10,140,984	625,392	6.6%
Capital Outlay	40,693	-	-	-	N/A
Other Operating Expenses	1,412,750	2,578,257	3,396,965	818,708	31.8%
Transfer Out	50,400	51,667	100,000	48,333	93.5%
<b>TOTAL -- FIRE DEPARTMENT OPERATING</b>	<b>\$ 128,959,169</b>	<b>\$ 127,066,785</b>	<b>\$ 136,620,573</b>	<b>\$ 9,553,788</b>	<b>7.5%</b>





## FIRE DEPARTMENT (as of July 17, 2023)

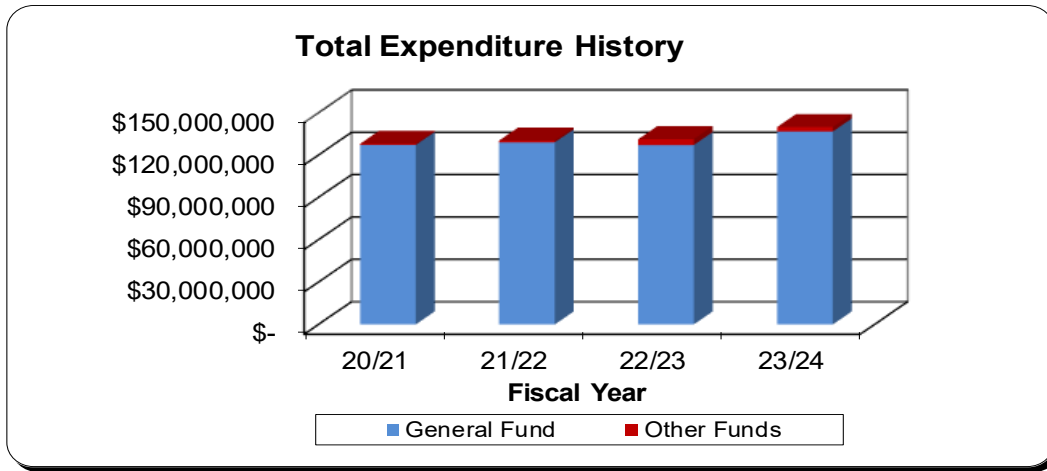
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### DEPARTMENT NON-OPERATING EXPENDITURES

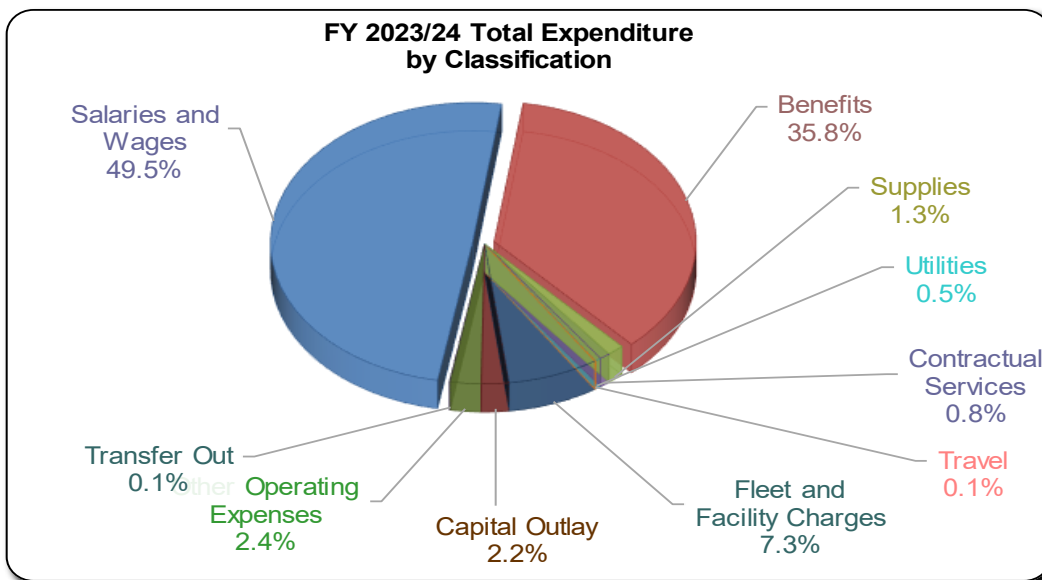
Fund Business Unit Project / Grant	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	%
					Change
<u>GRANTS FUND #1130</u>					
Projects and Grants	\$ 151,271	\$ -	\$ -	-	N/A
TOTAL -- GRANTS FUND	\$ 151,271	\$ -	\$ -	-	N/A
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects	\$ 1,141,731	\$ 4,100,000	\$ 3,100,000	\$ (1,000,000)	(24.4%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 1,141,731	\$ 4,100,000	\$ 3,100,000	\$ (1,000,000)	(24.4%)
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 16,836	\$ 51,667	\$ 100,000	\$ 48,333	93.5%
TOTAL -- OTHER FUNDS	\$ 16,836	\$ 51,667	\$ 100,000	\$ 48,333	93.5%
<b>TOTAL -- FIRE DEPARTMENT</b>	<b>\$ 130,269,006</b>	<b>\$ 131,218,452</b>	<b>\$ 139,820,573</b>	<b>\$ 8,602,121</b>	<b>6.6%</b>

# FIRE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



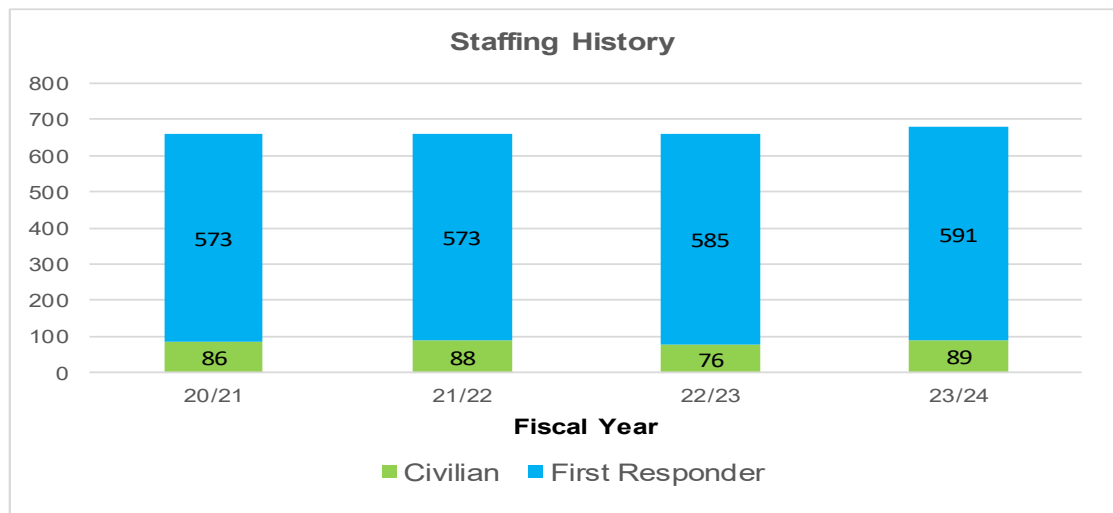
Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 65,538,625	\$ 64,438,407	\$ 69,316,895	\$ 4,878,488	7.6%
Benefits	47,245,331	46,989,137	49,999,360	3,010,223	6.4%
Supplies	2,309,871	1,694,025	1,856,100	162,075	9.6%
Contractual Services	1,601,086	1,133,367	1,164,972	31,605	2.8%
Utilities	731,112	648,000	675,297	27,297	4.2%
Travel	75,333	70,000	70,000	-	0.0%
Fleet and Facility Charges	10,301,008	9,515,592	10,140,984	625,392	6.6%
Capital Outlay	440,314	4,100,000	3,100,000	(1,000,000)	(24.4%)
Other Operating Expenses	1,425,926	2,578,257	3,396,965	818,708	31.8%
Transfer Out	600,400	51,667	100,000	48,333	93.5%
<b>TOTAL -- FIRE DEPARTMENT</b>	<b>\$ 130,269,006</b>	<b>\$ 131,218,452</b>	<b>\$ 139,820,573</b>	<b>\$ 8,602,121</b>	<b>6.6%</b>



# FIRE DEPARTMENT (as of July 17, 2023)

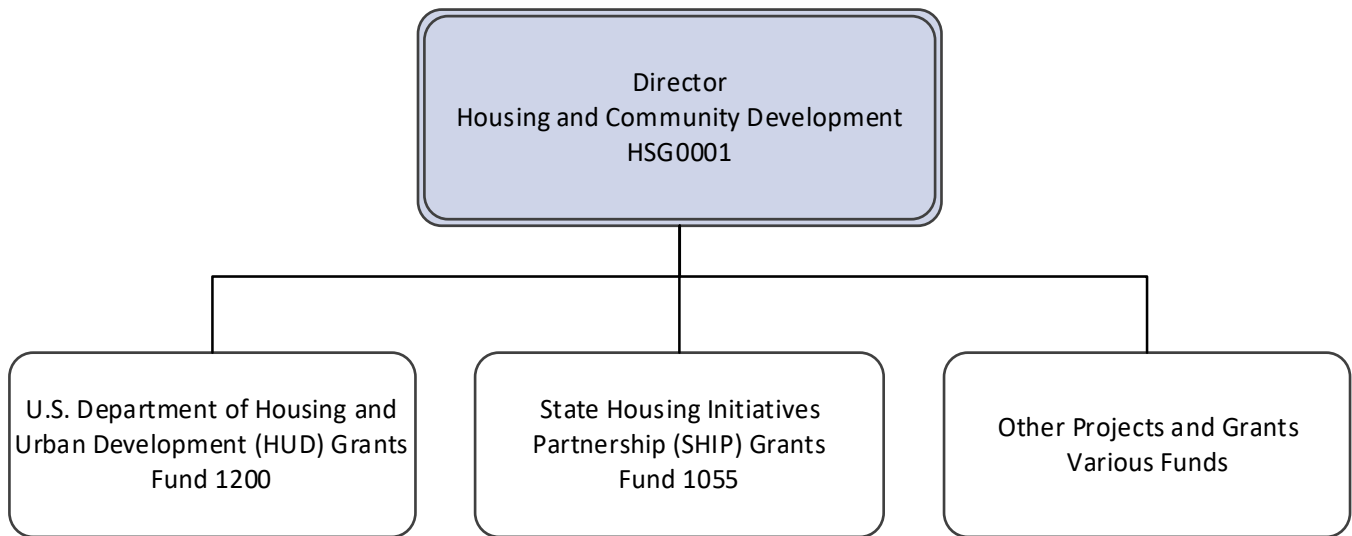
## DEPARTMENT STAFFING SUMMARY

	2021/22 Final Staffing	2022/23 Adopted Staffing	2023/24 Proposed Staffing
<b>GENERAL FUND #0001</b>			
Fire Chief's Office (OFD)			
0001 Fire Administration	19	19	27
0004 Fire Off Duty	1	1	-
0005 Orlando Emergency Management	-	-	2
Fire Administrative Services Bureau (OFA)			
0001 Fire Planning and Resource Management	6	6	6
0002 Staff and Line	4	4	-
0004 Fire Special Investigative Services	4	4	-
0005 OFD Fire Safety Management	14	14	-
0006 OFD Training	8	8	8
0009 OFD Fire Supply	1	1	-
Fire Life Safety Bureau (OFL)			
0001 Life Safety	-	-	13
0002 Arson and Bomb	-	-	4
0003 Special Events	-	-	1
Fire Support Services Bureau (OFS)			
0002 Fire Supply	-	-	1
0005 Fire Communications	36	36	36
0006 City Emergency Management	2	2	-
0009 OFD EMS	10	10	-
0010 OFD Paramedic Transport	40	40	-
0011 EMS Administration and Accreditation	-	-	7
0012 OFD Logistics	-	-	3
0013 EMS Supply	-	-	3
Fire Rescue Operations Bureau (OFR)			
0001 Fire Shifts	512	512	513
0005 Fire Special Operations	1	1	1
0010 OFD Public Relations	3	3	4
0012 Civilian Medic Units	-	-	51
<b>TOTAL -- GENERAL FUND</b>	<b>661</b>	<b>661</b>	<b>680</b>
<b>TOTAL -- FIRE DEPARTMENT</b>	<b>661</b>	<b>661</b>	<b>680</b>



# HOUSING AND COMMUNITY DEVELOPMENT (as of July 17, 2023)

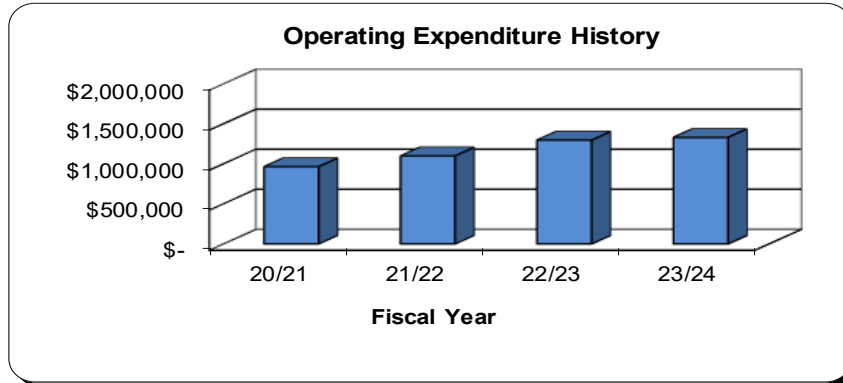
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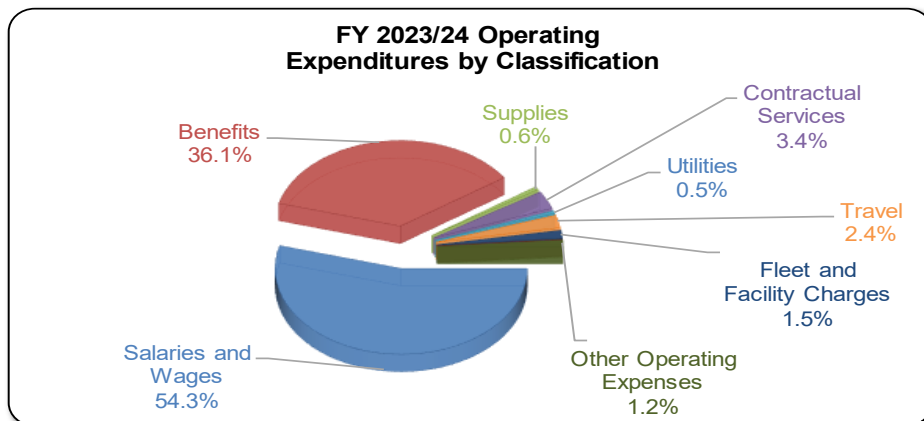
# HOUSING AND COMMUNITY DEVELOPMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center and Name	Expenditures	Budget	Budget	to Proposed	% Change
<b>GENERAL FUND #0001</b>					
Housing and Community Development Division (HSG)					
0001 Housing and Community Development	\$ 1,100,183	\$ 1,298,234	\$ 1,330,770	\$ 32,536	2.5%
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 1,100,183</b>	<b>\$ 1,298,234</b>	<b>\$ 1,330,770</b>	<b>\$ 32,536</b>	<b>2.5%</b>
<b>TOTAL - HOUSING DEPARTMENT OPERATING</b>	<b>\$ 1,100,183</b>	<b>\$ 1,298,234</b>	<b>\$ 1,330,770</b>	<b>\$ 32,536</b>	<b>2.5%</b>



Expenditure by Classification	2021/22	2022/23	2023/24	Change	
	Actual	Adopted	Proposed	Adopted	
	Expenditures	Budget	Budget	to Proposed	% Change
Salaries and Wages	\$ 547,680	\$ 714,124	\$ 722,627	\$ 8,503	1.2%
Benefits	427,798	456,157	480,121	23,964	5.3%
Supplies	9,511	10,500	8,000	(2,500)	(23.8%)
Contractual Services	33,705	46,490	44,890	(1,600)	(3.4%)
Utilities	2,193	2,640	6,427	3,787	143.4%
Travel	22,998	34,000	32,400	(1,600)	(4.7%)
Fleet and Facility Charges	18,361	18,323	20,305	1,982	10.8%
Capital Outlay	13,000	-	-	-	N/A
Other Operating Expenses	24,937	16,000	16,000	-	0.0%
Transfer Out	-	-	-	-	N/A
<b>TOTAL - HOUSING DEPARTMENT OPERATING</b>	<b>\$ 1,100,183</b>	<b>\$ 1,298,234</b>	<b>\$ 1,330,770</b>	<b>\$ 32,536</b>	<b>2.5%</b>



## HOUSING AND COMMUNITY DEVELOPMENT (as of July 17, 2023)

### DEPARTMENT NON-OPERATING EXPENDITURES

Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Grant and Name	Expenditures	Budget	Budget	to Proposed	% Change
<b>DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200</b>					
Community Development Block Grant (CDBG)					
CDBG FY19/20	\$ 106,981	\$ -	\$ -	-	N/A
CDBG FY19/20 - COVID Supplemental	3,232,218	-	-	-	N/A
CDBG FY21/22	1,452,701	-	-	-	N/A
CDBG FY22/23	-	2,350,149	-	(2,350,149)	(100.0%)
CDBG FY23/24	-	-	2,424,636	2,424,636	N/A
Emergency Shelter Grant (ESG)					
ESG FY19/20 - COVID Supplemental	42,337	-	-	-	N/A
ESG FY20/21	17,121	-	-	-	N/A
ESG FY20/21 - COVID Supplemental	1,282,483	-	-	-	N/A
ESG FY21/22	197,449	-	-	-	N/A
ESG FY22/23	-	202,592	-	(202,592)	(100.0%)
ESG FY23/24	-	-	206,553	206,553	N/A
HOME Investment Partnerships Program (HOME)					
HOME FY18/19	74,929	-	-	-	N/A
HOME FY19/20	495,073	-	-	-	N/A
HOME FY20/21	511,691	-	-	-	N/A
HOME FY21/22 - COVID Supplemental	25,802	-	-	-	N/A
HOME FY22/23	-	1,443,425	-	(1,443,425)	(100.0%)
HOME FY23/24	-	-	1,385,671	1,385,671	N/A
Housing Opportunities for People with Aids (HOPWA)					
HOPWA FY19/20	6,607	-	-	-	N/A
HOPWA FY20/21	809,941	-	-	-	N/A
HOPWA FY21/22	3,541,026	-	-	-	N/A
HOPWA FY22/23	-	4,948,742	-	(4,948,742)	(100.0%)
HOPWA FY23/24	-	-	5,544,737	5,544,737	N/A
Neighborhood Stabilization Program (NSP)					
NSP FY10/11	19,090	-	-	-	N/A
<b>TOTAL -- HOUSING AND URBAN DVLPMNT FUND</b>	<b>\$ 11,815,448</b>	<b>\$ 8,944,908</b>	<b>\$ 9,561,597</b>	<b>\$ 616,689</b>	<b>6.9%</b>

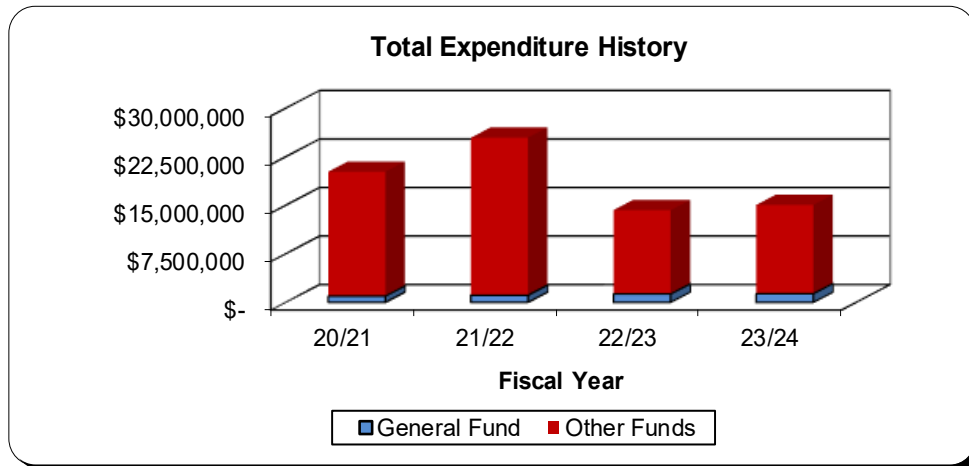
## HOUSING AND COMMUNITY DEVELOPMENT (as of July 17, 2023)

### DEPARTMENT NON-OPERATING EXPENDITURES (continued)

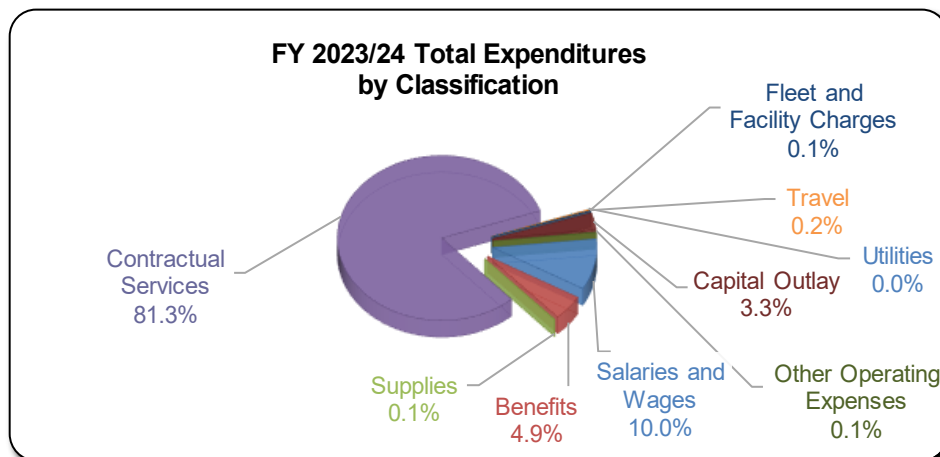
Fund Business Unit Grant and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUND #1055</b>					
State Housing Initiatives Partnership (SHIP)					
SHIP FY19/20	\$ 208,796	\$ -	\$ -	-	N/A
SHIP FY20/21	14,918	-	-	-	N/A
SHIP FY21/22	479,499	-	-	-	N/A
SHIP FY22/23	218,835	3,010,187	-	(3,010,187)	(100.0%)
SHIP FY23/24	-	-	3,681,894	3,681,894	N/A
<b>TOTAL -- SHIP FUNDS</b>	<b>\$ 922,048</b>	<b>\$ 3,010,187</b>	<b>\$ 3,681,894</b>	<b>\$ 671,707</b>	<b>22.3%</b>
<b>EMERGENCY RENTAL ASSISTANCE PROGRAM FUND #1133</b>					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 9,856,797	\$ -	\$ -	-	N/A
<b>TOTAL -- ERAP FUND</b>	<b>\$ 9,856,797</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>N/A</b>
<b>CAPITAL IMPROVEMENTS FUND #3001</b>					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ -	\$ 1,000,000	\$ 500,000	\$ (500,000)	(50.0%)
<b>TOTAL -- CAPITAL IMPROVEMENTS FUND</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 500,000</b>	<b>\$ (500,000)</b>	<b>(50.0%)</b>
<b>OTHER FUNDS</b>					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 1,777,456	\$ -	\$ -	-	N/A
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 1,777,456</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>N/A</b>
<b>TOTAL -- HOUSING DEPARTMENT</b>	<b>\$ 25,471,932</b>	<b>\$ 14,253,329</b>	<b>\$ 15,074,261</b>	<b>\$ 820,932</b>	<b>5.8%</b>

# HOUSING AND COMMUNITY DEVELOPMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change to Proposed	% Change
Salaries and Wages	\$ 1,354,707	\$ 1,428,027	\$ 1,500,675	\$ 72,648	5.1%
Benefits	681,393	683,771	731,142	47,371	6.9%
Supplies	57,312	10,500	8,000	(2,500)	(23.8%)
Contractual Services	21,779,025	11,057,015	12,255,578	1,198,563	10.8%
Utilities	2,193	2,640	6,427	3,787	143.4%
Travel	29,184	34,000	32,400	(1,600)	(4.7%)
Fleet and Facility Charges	18,361	18,323	20,305	1,982	10.8%
Capital Outlay	1,520,519	1,000,000	500,000	(500,000)	(50.0%)
Other Operating Expenses	29,239	19,053	19,734	681	3.6%
<b>TOTAL - HOUSING DEPARTMENT</b>	<b>\$ 25,471,932</b>	<b>\$ 14,253,329</b>	<b>\$ 15,074,261</b>	<b>\$ 820,932</b>	<b>5.8%</b>

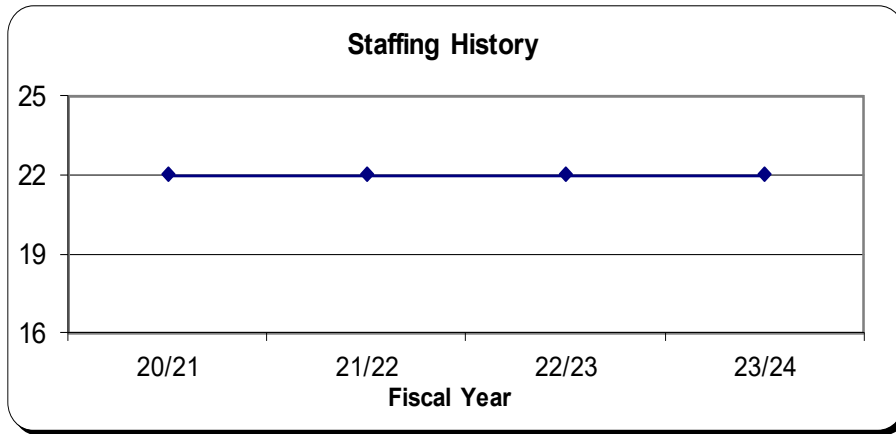




# HOUSING AND COMMUNITY DEVELOPMENT (as of July 17, 2023)

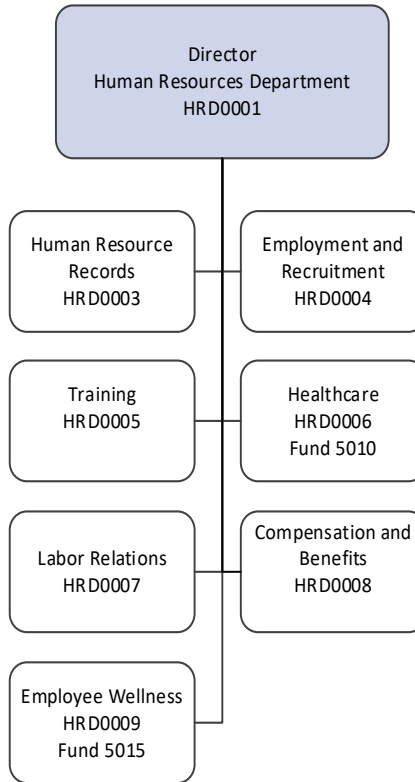
## DEPARTMENT STAFFING SUMMARY

Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center and Name	Staffing	Staffing	Staffing
<u>DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200</u>			
Housing and Community Development Division (HSG)			
0002 Housing Grants	22	22	22
TOTAL -- DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND	22	22	22
TOTAL -- HOUSING DEPARTMENT	22	22	22



# HUMAN RESOURCES (as of July 17, 2023)

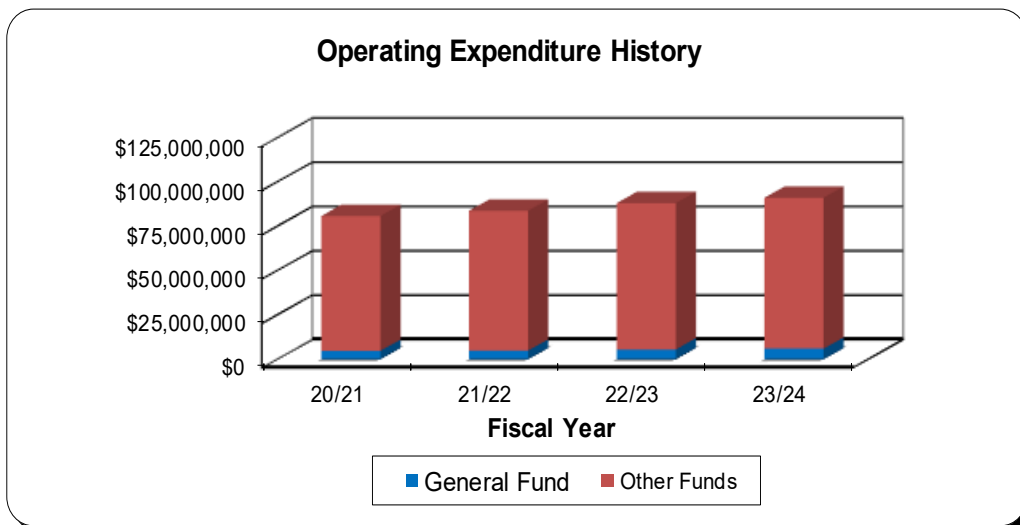
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# HUMAN RESOURCES (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

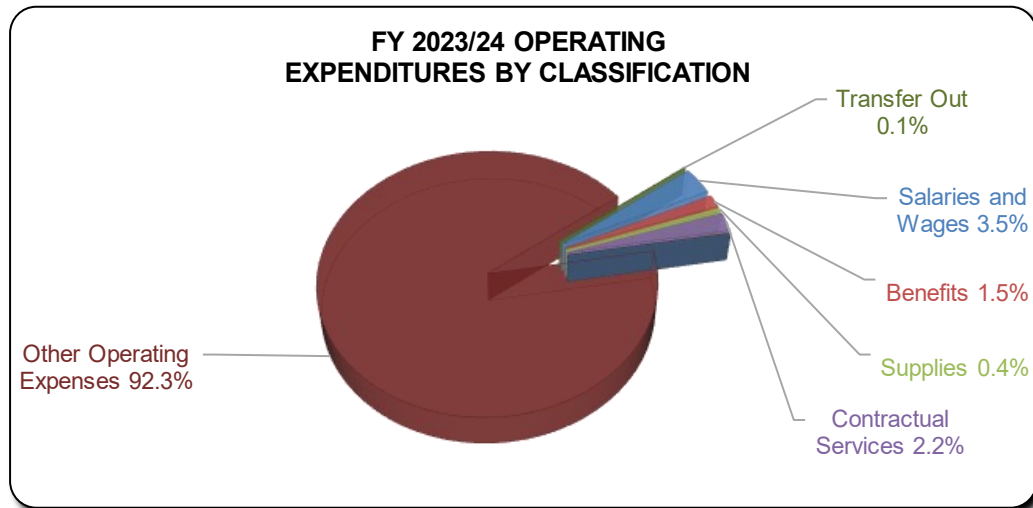
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<b>GENERAL FUND #0001</b>					
Human Resources Division (HRD)					
0001 Human Resources	\$ 818,119	\$ 940,653	\$ 860,195	\$ (80,458)	(8.6%)
0002 Human Resources Nondepartmental	592,413	912,109	1,049,502	137,393	15.1%
0003 Human Resource Records	343,798	374,319	357,883	(16,436)	(4.4%)
0004 Employment and Recruitment	988,487	983,408	1,127,866	144,458	14.7%
0005 Human Resources Training	500,111	655,057	659,932	4,875	0.7%
0007 Labor Relations	434,146	589,721	629,030	39,309	6.7%
0008 Compensation and Benefits	1,141,814	1,045,093	1,329,462	284,369	27.2%
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 4,818,888</b>	<b>\$ 5,500,360</b>	<b>\$ 6,013,870</b>	<b>\$ 513,510</b>	<b>9.3%</b>
<b>HEALTH CARE FUND #5010</b>					
Human Resources Division (HRD)					
0006 Healthcare	\$ 78,802,391	\$ 82,472,305	\$ 84,888,329	\$ 2,416,024	2.9%
<b>TOTAL -- HEALTH CARE FUND</b>	<b>\$ 78,802,391</b>	<b>\$ 82,472,305</b>	<b>\$ 84,888,329</b>	<b>\$ 2,416,024</b>	<b>2.9%</b>
<b>RISK MANAGEMENT FUND #5015</b>					
Human Resources Division (HRD)					
0009 Wellness	\$ 163,659	\$ 147,759	\$ 151,457	\$ 3,698	2.5%
<b>TOTAL -- RISK MANAGEMENT FUND</b>	<b>\$ 163,659</b>	<b>\$ 147,759</b>	<b>\$ 151,457</b>	<b>\$ 3,698</b>	<b>2.5%</b>
<b>TOTAL -- HUMAN RESOURCES OPERATING</b>	<b>\$ 83,784,938</b>	<b>\$ 88,120,424</b>	<b>\$ 91,053,656</b>	<b>\$ 2,933,232</b>	<b>3.3%</b>



# HUMAN RESOURCES (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 2,650,510	\$ 2,770,024	\$ 3,029,186	\$ 259,162	9.4%
Benefits	1,209,633	1,252,213	1,370,131	117,918	9.4%
Supplies	265,144	349,420	354,420	5,000	1.4%
Contractual Services	1,334,015	1,911,468	2,039,732	128,264	6.7%
Utilities	2,152	4,025	4,025	-	0.0%
Travel	14,837	38,125	38,125	-	0.0%
Capital Outlay	-	2,500	2,500	-	0.0%
Other Operating Expenses	78,178,898	81,662,899	84,085,787	2,422,888	3.0%
Transfer Out	129,750	129,750	129,750	-	0.0%
<b>TOTAL -- HUMAN RESOURCES OPERATING</b>	<b>\$ 83,784,938</b>	<b>\$ 88,120,424</b>	<b>\$ 91,053,656</b>	<b>\$ 2,933,232</b>	<b>3.3%</b>

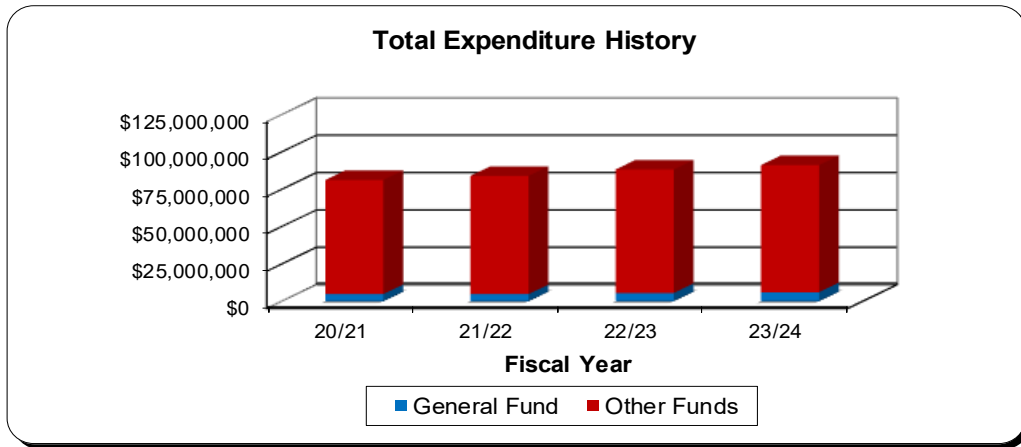


## DEPARTMENT NON-OPERATING EXPENDITURES

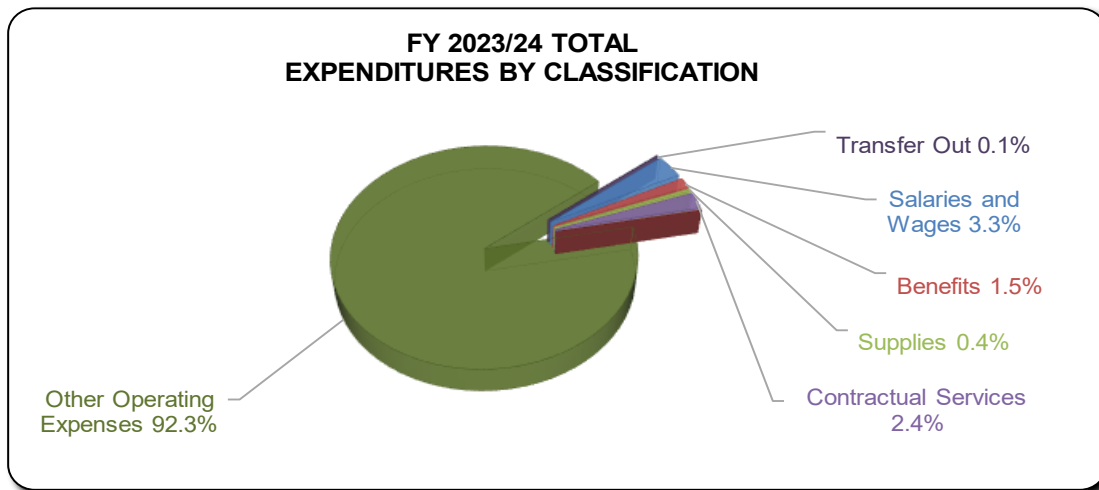
Fund	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Business Unit					
Cost Center Number and Name					
<b>OTHER FUNDS</b>					
Projects and Grants	\$ 160,770	\$ 129,750	\$ 129,750	\$ -	0.0%
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 160,770</b>	<b>\$ 129,750</b>	<b>\$ 129,750</b>	<b>\$ -</b>	<b>0.0%</b>
<b>TOTAL -- PROJECTS AND GRANTS</b>	<b>\$ 160,770</b>	<b>\$ 129,750</b>	<b>\$ 129,750</b>	<b>\$ -</b>	<b>0.0%</b>
<b>TOTAL -- HUMAN RESOURCES</b>	<b>\$ 83,945,708</b>	<b>\$ 88,250,174</b>	<b>\$ 91,183,406</b>	<b>\$ 2,933,232</b>	<b>3.3%</b>

# HUMAN RESOURCES (as of July 17, 2023)

## DEPARTMENT NON-OPERATING EXPENDITURES (continued)



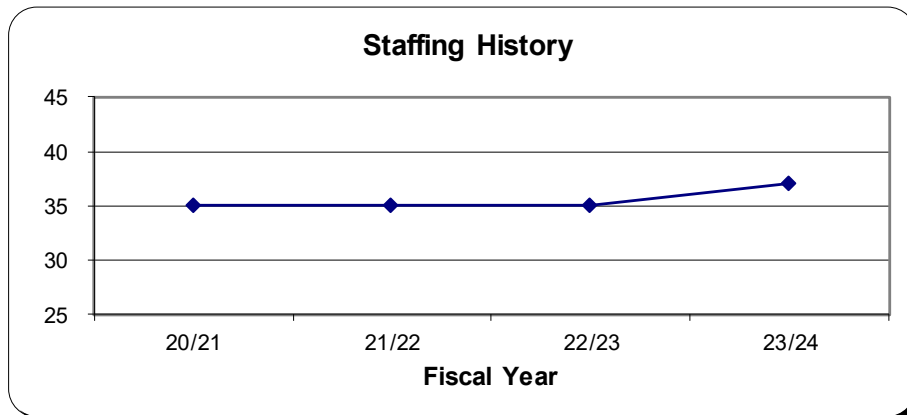
Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 2,650,510	\$ 2,770,024	\$ 3,029,186	\$ 259,162	9.4%
Benefits	1,209,633	1,252,213	1,370,131	117,918	9.4%
Supplies	273,655	349,420	354,420	5,000	1.4%
Contractual Services	1,469,844	2,041,218	2,169,482	128,264	6.3%
Utilities	2,152	4,025	4,025	-	0.0%
Travel	14,837	38,125	38,125	-	0.0%
Fleet and Facility Charges	1,713	-	-	-	N/A
Capital Outlay	3,990	2,500	2,500	-	0.0%
Other Operating Expenses	78,189,625	81,662,899	84,085,787	2,422,888	3.0%
Transfer Out	129,750	129,750	129,750	-	0.0%
<b>TOTAL -- HUMAN RESOURCES</b>	<b>\$ 83,945,708</b>	<b>\$ 88,250,174</b>	<b>\$ 91,183,406</b>	<b>\$ 2,933,232</b>	<b>3.3%</b>



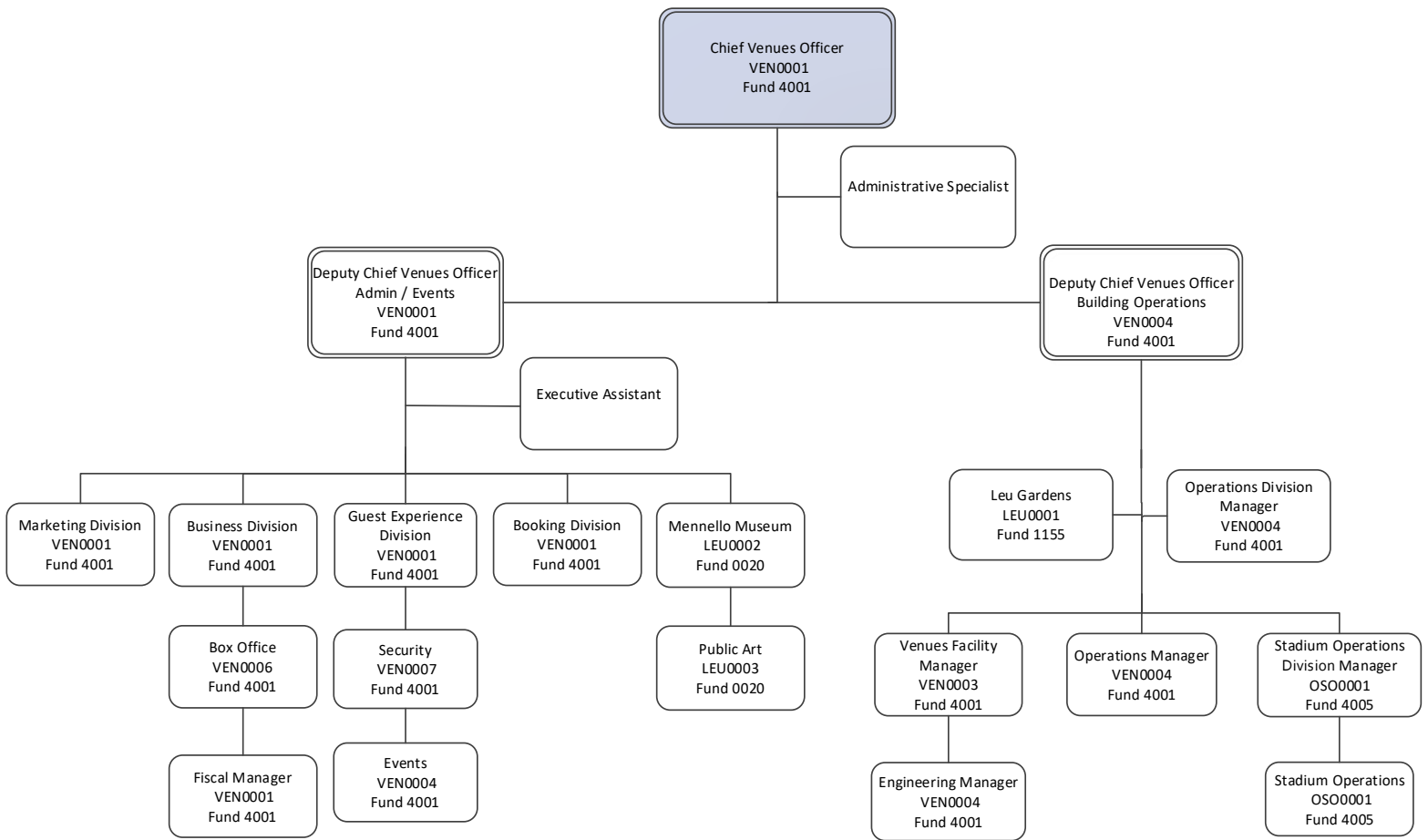
# HUMAN RESOURCES (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY

	2021/22 Final Staffing	2022/23 Adopted Staffing	2023/24 Proposed Staffing
<u>GENERAL FUND #0001</u>			
Human Resources Division (HRD)			
0001 Human Resources	6	6	6
0003 Human Resource Records	4	4	4
0004 Employment and Recruitment	8	8	9
0005 Human Resources Training	2	2	2
0007 Labor Relations	4	4	4
0008 Compensation and Benefits	9	9	10
TOTAL -- GENERAL FUND	33	33	35
<u>HEALTH CARE FUND #5010</u>			
Human Resources Division (HRD)			
0006 Healthcare	1	1	1
TOTAL -- HEALTH CARE FUND	1	1	1
<u>RISK MANAGEMENT FUND #5015</u>			
Human Resources Division (HRD)			
0009 Wellness	1	1	1
TOTAL -- RISK MANAGEMENT FUND	1	1	1
TOTAL -- HUMAN RESOURCES	35	35	37



# ORLANDO VENUES DEPARTMENT (as of July 17, 2023)



# ORLANDO VENUES DEPARTMENT (as of July 17, 2023)

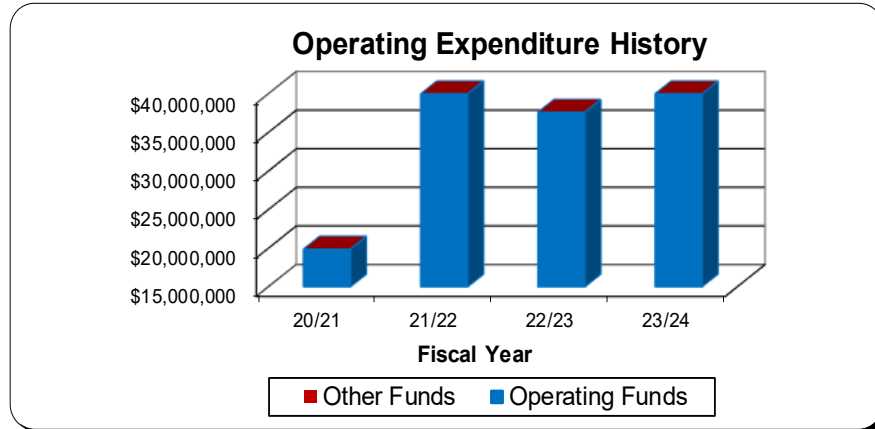
## DEPARTMENT OPERATING EXPENDITURES

Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>ORLANDO VENUES FUND #4001</b>					
Orlando Venues Division (VEN)					
0001 Venues Operations	\$ -	\$ 212,700	\$ (9,828)	\$ (222,528)	(104.6%)
0002 Orlando Venues Nondepartmental	2,679,480	2,280,420	2,545,707	265,287	11.6%
0003 Venues Operational Resources	-	(8,508)	89,379	97,887	(1150.5%)
0004 Amway Center	21,516,024	22,709,616	25,175,620	2,466,004	10.9%
0006 Venues Box Office	247,770	112,362	258,290	145,928	129.9%
0007 Venues Security Services	-	(15,008)	(4,536)	10,472	(69.8%)
<b>TOTAL -- ORLANDO VENUES FUND</b>	<b>\$ 24,443,275</b>	<b>\$ 25,291,582</b>	<b>\$ 28,054,632</b>	<b>\$ 2,763,050</b>	<b>10.9%</b>
<b>ORLANDO STADIUM OPERATIONS FUND #4005</b>					
Orlando Stadium Operations Division (OSO)					
0001 Camping World Stadium	\$ 15,857,881	\$ 6,502,104	\$ 7,164,806	\$ 662,702	10.2%
0002 Camping World Stadium Nondepartmental	279,390	311,516	330,333	18,817	6.0%
0003 Conference Center	6,511	40,000	25,000	(15,000)	(37.5%)
0004 Varsity Club	375	-	-	-	N/A
0005 Tinker Field	790,918	1,095,042	1,144,513	49,471	4.5%
<b>TOTAL -- ORLANDO STADIUM OPERATIONS FUND</b>	<b>\$ 16,935,076</b>	<b>\$ 7,948,662</b>	<b>\$ 8,664,652</b>	<b>\$ 715,990</b>	<b>9.0%</b>
<b>H.P. LEU GARDENS TRUST FUND #1155</b>					
Gardens, Galleries & Museums Division (LEU)					
0001 Harry P. Leu Gardens	\$ 3,795,067	\$ 3,423,075	\$ 4,235,404	\$ 812,329	23.7%
0003 Public Art	68,300	68,300	68,300	-	0.0%
0004 Leu Gift Shop	97,532	178,000	-	(178,000)	(100.0%)
<b>TOTAL -- H.P. LEU GARDENS TRUST FUND</b>	<b>\$ 3,960,899</b>	<b>\$ 3,669,375</b>	<b>\$ 4,303,704</b>	<b>\$ 634,329</b>	<b>17.3%</b>
<b>MENNELLO MUSEUM FUND #0020</b>					
Gardens, Galleries & Museums Division (LEU)					
0002 Mennello Museum - American Art	\$ 664,497	\$ 709,076	\$ 747,483	\$ 38,407	5.4%
<b>TOTAL -- MENNELLO MUSEUM FUND</b>	<b>\$ 664,497</b>	<b>\$ 709,076</b>	<b>\$ 747,483</b>	<b>\$ 38,407</b>	<b>5.4%</b>
<b>TOTAL -- ORLANDO VENUES OPERATING</b>	<b>\$ 46,003,746</b>	<b>\$ 37,618,695</b>	<b>\$ 41,770,471</b>	<b>\$ 4,151,776</b>	<b>11.0%</b>

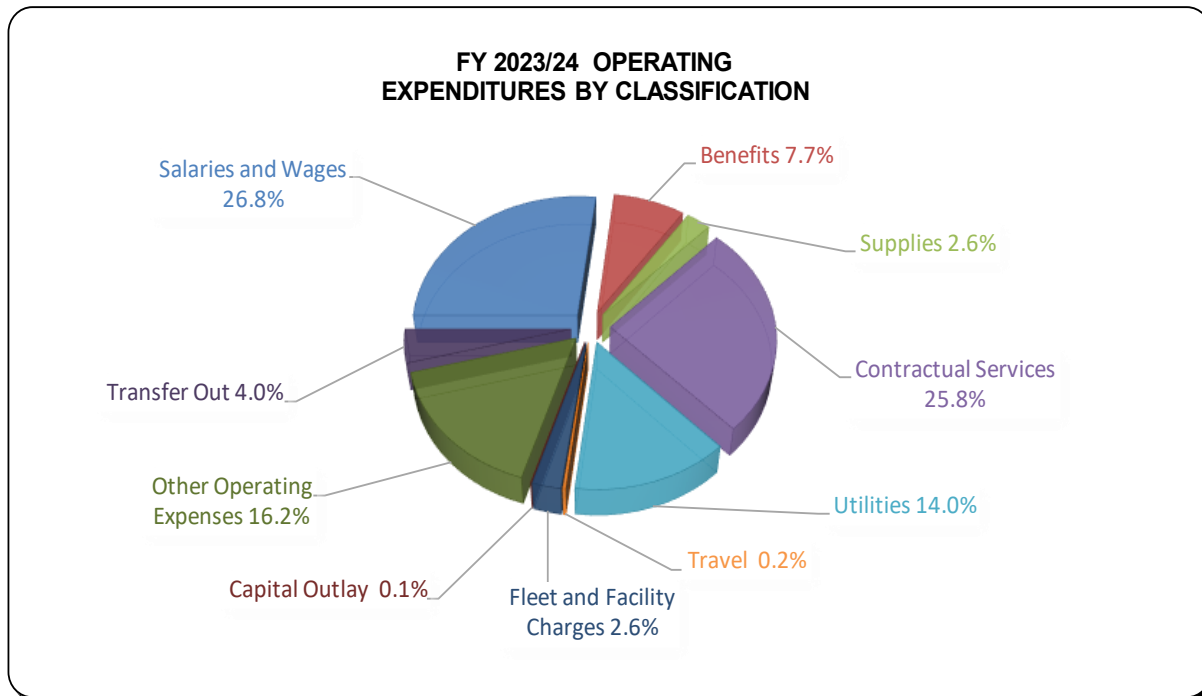


# ORLANDO VENUES DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 9,434,379	\$ 9,582,572	\$ 11,213,148	\$ 1,630,576	17.0%
Benefits	2,911,835	2,972,460	3,200,886	228,426	7.7%
Supplies	1,245,217	1,027,804	1,100,980	73,176	7.1%
Contractual Services	17,118,261	9,859,597	10,769,671	910,074	9.2%
Utilities	3,128,472	5,394,303	5,859,205	464,902	8.6%
Travel	23,263	85,500	86,900	1,400	1.6%
Fleet and Facility Charges	680,069	564,366	1,069,620	505,254	89.5%
Capital Outlay	18,680	-	-	-	N/A
Other Operating Expenses	9,511,684	6,432,427	6,770,666	338,239	5.3%
Transfer Out	1,931,886	1,699,666	1,699,395	(271)	(0.0%)
<b>TOTAL -- ORLANDO VENUES OPERATING</b>	<b>\$ 46,003,746</b>	<b>\$ 37,618,695</b>	<b>\$ 41,770,471</b>	<b>\$ 4,151,776</b>	<b>11.0%</b>



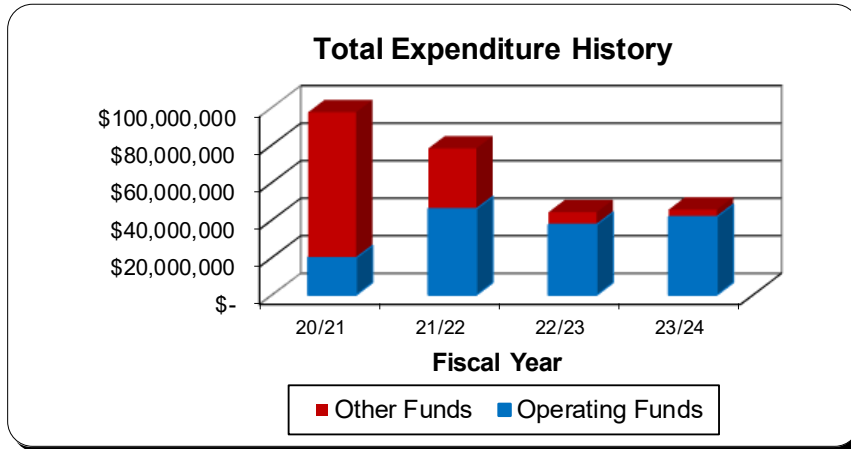
# ORLANDO VENUES DEPARTMENT (as of July 17, 2023)

## DEPARTMENT NON-OPERATING EXPENDITURES

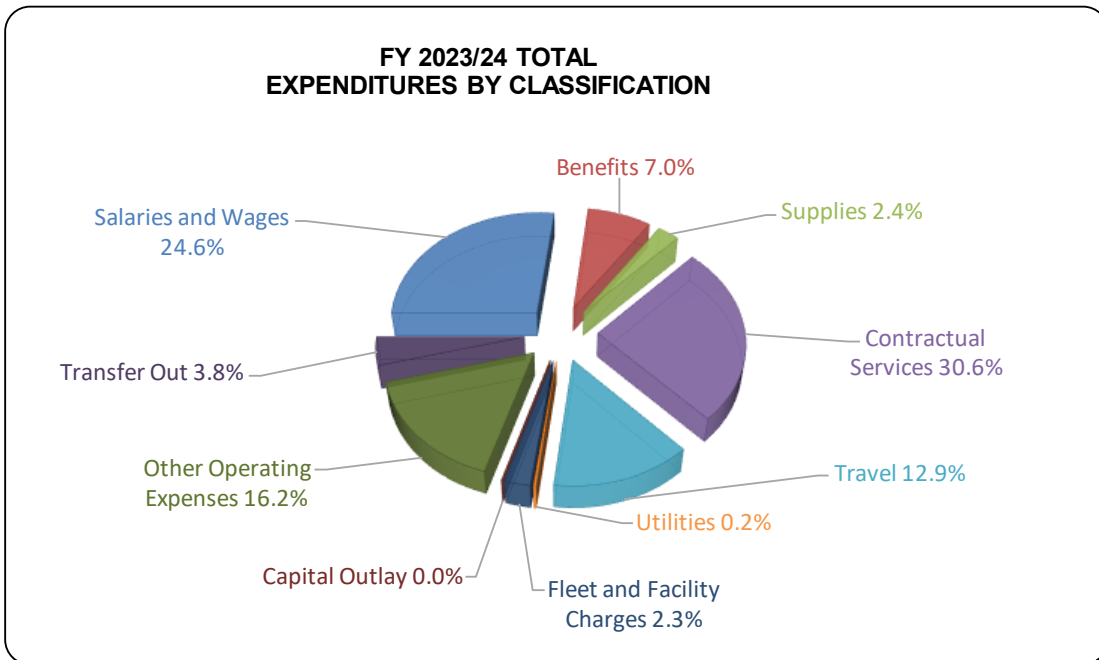
Fund Business Unit	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects and Grants	\$ 625,176	\$ 184,000	\$ 25,000	\$ (159,000)	(86.4%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 625,176	\$ 184,000	\$ 25,000	\$ (159,000)	(86.4%)
<u>AMWAY CENTER CONSTRUCTION AND DEBT FUNDS #4022-4030</u>					
Events Center Construction Division (EVC)					
0003 Events Center Construction - Other	\$ 192,087	\$ 599,666	\$ 599,395	\$ (271)	(0.0%)
0005 Nondepartmental Events Center CP	816,799	1,818,750	-	(1,818,750)	(100.0%)
Projects and Grants	351,284	-	-	-	N/A
TOTAL -- AMWAY CENTER CONST AND DEBT FUNDS	\$ 1,360,170	\$ 2,418,416	\$ 599,395	\$ (1,819,021)	(75.2%)
<u>AMWAY CENTER RENEWAL AND REPLACEMENT FUND #4002</u>					
Projects and Grants	\$ 703,035	\$ 1,000,000	\$ 1,000,000	\$ -	0.0%
TOTAL -- AMWAY CENTER RENEWAL AND REPLACEMENT FUND	\$ 703,035	\$ 1,000,000	\$ 1,000,000	\$ -	0.0%
<u>PAC CONSTRUCTION AND DEBT FUNDS #4052-4065</u>					
PAC Division (PAC)					
0009 PAC CP Debt Construction	\$ 264,264	\$ 566,550	\$ -	\$ (566,550)	(100.0%)
Projects and Grants	7,049,953	-	-	-	N/A
TOTAL -- PAC CONSTRUCTION AND DEBT FUNDS	\$ 7,314,217	\$ 566,550	\$ -	\$ (566,550)	(100.0%)
<u>CITRUS BOWL CONSTRUCTION AND DEBT FUNDS #4077, 4079-4083</u>					
Construction Citrus Bowl Division (CBR)					
0001 Citrus Bowl CP Debt Construction	\$ 146,790	\$ 314,700	\$ -	\$ (314,700)	(100.0%)
0004 CRA Citrus Bowl Construction	16,491,598	-	-	-	N/A
Projects and Grants	472,561	-	-	-	N/A
TOTAL -- CITRUS BOWL CONST AND DEBT FUNDS	\$ 17,110,949	\$ 314,700	\$ -	\$ (314,700)	(100.0%)
<u>DESIGNATED REVENUE FUND #0005 F</u>					
Projects and Grants	\$ 614,937	\$ 1,957,160	\$ 2,034,415	\$ 77,255	3.9%
TOTAL -- DESIGNATED REVENUE FUND	\$ 614,937	\$ 1,957,160	\$ 2,034,415	\$ 77,255	3.9%
<u>OTHER PROJECT AND GRANTS FUNDS #1130,1155,4001,4005,4006</u>					
Projects and Grants Funds	\$ 4,417,938	\$ 100,000	\$ 100,000	\$ -	0.0%
TOTAL -- OTHER PROJECT AND GRANTS FUNDS	\$ 4,417,938	\$ 100,000	\$ 100,000	\$ -	0.0%
TOTAL -- VENUES OTHER FUNDS	\$ 32,146,421	\$ 6,540,826	\$ 3,758,810	\$ (2,782,016)	(42.5%)
TOTAL -- ORLANDO VENUES	\$ 78,150,167	\$ 44,159,521	\$ 45,529,281	\$ 1,369,760	3.1%

# ORLANDO VENUES DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



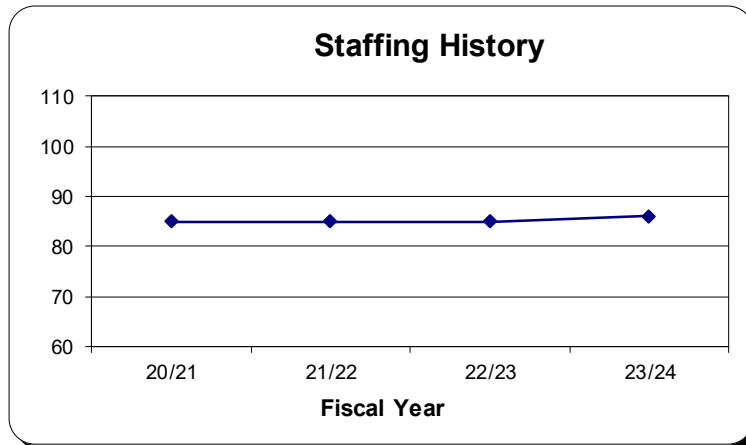
Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 9,434,379	\$ 9,582,572	\$ 11,213,148	\$ 1,630,576	17.0%
Benefits	2,911,835	2,972,460	3,200,886	228,426	7.7%
Supplies	1,458,971	1,027,804	1,100,980	73,176	7.1%
Contractual Services	19,170,180	12,916,757	13,929,086	1,012,329	7.8%
Utilities	5,500,807	5,394,303	5,859,205	464,902	8.6%
Travel	23,263	85,500	86,900	1,400	1.6%
Fleet and Facility Charges	926,936	564,366	1,069,620	505,254	89.5%
Capital Outlay	25,317,369	184,000	-	(184,000)	100.0%
Other Operating Expenses	11,474,540	9,732,093	7,370,061	(2,362,032)	(24.3%)
Transfer Out	1,931,886	1,699,666	1,699,395	(271)	(0.0%)
<b>TOTAL -- ORLANDO VENUES</b>	<b>\$78,150,167</b>	<b>\$44,159,521</b>	<b>\$45,529,281</b>	<b>\$ 1,369,760</b>	<b>3.1%</b>



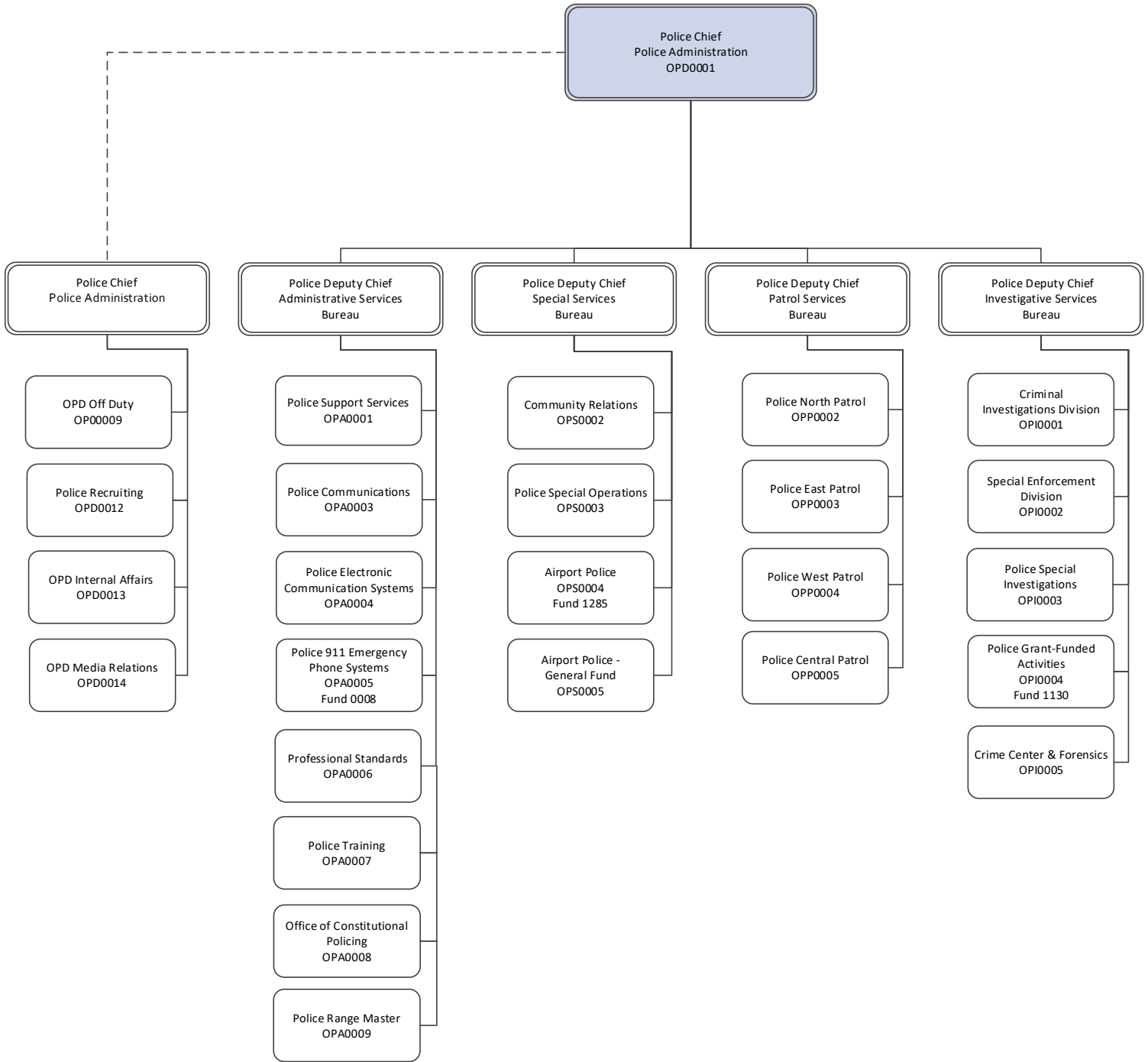
# ORLANDO VENUES DEPARTMENT (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY

	2021/22 Final Staffing	2022/23 Adopted Staffing	2023/24 Proposed Staffing
<u>ORLANDO VENUES FUND #4001</u>			
Orlando Venues Division (VEN)			
0001 Venues Operations	18	18	18
0003 Venues Operational Resources	5	5	6
0004 Amway Center	17	17	17
0006 Venues Box Office	2	2	2
0007 Venues Security Services	12	12	12
<b>TOTAL -- ORLANDO VENUES FUND</b>	<b>54</b>	<b>54</b>	<b>55</b>
<u>ORLANDO STADIUM OPERATIONS FUND #4005</u>			
Orlando Stadium Operations Division (OSO)			
0001 Camping World Stadium	7	7	7
<b>TOTAL - ORLANDO STADIUM OPERATIONS FUND</b>	<b>7</b>	<b>7</b>	<b>7</b>
<u>H.P. LEU GARDENS TRUST FUND #1155</u>			
Gardens, Galleries & Museums Division (LEU)			
0001 Harry P. Leu Gardens	20	20	20
<b>TOTAL -- H.P. LEU GARDENS TRUST FUND</b>	<b>20</b>	<b>20</b>	<b>20</b>
<u>MENNELLO MUSEUM FUND #0020</u>			
Gardens, Galleries & Museums Division (LEU)			
0002 Mennello Museum - American Art	4	4	4
<b>TOTAL -- MENNELLO MUSEUM FUND</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>TOTAL -- ORLANDO VENUES</b>	<b>85</b>	<b>85</b>	<b>86</b>



# POLICE DEPARTMENT (as of July 17, 2023)



# POLICE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

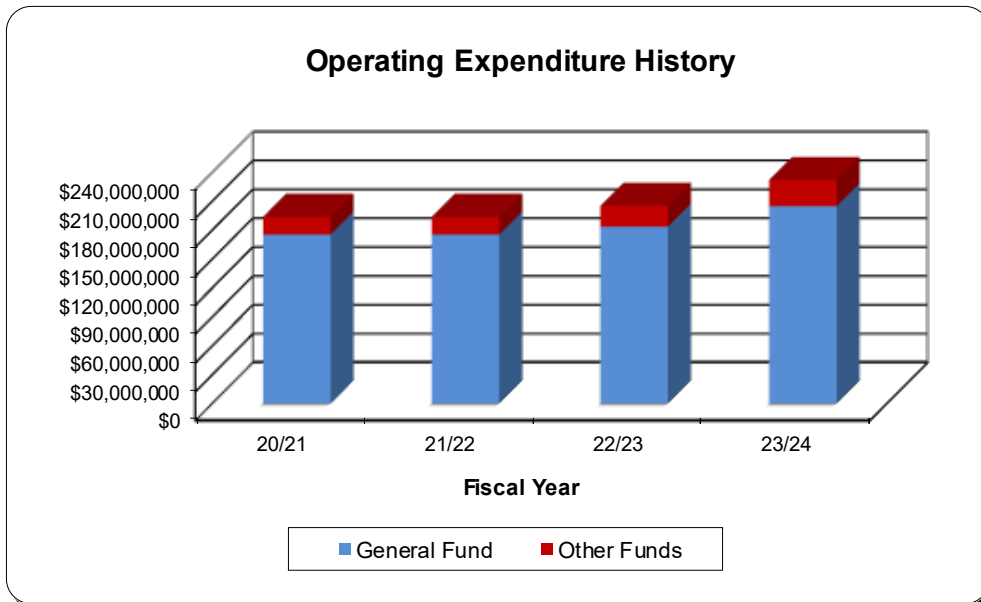
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>GENERAL FUND #0001</b>					
Police Administration (OPD)					
0001 Police Administration	\$ 3,917,711	\$ 2,216,967	\$ 5,444,228	\$ 3,227,261	145.6%
0002 Police Nondepartmental	2,573,673	6,264,435	8,262,315	1,997,880	31.9%
0003 Primrose Building Operations	59,684	154,680	154,680	-	0.0%
0009 OPD Off Duty	16,451,687	15,147,500	15,673,182	525,682	3.5%
0010 OPD - MOU Overtime	349,408	-	-	-	N/A
0012 Police Recruiting <sup>1</sup>	-	-	1,653,365	1,653,365	N/A
0013 OPD Internal Affairs	-	-	1,180,751	1,180,751	N/A
0014 OPD Media Relations	-	-	447,433	447,433	N/A
Police Administrative Services Bureau (OPA)					
0001 Police Support Services	3,849,691	4,301,226	4,357,833	56,607	1.3%
0002 Police Recruiting <sup>1</sup>	1,490,075	1,530,169	-	(1,530,169)	(100.0%)
0003 Police Communications	8,071,326	9,920,131	10,670,596	750,465	7.6%
0004 Police Electronic Communication Systems	248,323	351,512	343,390	(8,122)	(2.3%)
0006 Professional Standards Division	3,205,862	2,870,570	2,268,365	(602,205)	(21.0%)
0007 Police Officer Training	5,988,533	4,147,201	2,878,379	(1,268,822)	(30.6%)
0008 Office of Constitutional Policing	-	-	1,668,720	1,668,720	N/A
0009 Police Range Master	-	-	1,463,102	1,463,102	N/A
Police Investigative Services Bureau (OPI)					
0001 Criminal Investigations Division	14,378,396	14,921,360	13,585,650	(1,335,710)	(9.0%)
0002 Special Enforcement Division	5,720,990	5,794,441	9,132,992	3,338,551	57.6%
0003 Police Special Investigations	2,552,016	2,392,366	2,473,765	81,399	3.4%
0004 Police Grant-funded Activities	1,559,293	1,042,043	75,331	(966,712)	(92.8%)
0005 Crime Center & Forensics Division	6,379,685	7,192,794	7,268,227	75,433	1.0%
Police Special Services Bureau (OPS)					
0002 Community Relations Division	16,396,498	17,326,772	17,789,197	462,425	2.7%
0003 Police Special Operations	8,511,897	9,022,101	8,889,207	(132,894)	(1.5%)
0005 Airport Police-General Fund	2,345,236	3,003,362	2,461,510	(541,852)	(18.0%)
0006 FY20 COPS Grant Clearing	622,670	911,984	1,284,956	372,972	40.9%
Police Patrol Services Bureau (OPP)					
0002 Police North Patrol	17,850,963	18,922,439	18,670,743	(251,696)	(1.3%)
0003 Police East Patrol	19,989,822	20,995,364	21,251,628	256,264	1.2%
0004 Police West Patrol	19,925,457	22,088,790	21,216,224	(872,566)	(4.0%)
0005 Police Central Patrol	12,856,126	12,972,074	23,996,232	11,024,158	85.0%
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 175,295,020</b>	<b>\$ 183,490,281</b>	<b>\$ 204,562,001</b>	<b>\$ 21,071,720</b>	<b>11.5%</b>
<b>LAW ENFORCEMENT TRAINING FUND #0002</b>					
Police Administration (OPD)					
0005 Police Law Enforcement Training	\$ 120,344	\$ 130,000	\$ 130,000	\$ -	0.0%
<b>TOTAL -- LAW ENFORCEMENT TRAINING FUND</b>	<b>\$ 120,344</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>GOAA POLICE FUND #1285</b>					
Police Special Services Bureau (OPS)					
0004 Airport Police	\$ 16,271,498	\$ 19,066,620	\$ 23,835,560	\$ 4,768,940	25.0%
<b>TOTAL -- GOAA POLICE FUND</b>	<b>\$ 16,271,498</b>	<b>\$ 19,066,620</b>	<b>\$ 23,835,560</b>	<b>\$ 4,768,940</b>	<b>25.0%</b>
<b>OCPS CROSSING GUARD FUND #0014</b>					
Police Special Services Bureau (OPS)					
0001 School Crossing Guard	\$ 1,110,885	\$ 1,212,479	\$ 2,067,705	\$ 855,226	70.5%
<b>TOTAL -- OCPS CROSSING GUARD FUND</b>	<b>\$ 1,110,885</b>	<b>\$ 1,212,479</b>	<b>\$ 2,067,705</b>	<b>\$ 855,226</b>	<b>70.5%</b>

(1) Moved to Police Administration Bureau

# POLICE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

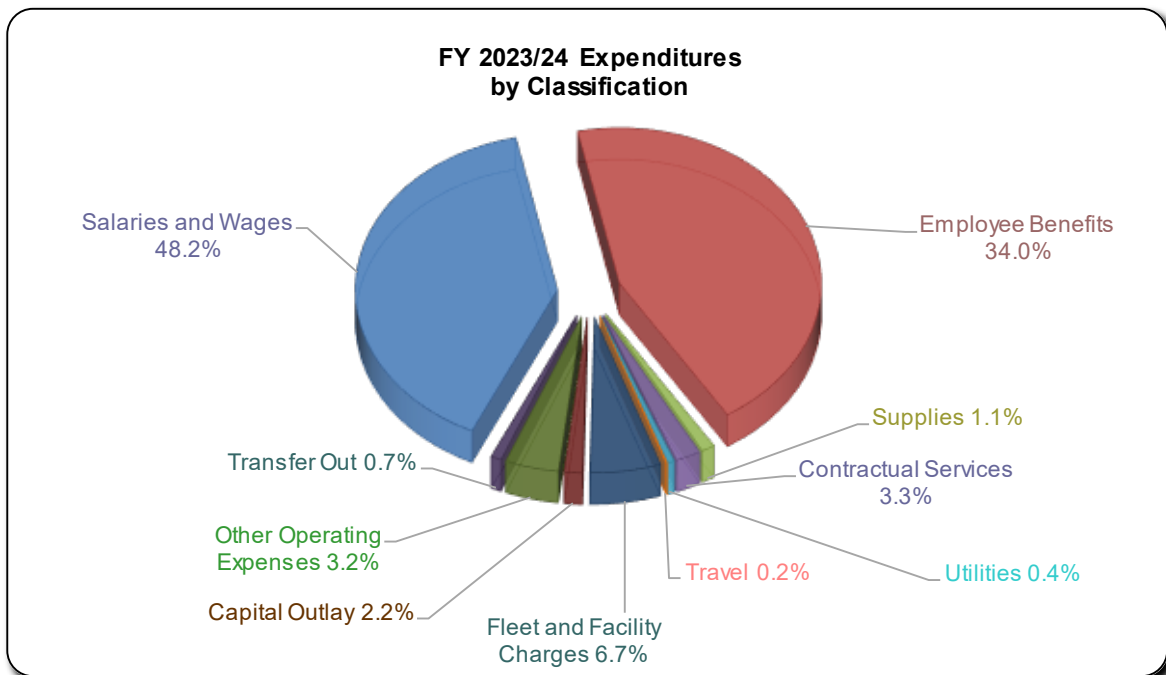
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<b>CONTRABAND FORFEITURE TRUST FUND #1165</b>					
Police Administration (OPD)					
0004 Special Law Enforcement Trust	\$ 242,069	\$ 425,262	\$ 404,846	\$ (20,416)	(4.8%)
<b>TOTAL -- CONTRABAND FORFEITURE TRUST</b>	<b>\$ 242,069</b>	<b>\$ 425,262</b>	<b>\$ 404,846</b>	<b>\$ (20,416)</b>	<b>(4.8%)</b>
<b>POLICE CAMP TRUST FUND #0021</b>					
Police Administration (OPD)					
0008 Police Camp Trust	\$ 900	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- POLICE CAMP TRUST FUND</b>	<b>\$ 900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>911 EMERGENCY TELEPHONE SYSTEM FUND #0008</b>					
Police Administrative Services Bureau (OPA)					
0005 Police 911 Emergency Phone Systems	\$ 502,877	\$ 602,213	\$ 705,460	\$ 103,247	17.1%
<b>TOTAL -- EMERGENCY TELEPHONE SYSTEMS FUND</b>	<b>\$ 502,877</b>	<b>\$ 602,213</b>	<b>\$ 705,460</b>	<b>\$ 103,247</b>	<b>17.1%</b>
<b>TOTAL -- POLICE DEPARTMENT OPERATING</b>	<b>\$ 193,543,592</b>	<b>\$ 204,926,855</b>	<b>\$ 231,705,572</b>	<b>\$ 26,778,717</b>	<b>13.1%</b>



# POLICE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 96,844,648	\$ 100,975,699	\$ 111,789,253	\$ 10,813,554	10.7%
Employee Benefits	69,103,085	72,322,593	78,862,526	6,539,933	9.0%
Supplies	2,972,482	2,487,190	2,618,129	130,939	5.3%
Contractual Services	3,348,390	5,303,752	7,604,220	2,300,468	43.4%
Utilities	971,099	949,430	971,225	21,795	2.3%
Travel	209,699	179,900	354,000	174,100	96.8%
Fleet and Facility Charges	14,278,044	13,110,758	15,524,146	2,413,388	18.4%
Capital Outlay	66,863	2,232,166	4,995,158	2,762,992	123.8%
Other Operating Expenses	4,377,175	6,170,565	7,423,861	1,253,296	20.3%
Transfer Out	1,372,106	1,194,802	1,563,054	368,252	30.8%
<b>TOTAL -- POLICE DEPARTMENT</b>	<b>\$ 193,543,592</b>	<b>\$ 204,926,855</b>	<b>\$ 231,705,572</b>	<b>\$ 26,778,717</b>	<b>13.1%</b>

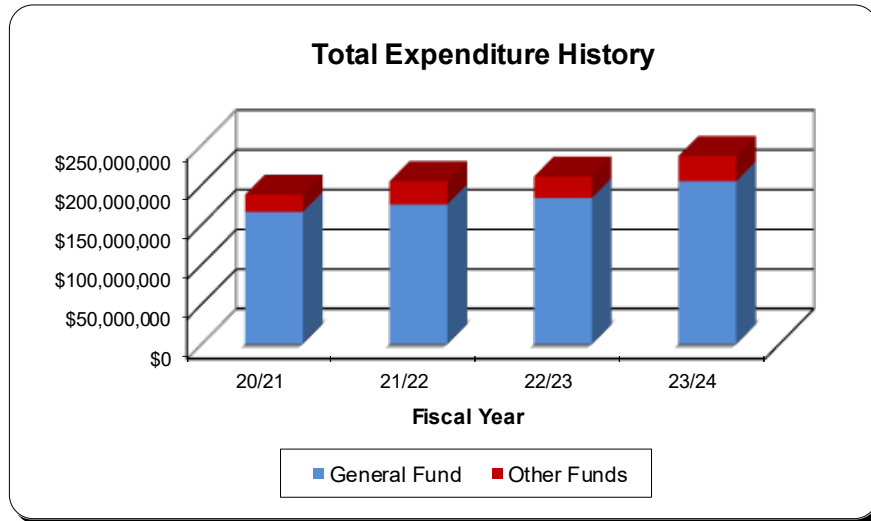




# POLICE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES

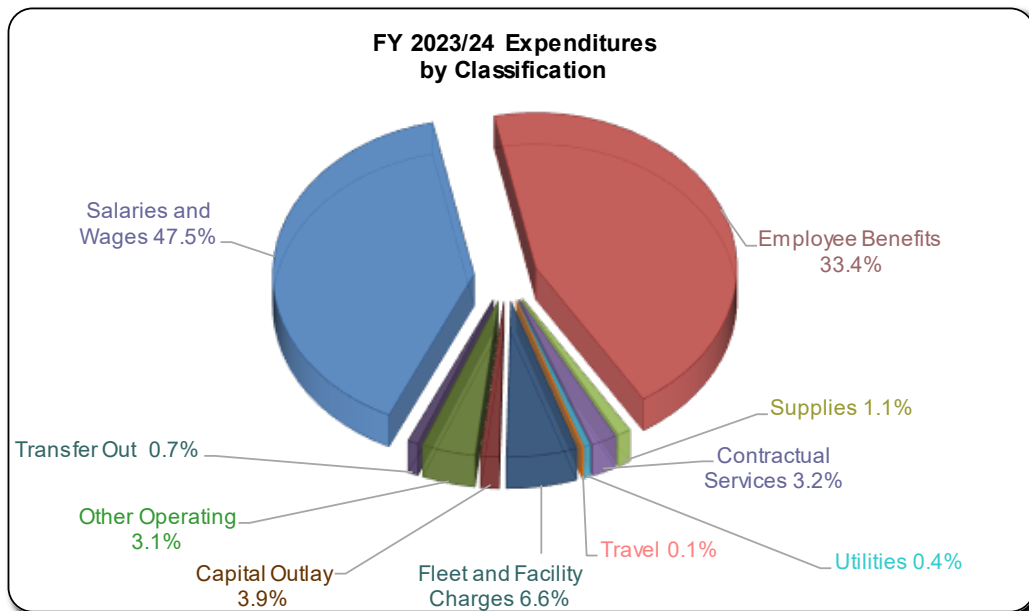
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<b>DEPARTMENT OF JUSTICE FEDERAL EQUITABLE SHARING AGREEMENT FUND #1166</b>					
Police-Administration (OPD)					
0003 Federal Asset Sharing - Justice	\$ 173,279	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- DOJ FEDERAL ASSET SHARING</b>	<b>\$ 173,279</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>GRANTS FUND #1130</b>					
Grants	\$ 889,721	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- GRANTS FUND</b>	<b>\$ 889,721</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>CAPITAL IMPROVEMENTS FUND #3001</b>					
Projects	\$ 9,045,037	\$ 4,718,000	\$ 4,275,000	\$ (443,000)	(9.4%)
<b>TOTAL -- CAPITAL IMPROVEMENTS FUND</b>	<b>\$ 9,045,037</b>	<b>\$ 4,718,000</b>	<b>\$ 4,275,000</b>	<b>\$ (443,000)</b>	<b>(9.4%)</b>
<b>DESIGNATED REVENUE FUND #0005_F</b>					
Projects and Grants	\$ 818,351	\$ 697,323	\$ 193,054	\$ (504,269)	(72.3%)
<b>TOTAL -- DESIGNATED REVENUE FUND</b>	<b>\$ 818,351</b>	<b>\$ 697,323</b>	<b>\$ 193,054</b>	<b>\$ (504,269)</b>	<b>(72.3%)</b>
<b>OTHER FUNDS</b>					
Projects and Grants - Other Funds	\$ 110,376	\$ -	\$ -	\$ -	N/A
<b>TOTAL -- PROJECTS AND GRANTS - OTHER FUNDS</b>	<b>\$ 110,376</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>TOTAL -- SPECIAL REVENUE AND OTHER FUNDS</b>	<b>\$ 11,036,764</b>	<b>\$ 5,415,323</b>	<b>\$ 4,468,054</b>	<b>\$ (947,269)</b>	<b>(17.5%)</b>
<b>TOTAL -- POLICE DEPARTMENT</b>	<b>\$ 204,580,356</b>	<b>\$ 210,342,178</b>	<b>\$ 236,173,626</b>	<b>\$ 25,831,448</b>	<b>12.3%</b>



# POLICE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES (continued)

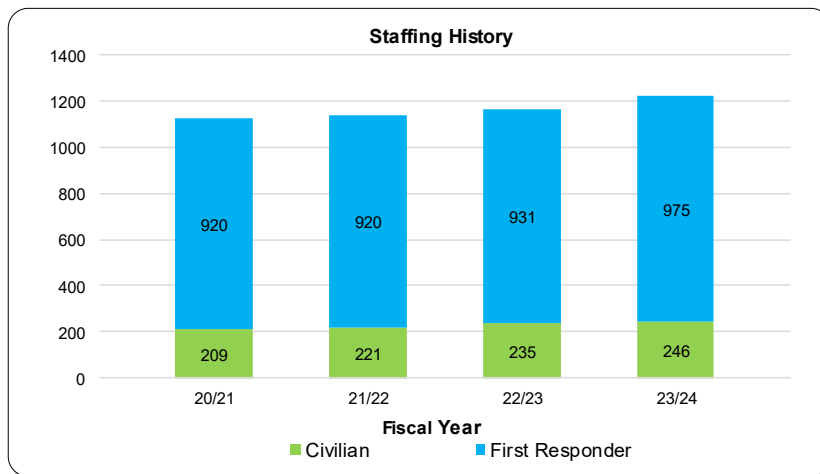
Expenditure by Classification	2021/22	2022/23	2023/24	Change	%
	Actual Expenditures	Adopted Budget	Proposed Budget	Adopted to Proposed	
Salaries and Wages	\$ 97,584,095	\$ 101,673,022	\$ 111,982,307	\$ 10,309,285	10.1%
Employee Benefits	69,720,023	72,322,593	78,862,526	6,539,933	9.0%
Supplies	4,146,420	2,487,190	2,618,129	130,939	5.3%
Contractual Services	4,517,578	5,303,752	7,604,220	2,300,468	43.4%
Utilities	971,099	949,430	971,225	21,795	2.3%
Travel	267,494	179,900	354,000	174,100	96.8%
Fleet and Facility Charges	14,436,002	13,110,758	15,524,146	2,413,388	18.4%
Capital Outlay	7,174,427	6,950,166	9,270,158	2,319,992	33.4%
Other Operating Expenses	4,391,110	6,170,565	7,423,861	1,253,296	20.3%
Transfer Out	1,372,106	1,194,802	1,563,054	368,252	30.8%
<b>TOTAL -- POLICE DEPARTMENT</b>	<b>\$ 204,580,356</b>	<b>\$ 210,342,178</b>	<b>\$ 236,173,626</b>	<b>\$ 25,831,448</b>	<b>12.3%</b>



# POLICE DEPARTMENT (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY

	2021/22 Final Staffing	2022/23 Adopted Staffing	2023/24 Proposed Staffing
<b>GENERAL FUND #0001</b>			
Police Administration (OPD)			
0001 Police Administration	12	15	5
0012 Police Recruiting	-	-	10
0013_C OPD Internal Affairs	-	-	8
0014_C OPD Media Relations	-	-	4
Administrative Services Bureau (OPA)			
0001 Police Support Services	46	48	41
0003 Police Communications	10	10	103
0004 Police Electronic Communication Systems	94	95	1
0006 Professional Standards Division	1	1	22
0007 Police Officer Training	27	27	35
0008_C Office of Constitutional Policing	35	35	7
0009_C Police Range Master	-	-	5
Investigative Services Bureau (OPI)			
0001 Criminal Investigations Division	123	123	123
0002 Special Enforcement Division	53	53	54
0003 Police Special Investigations	13	13	13
0004 Police Grant-funded Activities	25	25	25
0005 Crime Center & Forensics	-	5	5
Special Services Bureau (OPS)			
0002 Community Relations Division	68	68	78
0003 Police Special Operations	51	53	53
Patrol Services Bureau (OPP)			
0002 Police North Patrol	112	123	123
0003 Police East Patrol	135	135	143
0004 Police West Patrol	119	119	119
0005 Police Central Patrol	95	95	118
<b>TOTAL -- GENERAL FUND</b>	<b>1,019</b>	<b>1,043</b>	<b>1,095</b>
<b>GOAA POLICE FUND #1285</b>			
Police-Special Services Bureau (OPS)			
0004 Airport Police	121	123	126
<b>TOTAL -- GOAA POLICE FUND</b>	<b>121</b>	<b>123</b>	<b>126</b>
<b>OCPS CROSSING GUARD FUND #0014</b>			
Police-Special Services Bureau (OPS)			
0001 School Crossing Guard	1	1	-
<b>TOTAL -- OCPS CROSSING GUARD FUND</b>	<b>1</b>	<b>1</b>	<b>-</b>
<b>TOTAL -- POLICE</b>	<b>1,141</b>	<b>1,167</b>	<b>1,221</b>



**PUBLIC WORKS DEPARTMENT (as of July 17, 2023)**

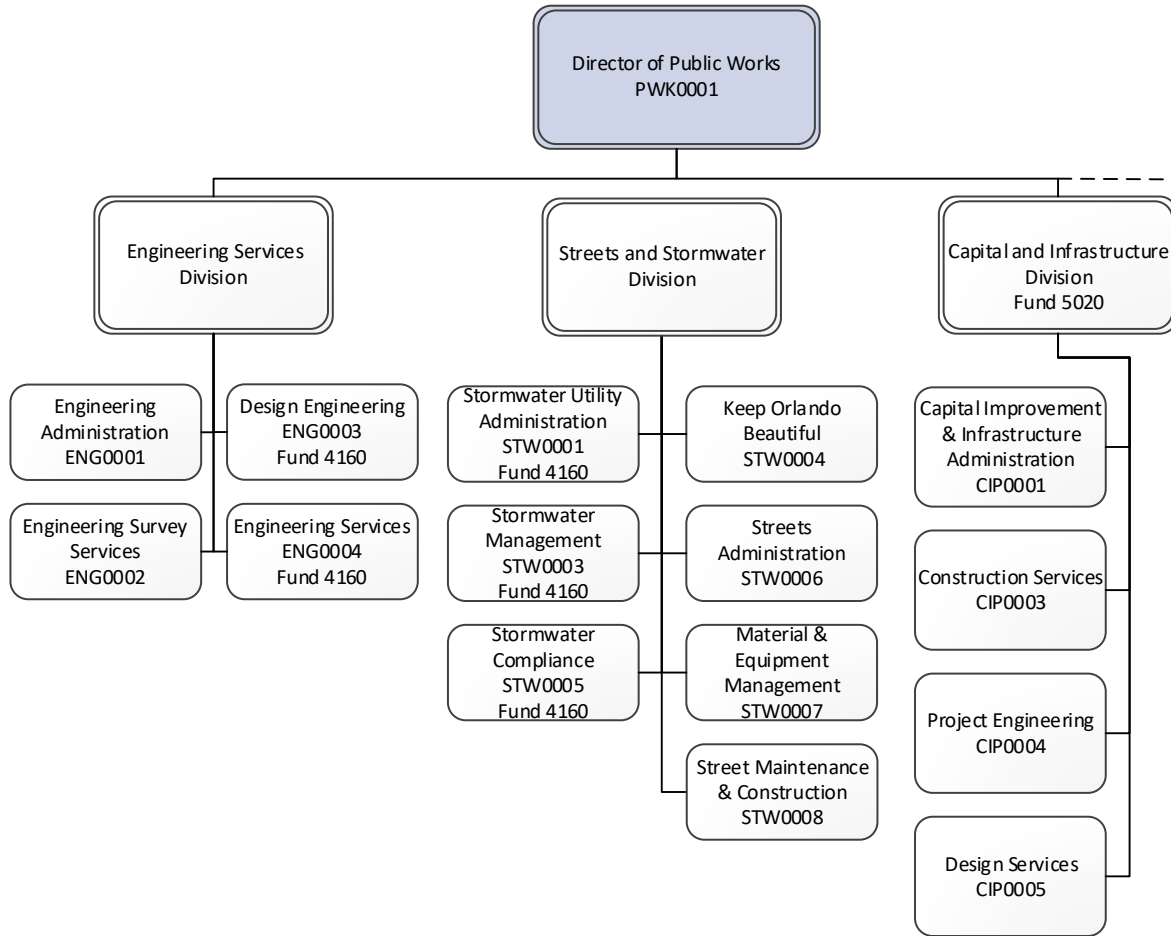


Table 1 of 2

# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

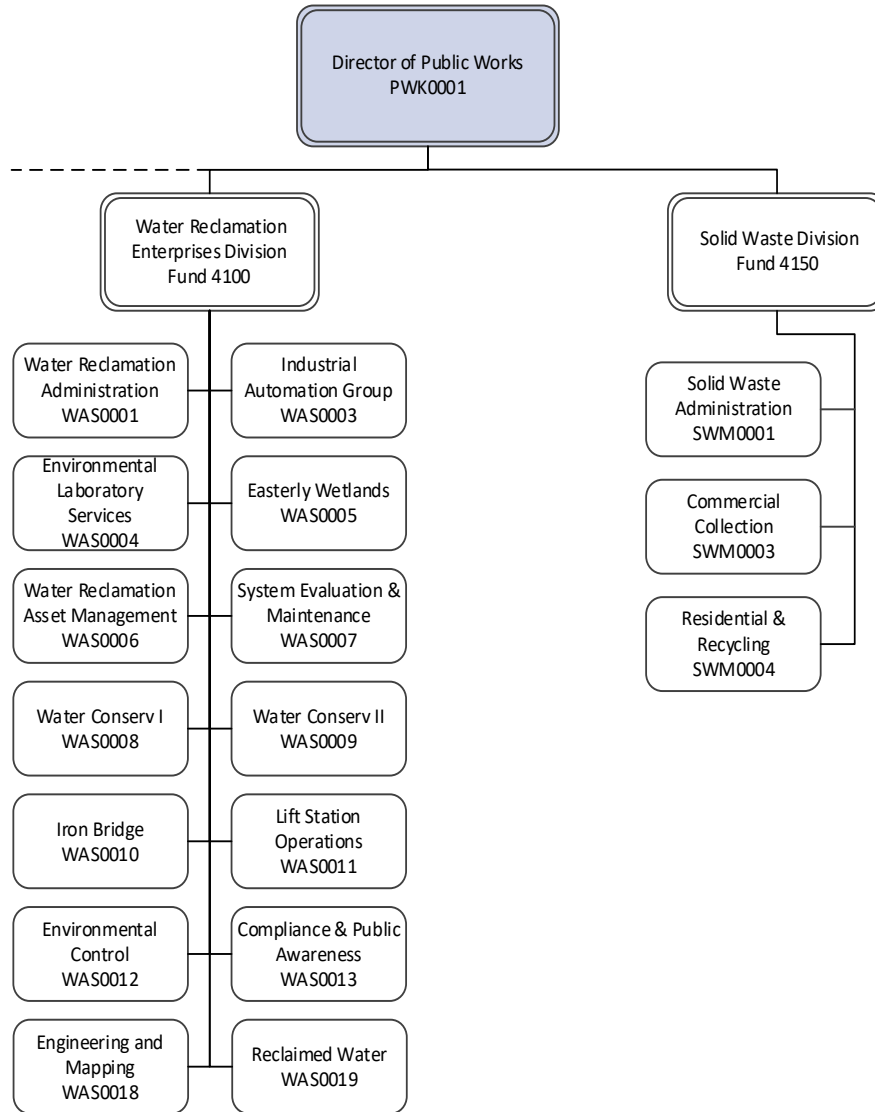


Table 2 of 2

# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

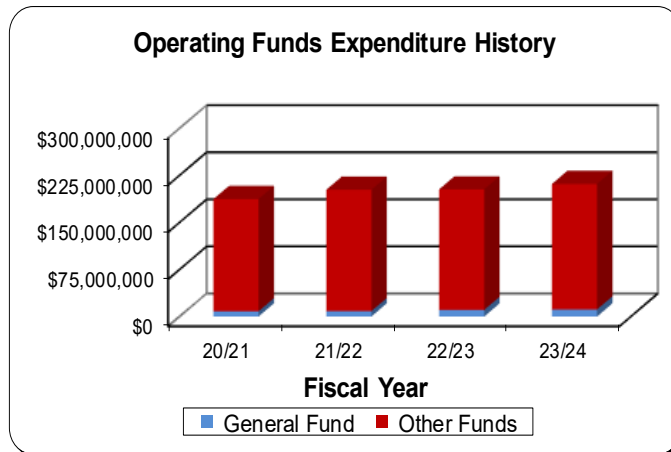
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<b>GENERAL FUND #0001</b>					
Director of Public Works (PWK)					
0001 Director of Public Works	\$ 1,190,749	\$ 1,390,571	\$ 1,007,198	\$ (383,373)	(27.6%)
0002 Public Works Nondepartmental <sup>1</sup>	281,533	(341,774)	(387,131)	(45,357)	13.3%
Engineering Services Division (ENG)					
0001 Engineering Administration	100,517	289,405	688,079	398,674	137.8%
0002 Engineering Survey Services	244,276	1,204,530	1,030,255	(174,275)	(14.5%)
Streets and Stormwater Division (STW)					
0004 Keep Orlando Beautiful	98,645	121,124	150,373	29,249	24.1%
0006 Streets Administration	496,781	662,359	836,582	174,223	26.3%
0007 Material and Equipment Management	4,157,940	4,656,636	4,397,556	(259,080)	(5.6%)
0008 Street Maintenance and Construction	2,045,183	2,403,383	3,167,099	763,716	31.8%
0010 Trail & Path Maintenance	-	-	350,000	350,000	N/A
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 8,615,625</b>	<b>\$ 10,386,234</b>	<b>\$ 11,240,011</b>	<b>\$ 853,777</b>	<b>8.2%</b>
<b>SOLID WASTE FUND #4150</b>					
Solid Waste Division (SWM)					
0001 Solid Waste Administration	\$ 2,210,929	\$ 2,408,572	\$ 2,340,283	\$ (68,289)	(2.8%)
0002 Solid Waste Nondepartmental	4,939,224	5,192,394	5,238,509	46,115	0.9%
0003 Commercial Collection	16,635,471	13,979,176	15,516,922	1,537,746	11.0%
0004 Residential & Recycling	18,043,316	19,953,091	18,192,720	(1,760,371)	(8.8%)
<b>TOTAL -- SOLID WASTE FUND</b>	<b>\$ 41,828,940</b>	<b>\$ 41,533,233</b>	<b>\$ 41,288,434</b>	<b>\$ (244,799)</b>	<b>(0.6%)</b>
<b>STORMWATER UTILITY FUND #4160</b>					
Engineering Services Division (ENG)					
0003 Design Engineering	\$ 142,554	\$ 239,977	\$ 199,971	\$ (40,006)	(16.7%)
0004 Engineering Services	685,750	699,621	452,622	(246,999)	(35.3%)
Streets and Stormwater Division (STW)					
0001 Stormwater Utility Administration	1,241,146	1,327,185	1,477,839	150,654	11.4%
0002 Stormwater Nondepartmental	14,677,911	12,400,137	9,078,127	(3,322,010)	(26.8%)
0003 Stormwater Management	9,557,751	10,443,541	11,714,041	1,270,500	12.2%
0005 Stormwater Compliance	1,423,517	2,528,154	2,793,267	265,113	10.5%
<b>TOTAL -- STORMWATER UTILITY FUND</b>	<b>\$ 27,728,630</b>	<b>\$ 27,638,615</b>	<b>\$ 25,715,867</b>	<b>\$ (1,922,748)</b>	<b>(7.0%)</b>
<b>WATER RECLAMATION REVENUE FUND #4100</b>					
Water Reclamation Enterprises Division (WAS)					
0001 Water Reclamation Administration	\$ 4,235,410	\$ 4,014,489	\$ 3,846,219	\$ (168,270)	(4.2%)
0002 Water Reclamation Nondepartmental	60,078,814	52,813,122	53,783,212	970,090	1.8%
0003 Industrial Automation Group	3,149,310	5,353,065	4,380,797	(972,268)	(18.2%)
0004 Environmental Laboratory Services	997,284	1,149,296	1,283,591	134,295	11.7%
0005 Easterly Wetlands	919,656	930,398	1,232,820	302,422	32.5%
0006 Water Reclamation Asset Management	795,663	1,166,449	1,248,125	81,676	7.0%
0007 System Evaluation and Maintenance	9,894,937	10,024,509	11,023,763	999,254	10.0%
0008 Water Conserv I	4,972,713	5,644,176	6,510,125	865,949	15.3%
0009 Water Conserv II	13,029,825	11,541,384	14,464,086	2,922,702	25.3%
0010 Iron Bridge	11,646,939	11,389,204	12,222,639	833,435	7.3%
0011 Lift Station Operations	5,763,672	7,749,767	8,627,586	877,819	11.3%
0012 Environmental Control	932,034	927,643	1,003,614	75,971	8.2%
0013 Compliance and Public Awareness	954,537	1,131,151	1,346,773	215,622	19.1%
0018 Engineering and Mapping	1,449,885	1,843,996	2,089,572	245,576	13.3%
0019 Reclaimed Water	-	1,082,094	2,833,121	1,751,027	161.8%
<b>TOTAL -- WATER RECLAMATION REVENUE FUND</b>	<b>\$ 118,820,678</b>	<b>\$ 116,760,743</b>	<b>\$ 125,896,043</b>	<b>\$ 9,135,300</b>	<b>7.8%</b>

(1) The Public Works Nondepartmental cost center includes the Attrition allocation for all Public Works General Fund areas. Attrition functions as a modest reduction in the department's budget for anticipated personnel vacancy savings, and may make that specific cost center appear negative.

# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

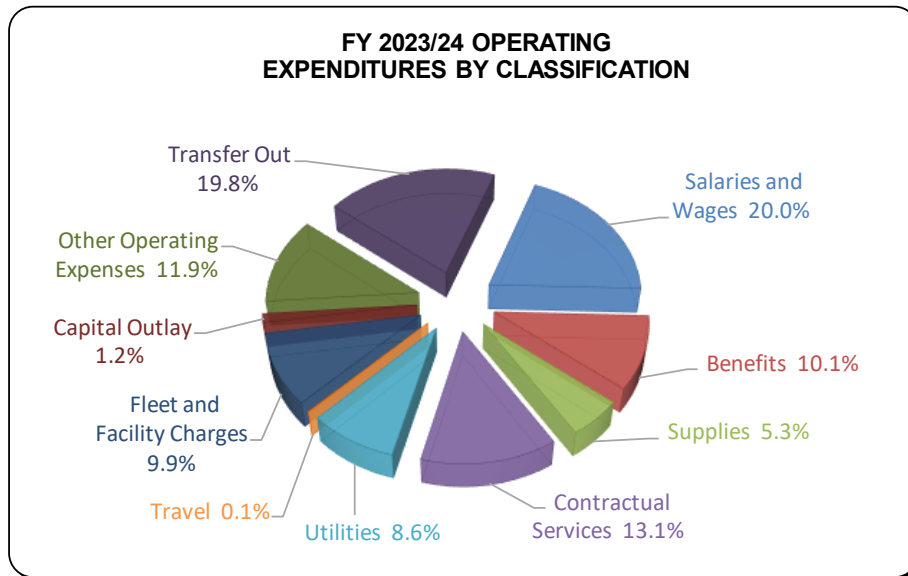
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<b>CONSTRUCTION MANAGEMENT FUND #5020</b>					
Capital Improvement and Infrastructure Division (CIP)					
0001 Capital Improvement/Infrastructure Admin.	\$ 935,126	\$ 1,022,577	\$ 1,467,621	\$ 445,044	43.5%
0002 Construction Management Nondepartmental	525,473	348,135	563,990	215,855	62.0%
0003 Project Engineering	1,298,727	1,475,956	1,978,258	502,302	34.0%
0004 Construction Services	2,089,885	2,478,332	2,812,131	333,799	13.5%
<b>TOTAL -- CONSTRUCTION MANAGEMENT FUND</b>	<b>\$ 4,849,211</b>	<b>\$ 5,325,000</b>	<b>\$ 6,822,000</b>	<b>\$ 1,497,000</b>	<b>28.1%</b>
<b>OTHER FUNDS</b>					
All Cost Centers	\$ 152,706	\$ 816,210	\$ 309,042	(507,168)	(62.1%)
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 152,706</b>	<b>\$ 816,210</b>	<b>\$ 309,042</b>	<b>\$ (507,168)</b>	<b>(62.1%)</b>
<b>TOTAL -- PUBLIC WORKS OPERATING</b>	<b>\$ 201,995,790</b>	<b>\$ 202,460,035</b>	<b>\$ 211,271,397</b>	<b>\$ 8,811,362</b>	<b>4.4%</b>



# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2021/22	2022/23	2023/24	Change	%
	Actual Expenditures	Adopted Budget	Proposed Budget	Adopted to Proposed	Change
Salaries and Wages	\$ 33,826,477	\$ 38,938,177	\$ 42,152,803	\$ 3,214,626	8.3%
Benefits	17,540,705	19,517,948	21,373,575	1,855,627	9.5%
Supplies	10,026,775	9,280,756	11,218,216	1,937,460	20.9%
Contractual Services	22,275,947	25,126,033	27,695,797	2,569,764	10.2%
Utilities	16,593,988	15,572,934	18,070,192	2,497,258	16.0%
Travel	70,261	153,293	170,193	16,900	11.0%
Fleet and Facility Charges	20,994,395	21,523,108	20,933,012	(590,096)	(2.7%)
Capital Outlay	1,299,936	2,471,601	2,570,923	99,322	4.0%
Other Operating Expenses	25,007,855	25,493,322	25,175,358	(317,964)	(1.2%)
Transfer Out	54,359,451	44,382,863	41,911,328	(2,471,535)	(5.6%)
<b>TOTAL -- PUBLIC WORKS OPERATING</b>	<b>\$ 201,995,790</b>	<b>\$ 202,460,035</b>	<b>\$ 211,271,397</b>	<b>\$ 8,811,362</b>	<b>4.4%</b>





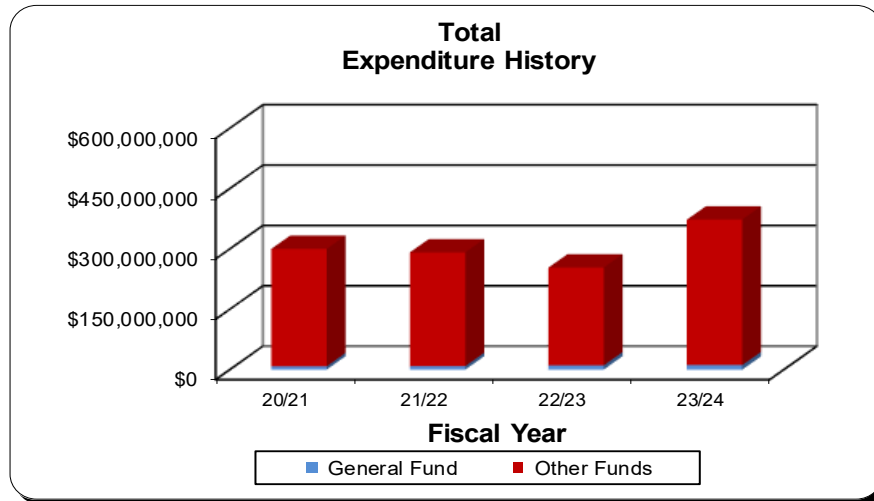
# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

## DEPARTMENT NON-OPERATING EXPENDITURES

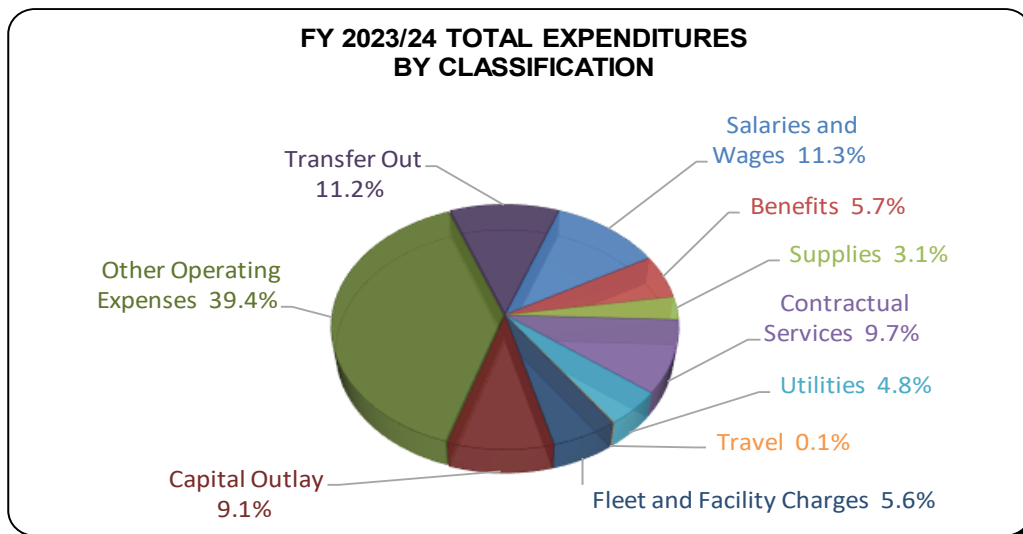
Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<b>STORMWATER CAPITAL FUND #4161</b>					
Streets and Stormwater Division (STW)					
Projects and Grants	6703063.63	\$ 3,000,000	\$ 22,480,000	\$ 19,480,000	649.3%
TOTAL -- STORMWATER UTILITY FUND	6703063.63	\$ 3,000,000	\$ 22,480,000	\$ 19,480,000	649.3%
<b>WATER RECLAMATION GENERAL CONSTRUCTION FUND #4106</b>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	43367620.55	\$ 30,229,779	\$ 99,259,000	\$ 69,029,221	228.3%
TOTAL -- WATER RECLAMATION GENERAL CONSTRUCTION FUND	43367620.55	\$ 30,229,779	\$ 99,259,000	\$ 69,029,221	228.3%
<b>WATER RECLAMATION RENEWAL AND REPLACEMENT FUND #4107</b>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	4148208.06	\$ 3,000,000	\$ 3,000,000	-	0.0%
TOTAL -- WATER RECLAMATION R&R FUND	4148208.06	\$ 3,000,000	\$ 3,000,000	-	0.0%
<b>WATER RECLAMATION SRF LOAN CONSTRUCTION FUND #4112</b>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	1733215.38	-	-	-	N/A
TOTAL -- WATER RECLAMATION SRF LOAN CONSTRUCTION FUND	1733215.38	-	-	-	N/A
<b>INVESTING IN OUR NEIGHBORHOODS 2018B CONSTRUCTION BOND FUND #3034</b>					
Capital Improvement and Infrastructure Division (CIP)					
Projects and Grants	17749916.98	-	-	-	N/A
Streets and Stormwater Division (STW)					
Projects and Grants	4533736.31	-	-	-	N/A
TOTAL -- INVESTING IN OUR NEIGHBORHOODS 2018B CONST BOND FUND	22283653.29	-	-	-	N/A
<b>CAPITAL IMPROVEMENTS FUND #3001</b>					
Capital Improvement and Infrastructure Division (CIP)					
Projects and Grants	1060437.75	-	\$ 1,250,000	\$ 1,250,000	N/A
Streets and Stormwater Division (STW)					
Projects and Grants	4203161.06	6,325,000	5,775,000	(550,000)	(8.7%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	5263598.81	\$ 6,325,000	\$ 7,025,000	\$ 700,000	11.1%
<b>OTHER FUNDS</b>					
Projects and Grants	5704431.04	\$ 8,525,000	\$ 29,825,000	\$ 21,300,000	249.9%
TOTAL -- OTHER FUNDS	5704431.04	\$ 8,525,000	\$ 29,825,000	\$ 21,300,000	249.9%
TOTAL -- PROJECTS AND GRANTS	89203790.76	\$ 51,079,779	\$ 161,589,000	\$ 110,509,221	216.3%
TOTAL -- PUBLIC WORKS	291199580.3	\$ 253,539,814	\$ 372,860,397	\$ 119,320,583	47.1%

# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 33,872,445	\$ 38,938,177	\$ 42,152,803	\$ 3,214,626	8.3%
Benefits	17,555,642	19,517,948	21,373,575	1,855,627	9.5%
Supplies	10,957,985	9,280,756	11,218,216	1,937,460	20.9%
Contractual Services	45,658,289	29,776,033	36,345,797	6,569,764	22.1%
Utilities	16,593,988	15,572,934	18,070,192	2,497,258	16.0%
Travel	70,261	153,293	170,193	16,900	11.0%
Fleet and Facility Charges	21,700,060	21,523,108	20,933,012	(590,096)	(2.7%)
Capital Outlay	65,046,015	45,901,380	33,770,923	(12,130,457)	(26.4%)
Other Operating Expenses	25,385,445	28,493,322	146,914,358	118,421,036	415.6%
Transfer Out	54,359,451	44,382,863	41,911,328	(2,471,535)	(5.6%)
<b>TOTAL -- PUBLIC WORKS</b>	<b>\$ 291,199,580</b>	<b>\$ 253,539,814</b>	<b>\$ 372,860,397</b>	<b>\$ 119,320,583</b>	<b>47.1%</b>



# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

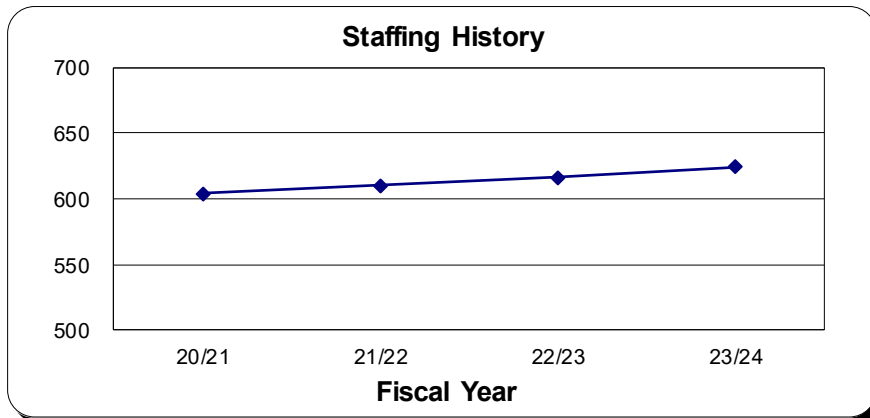
## DEPARTMENT STAFFING SUMMARY

Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<b><u>GENERAL FUND #0001</u></b>			
Director of Public Works (PWK)			
0001 Director of Public Works	6	5	6
Engineering Services Division (ENG)			
0001 Engineering Administration	4	4	5
0002 Engineering Survey Services	19	22	22
Streets and Stormwater Services Division (STW)			
0004 Keep Orlando Beautiful	2	2	2
0006 Streets Administration	7	7	7
0007 Material and Equipment Management	16	16	16
0008 Street Maintenance and Construction	34	34	34
<b>TOTAL -- GENERAL FUND</b>	<b>88</b>	<b>90</b>	<b>92</b>
<b><u>SOLID WASTE FUND #4150</u></b>			
Solid Waste Division (SWM)			
0001 Solid Waste Administration	21	21	19
0003 Commercial Collection	34	34	40
0004 Residential & Recycling	64	64	64
<b>TOTAL -- SOLID WASTE FUND</b>	<b>119</b>	<b>119</b>	<b>123</b>
<b><u>STORMWATER UTILITY FUND #4160</u></b>			
Streets and Stormwater Services Division (STW)			
0001 Stormwater Utility Administration	8	8	8
0003 Stormwater Management	70	70	70
0005 Stormwater Compliance	8	8	9
Engineering Services Division (ENG)			
0003 Engineering Services	3	3	3
0004 Design Engineering	6	6	4
<b>TOTAL -- STORMWATER UTILITY FUND</b>	<b>95</b>	<b>95</b>	<b>94</b>
<b><u>WATER RECLAMATION REVENUE FUND #4100</u></b>			
Water Reclamation Enterprises Division (WAS)			
0001 Water Reclamation Administration	13	13	11
0003 Industrial Automation Group	18	18	21
0004 Environmental Laboratory Services	7	8	8
0005 Easterly Wetlands	6	6	6
0006 Water Reclamation Asset Management	12	13	13
0007 System Evaluation and Maintenance	69	62	61
0008 Water Conserv I	13	14	15
0009 Water Conserv II	32	32	29
0010 Iron Bridge	38	38	38
0011 Lift Station Operations	37	37	35
0012 Environmental Control	5	5	7
0013 Compliance and Public Awareness	9	9	9
0018 Engineering and Mapping	13	13	14
0019 Reclaimed Water	-	8	9
<b>TOTAL -- WATER RECLAMATION REVENUE FUND</b>	<b>272</b>	<b>276</b>	<b>276</b>

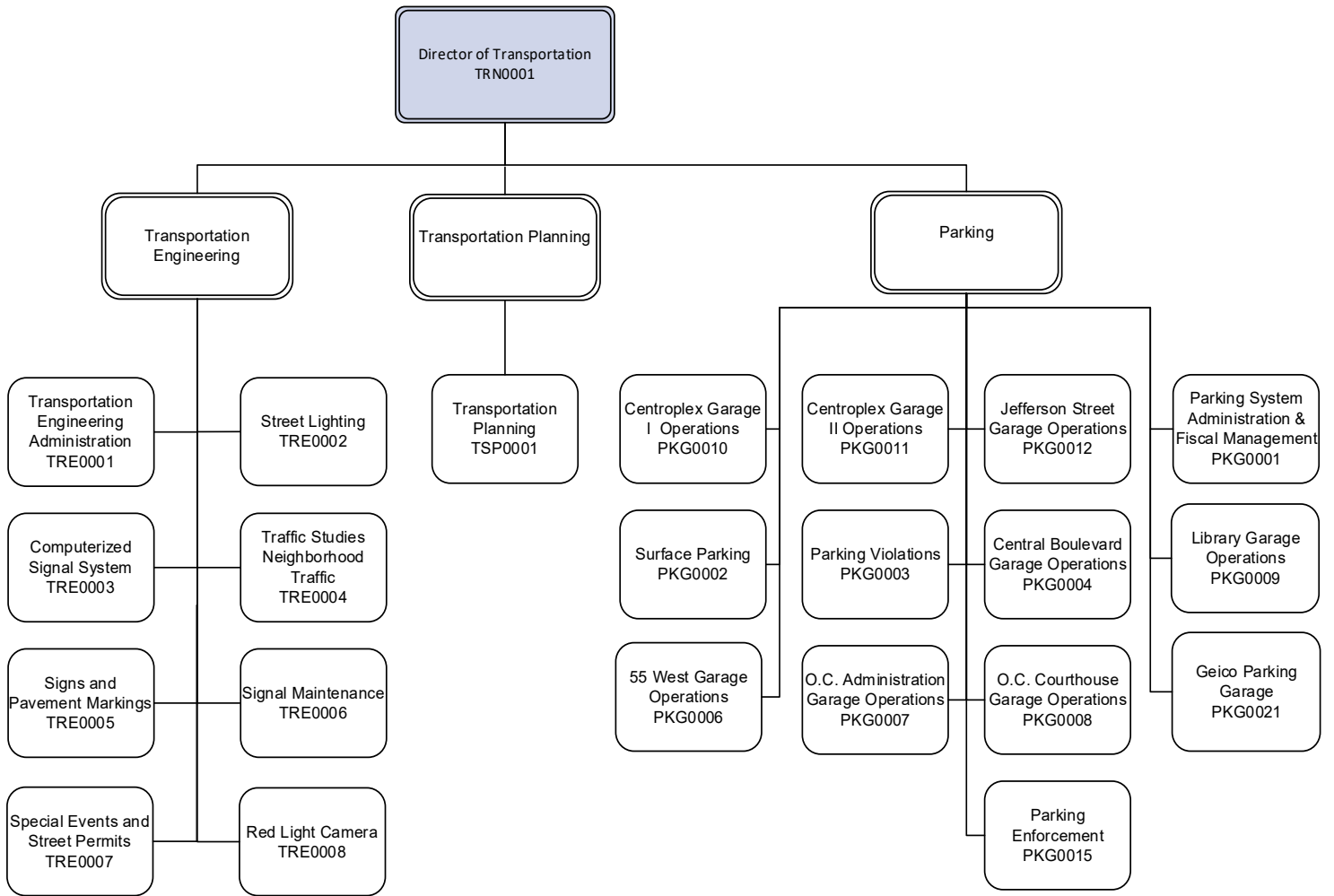
# PUBLIC WORKS DEPARTMENT (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY (continued)

Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<b>CONSTRUCTION MANAGEMENT FUND #5020</b>			
Capital Improvement and Infrastructure Division (CIP)			
0001 Capital Improvement/Infrastructure Administration	8	8	7
0003 Project Engineering	9	9	12
0004 Construction Services	19	19	20
<b>TOTAL -- CONSTRUCTION MANAGEMENT FUND</b>	<b>36</b>	<b>36</b>	<b>39</b>
<b>TOTAL -- PUBLIC WORKS</b>	<b>610</b>	<b>616</b>	<b>624</b>



# TRANSPORTATION DEPARTMENT (as of July 17, 2023)



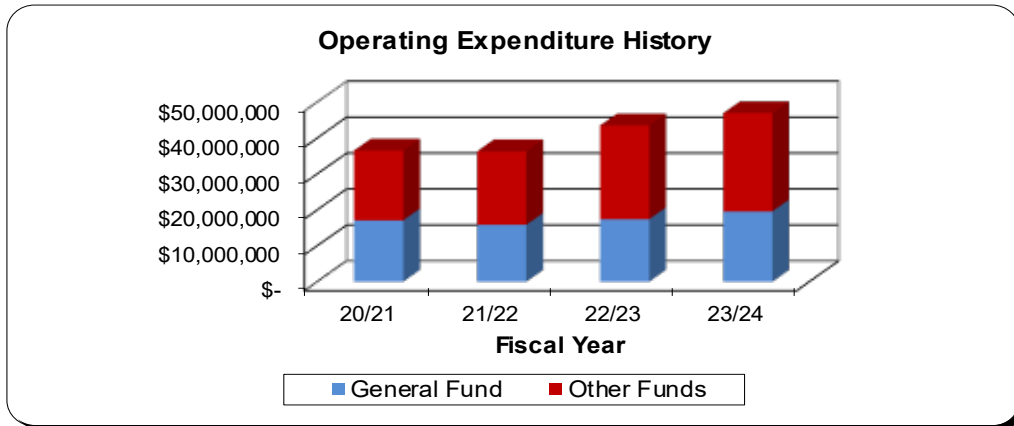
# TRANSPORTATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

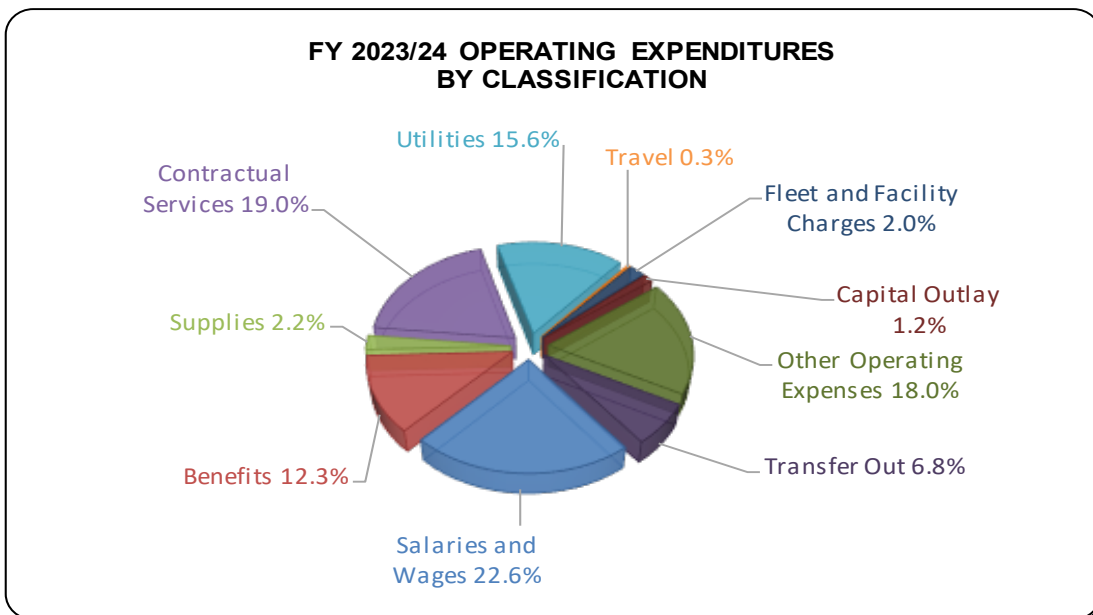
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>GENERAL FUND #0001</b>					
Director of Transportation (TRN)					
0001 Director of Transportation	\$ 864,020	\$ 1,326,916	\$ 1,586,385	\$ 259,469	19.6%
0002 Transportation Nondepartmental	372,150	130,753	34,504	(96,249)	(73.6%)
Transportation Engineering Division (TRE)					
0001 Transportation Engineering Administration	388,108	732,378	767,228	34,850	4.8%
0002 Street Lighting	5,641,831	5,919,260	6,669,260	750,000	12.7%
0003 Computerized Signal System	902,034	991,770	1,093,029	101,259	10.2%
0004 Traffic Studies and Neighborhood Traffic	897,562	1,152,556	1,221,176	68,620	6.0%
0005 Sign and Pavement Markings	1,327,989	1,403,475	1,594,027	190,552	13.6%
0006 Signal Maintenance	1,763,393	1,825,765	2,012,428	186,663	10.2%
0007 Special Events and Street Permit	645,551	570,806	739,488	168,682	29.6%
0008 Red Light Camera	2,142,007	2,316,692	2,341,254	24,562	1.1%
Transportation Planning Division (TSP)					
0001 Transportation Planning	832,284	991,338	1,442,761	451,423	45.5%
Parking Division (PKG)					
0017 City Commons Garage	61,014	51,000	53,053	2,053	4.0%
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 15,837,944</b>	<b>\$ 17,412,709</b>	<b>\$ 19,554,593</b>	<b>\$ 2,141,884</b>	<b>12.3%</b>
<b>CENTROPLEX GARAGES FUND #4130</b>					
Parking Division (PKG)					
0010 Centroplex Garage I Operations	\$ 3,879	\$ 4,200	\$ 14,900	\$ 10,700	254.8%
0011 Centroplex Garage II Operations	371,887	429,687	502,551	72,864	17.0%
0018 Centroplex Garage I and II Nondepartmental	2,912,915	2,952,485	3,195,922	243,437	8.2%
<b>TOTAL -- CENTROPLEX GARAGES FUND</b>	<b>\$ 3,288,681</b>	<b>\$ 3,386,372</b>	<b>\$ 3,713,373</b>	<b>\$ 327,001</b>	<b>9.7%</b>
<b>PARKING SYSTEM REVENUE FUND #4132</b>					
Parking Division (PKG)					
0001 Parking System Administrative and Fiscal	\$ 1,206,519	\$ 3,145,722	\$ 1,652,272	\$ (1,493,450)	(47.5%)
0002 Surface Parking	834,933	882,346	1,061,817	179,471	20.3%
0003 Parking Violations	468,558	542,325	577,332	35,007	6.5%
0004 Central Boulevard Garage Operations	1,662,973	1,918,053	1,761,196	(156,857)	(8.2%)
0006 55 West Garage Operations	1,113,339	1,274,195	1,397,139	122,944	9.6%
0007 O.C. Administration Garage Operations	661,030	852,662	1,006,982	154,320	18.1%
0008 O.C. Courthouse Garage Operations	1,217,032	1,306,997	1,548,340	241,343	18.5%
0009 Library Garage Operations	964,571	1,047,709	1,284,690	236,981	22.6%
0012 Jefferson Street Garage Operations	623,771	742,935	848,643	105,708	14.2%
0014 Parking Operations	434	-	-	-	N/A
0015 Parking Enforcement	850,032	1,114,852	1,166,813	51,961	4.7%
0019 Parking System Nondepartmental	5,586,515	6,308,566	7,358,871	1,050,305	16.6%
0021 GEICO Garage	1,961,866	3,548,500	3,960,014	411,514	11.6%
<b>TOTAL -- PARKING SYSTEM REVENUE FUND</b>	<b>\$ 17,151,572</b>	<b>\$ 22,684,862</b>	<b>\$ 23,624,109</b>	<b>\$ 939,247</b>	<b>4.1%</b>
<b>TOTAL -- TRANSPORTATION OPERATING</b>	<b>\$ 36,278,197</b>	<b>\$ 43,483,943</b>	<b>\$ 46,892,075</b>	<b>\$ 3,408,132</b>	<b>7.8%</b>

# TRANSPORTATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)



Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 8,239,371	\$ 9,338,268	\$ 10,618,456	\$ 1,280,188	13.7%
Benefits	4,982,546	5,269,038	5,784,919	515,881	9.8%
Supplies	800,070	958,250	1,053,200	94,950	9.9%
Contractual Services	7,246,380	8,393,185	8,889,513	496,328	5.9%
Utilities	6,162,240	6,494,765	7,302,641	807,876	12.4%
Travel	35,125	51,500	139,500	88,000	170.9%
Fleet and Facility Charges	808,391	749,745	925,962	176,217	23.5%
Capital Outlay	87,088	313,000	558,000	245,000	78.3%
Other Operating Expenses	5,417,423	9,588,942	8,447,409	(1,141,533)	(11.9%)
Transfer Out	2,499,563	2,327,250	3,172,475	845,225	36.3%
<b>TOTAL -- TRANSPORTATION OPERATING</b>	<b>\$ 36,278,197</b>	<b>\$ 43,483,943</b>	<b>\$ 46,892,075</b>	<b>\$ 3,408,132</b>	<b>7.8%</b>



# TRANSPORTATION DEPARTMENT (as of July 17, 2023)

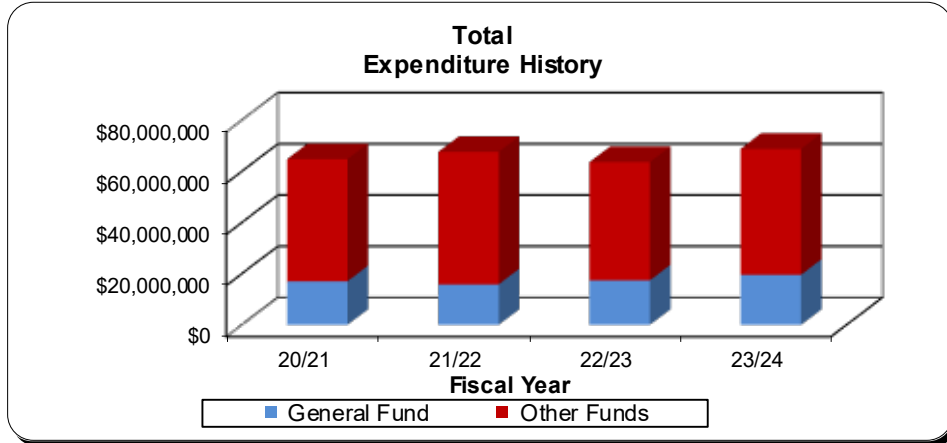
## DEPARTMENT NON-OPERATING EXPENDITURES

Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>TRANSPORTATION IMPACT FEE FUNDS #1070 - #1072</b>					
Transportation Planning Division (TSP)					
0002 TIF North Collection Area	\$ 1,112,368	\$ 1,721,000	\$ 5,449,794	\$ 3,728,794	216.7%
0003 TIF Southeast Collection Area	1,384,129	1,499,000	5,941,200	4,442,200	296.3%
0004 TIF Southwest Collection Area	43,992	2,496,000	3,487,620	991,620	39.7%
Transportation Planning Division (TSP)					
Projects and Grants	5,056,747	7,300,000	-	(7,300,000)	(100.0%)
Transportation Engineering Division (TRE)					
Projects and Grants	5,779,187	-	-	-	N/A
<b>TOTAL -- TRANSPORTATION IMPACT FEE FUNDS</b>	<b>\$ 13,376,424</b>	<b>\$ 13,016,000</b>	<b>\$ 14,878,614</b>	<b>\$ 1,862,614</b>	<b>14.3%</b>
<b>GAS TAX FUND #1100_F</b>					
Transportation Engineering Division (TRE)					
Projects and Grants	\$ 1,255,198	\$ 1,500,000	\$ 1,350,000	(\$150,000)	(10.0%)
Transportation Planning Division (TSP)					
Projects and Grants	124,775	200,000	200,000	-	0.0%
<b>TOTAL -- GAS TAX FUND</b>	<b>\$ 1,379,973</b>	<b>\$ 1,700,000</b>	<b>\$ 1,550,000</b>	<b>\$ (150,000)</b>	<b>(8.8%)</b>
<b>OTHER FUNDS</b>					
Parking Division (PKG)					
Projects and Grants	\$ 1,683,070	\$ 1,530,000	\$ 3,050,000	\$ 1,520,000	99.3%
Transportation Engineering Division (TRE)					
Projects and Grants	928,675	3,300,000	1,925,000	(1,375,000)	(41.7%)
Transportation Planning Division (TSP)					
Projects and Grants	4,706,435	-	-	-	N/A
Director of Transportation (TRN)					
Projects and Grants	9,231,020	600,000	500,000	(100,000)	(16.7%)
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 16,549,201</b>	<b>\$ 5,430,000</b>	<b>\$ 5,475,000</b>	<b>\$ 45,000</b>	<b>0.8%</b>
<b>TOTAL -- TRANSPORTATION RELATED FUNDS</b>	<b>\$ 31,305,598</b>	<b>\$ 20,146,000</b>	<b>\$ 21,903,614</b>	<b>\$ 1,757,614</b>	<b>8.7%</b>
<b>TOTAL -- TRANSPORTATION</b>	<b>\$ 67,583,795</b>	<b>\$ 63,629,943</b>	<b>\$ 68,795,689</b>	<b>\$ 5,165,746</b>	<b>8.1%</b>

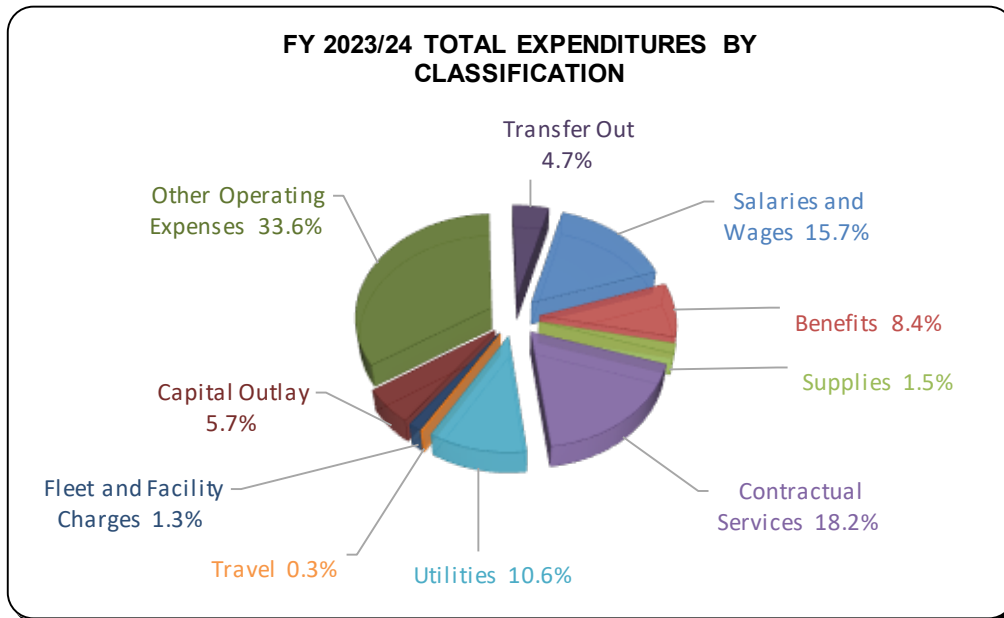


# TRANSPORTATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT TOTAL EXPENDITURES



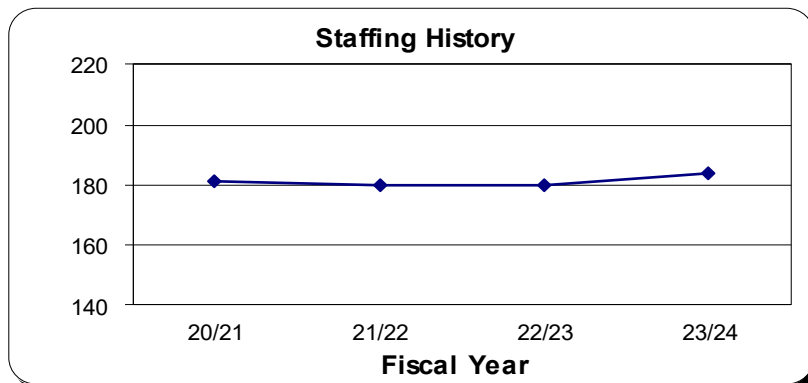
Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 8,486,292	\$ 9,559,586	\$ 10,817,997	\$ 1,258,411	13.2%
Benefits	4,982,546	5,269,038	5,784,919	515,881	9.8%
Supplies	932,625	1,758,250	1,053,200	(705,050)	(40.1%)
Contractual Services	10,163,926	10,743,185	12,514,513	1,771,328	16.5%
Utilities	6,180,454	6,494,765	7,302,641	807,876	12.4%
Travel	35,125	51,500	139,500	88,000	170.9%
Fleet and Facility Charges	859,531	749,745	925,962	176,217	23.5%
Capital Outlay	23,563,745	11,427,249	3,908,000	(7,519,249)	(65.8%)
Other Operating Expenses	9,829,988	15,199,375	23,126,482	7,927,107	52.2%
Transfer Out	2,549,563	2,377,250	3,222,475	845,225	35.6%
<b>TOTAL -- TRANSPORTATION</b>	<b>\$ 67,583,795</b>	<b>\$ 63,629,943</b>	<b>\$ 68,795,689</b>	<b>\$ 5,165,746</b>	<b>8.1%</b>



# TRANSPORTATION DEPARTMENT (as of July 17, 2023)

## DEPARTMENT STAFFING SUMMARY

Fund	2021/22	2022/23	2023/24
Business Unit	Final	Adopted	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<b>GENERAL FUND #0001</b>			
Director of Transportation (TRN)			
0001 Director of Transportation	7	7	10
Transportation Engineering Division (TRE)			
0001 Transportation Engineering Administration	3	4	4
0003 Computerized Signal System	10	10	10
0004 Traffic Studies and Neighborhood Traffic	8	9	9
0005 Sign and Pavement Markings	12	12	12
0006 Signal Maintenance	14	14	14
0007 Special Events and Street Permit	6	5	6
0008 Red Light Cameras	4	4	4
Transportation Planning Division (TSP)			
0001 Transportation Planning	9	8	7
<b>TOTAL -- GENERAL FUND</b>	<b>73</b>	<b>73</b>	<b>76</b>
<b>CENTROPLEX GARAGES FUND #4130</b>			
Parking Division (PKG)			
0011 Centroplex Garage II Operations	3	3	3
<b>TOTAL -- CENTROPLEX GARAGES FUND</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>PARKING SYSTEM REVENUE FUND #4132</b>			
Parking Division (PKG)			
0001 Parking System Administrative and Fiscal	13	13	14
0002 Surface Parking	4	4	4
0003 Parking Violations	5	5	5
0004 Central Boulevard Garage Operations	17	16	16
0006 55 West Garage Operations	12	12	12
0007 O.C. Administration Garage Operations	8	8	8
0008 O.C. Courthouse Garage Operations	15	16	16
0009 Library Garage Operations	12	12	12
0012 Jefferson Street Garage Operations	5	5	5
0015 Parking Enforcement	13	13	13
<b>TOTAL -- PARKING SYSTEM REVENUE FUND</b>	<b>104</b>	<b>104</b>	<b>105</b>
<b>TOTAL -- TRANSPORTATION</b>	<b>180</b>	<b>180</b>	<b>184</b>



# NONDEPARTMENTAL (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES

Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<u>GENERAL FUND #0001</u>					
Debt Service (DSD)					
0020 General Fund Debt Service	\$ 20,981,896	\$ 26,230,507	\$ 19,703,820	\$ (6,526,687)	(24.9%)
Nondepartmental General Fund (NDG)					
0001 Nondepartmental - General Fund	94,898,085	99,025,404	116,470,663	17,445,259	17.6%
<b>TOTAL -- GENERAL FUND</b>	<b>\$ 115,879,981</b>	<b>\$ 125,255,911</b>	<b>\$ 136,174,483</b>	<b>\$ 10,918,572</b>	<b>8.7%</b>
<u>HURRICANE DISASTER FUND #0007</u>					
Nondepartmental (NON)					
NON0021_C Disaster - Non-storm	\$ 36,008	\$ -	\$ -	-	N/A
NON0024_C Natural Disasters	68,768	-	-	-	N/A
<b>TOTAL -- HURRICANE DISASTER FUND</b>	<b>\$ 104,776</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<u>SPELLMAN SITE FUND #0013</u>					
Debt Service (DSD)					
0023 Spellman Site	\$ 894,460	\$ 3,195,510	\$ 681,465	\$ (2,514,045)	(78.7%)
<b>TOTAL -- SPELLMAN SITE FUND</b>	<b>\$ 894,460</b>	<b>\$ 3,195,510</b>	<b>\$ 681,465</b>	<b>\$ (2,514,045)</b>	<b>(78.7%)</b>
<u>SPECIAL ASSESSMENTS FUNDS #1001-1006</u>					
Debt Service (DSD)					
0027 Special Assessment The Plaza	\$ 178,636	\$ 190,287	\$ 196,196	\$ 5,909	3.1%
0031 Special Assessments	126,705,987	170,528	299,319	128,791	75.5%
<b>TOTAL -- SPECIAL ASSESSMENTS FUNDS</b>	<b>\$ 126,884,623</b>	<b>\$ 360,815</b>	<b>\$ 495,515</b>	<b>\$ 134,700</b>	<b>37.3%</b>
<u>UTILITIES SERVICES TAX FUND #1160</u>					
Nondepartmental (NON)					
0012 Special - Utilities Tax	\$ 34,995,487	\$ 36,959,000	\$ 37,111,000	\$ 152,000	0.4%
<b>TOTAL -- UTILITIES SERVICES TAX FUND</b>	<b>\$ 34,995,487</b>	<b>\$ 36,959,000</b>	<b>\$ 37,111,000</b>	<b>\$ 152,000</b>	<b>0.4%</b>
<u>CRA BOND RESERVE FUNDS #1254-1269, 1271</u>					
Debt Service (DSD)					
0012 CRA Debt - Conroy Road	\$ 1,736,286	\$ 1,899,875	\$ 1,903,000	\$ 3,125	0.2%
0014 CRA Internal Loan Debt Service	1,373,015	1,100,331	1,093,487	(6,844)	(0.6%)
0035 Community Redevelopment Agency Debt Service 2019 A	4,041,118	4,458,086	4,458,173	87	0.0%
0039 Community Redevelopment Agency Debt Service 2020 A	4,875,970	4,459,520	4,459,620	100	0.0%
<b>TOTAL -- CRA BOND RESERVE FUNDS</b>	<b>\$ 12,026,389</b>	<b>\$ 11,917,812</b>	<b>\$ 11,914,280</b>	<b>\$ (3,532)</b>	<b>(0.0%)</b>
<u>CRA DEBT - REPUBLIC DRIVE FUND #1275</u>					
Debt Service (DSD)					
0021 CRA Debt - Republic Drive	\$ 3,594,021	\$ 3,798,692	\$ 3,793,751	\$ (4,941)	(0.1%)
<b>TOTAL -- CRA DEBT - REPUBLIC DRIVE FUND</b>	<b>\$ 3,594,021</b>	<b>\$ 3,798,692</b>	<b>\$ 3,793,751</b>	<b>\$ (4,941)</b>	<b>(0.1%)</b>
<u>AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND #4020</u>					
Debt Service (DSD)					
0017 Amway Center Internal Loan Infrastructure	\$ 410,019	\$ 371,568	\$ 356,021	\$ (15,547)	(4.2%)
<b>TOTAL -- AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND</b>	<b>\$ 410,019</b>	<b>\$ 371,568</b>	<b>\$ 356,021</b>	<b>\$ (15,547)</b>	<b>(4.2%)</b>
<i>Page Subtotal</i>					
	<b>\$ 294,789,755</b>	<b>\$ 181,859,308</b>	<b>\$ 190,526,515</b>	<b>\$ 8,667,207</b>	<b>4.8%</b>

# NONDEPARTMENTAL (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b>AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS #4026-4028</b>					
Debt Service (DSD)					
0016 6th Cent TDT A Debt Service	\$ 6,660,362	\$ 15,066,250	\$ 15,048,500	\$ (17,750)	(0.1%)
0018 6th Cent TDT B Debt Service	967,216	2,130,750	2,120,750	(10,000)	(0.5%)
0019 6th Cent TDT C Debt Service	569,203	478,775	2,933,750	2,454,975	512.8%
<b>TOTAL -- AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS</b>	<b>\$ 8,196,781</b>	<b>\$ 17,675,775</b>	<b>\$ 20,103,000</b>	<b>\$ 2,427,225</b>	<b>13.7%</b>
<b>AMWAY CENTER SALES TAX REBATE DS FUND #4029</b>					
Debt Service (DSD)					
0004 Amway Center Sales Tax Rebate Debt Service	\$ 814,855	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
<b>TOTAL -- AMWAY CENTER SALES TAX REBATE DS FUND</b>	<b>\$ 814,855</b>	<b>\$ 2,000,004</b>	<b>\$ 2,000,004</b>	<b>\$ -</b>	<b>0.0%</b>
<b>WATER RECLAMATION STATE REVOLVING LOAN FUND #4102</b>					
Debt Construction (DCD)					
0002 Loan Water Reclamation 480420	\$ 31,185	\$ 156,421	\$ 156,421	\$ -	0.0%
0004 Loan Water Reclamation 650040	112,864	487,276	487,276	-	0.0%
0005 Loan Water Reclamation 650060	167,229	1,106,141	1,106,141	-	0.0%
0006 Loan Water Reclamation 480400	186,158	773,311	773,311	-	0.0%
0007 Loan Water Reclamation 480410	56,849	284,028	284,028	-	0.0%
0009 Loan Water Reclamation 65001S	225,060	1,871,319	1,871,320	1	0.0%
0010 Loan Water Reclamation 65002P	16,424	102,287	102,288	1	0.0%
0011 Loan Water Reclamation 65003P	16,725	75,644	75,645	1	0.0%
0015 Loan Water Reclamation 480430	24,316	150,363	150,363	-	0.0%
0018 Loan Water Reclamation 480460	17,514	386,824	386,824	-	0.0%
0021 Loan Water Reclamation 480440	17,532	772,444	386,222	(386,222)	(50.0%)
0023 Loan Water Reclamation 480470	322,404	888,554	882,437	(6,117)	(0.7%)
0024 Loan Water Reclamation 480480	191,164	472,514	418,967	(53,547)	(11.3%)
0025 Loan Water Reclamation 480490	178,411	391,186	384,026	(7,160)	(1.8%)
<b>TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND</b>	<b>\$ 1,563,835</b>	<b>\$ 7,918,312</b>	<b>\$ 7,465,269</b>	<b>\$ (453,043)</b>	<b>(5.7%)</b>
<b>WATER RECLAMATION IMPACT FEE RESERVES FUND #4109</b>					
Nondepartmental (NON)					
0009 Impact Fee Reserve	\$ 1,516	\$ 18,630	\$ 78,331	\$ 59,701	320.5%
<b>TOTAL -- WATER RECLAMATION IMPACT FEE RESERVES FUND</b>	<b>\$ 1,516</b>	<b>\$ 18,630</b>	<b>\$ 78,331</b>	<b>\$ 59,701</b>	<b>320.5%</b>
<b>WATER RECLAMATION REVENUE BONDS 2013 DS FUND #4111</b>					
Debt Construction (DCD)					
0003 Water Reclamation Revenue Bonds 2013 Debt Service	\$ 1,128,650	\$ 2,802,400	\$ 2,897,400	\$ 95,000	3.4%
<b>TOTAL -- WATER RECLAMATION REVENUE BONDS 2013 DS FUND</b>	<b>\$ 1,128,650</b>	<b>\$ 2,802,400</b>	<b>\$ 2,897,400</b>	<b>\$ 95,000</b>	<b>3.4%</b>
<b>PARKING RENEWAL AND REPLACEMENT FUND #4133</b>					
Special - Paking Renewal and Replacement (NON)					
0005 Parking Renewal and Replacement	\$ -	\$ 372,000	\$ -	\$ (372,000)	(100.0%)
<b>TOTAL -- PARKING RENEWAL AND REPLACEMENT FUND</b>	<b>\$ -</b>	<b>\$ 372,000</b>	<b>\$ -</b>	<b>\$ (372,000)</b>	<b>(100.0%)</b>
<b>INTERNAL LOAN BANK FUND #5030</b>					
Debt Service (DSD)					
0030 Internal Loan	\$ 1,661,472	\$ 16,996,991	\$ 11,722,313	\$ (5,274,678)	(31.0%)
<b>TOTAL -- INTERNAL LOAN BANK FUND</b>	<b>\$ 1,661,472</b>	<b>\$ 16,996,991</b>	<b>\$ 11,722,313</b>	<b>\$ (5,274,678)</b>	<b>(31.0%)</b>
<b>Page Subtotal</b>	<b>\$ 13,367,110</b>	<b>\$ 47,784,112</b>	<b>\$ 44,266,317</b>	<b>\$ (3,517,795)</b>	<b>-7.4%</b>

# NONDEPARTMENTAL (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Fund	2021/22	2022/23	2023/24	Change	
Business Unit	Actual	Adopted	Proposed	Adopted	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND #5031</u>					
Debt Construction (DCD)					
0001 Capital Improvement Bonds 2007 Series B	\$ 1,336,783	\$ 9,625,991	\$ 2,971,891	\$ (6,654,100)	(69.1%)
TOTAL -- INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND	\$ 1,336,783	\$ 9,625,991	\$ 2,971,891	\$ (6,654,100)	(69.1%)
<u>INTERNAL LOAN - JEFFERSON STREET GARAGE FUND #5032</u>					
Debt Construction (DCD)					
0008 Jefferson Garage Construction	\$ 160,045	\$ 1,451,250	\$ 1,450,750	\$ (500)	(0.0%)
TOTAL -- INTERNAL LOAN - JEFFERSON STREET GARAGE FUND	\$ 160,045	\$ 1,451,250	\$ 1,450,750	\$ (500)	(0.0%)
<u>NEW PUBLIC SAFETY &amp; ENERGY EFFICIENCY DS SERIES 2014B #5035</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 2,716,000	\$ 4,448,750	\$ 4,443,000	\$ (5,750)	(0.1%)
TOTAL -- NEW PUBLIC SAFETY & EFFICIENCY DS FUND	\$ 2,716,000	\$ 4,448,750	\$ 4,443,000	\$ (5,750)	(0.1%)
<u>PUBLIC SAFETY DEBT BOND FUND 2016C #5036</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 1,001,900	\$ 1,988,900	\$ 1,984,400	\$ (4,500)	(0.2%)
TOTAL - PUBLIC SAFETY DEBT BOND FUND 2016C FUND	\$ 1,001,900	\$ 1,988,900	\$ 1,984,400	\$ (4,500)	(0.2%)
<u>GAS TAX FUND #1100</u>					
Citywide Construction Activities (CCA)					
0014 Gas Tax Program	\$ 4,037,493	\$ 4,058,000	\$ 4,539,000	\$ 481,000	11.9%
TOTAL -- GAS TAX FUND	\$ 4,037,493	\$ 4,058,000	\$ 4,539,000	\$ 481,000	11.9%
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Citywide Construction Activities (CCA)					
0017 Capital Improvements Program	\$ 485,512	\$ 377,000	\$ 15,995,000	\$ 15,618,000	4142.7%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 485,512	\$ 377,000	\$ 15,995,000	\$ 15,618,000	4142.7%
<u>55 WEST GARAGE RENEWAL AND REPLACEMENT FUND #4134</u>					
Citywide Construction Activities (CCA)					
0012 55 West Garage Repair and Replacement	\$ -	\$ 116,250	\$ -	\$ (116,250)	(100.0%)
TOTAL -- 55 WEST GARAGE RENEWAL AND REPLACEMENT FUND	\$ -	\$ 116,250	\$ -	\$ (116,250)	(100.0%)
<i>Page Subtotal</i>	\$ 9,737,733	\$ 22,066,141	\$ 31,384,041	\$ 9,317,900	42.2%

# NONDEPARTMENTAL (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

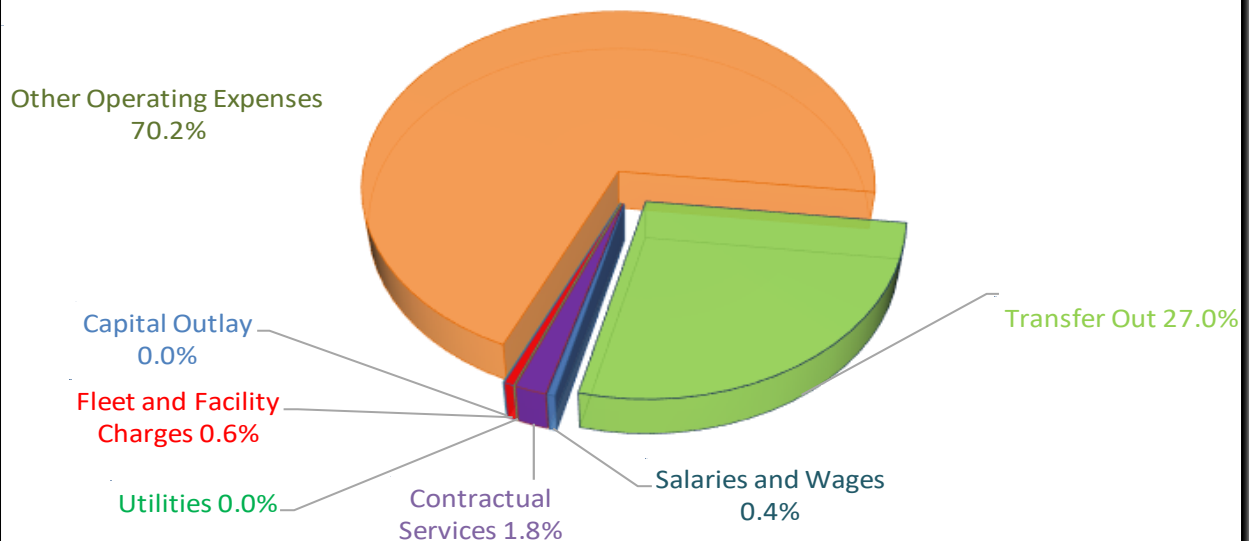
Fund Business Unit Cost Center Number and Name	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
<b><u>FIREFIGHTER PENSION FUNDS #6501-6503</u></b>					
Pension (PEN)					
0005 Firefighter Pension	\$ 35,995,423	\$ 24,374,610	\$ 25,166,553	\$ 791,943	3.2%
0010 Pension Management Support	117,490	135,345	133,156	(2,189)	(1.6%)
0011 Fire Pension Share	1,080,763	30,000	30,000	-	0.0%
<b>TOTAL -- FIREFIGHTER PENSION FUNDS</b>	<b>\$ 37,193,676</b>	<b>\$ 24,539,955</b>	<b>\$ 25,329,709</b>	<b>\$ 789,754</b>	<b>3.2%</b>
<b><u>POLICE PENSION FUNDS #6510-6512</u></b>					
Pension (PEN)					
0001 Police Pension Exces Over State / Share Plan Fund	\$ 242,212	\$ -	\$ -	-	N/A
0014 Special Police Pension	55,053,401	34,110,239	37,440,359	3,330,120	9.8%
<b>TOTAL -- POLICE PENSION FUNDS</b>	<b>\$ 55,295,612</b>	<b>\$ 34,110,239</b>	<b>\$ 37,440,359</b>	<b>\$ 3,330,120</b>	<b>9.8%</b>
<b><u>GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND #6520</u></b>					
Pension (PEN)					
0013 City Employee Pension	\$ 21,127,758	\$ 8,146,643	\$ 9,999,538	\$ 1,852,895	22.7%
<b>TOTAL -- GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND</b>	<b>\$ 21,127,758</b>	<b>\$ 8,146,643</b>	<b>\$ 9,999,538</b>	<b>\$ 1,852,895</b>	<b>22.7%</b>
<b><u>DEFINED CONTRIBUTION PLAN FUND #6525</u></b>					
Pension (PEN)					
0004 Defined Contribution Plan Program	\$ 22,927,698	\$ -	\$ -	-	N/A
<b>TOTAL -- DEFINED CONTRIBUTION PLAN FUND</b>	<b>\$ 22,927,698</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>N/A</b>
<b><u>RETIREE HEALTH SAVINGS PLAN FUND #6530</u></b>					
Pension (PEN)					
0003 Retiree Health Savings - Other	\$ 220,038	\$ -	\$ -	-	N/A
<b>TOTAL -- RETIREE HEALTH SAVINGS PLAN FUND</b>	<b>\$ 220,038</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>N/A</b>
<b><u>OTHER POST EMPLOYMENT BENEFIT TRUST FUND #6540</u></b>					
Pension (PEN)					
0012 Other Post-Employment Benefits Trust	\$ 21,305,021	\$ 23,200,316	\$ 22,547,856	\$ (652,460)	(2.8%)
<b>TOTAL -- OTHER POST EMPLOYMENT BENEFIT TRUST FUND</b>	<b>\$ 21,305,021</b>	<b>\$ 23,200,316</b>	<b>\$ 22,547,856</b>	<b>\$ (652,460)</b>	<b>(2.8%)</b>
<b><u>ORANGE COUNTY SCHOOL IMPACT FEES FUND #6001</u></b>					
Nondepartmental (NON)					
0016 Orange County School Impact Fee	\$ 48,660	\$ 149,038	\$ -	\$ (149,038)	(100.0%)
<b>TOTAL -- ORANGE COUNTY SCHOOL IMPACT FEES FUND</b>	<b>\$ 48,660</b>	<b>\$ 149,038</b>	<b>\$ -</b>	<b>\$ (149,038)</b>	<b>(100.0%)</b>
<b><u>GENERAL LONG-TERM DEBT FUND #9500</u></b>					
Debt Service (DSD)					
0003 General Long Term Debt	\$ (21,261,678)	\$ -	\$ -	-	N/A
<b>TOTAL -- GENERAL LONG-TERM DEBT FUND</b>	<b>\$ (21,261,678)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>N/A</b>
<b><u>OTHER FUNDS</u></b>					
ARPA Local Fiscal Recovery Fund (NON)	\$ 58,032,405	\$ -	\$ -	-	N/A
Other Funds, Projects & Grants	(11,104,555)	864,554	10,363,206	9,498,652	1098.7%
<b>TOTAL -- OTHER FUNDS</b>	<b>\$ 46,927,850</b>	<b>\$ 864,554</b>	<b>\$ 10,363,206</b>	<b>\$ 9,498,652</b>	<b>1098.7%</b>
<i>Page Subtotal</i>	<b>\$ 183,784,635</b>	<b>\$ 91,010,745</b>	<b>\$ 105,680,668</b>	<b>\$ 14,669,923</b>	<b>16.1%</b>
<b>TOTAL -- NONDEPARTMENTAL</b>	<b>\$ 501,679,233</b>	<b>\$ 342,720,306</b>	<b>\$ 371,857,541</b>	<b>\$ 29,137,235</b>	<b>8.5%</b>

# NONDEPARTMENTAL (as of July 17, 2023)

## DEPARTMENT OPERATING EXPENDITURES (continued)

Expenditure by Classification	2021/22 Actual Expenditures	2022/23 Adopted Budget	2023/24 Proposed Budget	Change Adopted to Proposed	% Change
Salaries and Wages	\$ 59,356	\$ 3,428,667	\$ 1,594,030	\$ (1,834,637)	(53.5%)
Benefits	(20,206,072)	(467,057)	(464,868)	2,189	(0.5%)
Supplies	(14,968)	3,850	78,850	75,000	1948.1%
Contractual Services	132,382,266	6,430,000	6,667,000	237,000	3.7%
Utilities	473,513	1,377,161	161	(1,377,000)	(100.0%)
Travel	3,692	34,000	34,000	-	0.0%
Fleet and Facility Charges	1,792,986	2,950,000	2,140,000	(810,000)	(27.5%)
Capital Outlay	2,566,039	286,610	149,788	(136,822)	(47.7%)
Other Operating Expenses	221,461,163	237,414,135	261,120,236	23,706,101	10.0%
Transfer Out	163,161,257	91,262,940	100,538,344	9,275,404	10.2%
<b>TOTAL -- NONDEPARTMENTAL</b>	<b>\$ 501,679,233</b>	<b>\$ 342,720,306</b>	<b>\$ 371,857,541</b>	<b>\$ 29,137,235</b>	<b>8.5%</b>

### FY 2023/24 TOTAL EXPENDITURE BY CLASSIFICATION



### Total Expenditure History

