



LAKE NONA

COMMISSIONER BUDGET NOTEBOOK

2021 / 2022

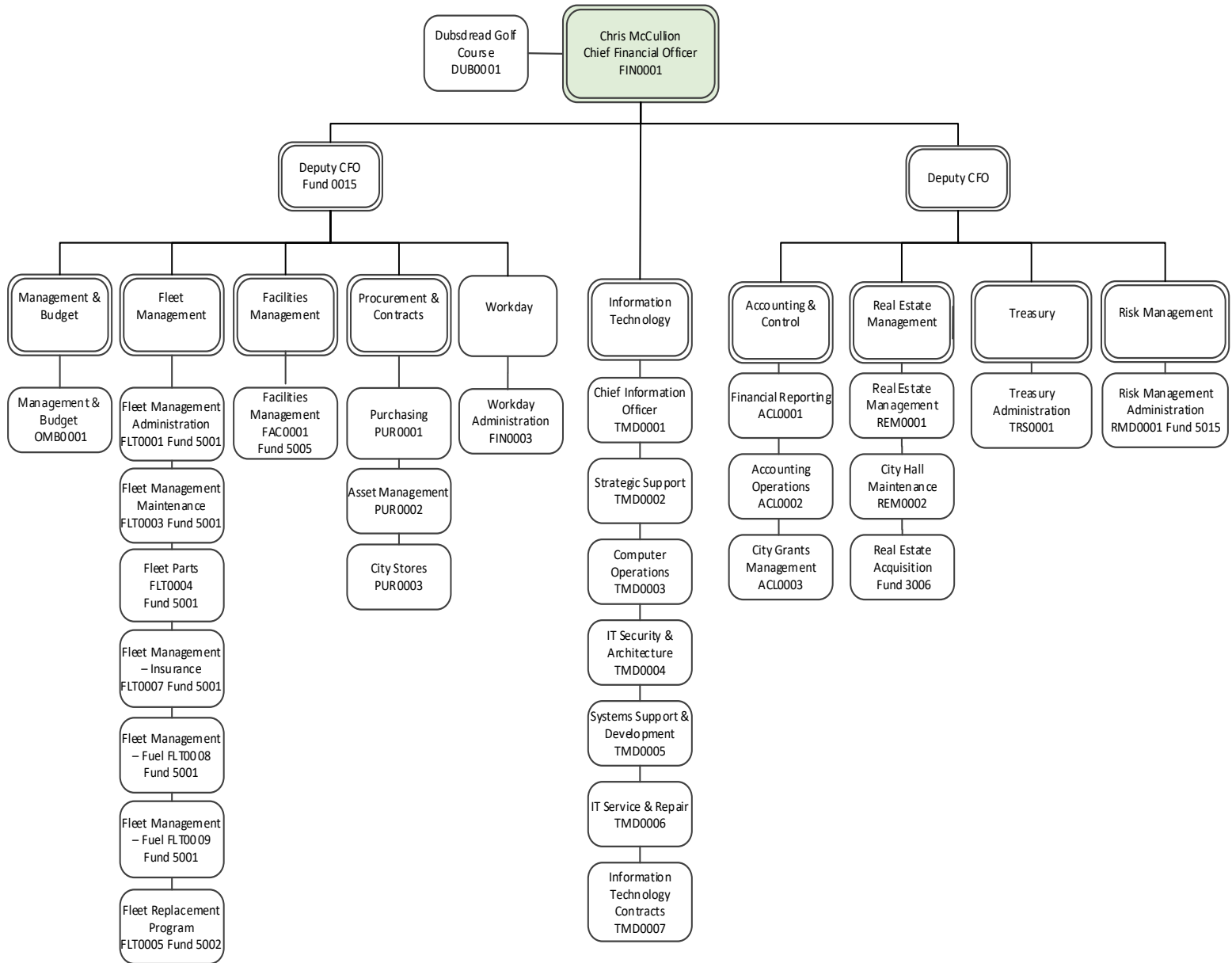


COMMISSIONER BUDGET NOTEBOOK (as of July 19, 2021)

TABLE OF CONTENTS

Office of Business and Financial Services	1
Financial Summary	2-6
Staffing Summary	7-8
Economic Development Department	9
Financial Summary	10-13
Staffing Summary	14
Executive Offices	15
Financial Summary	16-19
Staffing Summary	20-21
Families, Parks and Recreation Department	22
Financial Summary	23-27
Staffing Summary	28-29
Fire Department	30
Financial Summary	31-34
Staffing Summary	35
Housing and Community Development	36
Financial Summary	37-40
Staffing Summary	41
Orlando Venues Department	42
Financial Summary	43-46
Staffing Summary	47
Police Department	48
Financial Summary	49-53
Staffing Summary	54
Public Works Department	55
Financial Summary	57-61
Staffing Summary	62-63
Transportation Department	64
Financial Summary	65-68
Staffing Summary	69-70
Nondepartmental	71-75

BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)



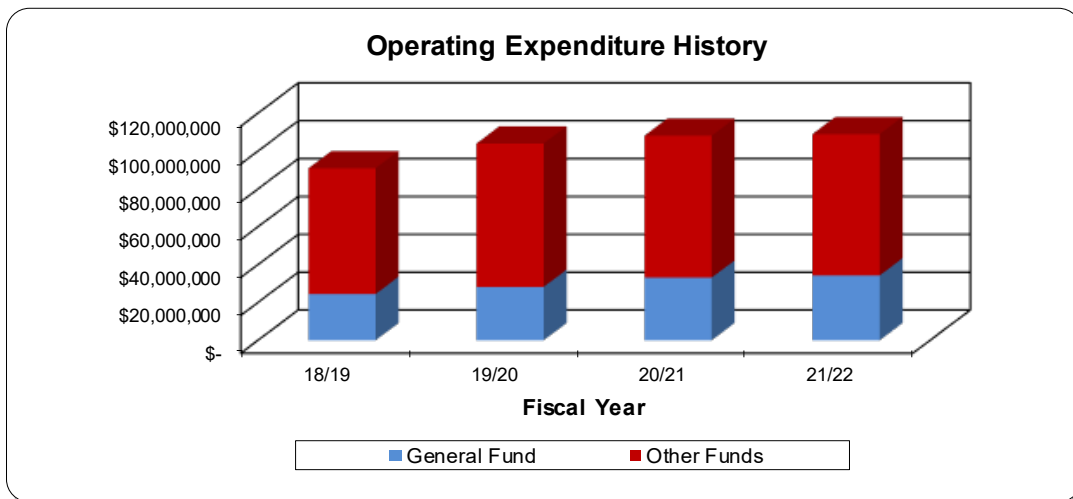
BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)

DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Chief Financial Officer (FIN)					
0001 Chief Financial Officer	\$ 829,520	\$ 1,068,175	\$ 1,065,108	\$ (3,067)	(0.3%)
0002 Nondepartmental - CFO	709,493	998,280	998,280	-	0.0%
0003 Workday Administration	329,634	583,172	573,480	(9,692)	(1.7%)
Accounting and Control Division (ACL)					
0001 Financial Reporting	993,684	1,189,155	1,181,832	(7,323)	(0.6%)
0002 Accounting Operations	1,448,523	1,794,760	1,693,636	(101,124)	(5.6%)
0003 City Grants Management	205,113	238,192	313,067	74,875	31.4%
Dubsdread Golf Course (DUB)					
0002 Nondepartmental	21,998	6,283	6,428	145	2.3%
Management and Budget Division (OMB)					
0001 Management and Budget	602,289	715,369	777,844	62,475	8.7%
Procurement and Contracts Division (PUR)					
0001 Purchasing	1,492,898	1,660,384	1,720,485	60,101	3.6%
0002 Asset Management	291,841	307,145	303,706	(3,439)	(1.1%)
0003 City Stores	362,153	333,946	348,374	14,428	4.3%
0004 Purchasing Auctions	63	36,500	29,500	(7,000)	(19.2%)
Real Estate Management Division (REM)					
0001 Real Estate Management	684,449	731,813	731,448	(365)	(0.0%)
0002 City Hall Maintenance	2,592,277	2,719,396	2,608,355	(111,041)	(4.1%)
Information Technology Division (TMD)					
0001 Chief Information Officer	995,790	1,194,708	1,146,811	(47,897)	(4.0%)
0002 Strategic Support	2,246,799	2,641,813	2,559,635	(82,178)	(3.1%)
0003 Computer Operations	3,053,924	3,056,030	3,060,058	4,028	0.1%
0004 IT Security and Architecture	1,745,150	1,845,213	2,014,824	169,611	9.2%
0005 Systems Support and Development	2,292,718	2,781,853	2,529,951	(251,902)	(9.1%)
0006 IT Service and Repair	57,623	40,100	40,100	-	0.0%
0007 Information Technology Contracts	6,800,746	8,271,141	9,903,576	1,632,435	19.7%
Treasury Division (TRS)					
0001 Treasury Administration	445,638	843,065	643,130	(199,935)	(23.7%)
TOTAL -- GENERAL FUND	\$28,202,321	\$33,056,493	\$ 34,249,628	\$ 1,193,135	3.6%
CITY STORES INVENTORY FUND #0006					
Procurement and Contracts (PUR)					
0005 City Stores Inventory	\$ 1,857,217	\$ -	\$ -	-	N/A
TOTAL -- CITY STORES INVENTORY FUND	\$ 1,857,217	\$ -	\$ -	-	N/A
DUBSDREAD GOLF COURSE FUND #0015					
Dubsdread Golf Course (DUB)					
0001 Dubsdread Golf Course	\$ 2,509,987	\$ 2,377,704	\$ 2,591,933	\$ 214,229	9.0%
TOTAL -- DUBSDREAD GOLF COURSE FUND	\$ 2,509,987	\$ 2,377,704	\$ 2,591,933	\$ 214,229	9.0%

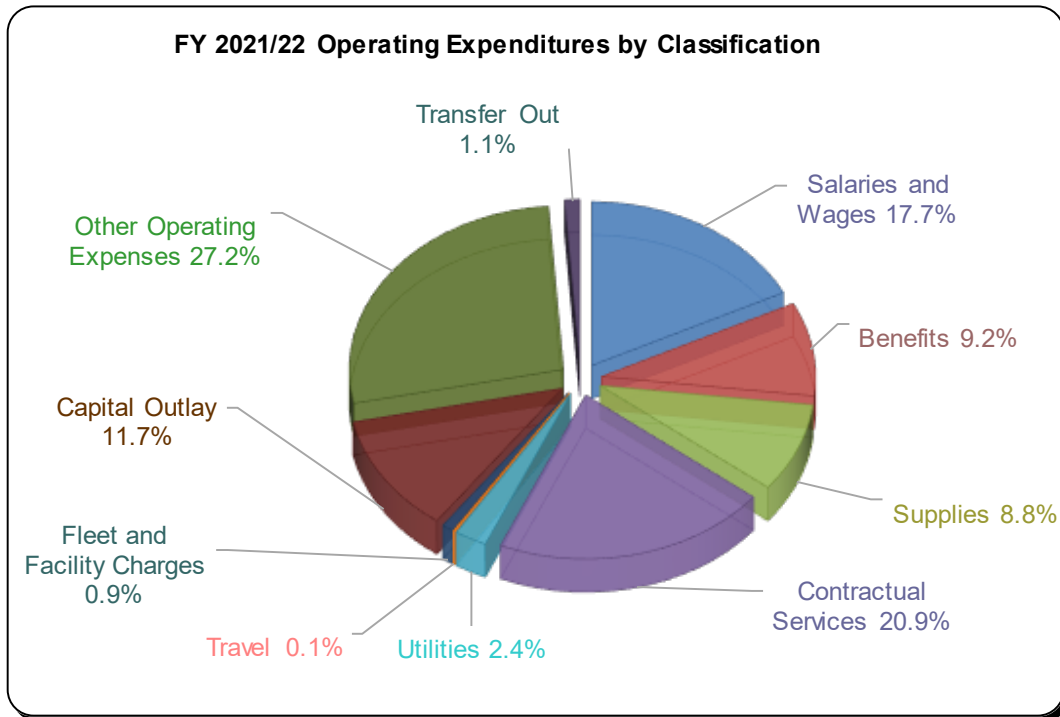
BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
<u>FLEET MANAGEMENT FUND #5001</u>					
Fleet Management Division (FLT)					
0001 Fleet Management Administration	\$ 3,018,942	\$ 2,872,137	\$ 2,720,479	\$ (151,658)	(5.3%)
0003 Fleet Management Maintenance	20,606,799	16,322,388	9,304,860	(7,017,528)	(43.0%)
0004 Fleet Parts	490,582	544,974	528,027	(16,947)	(3.1%)
0007 Fleet Maintenance - Insurance	-	-	1,252,000	1,252,000	N/A
0008 Fleet Maintenance - Fuel	-	-	4,676,685	4,676,685	N/A
0009 Fleet Maintenance - Car Wash	-	-	868,770	868,770	N/A
TOTAL -- FLEET MANAGEMENT FUND	\$ 24,116,323	\$ 19,739,499	\$ 19,350,821	\$ (388,678)	(2.0%)
<u>FLEET REPLACEMENT FUND #5002</u>					
Fleet Management Division (FLT)					
0005 Fleet Replacement Program	\$ 14,927,257	\$ 21,195,966	\$ 21,921,297	\$ 725,331	3.4%
TOTAL -- FLEET REPLACEMENT FUND	\$ 14,927,257	\$ 21,195,966	\$ 21,921,297	\$ 725,331	3.4%
<u>FACILITIES MANAGEMENT FUND #5005</u>					
Facilities Management Division (FAC)					
0001 Facilities Management	\$ 19,672,045	\$ 15,606,783	\$ 15,713,000	\$ 106,217	0.7%
TOTAL -- FACILITIES MANAGEMENT FUND	\$ 19,672,045	\$ 15,606,783	\$ 15,713,000	\$ 106,217	0.7%
<u>REVOLVING AND RENEWABLE ENERGY FUND #3005</u>					
Facilities Management Division (FAC)					
0002_C Revolving and Renewable Energy	\$ 143	\$ -	\$ -	\$ -	N/A
0003_C Renewable Energy	148	-	-	-	N/A
TOTAL -- REVOLVING AND RENEWABLE ENERGY FUND	\$ 291	\$ -	\$ -	\$ -	N/A
<u>RISK MANAGEMENT FUND #5015</u>					
Risk Management Division (RMD)					
0001 Risk Management Administration	\$ 837,570	\$ 834,560	\$ 850,508	\$ 15,948	1.9%
0002 Risk Management Financial	11,860,670	15,264,741	14,267,794	(996,947)	(6.5%)
TOTAL -- RISK MANAGEMENT FUND	\$ 12,698,240	\$ 16,099,301	\$ 15,118,302	\$ (980,999)	(6.1%)
<u>OTHER FUNDS</u>					
All Cost Centers	\$ (255)	\$ -	\$ -	\$ -	N/A
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 103,983,427	\$ 108,075,746	\$ 108,944,981	\$ 869,235	0.8%



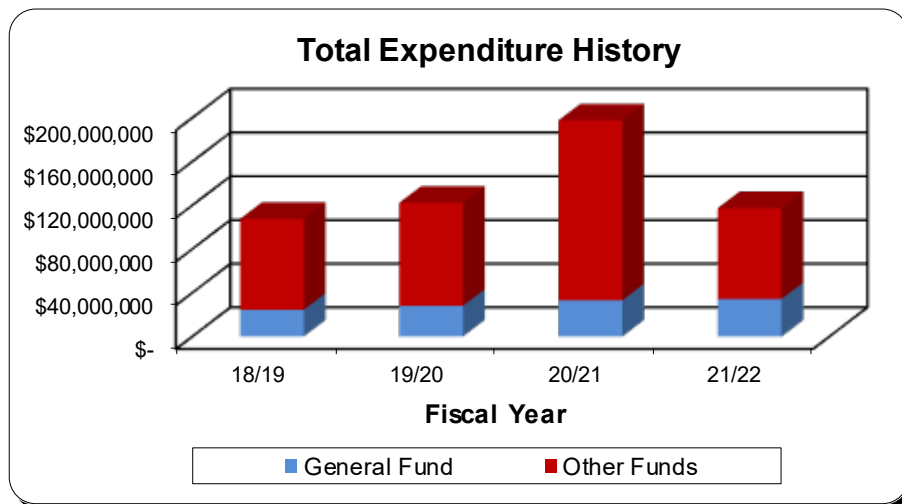
BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)

Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change to Proposed	% Change
Salaries and Wages	\$ 16,358,833	\$ 18,626,303	\$ 19,140,131	\$ 513,828	2.8%
Benefits	9,229,904	10,174,398	10,069,889	(104,509)	(1.0%)
Supplies	11,375,276	9,862,056	9,591,730	(270,326)	(2.7%)
Contractual Services	19,990,498	21,146,626	22,722,129	1,575,503	7.5%
Utilities	2,604,983	2,605,858	2,651,631	45,773	1.8%
Travel	19,577	197,822	163,273	(34,549)	(17.5%)
Fleet and Facility Charges	1,920,586	969,119	958,242	(10,877)	(1.1%)
Capital Outlay	22,856,321	22,014,301	12,776,495	(9,237,806)	(42.0%)
Other Operating Expenses	15,226,678	20,957,294	29,646,461	8,689,167	41.5%
Transfer Out	4,400,771	1,521,969	1,225,000	(296,969)	(19.5%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 103,983,427	\$ 108,075,746	\$ 108,944,981	\$ 869,235	0.8%



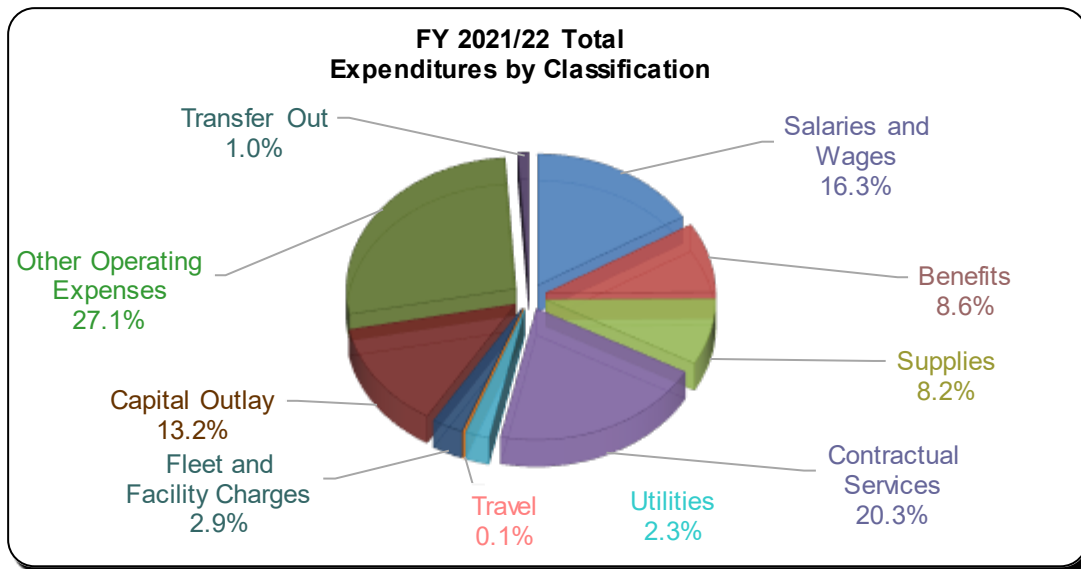
BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)

	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects	\$ 12,800,326	\$ 29,953,051	\$ 4,180,000	\$(25,773,051)	(86.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 12,800,326	\$ 29,953,051	\$ 4,180,000	\$(25,773,051)	(86.0%)
<u>REAL ESTATE ACQUISITION FUND #3006</u>					
Real Estate Management Division (REM)					
Projects	\$ 3,864,069	\$ 44,839,489	\$ 1,000,000	\$(43,839,489)	(97.8%)
TOTAL -- REAL ESTATE ACQUISITION FUND	\$ 3,864,069	\$ 44,839,489	\$ 1,000,000	\$(43,839,489)	(97.8%)
<u>PUBLIC SAFETY CONSTRUCTION 2016C BOND FUND #3033</u>					
Projects	\$ 885,016	\$ 3,533,150	\$ -	\$(3,533,150)	(100.0%)
TOTAL -- PUBLIC SAFETY CONSTRUCTION 2016C BOND FUND	\$ 885,016	\$ 3,533,150	\$ -	\$(3,533,150)	(100.0%)
<u>DESIGNATED REVENUE FUND #0005</u>					
Projects	\$ 350,452	\$ 5,172,353	\$ 3,062,013	\$(2,110,340)	(40.8%)
TOTAL -- DESIGNATED REVENUE FUND	\$ 350,452	\$ 5,172,353	\$ 3,062,013	\$(2,110,340)	(40.8%)
<u>OTHER FUNDS</u>					
Projects and Grants Other Funds	\$ 460,973	\$ 6,085,788	\$ 255,000	\$(5,830,788)	(95.8%)
TOTAL -- PROJECTS AND GRANTS	\$ 18,360,837	\$ 89,583,831	\$ 8,497,013	\$(81,086,818)	(90.5%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 122,344,263	\$ 197,659,577	\$ 117,441,994	\$(80,217,583)	(40.6%)



BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)

Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 16,358,833	\$ 18,626,303	\$ 19,140,131	\$ 513,828	2.8%
Benefits	9,229,904	10,174,398	10,069,889	(104,509)	(1.0%)
Supplies	13,783,855	12,339,958	9,591,730	(2,748,228)	(22.3%)
Contractual Services	21,900,158	32,141,197	23,896,642	(8,244,555)	(25.7%)
Utilities	2,604,983	2,706,176	2,651,631	(54,545)	(2.0%)
Travel	19,640	288,894	163,273	(125,621)	(43.5%)
Fleet and Facility Charges	6,950,956	8,724,234	3,458,242	(5,265,992)	(60.4%)
Capital Outlay	27,970,976	88,488,288	15,456,495	(73,031,793)	(82.5%)
Other Operating Expenses	19,014,189	22,145,865	31,788,961	9,643,096	43.5%
Transfer Out	4,510,771	2,024,264	1,225,000	(799,264)	(39.5%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 122,344,263	\$ 197,659,577	\$ 117,441,994	\$(80,217,583)	(40.6%)



BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)

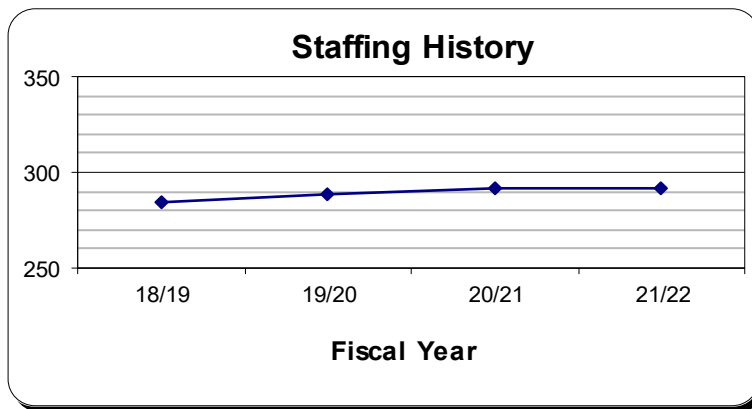
DEPARTMENT STAFFING SUMMARY

Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Chief Financial Officer (FIN)			
0001 Chief Financial Officer	5	5	5
0003 Workday Administration	4	4	4
Accounting and Control Division (ACL)			
0001 Financial Reporting	10	10	10
0002 Accounting Operations	17	19	19
0003 City Grants Management	2	2	2
Management and Budget Division (OMB)			
0001 Management and Budget	7	7	7
Procurement and Contracts Division (PUR)			
0001 Purchasing	16	17	17
0002 Asset Management	3	3	3
0003 City Stores	3	3	3
Real Estate Management Division (REM)			
0001 Real Estate Management	4	4	4
Information Technology Division (TMD)			
0001 Chief Information Officer	10	10	10
0002 Strategic Support	25	25	25
0003 Computer Operations	24	24	24
0004 IT Security and Architecture	15	16	16
0005 Systems Support and Development	26	25	25
Treasury Division (TRS)			
0001 Treasury Administration	3	4	4
TOTAL -- GENERAL FUND	174	178	178
<u>FACILITIES MANAGEMENT FUND #5005</u>			
Facilities Management Division (FAC)			
0001 Facilities Management	52	52	51
TOTAL -- FACILITIES MANAGEMENT FUND	52	52	51
<u>FLEET MANAGEMENT FUND #5001</u>			
Fleet Management Division (FLT)			
0001 Fleet Management Admin.	6	8	7
0003 Fleet Management Maintenance	38	38	37
0004 Fleet Parts	7	7	7
0008 Fleet Management - Fuel	-	-	1
TOTAL -- FLEET MANAGEMENT FUND	51	53	52

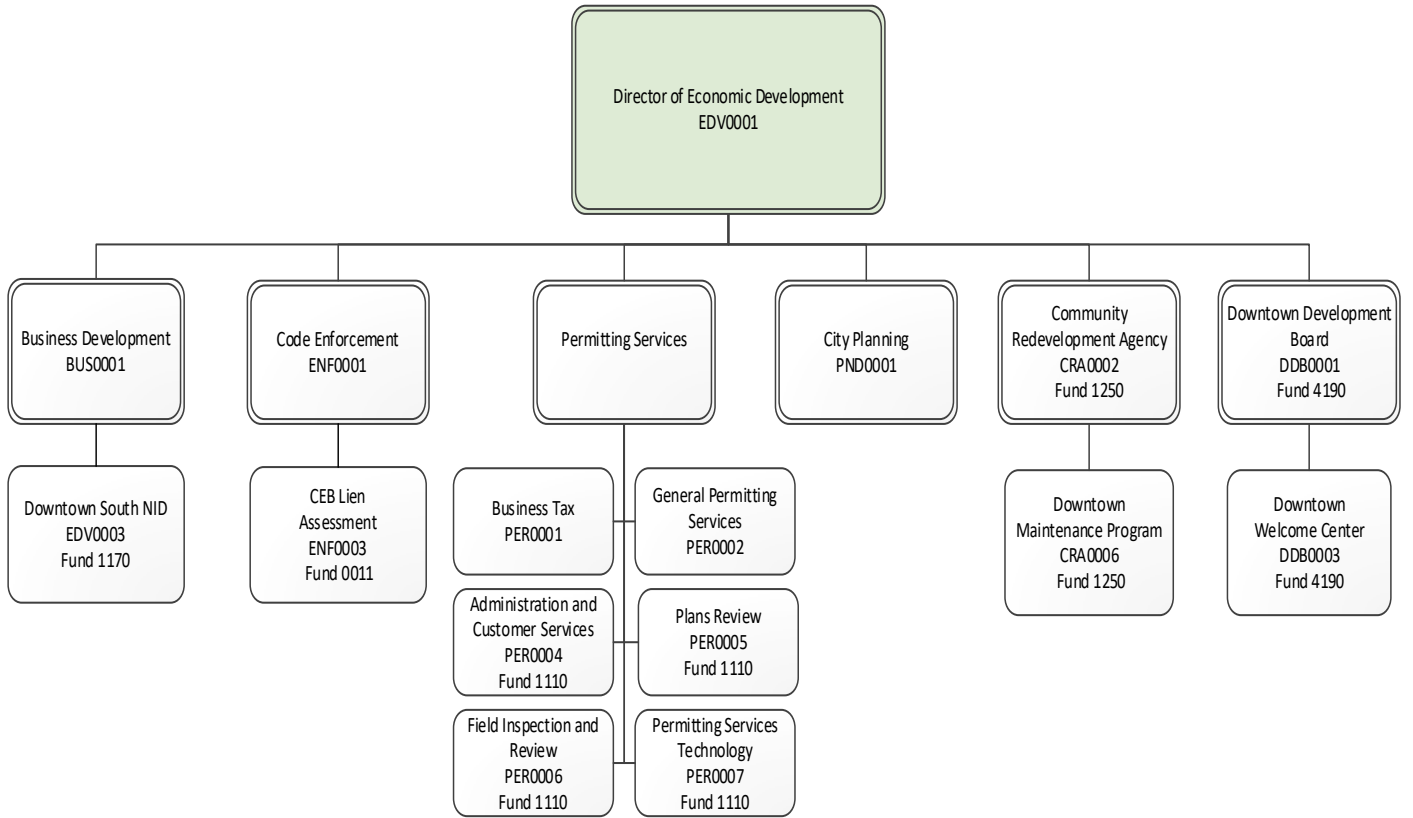
BUSINESS AND FINANCIAL SERVICES (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY (continued)

Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>FLEET MANAGEMENT FUND #5002</u>			
Fleet Management Division (FLT)			
0005_C Fleet Replacement Program	-	-	2
TOTAL -- FLEET REPLACEMENT FUND	-	-	2
<u>RISK MANAGEMENT FUND #5015</u>			
Risk Management Division (RMD)			
0001 Risk Management Administration	10	8	8
TOTAL -- RISK MANAGEMENT FUND	10	8	8
<u>PENSION PARTICIPANT SERVICES FUND #0018</u>			
Treasury Division (PEN)			
0009 Pension Participant Services	1	-	-
TOTAL -- PENSION PARTICIPANT SERVICES FUND	1	-	-
<u>FIRE PENSION FUND #6501</u>			
Treasury Division (PEN)			
0010 Pension Management Support	1	1	1
TOTAL -- FIRE PENSION FUND	1	1	1
TOTAL -- BUSINESS AND FINANCIAL SERVICES	289	292	292



ECONOMIC DEVELOPMENT DEPARTMENT (as of July 19, 2021)

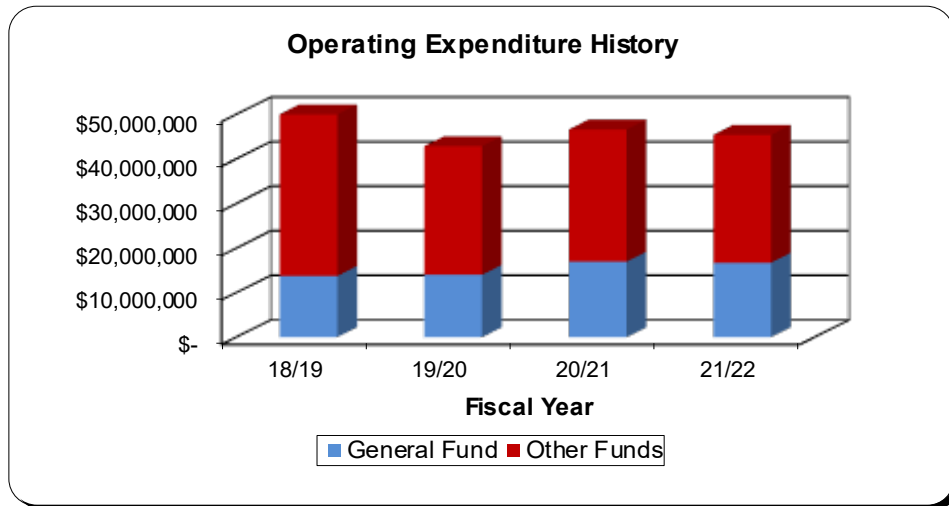


ECONOMIC DEVELOPMENT DEPARTMENT (as of July 19, 2021)

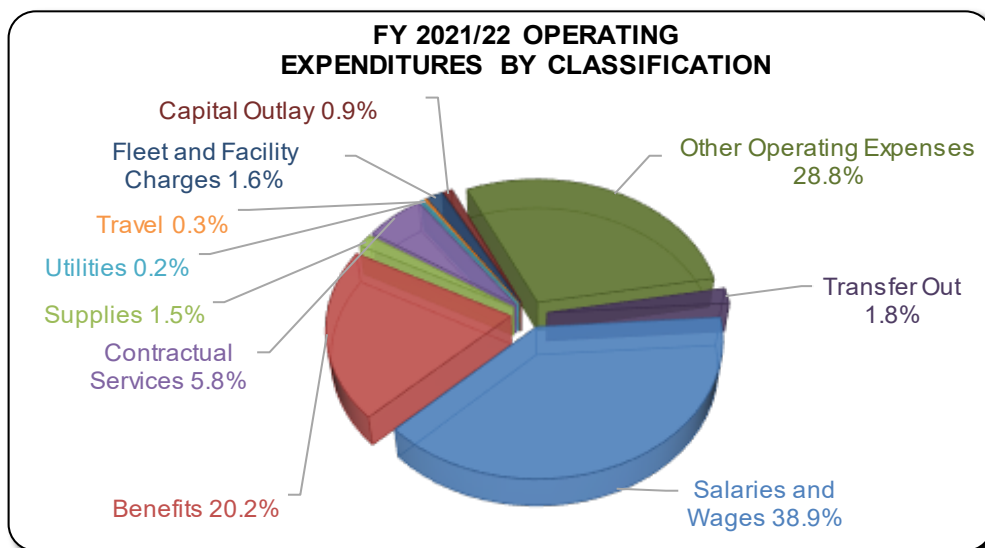
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Director of Economic Development (EDV)					
0001 Director of Economic Development	\$ 688,458	\$ 592,081	\$ 447,929	\$ (144,152)	(24.3%)
0002 Economic Development Nondepartmental	3,230,341	4,495,344	4,432,331	(63,013)	(1.4%)
Business Development Division (BUS)					
0001 Business Development	740,117	886,828	885,501	(1,327)	(0.1%)
Permitting Services Division (PER)					
0001 Business Tax	430,687	423,329	431,254	7,925	1.9%
0002 General Permitting Services	2,007,055	2,900,996	2,794,322	(106,674)	(3.7%)
Code Enforcement Division (ENF)					
0001 Code Enforcement	4,120,297	4,462,076	4,429,760	(32,316)	(0.7%)
City Planning Division (PND)					
0001 City Planning	2,801,043	3,217,665	3,281,851	64,186	2.0%
TOTAL -- GENERAL FUND	\$14,017,997	\$16,978,319	\$16,702,948	\$ (275,371)	(1.6%)
CEB LIEN ASSESSMENT FUND #0011					
Code Enforcement Division (ENF)					
0003 Code Enforcement Board Lien Assessment	\$ 789,673	\$ 725,000	\$ 642,940	\$ (82,060)	(11.3%)
TOTAL -- CEB LIEN ASSESSMENT FUND	\$ 789,673	\$ 725,000	\$ 642,940	\$ (82,060)	(11.3%)
BUILDING CODE ENFORCEMENT FUND #1110					
Permitting Services Division (PER)					
0004 Administration and Customer Services	\$ 7,074,917	\$ 8,423,146	\$ 8,562,182	\$ 139,036	1.7%
0005 Plans Review	2,440,224	3,032,472	3,066,347	33,875	1.1%
0006 Field Inspection and Review	4,309,514	4,390,729	4,428,150	37,421	0.9%
0007 Permitting Services Technology	1,063,631	1,651,746	1,140,622	(511,124)	(30.9%)
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$14,888,285	\$17,498,093	\$17,197,301	\$ (300,792)	(1.7%)
DOWNTOWN SOUTH NID FUND #1170					
Director of Economic Development (EDV)					
0003 Downtown South Neighborhood Improvement District	\$ 185,275	\$ 342,397	\$ 225,289	\$ (117,108)	(34.2%)
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ 185,275	\$ 342,397	\$ 225,289	\$ (117,108)	(34.2%)
COMMUNITY REDEVELOPMENT AGENCY FUND #1250					
Community Redevelopment Agency (CRA)					
0002 Community Redevelopment Agency	\$ 2,379,125	\$ 1,999,080	\$ 1,921,746	\$ (77,334)	(3.9%)
0005 Community Redevelopment Agency Nondepartmental	4,885,662	2,996,779	2,354,718	(642,061)	(21.4%)
0006 Downtown Maintenance Program	2,227,038	2,217,290	2,303,144	85,854	3.9%
Code Enforcement Division (ENF)					
0004 Code Enforcement - CRA	-	-	166,750	166,750	N/A
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 9,491,826	\$ 7,213,149	\$ 6,746,358	\$ (466,791)	(6.5%)
DOWNTOWN DEVELOPMENT BOARD FUND #4190					
Downtown Development Board (DDB)					
0001 Downtown Development Board	\$ 452,828	\$ 549,239	\$ 556,720	\$ 7,481	1.4%
0002 Downtown Development Board Nondepartmental	2,997,279	3,197,143	3,209,694	12,551	0.4%
0003 Downtown Welcome Center	51,576	123,396	117,572	(5,824)	(4.7%)
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 3,501,683	\$ 3,869,778	\$ 3,883,986	\$ 14,208	0.4%
OTHER FUNDS					
All Cost Centers	\$ (286)	\$ -	\$ -	\$ -	N/A
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$42,874,452	\$46,626,736	\$45,398,822	\$ (1,227,914)	(2.6%)

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 19, 2021)



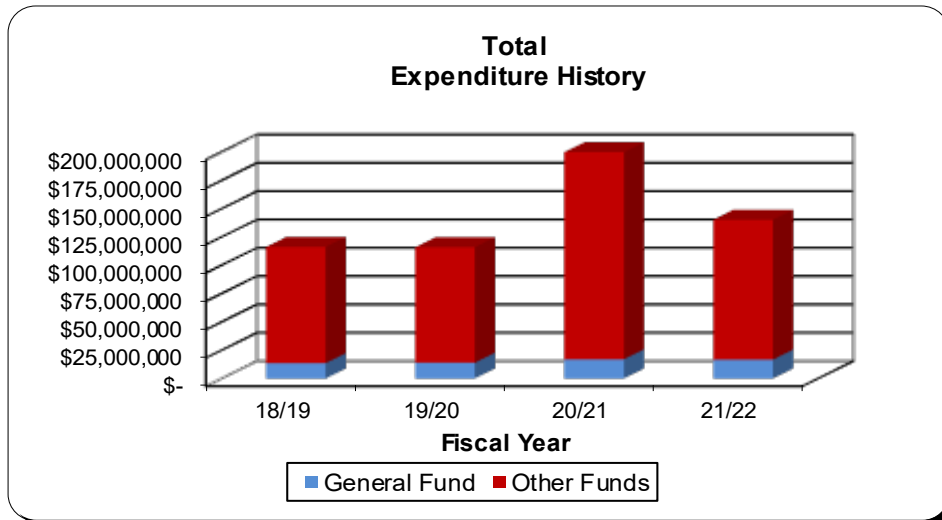
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$15,033,693	\$16,909,130	\$17,646,968	\$ 737,838	4.4%
Benefits	8,003,329	9,117,840	9,160,405	42,565	0.5%
Supplies	1,119,752	603,525	679,400	75,875	12.6%
Contractual Services	2,459,465	3,711,737	2,631,237	(1,080,500)	(29.1%)
Utilities	138,445	96,667	110,240	13,573	14.0%
Travel	12,853	120,300	115,300	(5,000)	(4.2%)
Fleet and Facility Charges	855,649	845,191	726,392	(118,799)	(14.1%)
Capital Outlay	5,487	393,310	400,975	7,665	1.9%
Other Operating Expenses	11,431,642	13,341,656	13,110,340	(231,316)	(1.7%)
Transfer Out	3,814,137	1,487,380	817,565	(669,815)	(45.0%)
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$42,874,452	\$46,626,736	\$45,398,822	\$ (1,227,914)	(2.6%)



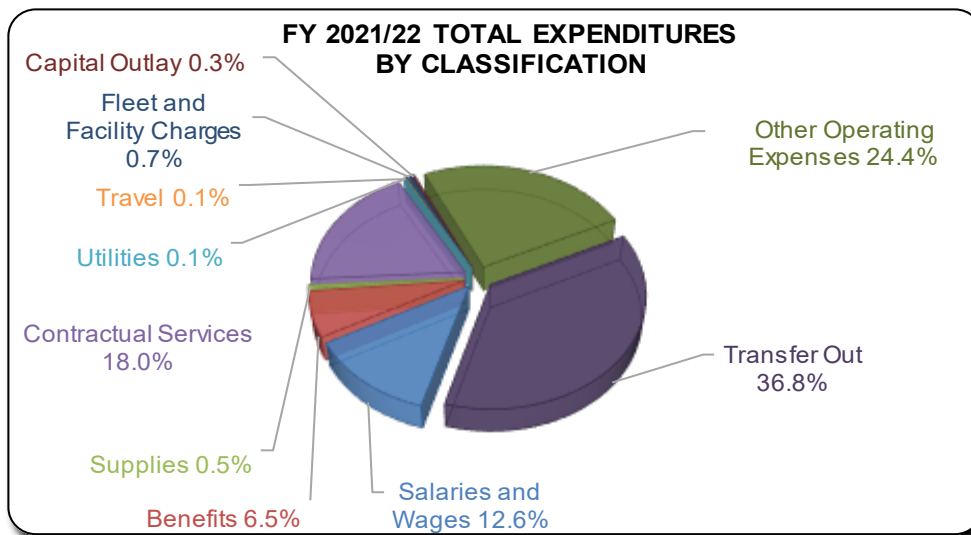
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>BUILDING CODE ENFORCEMENT FUND #1110</u>					
Permitting Services Division (PER)					
Projects and Grants	\$ 438,519	\$ 4,185,937	\$ 1,970,000	\$ (2,215,937)	(52.9%)
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$ 438,519	\$ 4,185,937	\$ 1,970,000	\$ (2,215,937)	(52.9%)
<u>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</u>					
Community Redevelopment Agency (CRA)					
Projects and Grants	\$ 5,789,964	\$ 69,751,896	\$ 22,279,306	\$(47,472,590)	(68.1%)
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 5,789,964	\$ 69,751,896	\$ 22,279,306	\$(47,472,590)	(68.1%)
<u>DOWNTOWN DEVELOPMENT BOARD FUND #4190</u>					
Downtown Development Board (DDB)					
Projects and Grants	\$ 808,824	\$ 3,127,522	\$ 500,000	\$ (2,627,522)	(84.0%)
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 808,824	\$ 3,127,522	\$ 500,000	\$ (2,627,522)	(84.0%)
<u>DOWNTOWN SOUTH NID FUND #1170</u>					
Director of Economic Development (EDV)					
Projects and Grants	\$ 184,198	\$ 1,845,965	\$ 502,842	\$ (1,343,123)	(72.8%)
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ 184,198	\$ 1,845,965	\$ 502,842	\$ (1,343,123)	(72.8%)
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Director of Economic Development (EDV)					
Projects and Grants	\$ 779,514	\$ 3,140,909	\$ -	\$ (3,140,909)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 779,514	\$ 3,140,909	\$ -	\$ (3,140,909)	(100.0%)
<u>CRA TRUST FUNDS #1251 - #1253</u>					
Community Redevelopment Agency (CRA)					
0001 CRA Downtown Trust	\$ 37,389,119	\$ 41,495,136	\$ 42,222,490	\$ 727,354	1.8%
0003 CRA III Trust	7,519,902	8,714,313	9,045,039	330,726	3.8%
0004 CRA IV Republic Drive Trust	19,733,593	22,386,893	17,876,327	(4,510,566)	(20.1%)
TOTAL -- CRA TRUST FUNDS	\$ 64,642,614	\$ 72,596,342	\$ 69,143,856	\$ (3,452,486)	(4.8%)
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 530,204	\$ 4,242,930	\$ 500,000	\$ (3,742,930)	(88.2%)
TOTAL -- OTHER FUNDS	\$ 530,204	\$ 4,242,930	\$ 500,000	\$ (3,742,930)	(88.2%)
TOTAL -- PROJECTS, GRANTS & NON-OPERATING	\$ 73,173,837	\$ 158,891,501	\$ 94,896,004	\$(63,995,497)	(40.3%)
TOTAL -- ECONOMIC DEVELOPMENT	\$ 116,048,289	\$ 205,518,237	\$ 140,294,826	\$(65,223,411)	(31.7%)

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 19, 2021)



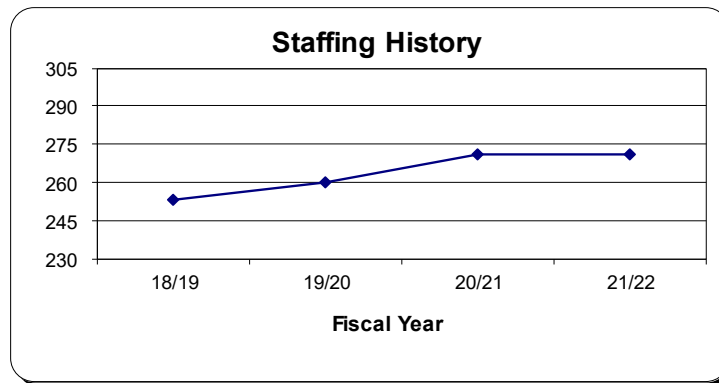
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 15,040,713	\$ 17,203,945	\$ 17,646,968	\$ 443,023	2.6%
Benefits	8,003,329	9,117,840	9,160,405	42,565	0.5%
Supplies	1,373,119	2,018,035	679,400	(1,338,635)	(66.3%)
Contractual Services	7,914,853	51,190,496	25,312,391	(25,878,105)	(50.6%)
Utilities	139,092	225,088	110,240	(114,848)	(51.0%)
Travel	12,853	126,894	115,300	(11,594)	(9.1%)
Fleet and Facility Charges	1,077,230	1,229,124	928,994	(300,130)	(24.4%)
Capital Outlay	870,619	7,855,130	400,975	(7,454,155)	(94.9%)
Other Operating Expenses	34,684,137	65,224,658	34,361,702	(30,862,956)	(47.3%)
Transfer Out	46,932,343	51,327,027	51,578,451	251,424	0.5%
TOTAL -- ECONOMIC DEVELOPMENT	\$ 116,048,289	\$ 205,518,237	\$ 140,294,826	\$(65,223,411)	(31.7%)



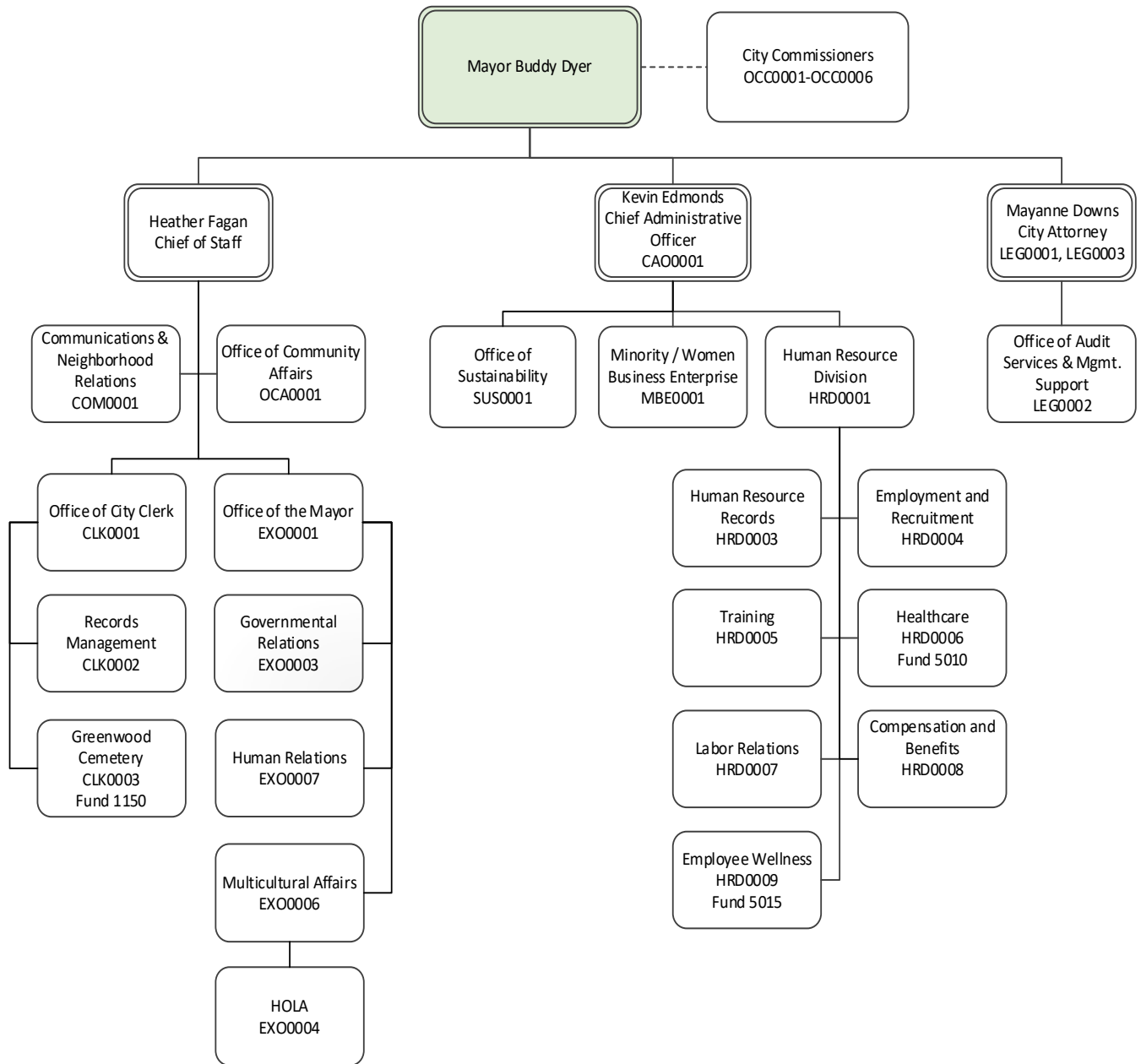
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

	2019/20 Final Staffing	2020/21 Revised Staffing	2021/22 Proposed Staffing
GENERAL FUND #0001			
Director of Economic Development (EDV)			
0001 Director of Economic Development	7	8	8
Business Development Division (BUS)			
0001 Business Development	6	7	7
Permitting Services Division (PER)			
0001 Business Tax	4	4	4
0002 General Permitting Services	19	19	19
Code Enforcement Division (ENF)			
0001 Code Enforcement	37	37	37
City Planning Division (PND)			
0001 City Planning	26	26	26
TOTAL GENERAL FUND	99	101	101
CEB LIEN ASSESSMENT FUND #0011			
Code Enforcement Division (ENF)			
0003 Code Enforcement Board Lien Assessment	1	1	1
TOTAL -- CEB LIEN ASSESSMENT FUND	1	1	1
BUILDING CODE ENFORCEMENT FUND #1110			
Permitting Services Division (PER)			
0004 Administration and Customer Services	54	54	54
0005 Plans Review	27	27	27
0006 Field Inspection and Review	37	37	37
0007 Permitting Services Technology	3	3	3
TOTAL BUILDING CODE ENFORCEMENT FUND	121	121	121
DOWNTOWN SOUTH NID FUND #1170			
Director of Economic Development (EDV)			
0003 Downtown South Neighborhood Improvement District	1	1	1
TOTAL -- DOWNTOWN SOUTH NID FUND	1	1	1
COMMUNITY REDEVELOPMENT AGENCY FUND #1250			
Community Redevelopment Agency (CRA)			
0002 Community Redevelopment Agency	16	18	18
0006 Downtown Maintenance Program	22	29	29
TOTAL COMMUNITY REDEVELOPMENT AGENCY	38	47	47
TOTAL -- ECONOMIC DEVELOPMENT	260	271	271



EXECUTIVE OFFICES (as of July 19, 2021)



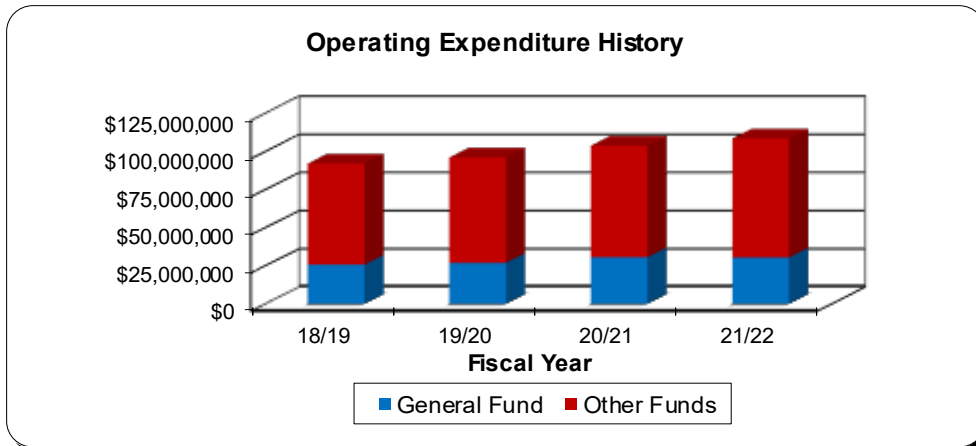
EXECUTIVE OFFICES (as of July 19, 2021)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Office of the Mayor (EXO)					
0001 Office of the Mayor	\$ 2,138,042	\$ 2,575,103	\$ 2,819,464	\$ 244,361	9.5%
0002 Executive Offices Nondepartmental	22,286	(248,000)	(431,000)	(183,000)	73.8%
0003 Governmental Relations	976,385	1,070,610	1,111,053	40,443	3.8%
0004 HOLA	195,091	211,890	216,270	4,380	2.1%
0006 Multicultural Affairs	490,717	550,566	561,450	10,884	2.0%
0007 Human Relations	606,831	784,332	668,769	(115,563)	(14.7%)
Office of Community Affairs (OCA)					
0001 Community Affairs	603,207	740,602	752,701	12,099	1.6%
0003 OCA Grants	3,699,664	4,187,600	3,878,600	(309,000)	(7.4%)
Office of Communications & Neighborhood Relations (COM)					
0001 Communications and Neighborhood Relations	1,957,332	2,419,651	2,454,483	34,832	1.4%
Office of the City Clerk (CLK)					
0001 City Clerk	971,174	927,308	1,034,064	106,756	11.5%
0002 Records Management	361,207	504,038	500,965	(3,073)	(0.6%)
0005 City Elections	207,117	-	187,500	187,500	N/A
TOTAL -- MAYOR	\$ 12,229,051	\$ 13,723,700	\$ 13,754,319	\$ 30,619	0.2%
Office of City Commissioners (OCC)					
0001 City Commissioner District 1	\$ 354,793	\$ 355,631	\$ 360,096	\$ 4,465	1.3%
0002 City Commissioner District 2	340,506	342,248	345,700	3,452	1.0%
0003 City Commissioner District 3	372,061	375,521	379,877	4,356	1.2%
0004 City Commissioner District 4	342,620	355,152	366,532	11,380	3.2%
0005 City Commissioner District 5	353,595	340,092	353,431	13,339	3.9%
0006 City Commissioner District 6	353,244	337,000	340,102	3,102	0.9%
TOTAL -- CITY COMMISSIONERS	\$ 2,116,818	\$ 2,105,644	\$ 2,145,738	\$ 40,094	1.9%
Office of Chief Administrative Officer (CAO)					
0001 Chief Administrative Officer	\$ 1,131,291	\$ 1,241,491	\$ 1,289,662	\$ 48,171	3.9%
0002 Workplace Giving	36,386	40,000	40,000	-	0.0%
Minority / Women Business Enterprises (MBE)					
0001 MWBE	1,002,251	1,610,867	1,183,977	(426,890)	(26.5%)
0002 Blueprint Employment Office	292,079	200,000	-	(200,000)	(100.0%)
Human Resources Division (HRD)					
0001 Human Resources	579,184	725,447	783,706	58,259	8.0%
0002 Human Resources Nondepartmental	693,521	848,434	864,890	16,456	1.9%
0003 Human Resource Records	353,372	354,421	360,589	6,168	1.7%
0004 Employment and Recruitment	946,725	1,000,807	983,220	(17,587)	(1.8%)
0005 Human Resources Training	341,468	540,650	639,784	99,134	18.3%
0007 Labor Relations	359,248	568,918	584,794	15,876	2.8%
0008 Compensation and Benefits	1,057,414	1,195,970	1,212,860	16,890	1.4%
Office of Sustainability (SUS)					
0001 Office of Sustainability	448,743	683,437	729,218	45,781	6.7%
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	\$ 7,241,681	\$ 9,010,442	\$ 8,672,700	\$ (337,742)	(3.7%)

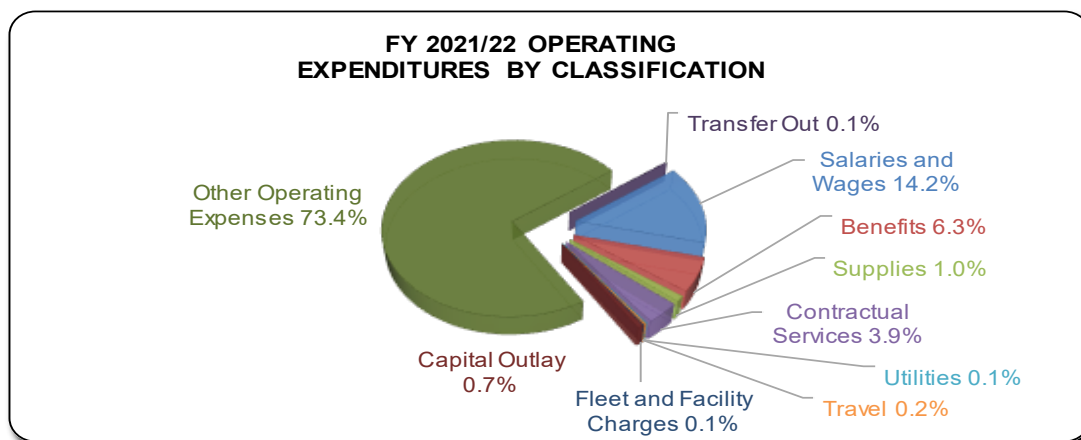
EXECUTIVE OFFICES (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
City Attorney's Office (LEG)					
0001 City Attorney	\$ 4,611,909	\$ 4,885,925	\$ 5,027,231	\$ 141,306	2.9%
0002 Audit Services and Management Support	669,672	818,974	832,618	13,644	1.7%
TOTAL -- CITY ATTORNEY'S OFFICE	\$ 5,281,581	\$ 5,704,899	\$ 5,859,849	\$ 154,950	2.7%
TOTAL -- GENERAL FUND	\$26,869,131	\$ 30,544,685	\$ 30,432,606	\$ (112,079)	(0.4%)
HEALTH CARE FUND #5010					
Human Resources Division (HRD)					
0006 Healthcare	\$67,318,974	\$ 71,216,084	\$ 76,056,803	\$ 4,840,719	6.8%
TOTAL -- HEALTH CARE FUND	\$67,318,974	\$ 71,216,084	\$ 76,056,803	\$ 4,840,719	6.8%
RISK MANAGEMENT FUND #5015					
Human Resources Division (HRD)					
0009 Wellness	\$ 128,683	\$ 142,680	\$ 144,742	\$ 2,062	1.4%
City Attorney's Office (LEG)					
0003 Risk Management Legal Support	614,731	632,067	647,439	15,372	2.4%
TOTAL -- RISK MANAGEMENT FUND	\$ 743,413	\$ 774,747	\$ 792,181	\$ 17,434	2.3%
GREENWOOD CEMETERY FUND #1150					
Office of the City Clerk (CLK)					
0003 Greenwood Cemetery	\$ 673,452	\$ 678,015	\$ 632,470	\$ (45,545)	(6.7%)
0004 Cemetery Trust Nondepartmental	32,609	29,170	27,182	(1,988)	(6.8%)
TOTAL -- GREENWOOD CEMETERY FUND	\$ 706,061	\$ 707,185	\$ 659,652	\$ (47,533)	(6.7%)
SOLID WASTE FUND #4150					
Office of Sustainability (SUS)					
0002 Solid Waste Sustainability Support	\$ 352,594	\$ 466,783	\$ 487,490	\$ 20,707	4.4%
TOTAL -- SOLID WASTE FUND	\$ 352,594	\$ 466,783	\$ 487,490	\$ 20,707	4.4%
OTHER FUNDS					
All Cost Centers	\$ (1,744)	\$ -	\$ -	\$ -	N/A
TOTAL -- OTHER FUNDS	\$ (1,744)	\$ -	\$ -	\$ -	N/A
TOTAL -- EXECUTIVE OFFICES OPERATING	\$95,988,430	\$103,709,484	\$ 108,428,732	\$ 4,719,248	4.6%



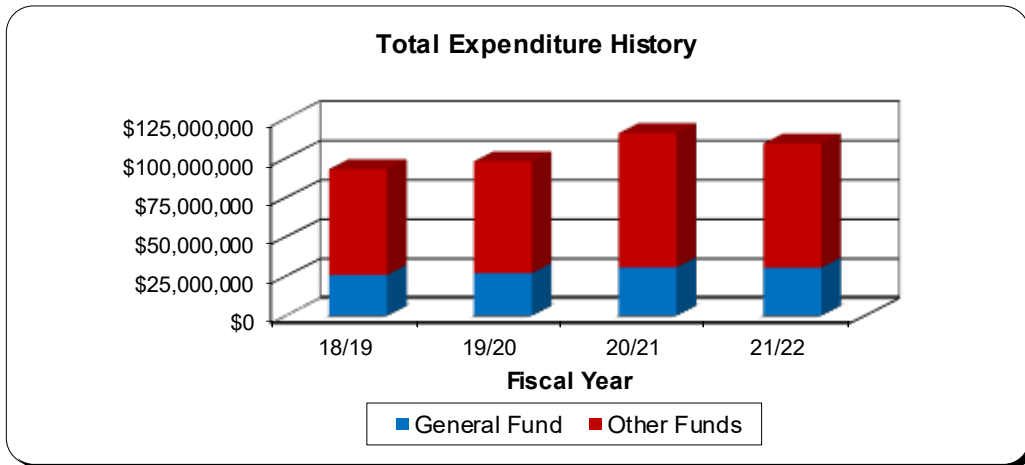
EXECUTIVE OFFICES (as of July 19, 2021)

Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$13,538,976	\$ 14,868,622	\$ 15,374,943	\$ 506,321	3.4%
Benefits	6,182,362	6,879,634	6,811,938	(67,696)	(1.0%)
Supplies	824,156	1,110,219	1,115,026	4,807	0.4%
Contractual Services	3,876,771	4,302,790	4,252,327	(50,463)	(1.2%)
Utilities	100,517	144,677	118,229	(26,448)	(18.3%)
Travel	48,385	256,427	242,097	(14,330)	(5.6%)
Fleet and Facility Charges	87,484	67,178	72,371	5,193	7.7%
Capital Outlay	86,179	681,300	705,800	24,500	3.6%
Other Operating Expenses	70,688,313	75,268,887	79,606,251	4,337,364	5.8%
Transfer Out	555,287	129,750	129,750	-	0.0%
TOTAL -- EXECUTIVE OFFICES OPERATING	\$95,988,430	\$ 103,709,484	\$ 108,428,732	\$ 4,719,248	4.6%

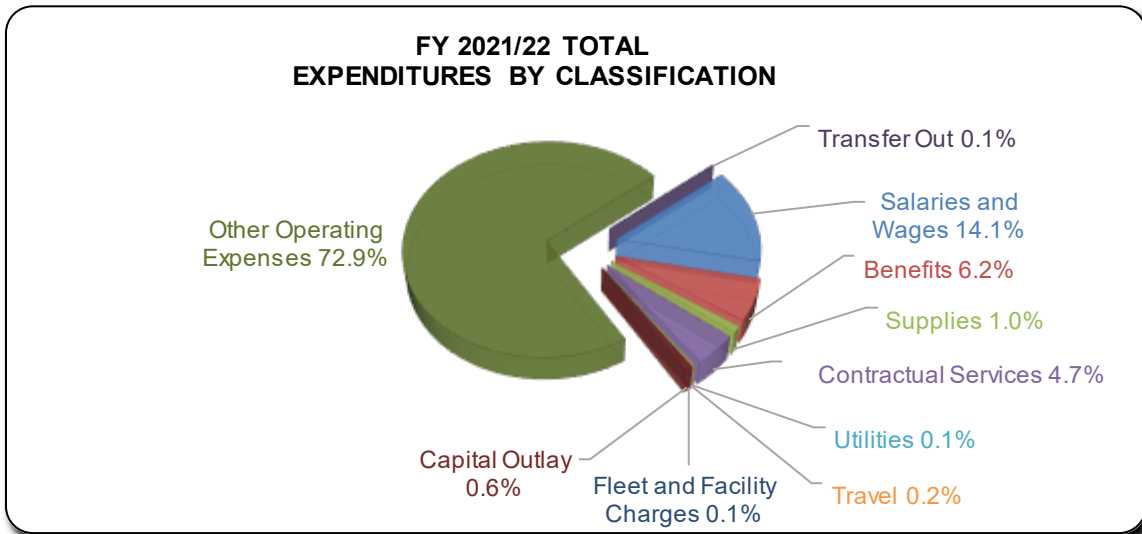


Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
CAPITAL IMPROVEMENTS FUND #3001					
Office of the Mayor (EXO)					
Projects and Grants	\$ 79,665	\$ 200,335	\$ -	\$ (200,335)	(100.0%)
Office of Chief Administrative Officer (CAO)					
Projects and Grants	640,246	4,844,474	-	(4,844,474)	(100.0%)
Office of Communications & Neighborhood Relations (COM)					
Projects and Grants	186,003	804,967	-	(804,967)	(100.0%)
Office of the City Clerk (CLK)					
Projects and Grants	-	-	100,000	100,000	N/A
Office of City Commissioners (OCC)					
Projects and Grants	121,955	2,206,534	-	(2,206,534)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 1,027,869	\$ 8,056,310	\$ 100,000	\$ (7,956,310)	(98.8%)
OTHER FUNDS					
Projects and Grants	\$ 897,940	\$ 4,179,125	\$ 729,750	\$ (3,449,375)	(82.5%)
TOTAL -- OTHER FUNDS	\$ 897,940	\$ 4,179,125	\$ 729,750	\$ (3,449,375)	(82.5%)
TOTAL -- PROJECTS AND GRANTS	\$ 1,925,809	\$ 12,235,435	\$ 829,750	\$ (11,405,685)	(93.2%)
TOTAL -- EXECUTIVE OFFICES	\$97,914,239	\$ 115,944,919	\$ 109,258,482	\$ (6,686,437)	(5.8%)

EXECUTIVE OFFICES (as of July 19, 2021)



Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$13,654,168	\$ 14,930,713	\$ 15,374,943	\$ 444,230	3.0%
Benefits	6,182,362	6,902,934	6,811,938	(90,996)	(1.3%)
Supplies	1,008,786	1,779,349	1,115,026	(664,323)	(37.3%)
Contractual Services	4,742,569	8,050,305	5,082,077	(2,968,228)	(36.9%)
Utilities	100,591	144,603	118,229	(26,374)	(18.2%)
Travel	48,385	298,305	242,097	(56,208)	(18.8%)
Fleet and Facility Charges	284,755	(53,496)	72,371	125,867	(235.3%)
Capital Outlay	86,179	1,096,178	705,800	(390,378)	(35.6%)
Other Operating Expenses	70,897,084	82,607,432	79,606,251	(3,001,181)	(3.6%)
Transfer Out	909,361	188,596	129,750	(58,846)	(31.2%)
TOTAL -- EXECUTIVE OFFICES	\$97,914,239	\$ 115,944,919	\$ 109,258,482	\$ (6,686,437)	(5.8%)



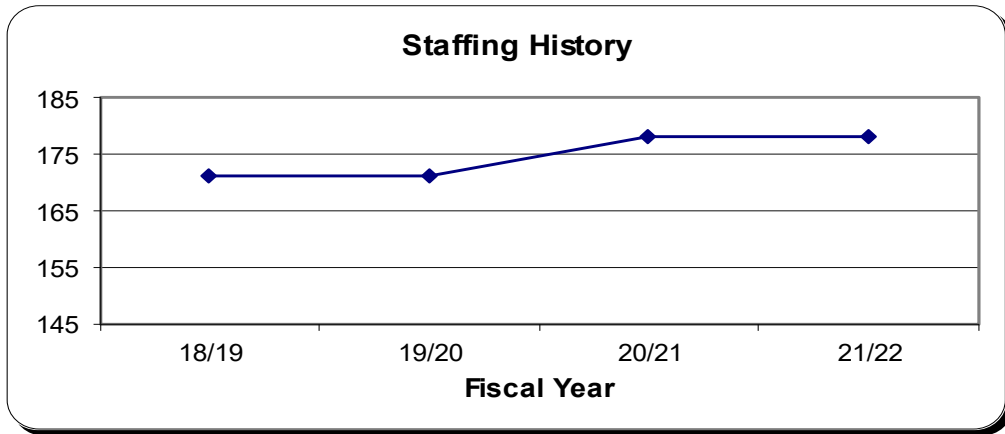
EXECUTIVE OFFICES (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

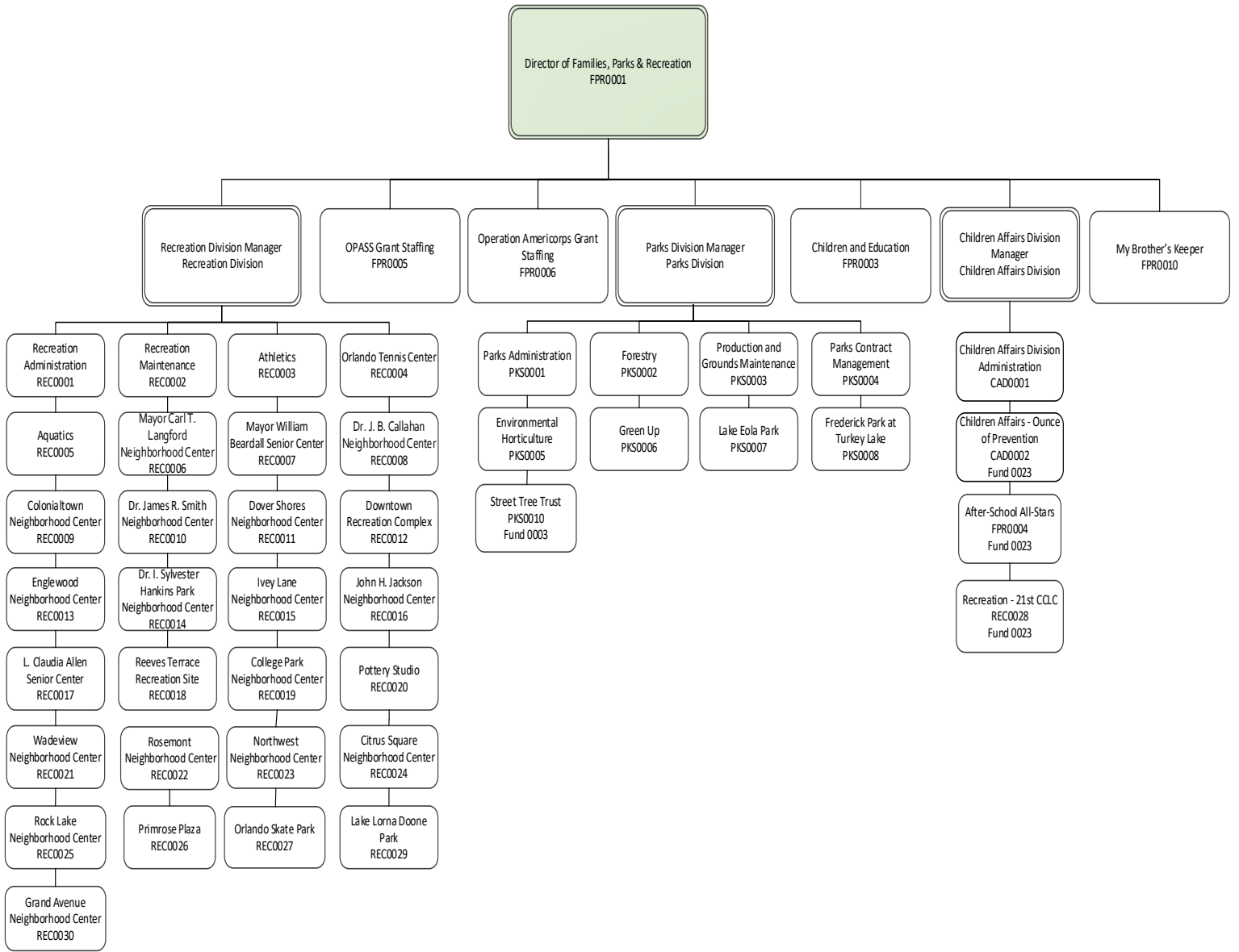
	2019/20 Final Staffing	2020/21 Revised Staffing	2021/22 Proposed Staffing
GENERAL FUND #0001			
Office of the Mayor (EXO)			
0001 Office of the Mayor	13	14	14
0003 Governmental Relations	3	3	3
0004 HOLA	2	2	2
0006 Multicultural Affairs	4	4	4
0007 Human Relations	6	6	6
Office of Community Affairs (OCA)			
0001 Community Affairs	5	5	5
Office of Communications (COM)			
0001 Communications and Neighborhood Relations	19	20	20
Office of the City Clerk (CLK)			
0001 City Clerk	8	9	9
0002 Records Management	4	5	5
TOTAL -- MAYOR	64	68	68
Office of City Commissioners (OCC)			
0001 City Commissioner District 1	2	2	2
0002 City Commissioner District 2	2	2	2
0003 City Commissioner District 3	2	2	2
0004 City Commissioner District 4	2	2	2
0005 City Commissioner District 5	2	2	2
0006 City Commissioner District 6	2	2	2
TOTAL -- COMMISSIONERS	12	12	12
Office of Chief Administrative Officer (CAO)			
0001 Chief Administrative Officer	5	5	5
Minority / Women Business Enterprises (MBE)			
0001 M/WBE	9	9	9
Human Resources Division (HRD)			
0001 Human Resources	5	5	5
0003 Human Resource Records	4	4	4
0004 Employment and Recruitment	8	8	8
0005 Human Resources Training	2	2	2
0007 Labor Relations	3	4	4
0008 Compensation and Benefits	10	10	10
Office of Sustainability (SUS)			
0001 Office of Sustainability	3	4	4
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	49	51	51
City Attorney's Office (LEG)			
0001 City Attorney	30	30	30
0002 Audit Services and Management Support	5	5	5
TOTAL -- CITY ATTORNEY'S OFFICE	35	35	35
TOTAL -- GENERAL FUND	160	166	166

EXECUTIVE OFFICES (as of July 19, 2021)

	2019/20 Final Staffing	2020/21 Revised Staffing	2021/22 Proposed Staffing
<u>HEALTH CARE FUND #5010</u>			
Human Resources Division (HRD)			
0006 Healthcare	1	1	1
TOTAL -- HEALTH CARE FUND	1	1	1
<u>RISK MANAGEMENT FUND #5015</u>			
Human Resources Division (HRD)			
0009 Wellness	1	1	1
City Attorney's Office (LEG)			
0003 Risk Management Legal Support	5	5	5
TOTAL -- RISK MANAGEMENT FUND	6	6	6
<u>GREENWOOD CEMETERY FUND #1150</u>			
Office of the City Clerk (CLK)			
0003 Greenwood Cemetery	2	2	2
TOTAL -- GREENWOOD CEMETERY FUND	2	2	2
<u>SOLID WASTE FUND #4150</u>			
Office of Sustainability (SUS)			
0002 Solid Waste Sustainability Support	2	3	3
TOTAL -- SOLID WASTE FUND	2	3	3
TOTAL -- EXECUTIVE OFFICES	171	178	178



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)



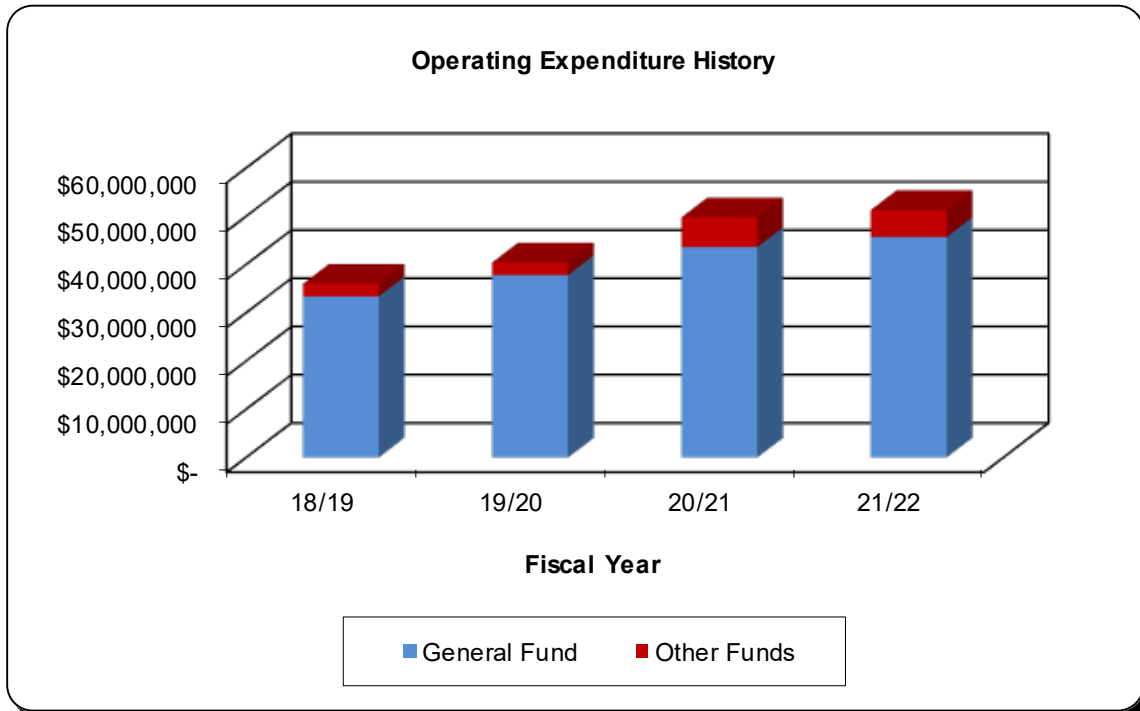
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Director of Families Parks and Recreation (FPR)					
0001 Director of Families Parks and Recreation	\$ 1,797,582	\$ 1,933,645	\$ 2,439,329	\$ 505,684	26.2%
0002 Families Parks and Recreation Nondept	1,494,545	1,619,621	1,497,121	(122,500)	(7.6%)
0003 Children and Education	1,762,951	3,970,836	3,416,714	(554,122)	(14.0%)
0005 O-PASS Grant Staffing	141,081	-	256,101	256,101	N/A
0006 Operation AmeriCorps Grant Staffing	244,708	-	246,978	246,978	N/A
0010 My Brother's Keeper	-	1,000,000	1,000,000	-	0.0%
Children Affairs Division (CAD)					
0001 Children Affairs Division Administration	473,724	585,464	931,945	346,481	59.2%
Recreation Division (REC)					
0001 Recreation Administration	1,456,069	1,426,626	1,702,246	275,620	19.3%
0002 Recreation Maintenance	3,731,504	6,050,961	6,498,380	447,419	7.4%
0003 Athletics	659,135	789,949	815,595	25,646	3.2%
0004 Orlando Tennis Center	286,841	267,167	393,571	126,404	47.3%
0005 Aquatics	1,569,281	1,411,761	1,484,395	72,634	5.1%
0006 Mayor Carl T. Langford Neighborhood Center	51,056	43,642	43,642	-	0.0%
0007 Mayor William Beardall Senior Center	609,363	575,011	550,493	(24,518)	(4.3%)
0008 Dr. J. B. Callahan Neighborhood Center	579,992	501,101	508,883	7,782	1.6%
0009 Colonialtown Neighborhood Center	127,882	132,921	130,831	(2,090)	(1.6%)
0010 Dr. James R. Smith Neighborhood Center	905,107	759,310	763,531	4,221	0.6%
0011 Dover Shores Neighborhood Center	834,064	652,972	647,665	(5,307)	(0.8%)
0012 Downtown Recreation Complex	490,602	471,352	467,228	(4,124)	(0.9%)
0013 Engelwood Neighborhood Center	960,300	776,128	795,265	19,137	2.5%
0014 Dr. I. Sylvester Hankins Park Neighborhood Center	151,765	95,684	89,984	(5,700)	(6.0%)
0015 Ivey Lane Neighborhood Center	207,512	183,048	186,555	3,507	1.9%
0016 John H. Jackson Neighborhood Center	651,627	540,854	558,061	17,207	3.2%
0017 L. Claudia Allen Senior Center	565,877	400,197	401,917	1,720	0.4%
0018 Reeves Terrace Recreation Site	163,853	178,456	170,305	(8,151)	(4.6%)
0019 College Park Neighborhood Center	714,769	736,992	705,272	(31,720)	(4.3%)
0020 Pottery Studio	236,465	225,903	226,386	483	0.2%
0021 Wadeview Neighborhood Center	446,984	345,189	353,698	8,509	2.5%
0022 Rosemont Neighborhood Center	658,638	744,279	719,523	(24,756)	(3.3%)
0023 Northwest Neighborhood Center	762,512	669,844	761,058	91,214	13.6%
0024 Citrus Square Neighborhood Center	124,372	131,141	132,322	1,181	0.9%
0025 Rock Lake Neighborhood Center	227,962	184,065	187,961	3,896	2.1%
0026 Primrose Plaza	263,687	144,993	146,835	1,842	1.3%
0027 Orlando Skatepark	225,457	196,604	197,591	987	0.5%
0029 Lake Lorna Doone Park	-	842,930	735,107	(107,823)	(12.8%)
0030 Grand Avenue Neighborhood Center	-	249,587	377,910	128,323	51.4%
Parks Division (PKS)					
0001 Parks Administration	2,761,261	3,278,605	3,726,003	447,398	13.6%
0002 Forestry	2,265,613	2,516,465	2,527,682	11,217	0.4%
0003 Production and Grounds Maintenance	1,848,126	2,022,579	2,031,682	9,103	0.5%
0004 Parks Contract Management	2,433,116	2,243,743	2,246,455	2,712	0.1%
0005 Environmental Horticulture	1,844,392	2,279,454	2,194,626	(84,828)	(3.7%)
0006 Green Up	364,758	381,017	372,144	(8,873)	(2.3%)
0007 Lake Eola Park	1,386,134	768,959	785,682	16,723	2.2%
0008 Frederick Park at Turkey Lake	1,331,256	1,272,669	1,265,257	(7,412)	(0.6%)
0009 Loch Haven Center	(9,394)	-	-	-	N/A
TOTAL -- GENERAL FUND	\$ 37,802,533	\$ 43,601,724	\$ 45,689,929	\$ 2,088,205	4.8%

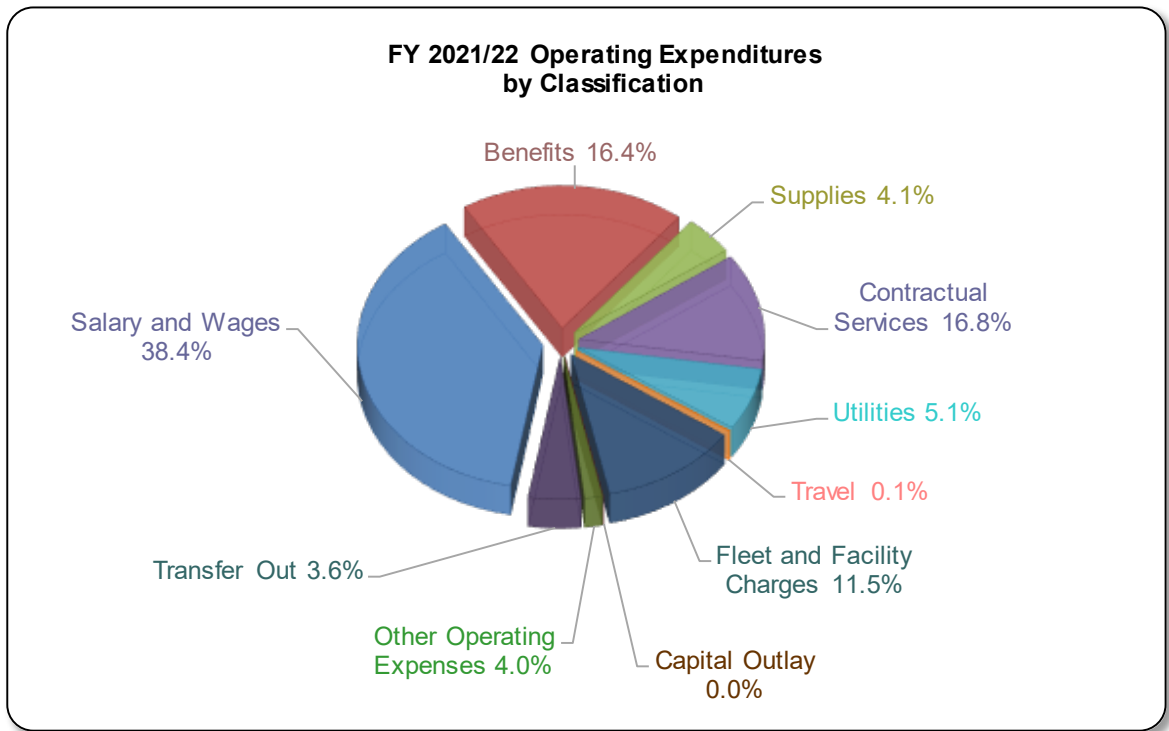
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>AFTER SCHOOL ALL STARS FUND #0023</u>					
Director of Families Parks and Recreation (FPR)					
0004 After School All Stars	\$ 2,379,854	\$ 3,893,530	\$ 3,743,330	\$ (150,200)	(3.9%)
Recreation Division (REC)					
0028 Recreation - 21st CCLC	31,052	70,638	76,304	5,666	8.0%
Children Affairs Division (CAD)					
0002 Children Affairs - Ounce of Prevention	5,496	78,820	67,585	(11,235)	(14.3%)
TOTAL -- AFTER SCHOOLS ALL STARS FUND	\$ 2,416,401	\$ 4,042,988	\$ 3,887,219	\$ (155,769)	(3.9%)
<u>STREET TREE TRUST FUND #0003</u>					
Parks Division (PKS)					
0010 Street Tree Trust	\$ 110,896	\$ 200,319	\$ 200,319	\$ -	0.0%
TOTAL -- STREET TREE TRUST FUND	\$ 110,896	\$ 200,319	\$ 200,319	\$ -	0.0%
<u>PARK IMPACT FEE FUNDS #1080 - #1082</u>					
Director of Families Parks and Recreation (FPR)					
0007 Park Impact Fee North	\$ 42,773	\$ 686,952	\$ 370,000	\$ (316,952)	(46.1%)
0008 Park Impact Fee Southeast	41,989	1,005,251	786,000	(219,251)	(21.8%)
0009 Park Impact Fee Southwest	598	233,189	354,000	120,811	51.8%
TOTAL -- PARK IMPACT FEE FUNDS	\$ 85,359	\$ 1,925,392	\$ 1,510,000	\$ (415,392)	(21.6%)
<u>OTHER FUNDS</u>					
All Cost Centers	\$ (62)	\$ -	\$ -	\$ -	N/A
TOTAL -- FAMILIES, PARKS AND RECREATION OPERATING	\$ 40,415,127	\$ 49,770,423	\$ 51,287,467	\$ 1,517,044	3.0%



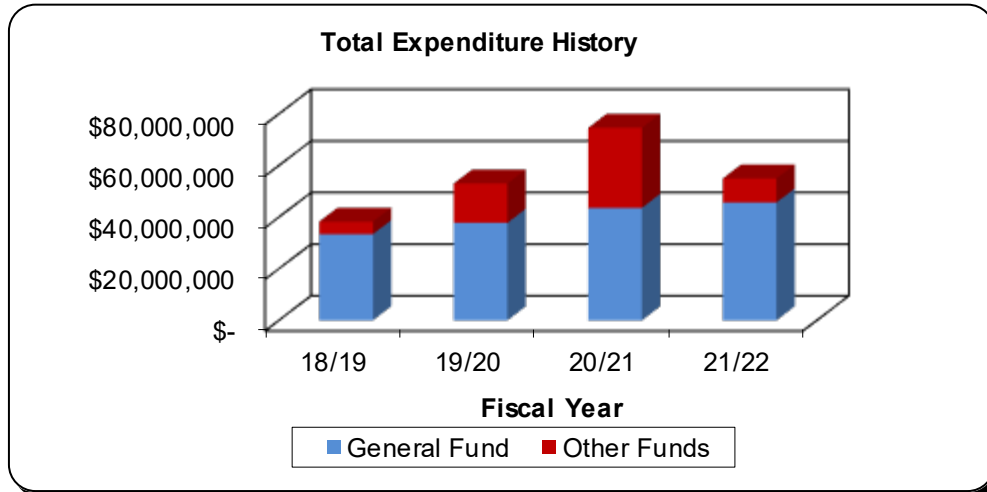
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)

Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 16,040,430	\$ 18,847,745	\$ 19,686,558	\$ 838,813	4.5%
Benefits	6,972,736	8,125,170	8,405,077	279,907	3.4%
Supplies	1,670,978	2,041,361	2,123,999	82,638	4.0%
Contractual Services	5,199,717	7,626,119	8,600,334	974,215	12.8%
Utilities	2,323,228	2,483,116	2,616,774	133,658	5.4%
Travel	28,281	55,105	66,709	11,604	21.1%
Fleet and Facility Charges	5,869,596	5,939,137	5,900,282	(38,855)	(0.7%)
Capital Outlay	6,756	187,190	-	(187,190)	(100.0%)
Other Operating Expenses	446,632	2,477,268	2,051,334	(425,934)	(17.2%)
Transfer Out	1,856,774	1,988,212	1,836,400	(151,812)	(7.6%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 40,415,127	\$ 49,770,423	\$ 51,287,467	\$ 1,517,044	3.0%



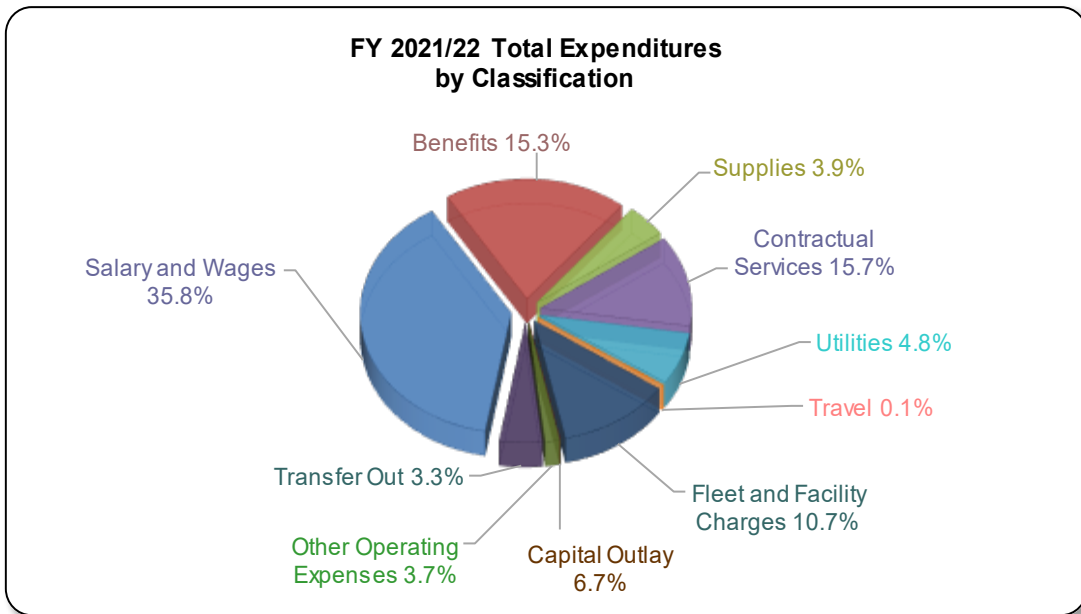
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects and Grants	\$ 4,337,834	\$ 7,279,109	\$ 3,656,000	\$ (3,623,109)	(49.8%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 4,337,834	\$ 7,279,109	\$ 3,656,000	\$ (3,623,109)	(49.8%)
<u>INVESTING IN OUR NEIGHBORHOODS</u>					
<u>2018B CONSTRUCTION BOND FUND #3034</u>					
Projects and Grants	\$ 5,552,838	\$ 14,127,696	\$ -	\$ (14,127,696)	(100.0%)
TOTAL -- INVESTING IN OUR NEIGHBORHOODS	\$ 5,552,838	\$ 14,127,696	\$ -	\$ (14,127,696)	(100.0%)
2018B CONSTRUCTION BOND FUND					
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 2,740,989	\$ 3,442,557	\$ -	\$ (3,442,557)	(100.0%)
TOTAL -- OTHER FUNDS	\$ 2,740,989	\$ 3,442,557	\$ -	\$ (3,442,557)	(100.0%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 53,046,789	\$ 74,619,785	\$ 54,943,467	\$ (19,676,318)	(26.4%)



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)

Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 16,873,318	\$ 20,719,276	\$ 19,686,558	\$ (1,032,718)	(5.0%)
Benefits	7,168,390	8,446,753	8,405,077	(41,676)	(0.5%)
Supplies	2,435,686	2,629,923	2,123,999	(505,924)	(19.2%)
Contractual Services	6,271,820	9,369,215	8,600,334	(768,881)	(8.2%)
Utilities	2,345,835	2,484,080	2,616,774	132,694	5.3%
Travel	29,430	66,785	66,709	(76)	(0.1%)
Fleet and Facility Charges	7,269,032	5,729,454	5,900,282	170,828	3.0%
Capital Outlay	8,145,785	19,917,373	3,656,000	(16,261,373)	(81.6%)
Other Expenses	622,473	3,268,714	2,051,334	(1,217,380)	(37.2%)
Transfer Out	1,885,020	1,988,212	1,836,400	(151,812)	(7.6%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 53,046,789	\$ 74,619,785	\$ 54,943,467	\$ (19,676,318)	(26.4%)



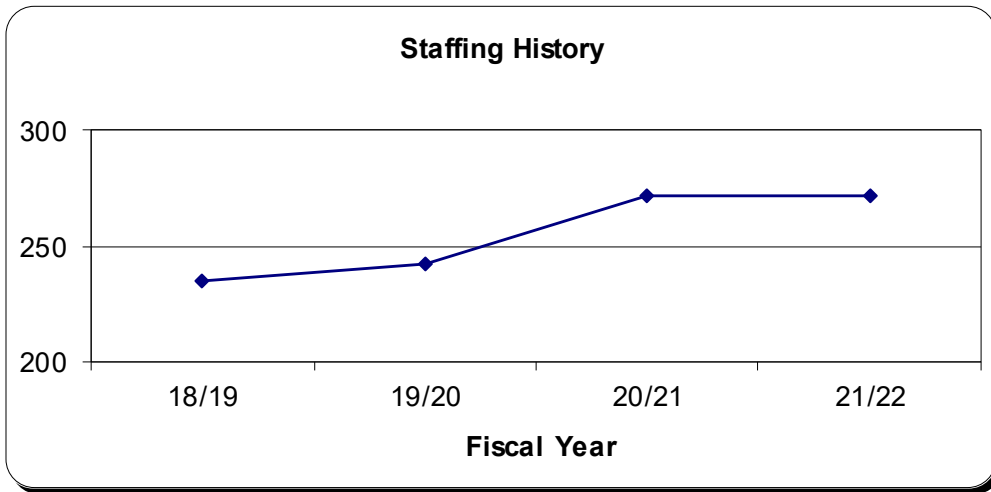
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

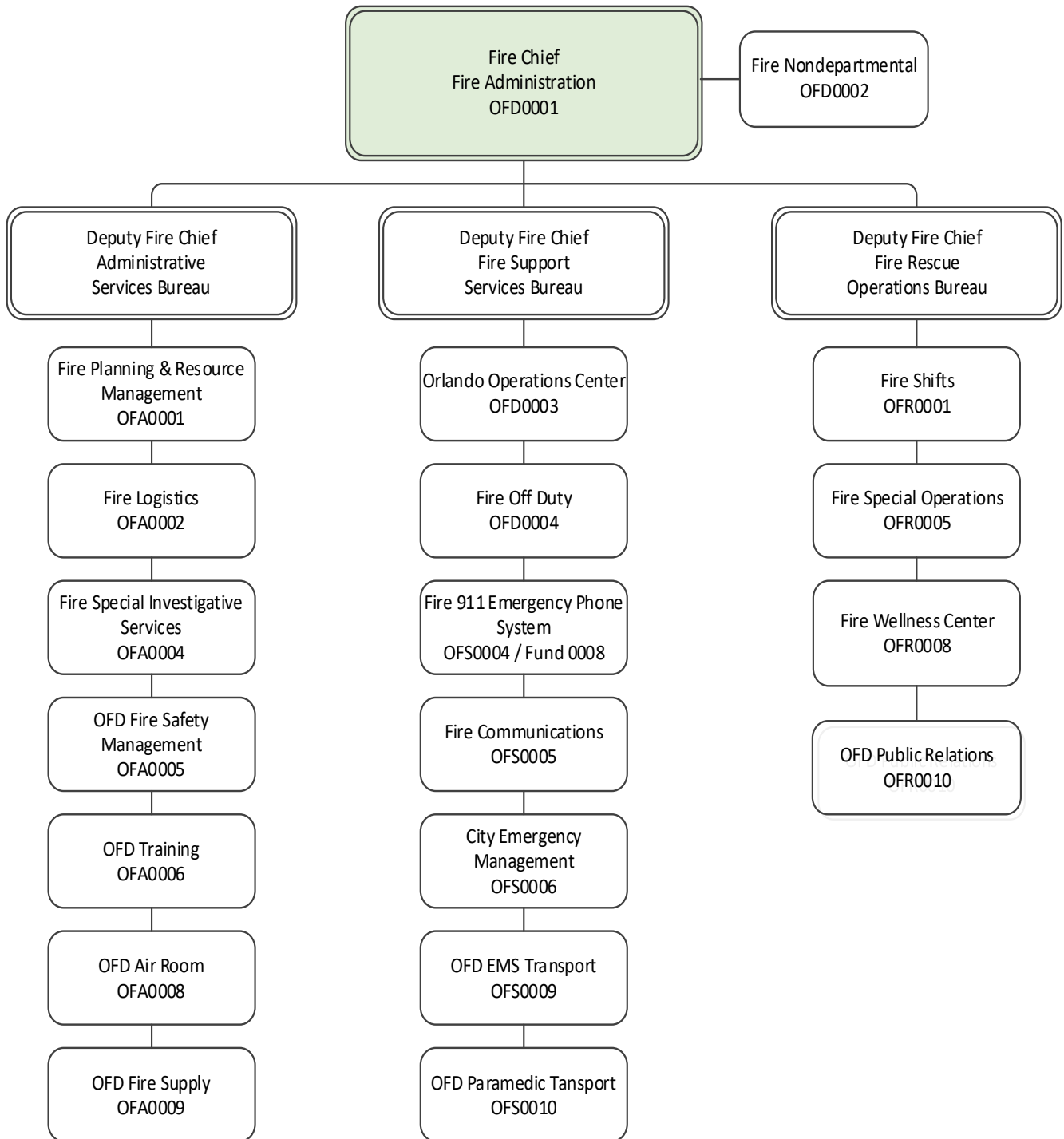
Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
GENERAL FUND #0001			
Director of Families Parks and Recreation (FPR)			
0001 Director of Families Parks and Recreation	15	20	20
0003 Children and Education	12	14	14
0010 My Brother's Keeper	-	1	1
Children Affairs Division (CAD)			
0001 Children Affairs Division Administration	4	9	9
Recreation Division (REC)			
0001 Recreation Administration	9	12	12
0002 Recreation Maintenance	13	13	13
0003 Athletics	3	3	3
0004 Orlando Tennis Center	2	2	2
0005 Aquatics	4	4	4
0007 Mayor William Beardall Senior Center	6	6	6
0008 Dr. J. B. Callahan Neighborhood Center	4	4	4
0010 Dr. James R. Smith Neighborhood Center	6	6	6
0011 Dover Shores Neighborhood Center	4	4	4
0012 Downtown Recreation Complex	5	5	5
0013 Engelwood Neighborhood Center	6	7	7
0015 Ivey Lane Neighborhood Center	1	1	1
0016 John H. Jackson Neighborhood Center	5	5	5
0017 L. Claudia Allen Senior Center	4	4	4
0018 Reeves Terrace Recreation Site	1	1	1
0019 College Park Neighborhood Center	5	5	5
0020 Pottery Studio	1	1	1
0021 Wadeview Neighborhood Center	2	2	2
0022 Rosemont Neighborhood Center	5	4	4
0023 Northwest Neighborhood Center	5	7	7
0024 Citrus Square Neighborhood Center	1	1	1
0025 Rock Lake Neighborhood Center	1	1	1
0026 Primrose Plaza	1	1	1
0027 Orlando Skatepark	1	1	1
0029 Lake Lorna Doone Park	-	7	7
0030 Grand Avenue Neighborhood Center	-	4	4
Parks Division (PKS)			
0001 Parks Administration	10	10	10
0002 Forestry	19	19	19
0003 Production and Grounds Maintenance	22	22	22
0004 Parks Contract Management	3	3	3
0005 Environmental Horticulture	23	23	23
0006 Green Up	3	3	3
0007 Lake Eola Park	6	6	6
0008 Frederick Park at Turkey Lake	11	11	11
TOTAL -- GENERAL FUND	223	252	252

FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 19, 2021)

Fund Business Unit Cost Center Number and Name	2019/20 Final Staffing	2020/21 Revised Staffing	2021/22 Proposed Staffing
<u>AFTER SCHOOL ALL STARS FUND #0023</u>			
Director of Families Parks and Recreation (FPR)			
0004 After School All Stars	15	16	16
Recreation Division (REC)			
0028 Recreation After School All Stars	1	1	1
Children Affairs Division (CAD)			
0002 Children Affairs - Ounce of Prevention	1	1	1
TOTAL -- AFTER SCHOOLS ALL STARS FUND	17	18	18
<u>GRANT FUND #1130</u>			
Director of Families Parks and Recreation (FPR)			
0005 OPASS Grant Staffing	1	1	1
0006 Operation Americorp Grant Staffing	1	1	1
TOTAL -- GRANT FUND	2	2	2
TOTAL -- FAMILIES, PARKS AND RECREATION	242	272	272



FIRE DEPARTMENT (as of July 19, 2021)

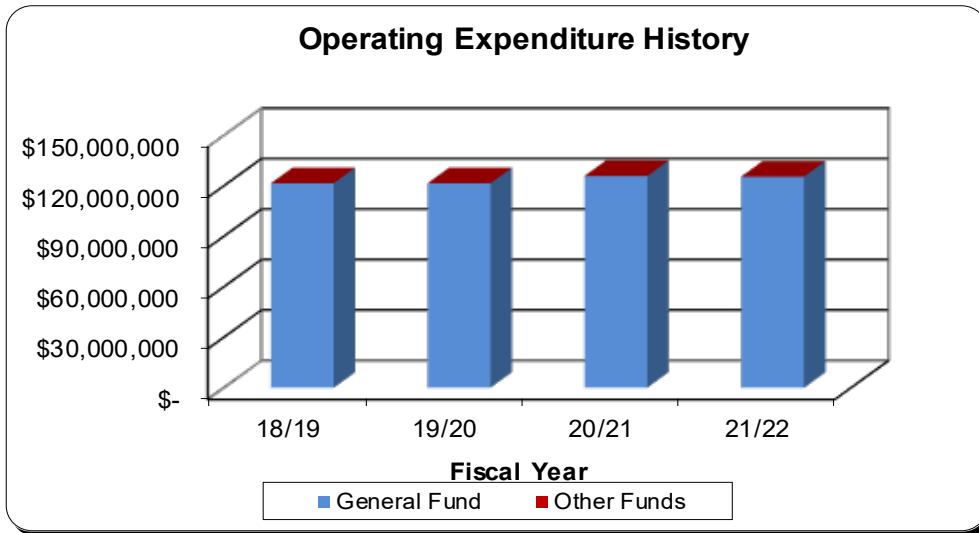


FIRE DEPARTMENT (as of July 19, 2021)

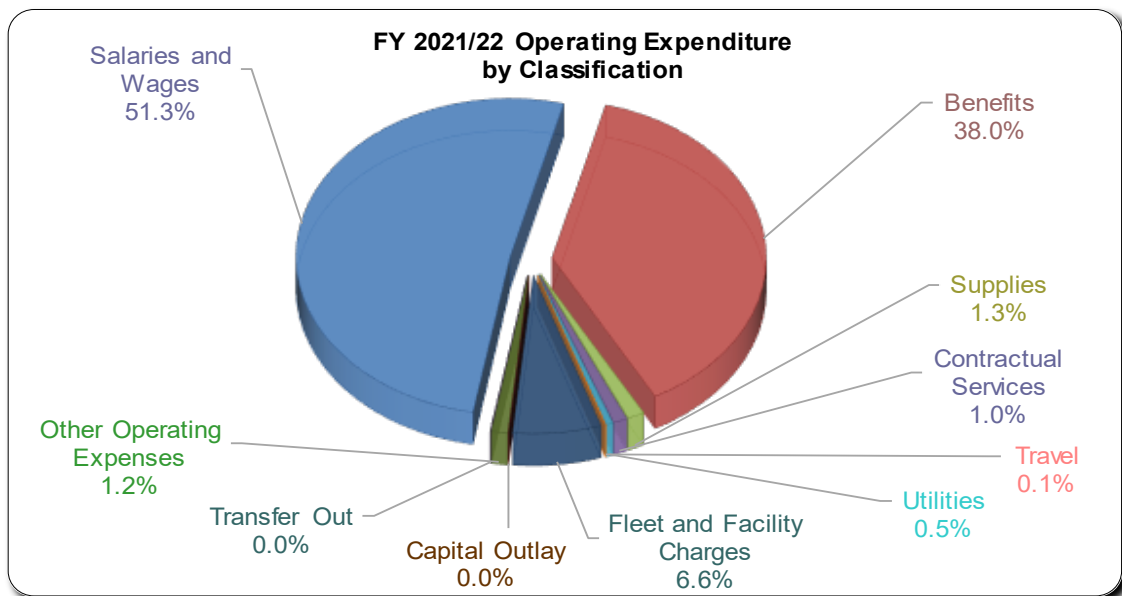
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Fire Chief's Office (OFD)					
0001 Fire Administration	\$ 2,529,758	\$ 2,840,218	\$ 3,295,751	\$ 455,533	16.0%
0002 Fire Nondepartmental	436,643	442,500	769,000	326,500	73.8%
0003 Orlando Operations Center	374,915	389,214	284,394	(104,820)	(26.9%)
0004 Fire Off Duty	(303,327)	(54,230)	(21,617)	32,613	(60.1%)
Fire Administrative Services Bureau (OFA)					
0001 Fire Planning and Resource Management	843,167	707,796	880,624	172,828	24.4%
0002 Fire Logistics	485,249	622,026	945,826	323,800	52.1%
0004 Fire Special Investigative Services	992,641	961,737	949,526	(12,211)	(1.3%)
0005 OFD Fire Safety Management	1,787,001	1,915,926	1,981,256	65,330	3.4%
0006 OFD Training	2,034,949	2,057,386	1,946,616	(110,770)	(5.4%)
0008 OFD Air Room	74,361	36,000	58,000	22,000	61.1%
0009 OFD Fire Supply	612,989	774,514	888,807	114,293	14.8%
Fire Support Services Bureau (OFS)					
0005 Fire Communications	2,605,838	3,177,755	3,245,594	67,839	2.1%
0006 City Emergency Management	294,298	307,615	423,484	115,869	37.7%
0009 OFD EMS Transport	5,199,813	4,781,266	4,296,632	(484,634)	(10.1%)
0010 OFD Paramedic Transport	3,153,688	3,593,285	3,134,094	(459,191)	(12.8%)
Fire Rescue Operations Bureau (OFR)					
0001 Fire Shifts	99,681,737	102,559,239	101,605,705	(953,534)	(0.9%)
0005 Fire Special Operations	374,850	372,279	381,564	9,285	2.5%
0008 Fire Wellness Center	23,593	25,000	38,500	13,500	54.0%
0010 OFD Public Relations	339,874	349,450	378,553	29,103	8.3%
TOTAL -- GENERAL FUND	\$ 121,542,038	\$ 125,858,976	\$ 125,482,309	\$ (376,667)	(0.3%)
911 EMERGENCY PHONE SYSTEM FUND #0008					
Fire Support Services Bureau (OFS)					
0004 Fire 911 Emergency Phone System	\$ 7,444	\$ 60,000	\$ 60,000	\$ -	0.0%
TOTAL -- 911 EMERGENCY PHONE SYSTEM	\$ 7,444	\$ 60,000	\$ 60,000	\$ -	0.0%
OTHER FUNDS					
All Cost Centers	\$ (1)	\$ -	\$ -	\$ -	N/A
TOTAL -- OTHER FUNDS	\$ (1)	\$ -	\$ -	\$ -	N/A
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 121,549,482	\$ 125,918,976	\$ 125,542,309	\$ (376,667)	(0.3%)

FIRE DEPARTMENT (as of July 19, 2021)

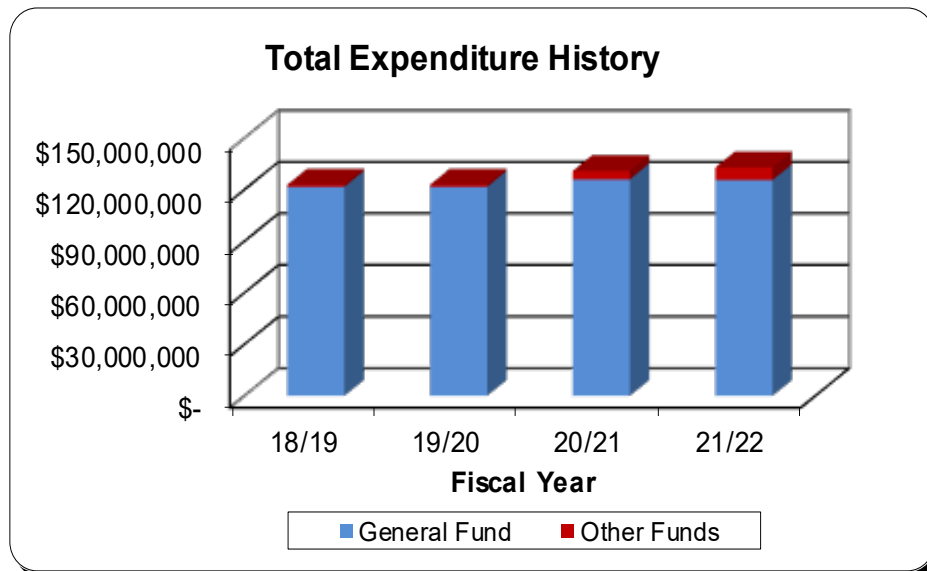


Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change to Proposed	% Change
Salaries and Wages	\$ 64,104,431	\$ 64,740,749	\$ 64,406,390	\$ (334,359)	(0.5%)
Benefits	44,433,764	48,348,124	47,738,024	(610,100)	(1.3%)
Supplies	2,143,785	1,587,000	1,587,000	-	0.0%
Contractual Services	1,141,302	1,306,575	1,188,725	(117,850)	(9.0%)
Utilities	749,521	644,197	646,957	2,760	0.4%
Travel	21,869	48,925	70,000	21,075	43.1%
Fleet and Facility Charges	7,395,391	7,542,933	8,342,566	799,633	10.6%
Capital Outlay	91,442	-	-	-	N/A
Other Operating Expenses	1,419,124	1,652,473	1,512,247	(140,226)	(8.5%)
Transfer Out	48,852	48,000	50,400	2,400	5.0%
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 121,549,482	\$ 125,918,976	\$ 125,542,309	\$ (376,667)	(0.3%)



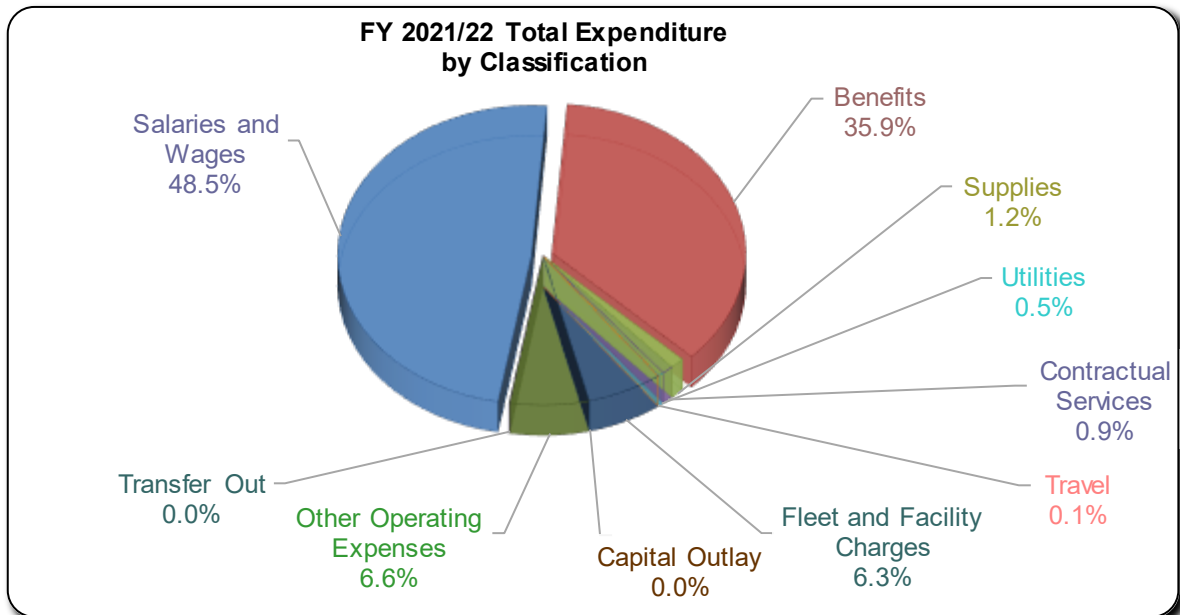
FIRE DEPARTMENT (as of July 19, 2021)

Fund Business Unit Project / Grant	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
GRANTS FUND #1130					
Projects and Grants	\$ 283,530	\$ 517,226	-	N/A	N/A
TOTAL -- GRANTS FUND	\$ 283,530	\$ 517,226	\$ -	\$ -	(100.0%)
CAPITAL IMPROVEMENTS FUND #3001					
Projects	\$ 847,116	\$ 4,322,681	\$ 7,240,000	\$ 2,917,319	67.5%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 847,116	\$ 4,322,681	\$ 7,240,000	\$ 2,917,319	67.5%
OTHER FUNDS					
Projects and Grants	\$ 147,630	\$ 58,068	\$ 50,400	\$ (7,668)	(13.2%)
TOTAL -- OTHER FUNDS	\$ 147,630	\$ 58,068	\$ 50,400	\$ (7,668)	(13.2%)
TOTAL -- FIRE DEPARTMENT	\$ 122,827,758	\$ 130,816,951	\$ 132,832,709	\$ 2,532,984	1.5%



FIRE DEPARTMENT (as of July 19, 2021)

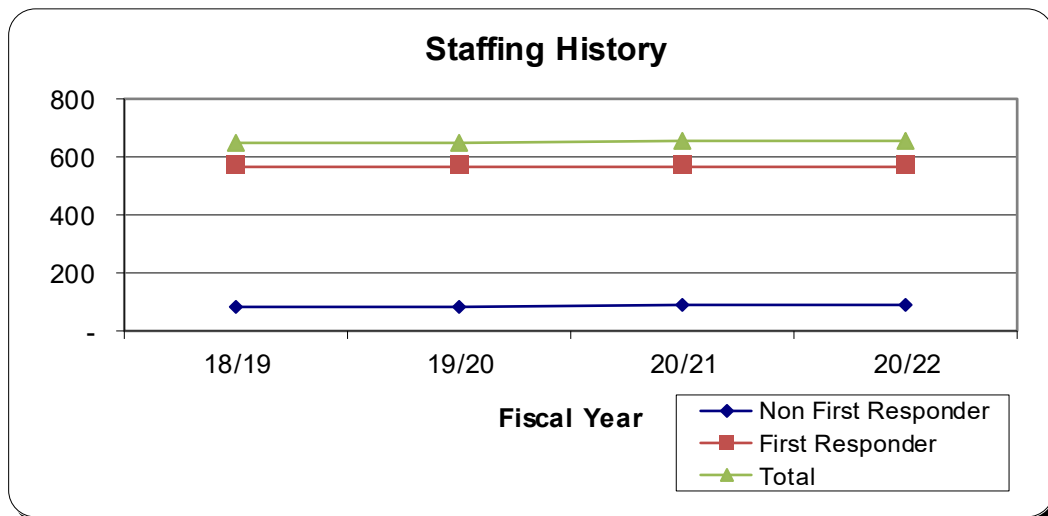
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 64,200,581	\$ 64,740,749	\$ 64,406,390	\$ (334,359)	(0.5%)
Benefits	44,440,851	48,348,124	47,738,024	(610,100)	(1.3%)
Supplies	2,613,442	2,262,044	1,587,000	(675,044)	(29.8%)
Contractual Services	1,305,063	1,355,647	1,239,125	(116,522)	(8.6%)
Utilities	749,521	644,197	646,957	2,760	0.4%
Travel	21,869	48,925	70,000	21,075	43.1%
Fleet and Facility Charges	7,452,593	7,645,201	8,342,566	697,365	9.1%
Capital Outlay	575,863	1,086,065	-	(1,086,065)	(100.0%)
Other Operating Expenses	1,419,124	4,630,999	8,752,247	4,121,248	89.0%
Transfer Out	48,852	55,000	50,400	(4,600)	(8.4%)
TOTAL -- FIRE DEPARTMENT	\$ 122,827,758	\$ 130,816,951	\$ 132,832,709	\$ 2,015,758	1.5%



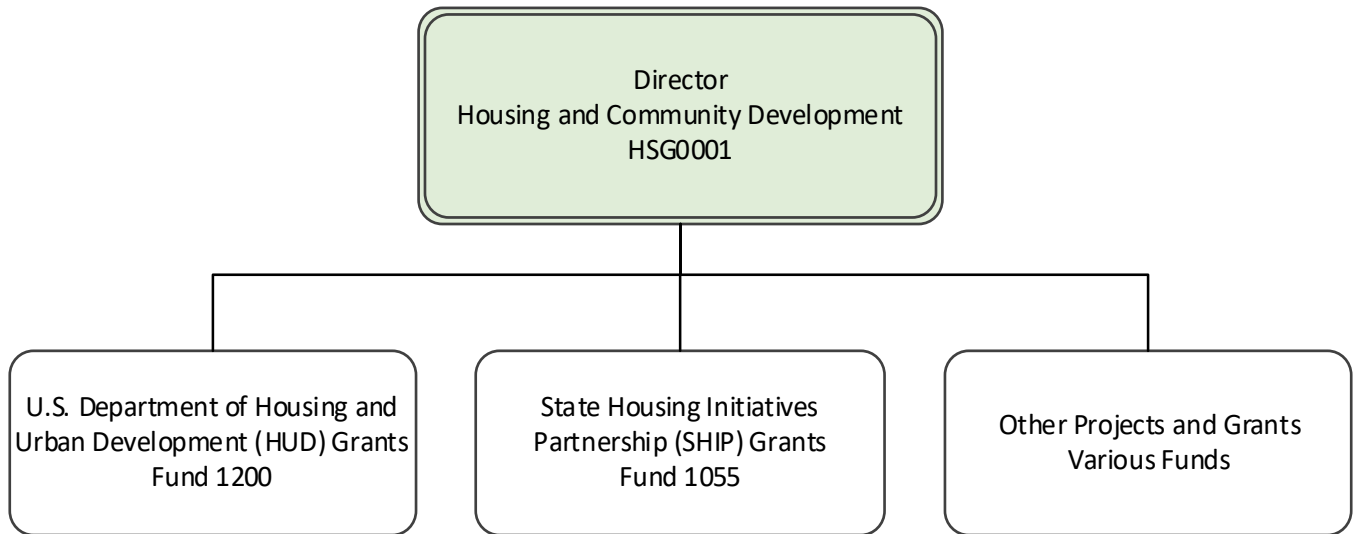
FIRE DEPARTMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

	2019/20 Final Staffing	2020/21 Revised Staffing	2021/22 Proposed Staffing
GENERAL FUND #0001			
Fire Chief's Office (OFD)			
0001 Fire Administration	18	17	17
0004 Fire Off Duty	1	1	1
Fire Administrative Services Bureau (OFA)			
0001 Fire Planning and Resource Management	6	6	6
0002 Staff and Line	4	4	4
0004 Fire Special Investigative Services	4	4	4
0005 OFD Fire Safety Management	14	14	14
0006 OFD Training	8	8	8
0009 OFD Fire Supply	1	1	1
Fire Support Services Bureau (OFS)			
0005 Fire Communications	34	36	36
0006 City Emergency Management	2	2	2
0009 OFD EMS	10	10	10
0010 OFD Paramedic Transport	35	40	40
Fire Rescue Operations Bureau (OFR)			
0001 Fire Shifts	512	512	512
0005 Fire Special Operations	1	1	1
0010 OFD Public Relations	3	3	3
TOTAL -- GENERAL FUND	653	659	659
TOTAL -- FIRE DEPARTMENT	653	659	659



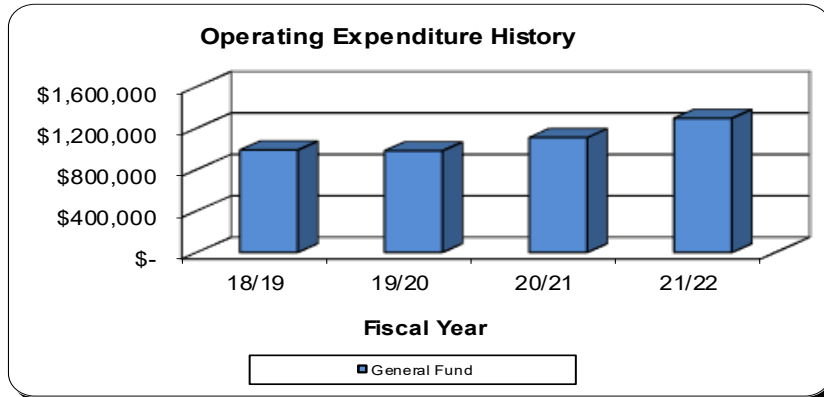
HOUSING AND COMMUNITY DEVELOPMENT (as of July 19, 2021)



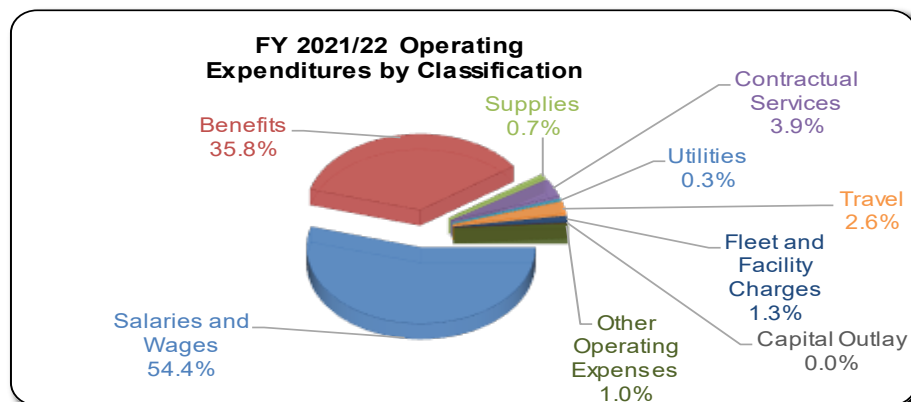
HOUSING AND COMMUNITY DEVELOPMENT (as of July 19, 2021)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Housing and Community Development Division (HSG)					
0001 Housing and Community Development	\$ 981,775	\$ 1,109,791	\$ 1,296,131	\$ 186,340	16.8%
TOTAL -- GENERAL FUND	\$ 981,775	\$ 1,109,791	\$ 1,296,131	\$ 186,340	16.8%
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 981,775	\$ 1,109,791	\$ 1,296,131	\$ 186,340	16.8%



Expenditure by Classification	2019/20	2020/21	2021/22	Change	
	Actual	Revised	Proposed	Revised	
	Expenditures	Budget	Budget	to Proposed	% Change
Salaries and Wages	\$ 498,230	\$ 555,603	\$ 705,396	\$ 149,793	27.0%
Benefits	409,122	417,037	463,551	46,514	11.2%
Supplies	7,976	6,358	8,500	2,142	33.7%
Contractual Services	32,686	50,600	50,600	-	0.0%
Utilities	2,931	3,480	4,140	660	19.0%
Travel	7,046	34,000	34,000	-	0.0%
Fleet and Facility Charges	16,301	19,113	16,344	(2,769)	(14.5%)
Capital Outlay	-	10,000	-	(10,000)	(100.0%)
Other Operating Expenses	7,483	13,600	13,600	-	0.0%
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 981,775	\$ 1,109,791	\$ 1,296,131	\$ 186,340	16.8%

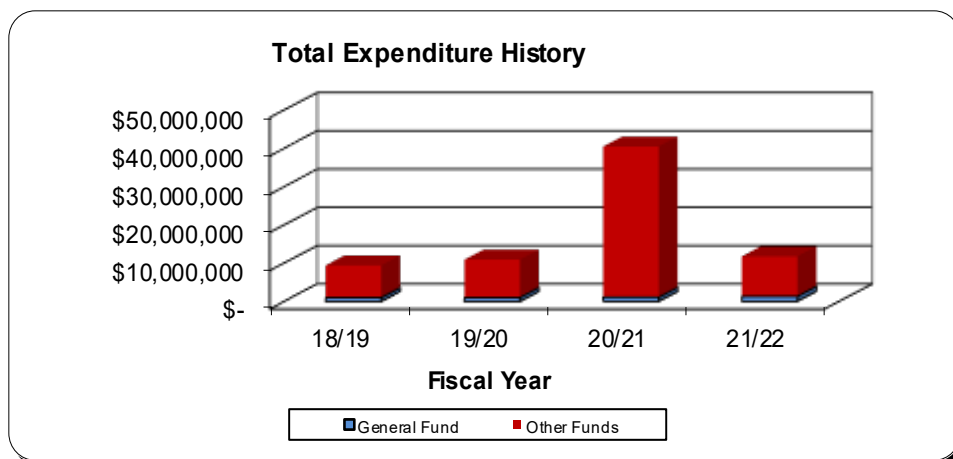


HOUSING AND COMMUNITY DEVELOPMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Grant and Name	Expenditures	Budget	Budget	to Proposed	% Change
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200					
Community Development Block Grant (CDBG)					
CDBG FY17/18	\$ 567,322	\$ 7,678	\$ -	\$ (7,678)	(100.0%)
CDBG FY18/19	968,391	83,209	-	(83,209)	(100.0%)
CDBG FY19/20	960,303	1,252,028	-	(1,252,028)	(100.0%)
CDBG FY19/20 - COVID Supplemental	25,325	4,715,768	-	(4,715,768)	(100.0%)
CDBG FY20/21	-	2,314,877	-	(2,314,877)	(100.0%)
CDBG FY21/22	-	-	2,375,074	2,375,074	N/A
Emergency Shelter Grant (ESG)					
ESG FY17/18	109	-	-	-	N/A
ESG FY19/20	180,125	-	-	-	N/A
ESG FY19/20 - COVID Supplemental	9,830	660,488	-	(660,488)	(100.0%)
ESG FY20/21	-	194,392	-	(194,392)	(100.0%)
ESG FY20/21 - COVID Supplemental	-	1,846,707	-	(1,846,707)	(100.0%)
ESG FY21/22	-	-	197,449	197,449	N/A
HOME Investment Partnerships Program (HOME)					
HOME FY15/16	735,124	-	-	-	N/A
HOME FY16/17	331,868	116	-	(116)	(100.0%)
HOME FY17/18	-	65,018	-	(65,018)	(100.0%)
HOME FY18/19	105,894	1,070,126	-	(1,070,126)	(100.0%)
HOME FY19/20	138,575	753,704	-	(753,704)	(100.0%)
HOME FY20/21	-	1,311,701	-	(1,311,701)	(100.0%)
HOME FY21/22	-	-	1,320,862	1,320,862	N/A
Housing Opportunities for People with Aids (HOPWA)					
HOPWA FY16/17	22,724	-	-	-	N/A
HOPWA FY17/18	726,734	-	-	-	N/A
HOPWA FY18/19	618,737	1,377	-	(1,377)	(100.0%)
HOPWA FY19/20	3,191,429	867,829	-	(867,829)	(100.0%)
HOPWA FY19/20 - COVID Supplemental	-	628,559	-	(628,559)	(100.0%)
HOPWA FY20/21	-	4,319,150	-	(4,319,150)	(100.0%)
HOPWA FY21/22	-	-	4,586,699	4,586,699	N/A
Neighborhood Stabilization Program (NSP)					
NSP FY08/09	-	132,761	-	(132,761)	(100.0%)
NSP FY10/11	51,935	401,437	-	(401,437)	(100.0%)
Projects and Grants	(6)	50,508	-	(50,508)	(100.0%)
TOTAL -- HOUSING AND URBAN DVLPMT FUND	\$ 8,634,416	\$20,677,433	\$ 8,480,084	\$(12,197,349)	(59.0%)

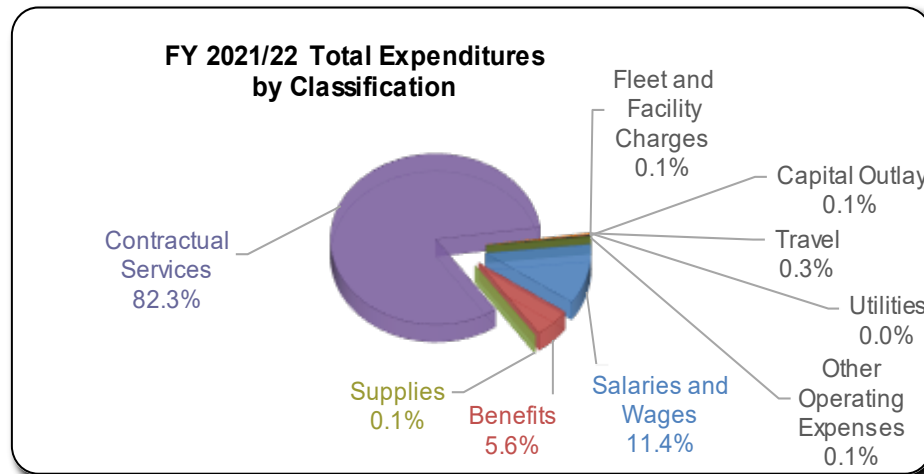
HOUSING AND COMMUNITY DEVELOPMENT (as of July 19, 2021)

Fund Business Unit Grant and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUND #1055					
State Housing Initiatives Partnership (SHIP)					
SHIP FY16/17	\$ -	\$ 401	\$ -	\$ (401)	N/A
SHIP FY17/18	833,473	2,969	-	(2,969)	(100.0%)
SHIP FY18/19	115,790	98,789	-	(98,789)	(100.0%)
SHIP FY19/20	256,513	334,815	-	(334,815)	(100.0%)
SHIP FY19/20 - COVID Supplemental	100,263	2,381,845	-	(2,381,845)	(100.0%)
SHIP FY20/21	-	5,000	-	(5,000)	(100.0%)
SHIP FY21/22	-	-	1,974,519	1,974,519	N/A
TOTAL -- SHIP FUNDS	\$ 1,306,038	\$ 2,823,819	\$ 1,974,519	\$ (849,300)	(30.1%)
EMERGENCY RENTAL ASSISTANCE PROGRAM FUND #1133					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ -	\$ 8,679,509	\$ -	\$ (8,679,509)	(100.0%)
TOTAL -- ERAP FUND	\$ -	\$ 8,679,509	\$ -	\$ (8,679,509)	(100.0%)
CAPITAL IMPROVEMENTS FUND #3001					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ -	\$ 7,000,000	\$ -	\$ (7,000,000)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ -	\$ 7,000,000	\$ -	\$ (7,000,000)	(100.0%)
OTHER FUNDS					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 10,543	\$ 186,764	\$ -	\$ (186,764)	(100.0%)
TOTAL -- OTHER FUNDS	\$ 10,543	\$ 186,764	\$ -	\$ (186,764)	(100.0%)
TOTAL -- HOUSING DEPARTMENT	\$10,932,773	\$40,477,316	\$ 11,750,734	\$ (28,726,582)	(71.0%)



HOUSING AND COMMUNITY DEVELOPMENT (as of July 19, 2021)

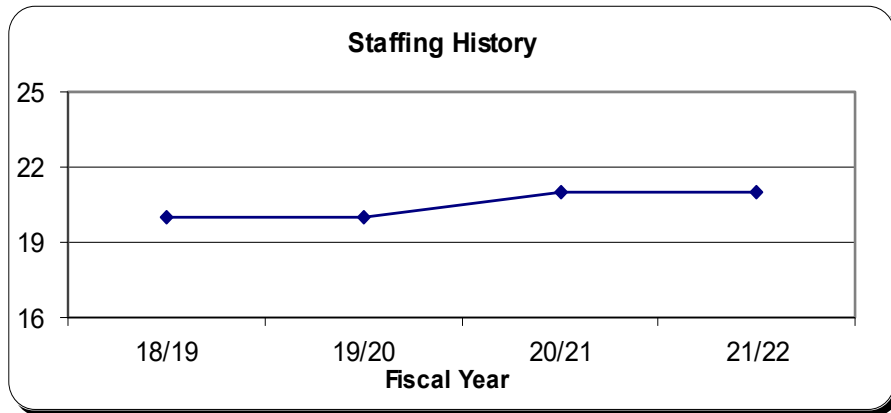
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 1,050,728	\$ 2,918,653	\$ 1,341,533	\$ (1,577,120)	(54.0%)
Benefits	570,195	1,175,814	658,860	(516,954)	(44.0%)
Supplies	36,191	(21,857)	8,500	30,357	(138.9%)
Contractual Services	9,214,760	29,319,992	9,670,843	(19,649,149)	(67.0%)
Utilities	2,931	4,165	4,140	(25)	(0.6%)
Travel	7,046	34,000	34,000	-	0.0%
Fleet and Facility Charges	16,301	19,113	16,344	(2,769)	(14.5%)
Capital Outlay	25,546	10,571	-	(10,571)	(100.0%)
Other Operating Expenses	9,075	7,016,865	16,514	(7,000,351)	(99.8%)
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT	\$10,932,773	\$40,477,316	\$11,750,734	\$(28,726,582)	(71.0%)



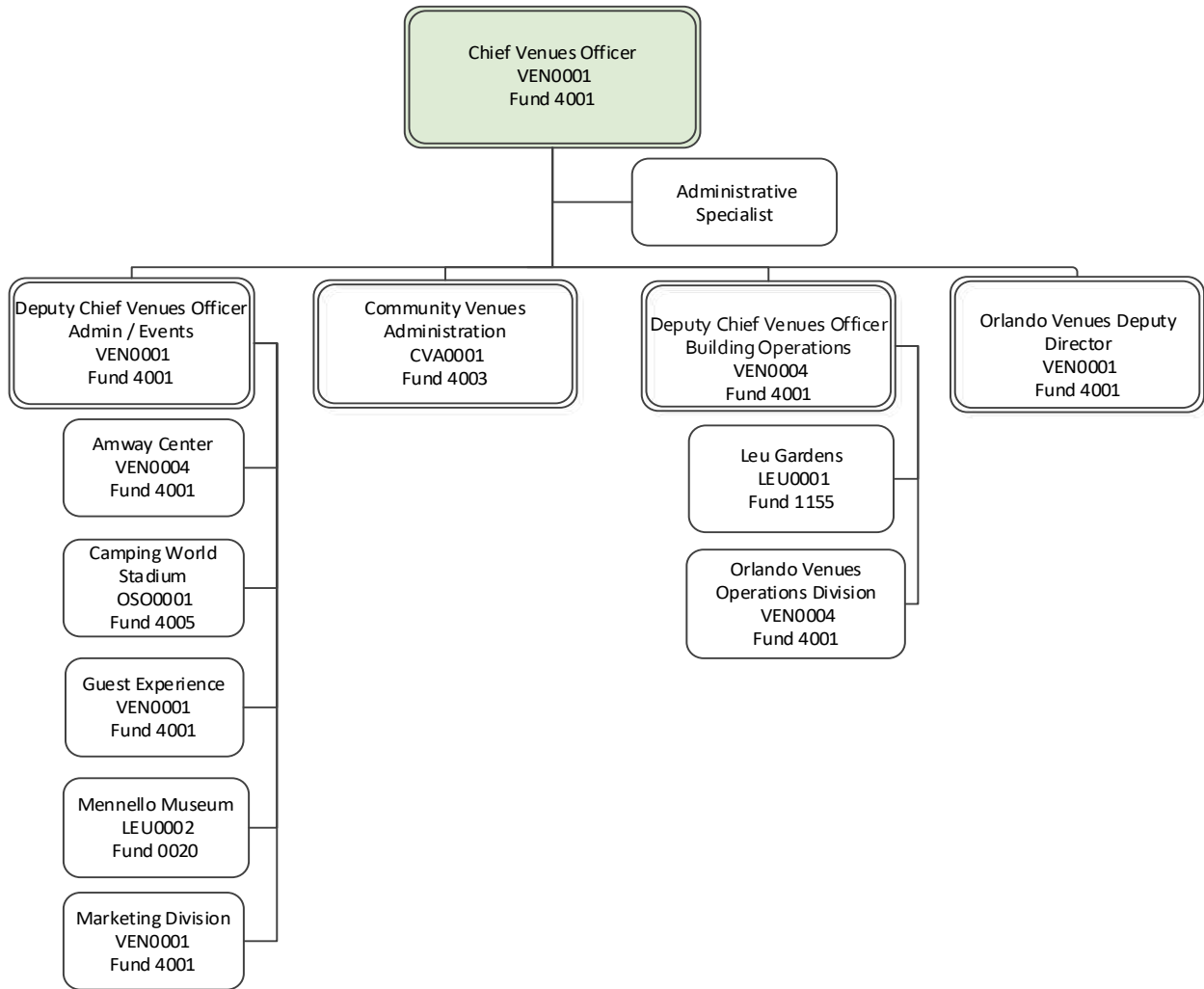
HOUSING AND COMMUNITY DEVELOPMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center and Name	Staffing	Staffing	Staffing
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200			
Housing and Community Development Division (HSG)			
0002 Housing Grants	20	21	21
TOTAL -- DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND	20	21	21
TOTAL -- HOUSING DEPARTMENT	20	21	21



ORLANDO VENUES DEPARTMENT (as of July 19, 2021)

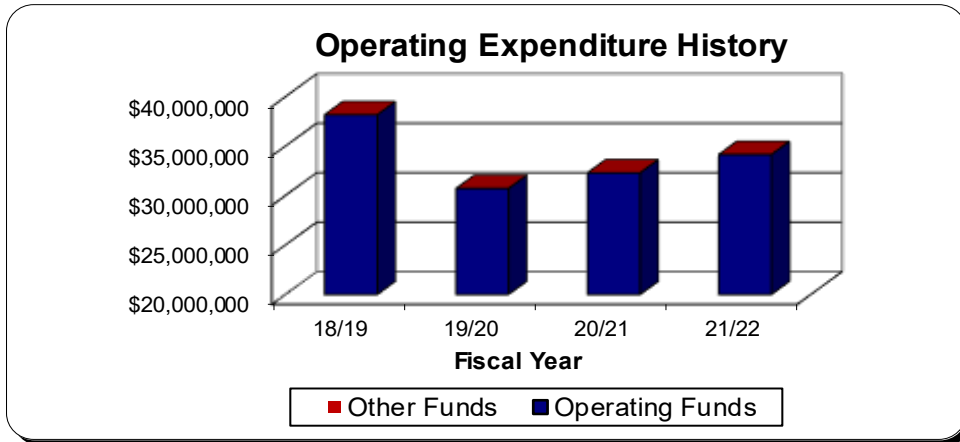


ORLANDO VENUES DEPARTMENT (as of July 19, 2021)

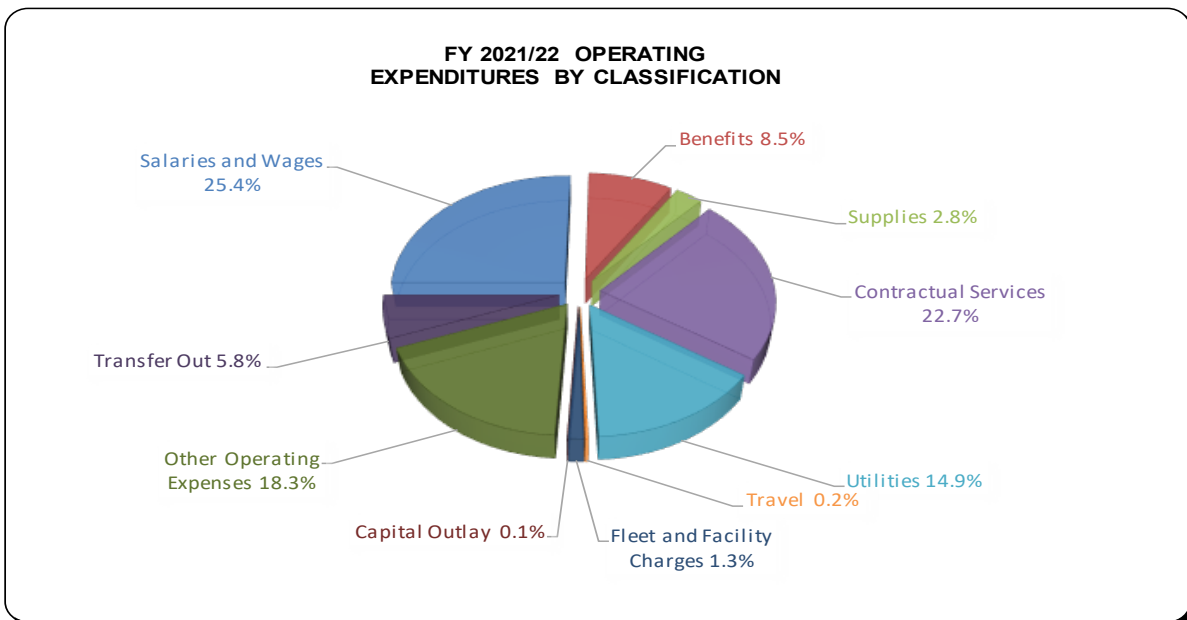
DEPARTMENT EXPENDITURE SUMMARY

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
ORLANDO VENUES FUND #4001					
Orlando Venues Division (VEN)					
0001 Venues Operations	\$ (2,993)	\$ (21,502)	\$ 538,905	\$ 560,407	(2606.3%)
0002 Orlando Venues Nondepartmental	2,943,096	2,610,093	2,459,774	(150,319)	(5.8%)
0003 Venues Operational Resources	-	(10,333)	(14,291)	(3,958)	38.3%
0004 Amway Center	16,483,383	18,430,572	19,642,655	1,212,083	6.6%
0006 Venues Box Office	239,677	238,594	241,915	3,321	1.4%
0007 Venues Security Services	3,495	(58,517)	(16,653)	41,864	(71.5%)
TOTAL -- ORLANDO VENUES FUND	\$19,666,658	\$ 21,188,907	\$22,852,305	\$1,663,398	7.9%
COMMUNITY VENUES CONSTRUCTION ADMIN FUND #4003					
Community Venues Administration Division (CVA)					
0001 Community Venues Administration	\$ 950	\$ -	\$ -	\$ -	N/A
0003 Venues Construction Administration Nondepartmental	81,856	-	-	-	N/A
TOTAL -- COMMUNITY VENUES CONSTRUCTION ADMIN	\$ 82,806	\$ -	\$ -	\$ -	N/A
ORLANDO STADIUM OPERATIONS FUND #4005					
Orlando Stadium Operations Division (OSO)					
0001 Camping World Stadium	\$ 5,278,949	\$ 5,617,568	\$ 5,587,641	\$ (29,927)	(0.5%)
0002 Camping World Stadium Nondepartmental	664,296	717,699	615,231	(102,468)	(14.3%)
0003 Conference Center	23,094	42,000	40,000	(2,000)	(4.8%)
0004 Varsity Club	2,188	-	-	-	N/A
0005 Tinker Field	1,170,447	977,788	1,016,166	38,378	3.9%
TOTAL -- ORLANDO STADIUM OPERATIONS FUND	\$ 7,138,974	\$ 7,355,055	\$ 7,259,038	\$ (96,017)	(1.3%)
H.P. LEU GARDENS TRUST FUND #1155					
Gardens, Galleries & Museums Division (LEU)					
0001 Harry P. Leu Gardens	\$ 3,101,577	\$ 2,892,404	\$ 3,167,404	\$ 275,000	9.5%
0003 Public Art	61,462	68,300	68,300	-	0.0%
0004 Leu Gift Shop	59,777	178,000	178,000	-	0.0%
TOTAL -- H.P. LEU GARDENS TRUST FUND	\$ 3,222,816	\$ 3,138,704	\$ 3,413,704	\$ 275,000	8.8%
MENNELLO MUSEUM FUND #0020					
Gardens, Galleries & Museums Division (LEU)					
0002 Mennello Museum - American Art	\$ 611,696	\$ 616,976	\$ 625,108	\$ 8,132	1.3%
TOTAL -- MENNELLO MUSEUM FUND	\$ 611,696	\$ 616,976	\$ 625,108	\$ 8,132	1.3%
TOTAL -- ORLANDO VENUES OPERATING	\$ 30,722,950	\$ 32,299,642	\$ 34,150,155	\$1,850,513	5.7%

ORLANDO VENUES DEPARTMENT (as of July 19, 2021)



Expenditure by Classification	2019/20	2020/21	2021/22	Change Revised to Proposed	% Change
	Actual Expenditures	Revised Budget	Proposed Budget		
Salaries and Wages	\$ 7,764,645	\$ 8,363,000	\$ 8,675,514	\$ 312,514	3.7%
Benefits	2,969,474	2,991,886	2,915,038	(76,848)	(2.6%)
Supplies	832,131	874,487	961,572	87,085	10.0%
Contractual Services	5,818,172	6,818,449	7,752,387	933,938	13.7%
Utilities	4,610,374	4,998,322	5,085,459	87,137	1.7%
Travel	21,498	78,500	83,806	5,306	6.8%
Fleet and Facility Charges	426,397	484,548	450,235	(34,313)	(7.1%)
Capital Outlay	45,557	-	-	-	N/A
Other Operating Expenses	6,085,902	5,725,488	6,240,256	514,768	9.0%
Transfer Out	2,148,800	1,964,962	1,985,888	20,926	1.1%
TOTAL -- ORLANDO VENUES OPERATING	\$ 30,722,950	\$32,299,642	\$34,150,155	\$ 1,850,513	5.7%

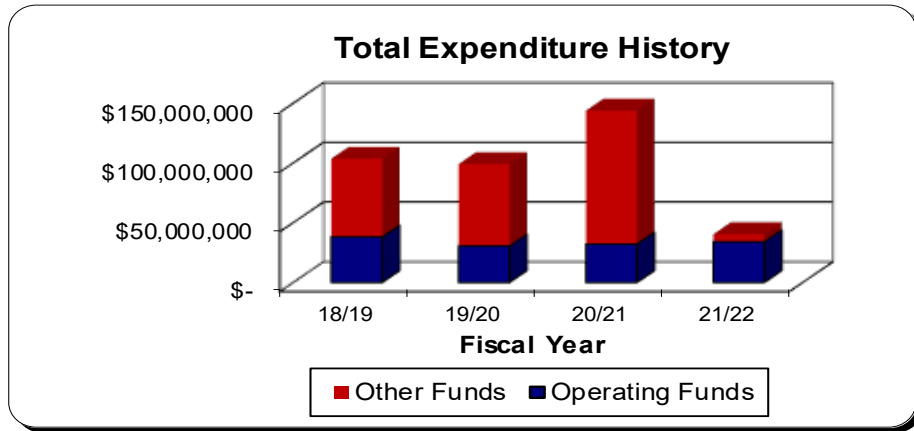


ORLANDO VENUES DEPARTMENT (as of July 19, 2021)

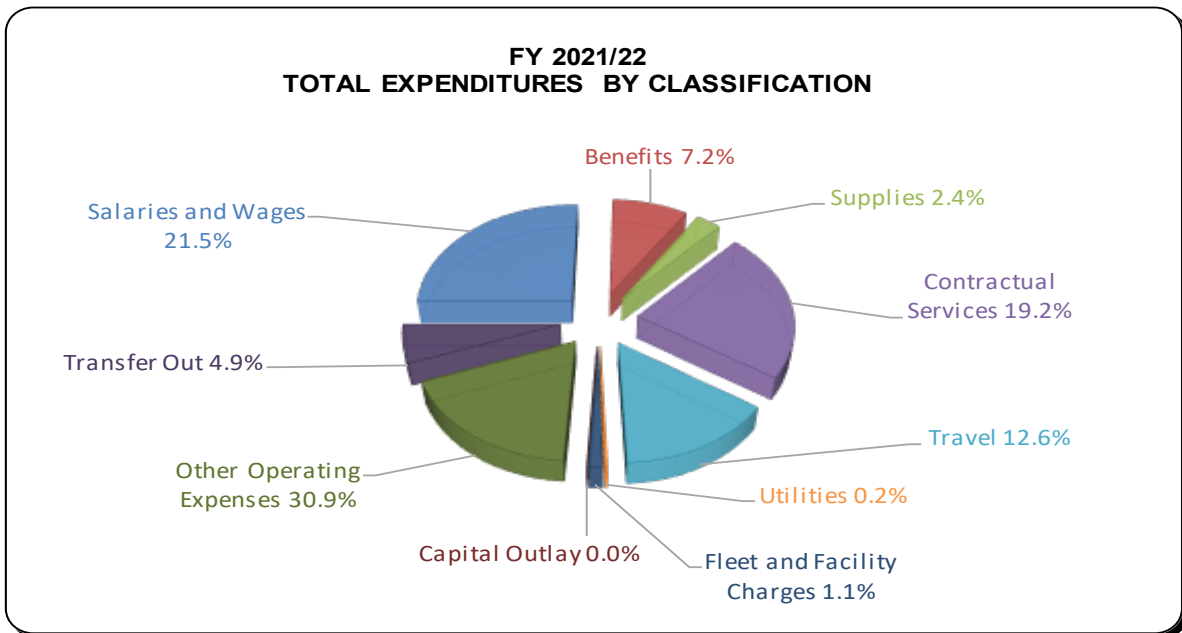
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Construction Performing Arts Center (PAC)					
Projects and Grants	\$ 3,460,544	\$ 8,604,256	\$ -	\$ (8,604,256)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 3,460,544	\$ 8,604,256	\$ -	\$ (8,604,256)	(100.0%)
<u>AMWAY CENTER CONSTRUCTION AND DEBT FUNDS #4022-4030</u>					
Events Center Construction Division (EVC)					
0002 Events Center City Debt 2009 A	\$ 31,161	\$ -	\$ -	\$ -	N/A
0003 Events Center Construction - Other	185,288	639,962	660,888	20,926	3.3%
0004 Events Center City Debt 2009 C	269,094	-	-	-	N/A
0005 Nondepartmental Events Center CP	1,001,527	1,818,750	1,818,750	-	0.0%
Projects and Grants	547,753	1,520,273	-	(1,520,273)	(100.0%)
TOTAL -- AMWAY CENTER CONST AND DEBT FUNDS	\$ 2,034,824	\$ 3,978,985	\$ 2,479,638	\$ (1,499,347)	(37.7%)
<u>AMWAY CENTER RENEWAL AND REPLACEMENT FUND #4002</u>					
Projects and Grants	\$ 1,425,533	\$ 3,135,387	\$ 1,000,000	\$ (2,135,387)	(68.1%)
TOTAL -- AMWAY CENTER RENEWAL AND REPLACEMENT FUND	\$ 1,425,533	\$ 3,135,387	\$ 1,000,000	\$ (2,135,387)	(68.1%)
<u>PAC CONSTRUCTION AND DEBT FUNDS #4052-4065</u>					
PAC Division (PAC)					
0009 PAC CP Debt Construction	\$ 325,119	\$ 566,550	\$ 566,550	\$ -	0.0%
Projects and Grants	58,437,273	28,585,094	-	(28,585,094)	(100.0%)
TOTAL -- PAC CONSTRUCTION AND DEBT FUNDS	\$ 58,762,392	\$ 29,151,644	\$ 566,550	\$ (28,585,094)	(98.1%)
<u>CITRUS BOWL CONSTRUCTION AND DEBT FUNDS #4077, 4079-4083</u>					
Construction Citrus Bowl Division (CBR)					
0001 Citrus Bowl CP Debt Construction	\$ 180,579	\$ 314,700	\$ 314,700	\$ -	0.0%
0004 CRA Citrus Bowl Construction	438,431	-	-	-	N/A
Projects and Grants	1,641,698	60,824,926	-	(60,824,926)	(100.0%)
TOTAL -- CITRUS BOWL CONST AND DEBT FUNDS	\$ 2,260,709	\$ 61,139,626	\$ 314,700	\$ (60,824,926)	(99.5%)
<u>OTHER PROJECT AND GRANTS FUNDS #0005,1130,1155,4001,4005,4006</u>					
Projects and Grants Funds	\$ 420,519	\$ 5,566,471	\$ 1,900,155	\$ (3,666,316)	(65.9%)
TOTAL -- OTHER PROJECT AND GRANTS FUNDS	\$ 420,519	\$ 5,566,471	\$ 1,900,155	\$ (3,666,316)	(65.9%)
TOTAL -- VENUES OTHER FUNDS	\$ 68,364,521	\$ 111,576,369	\$ 6,261,043	\$ (105,315,326)	(94.4%)
TOTAL -- ORLANDO VENUES	\$ 99,087,471	\$ 143,876,011	\$ 40,411,198	\$ (103,464,813)	(71.9%)

ORLANDO VENUES DEPARTMENT (as of July 19, 2021)



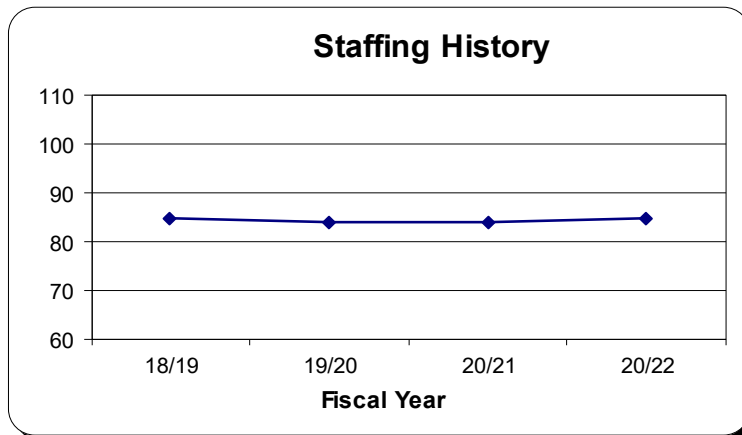
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 7,764,645	\$ 8,363,000	\$ 8,675,514	\$ 312,514	3.7%
Benefits	2,969,474	2,991,886	2,915,038	(76,848)	(2.6%)
Supplies	1,365,001	3,348,284	961,572	(2,386,712)	(71.3%)
Contractual Services	10,373,086	136,746,593	7,752,387	(128,994,206)	(94.3%)
Utilities	4,610,374	4,998,322	5,085,459	87,137	1.7%
Travel	21,498	78,500	83,806	5,306	6.8%
Fleet and Facility Charges	799,847	508,723	450,235	(58,488)	(11.5%)
Capital Outlay	60,465,465	(44,852,726)	-	44,852,726	(100.0%)
Other Operating Expenses	8,268,675	29,711,082	12,501,299	(17,209,783)	(57.9%)
Transfer Out	2,449,406	1,982,347	1,985,888	3,541	0.2%
TOTAL -- ORLANDO VENUES	\$99,087,471	\$143,876,011	\$40,411,198	\$ (103,464,813)	(71.9%)



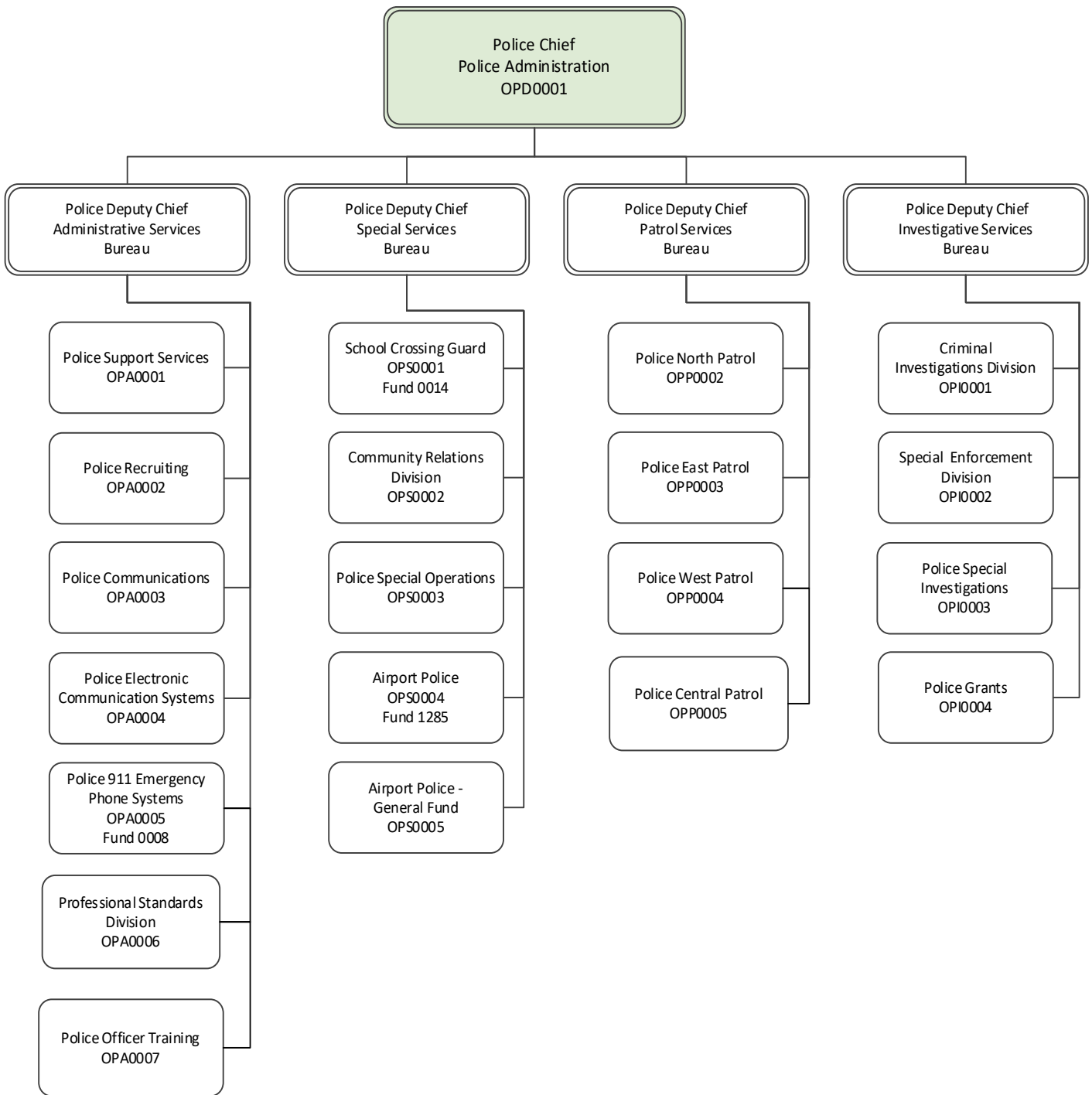
ORLANDO VENUES DEPARTMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

	2019/20 Final Staffing	2020/21 Revised Staffing	2021/22 Proposed Staffing
<u>ORLANDO VENUES FUND #4001</u>			
Orlando Venues Division (VEN)			
0001 Venues Operations	17	17	17
0003 Venues Operational Resources	7	7	7
0004 Amway Center	15	16	16
0006 Venues Box Office	2	2	2
0007 Venues Security Services	12	12	12
TOTAL -- ORLANDO VENUES FUND	53	54	54
<u>ORLANDO STADIUM OPERATIONS FUND #4005</u>			
Orlando Stadium Operations Division (OSO)			
0001 Camping World Stadium	7	7	7
TOTAL - ORLANDO STADIUM OPERATIONS FUND	7	7	7
<u>H.P. LEU GARDENS TRUST FUND #1155</u>			
Gardens, Galleries & Museums Division (LEU)			
0001 Harry P. Leu Gardens	20	20	20
TOTAL -- H.P. LEU GARDENS TRUST FUND	20	20	20
<u>MENNELLO MUSEUM FUND #0020</u>			
Gardens, Galleries & Museums Division (LEU)			
0002 Mennello Museum - American Art	4	4	4
TOTAL -- MENNELLO MUSEUM FUND	4	4	4
TOTAL -- ORLANDO VENUES	84	85	85



POLICE DEPARTMENT (as of July 19, 2021)



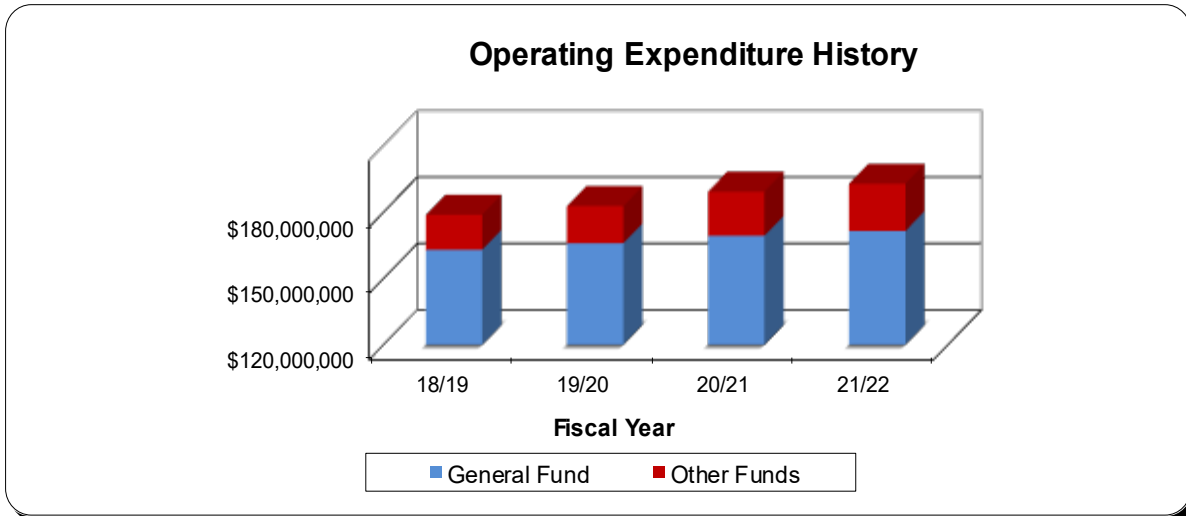
POLICE DEPARTMENT (as of July 19, 2021)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Police-Administration (OPD)					
0001 Police Administration	\$ 5,474,998	\$ (523,979)	\$ 52,454	\$ 576,433	(110.0%)
0002 Police Nondepartmental	564,807	6,552,994	6,598,736	45,742	0.7%
0003 Primrose Building Operations	85,757	62,680	62,680	-	0.0%
0007 Police Training	(1,596)	-	-	-	N/A
0009 OPD Off Duty	11,243,773	11,541,450	11,700,000	158,550	1.4%
0010 OPD - MOU Overtime	263,862	-	-	-	N/A
Police-Administrative Services Bureau (OPA)					
0001 Police Support Services	3,858,053	3,953,269	3,943,704	(9,565)	(0.2%)
0002 Police Recruiting	1,465,871	1,542,301	1,549,534	7,233	0.5%
0003 Police Communications	8,166,654	9,448,208	9,345,877	(102,331)	(1.1%)
0004 Police Electronic Communication Systems	261,500	228,460	301,290	72,830	31.9%
0006 Professional Standards Division	3,131,351	3,763,022	3,509,763	(253,259)	(6.7%)
0007 Police Officer Training	7,259,149	5,489,223	4,036,788	(1,452,435)	(26.5%)
Police-Investigative Services Bureau (OPI)					
0001 Criminal Investigations Division	17,730,101	19,505,488	15,496,591	(4,008,897)	(20.6%)
0002 Special Enforcement Division	8,549,259	7,106,769	5,518,541	(1,588,228)	(22.3%)
0003 Police Special Investigations	2,470,209	2,307,945	2,383,173	75,228	3.3%
0004 Police Grant-funded Activities	1,918,796	1,369,407	1,898,142	528,735	38.6%
0005 Crime Center & Forensics Division	-	-	5,852,796	5,852,796	N/A
Police-Special Services Bureau (OPS)					
0002 Community Relations Division	11,323,243	13,502,572	16,240,158	2,737,586	20.3%
0003 Police Special Operations	8,818,067	8,491,326	8,730,970	239,644	2.8%
0005 Airport Police-General Fund	2,239,940	1,300,000	1,775,000	475,000	36.5%
0006 FY20 COPS Grant Clearing	-	-	289,441	289,441	N/A
Police-Patrol Services Bureau (OPP)					
0002 Police North Patrol	18,639,560	20,042,224	18,406,802	(1,635,422)	(8.2%)
0003 Police East Patrol	20,293,924	21,120,800	21,178,570	57,770	0.3%
0004 Police West Patrol	18,977,973	19,760,066	19,779,759	19,693	0.1%
0005 Police Central Patrol	13,198,789	12,692,552	12,758,624	66,072	0.5%
TOTAL -- GENERAL FUND	\$ 165,934,039	\$ 169,256,777	\$ 171,409,393	\$ 2,152,616	1.3%
LAW ENFORCEMENT TRAINING FUND #0002					
Police-Administration (OPD)					
0005 Police Law Enforcement Training	\$ 74,913	\$ 130,000	\$ 130,000	\$ -	0.0%
TOTAL -- LAW ENFORCEMENT TRAINING FUND	\$ 74,913	\$ 130,000	\$ 130,000	\$ -	0.0%
GOAA POLICE FUND #1285					
Police-Special Services Bureau (OPS)					
0004 Airport Police	\$ 15,310,572	\$ 18,049,127	\$ 19,045,142	\$ 996,015	5.5%
TOTAL -- GOAA POLICE FUND	\$ 15,310,572	\$ 18,049,127	\$ 19,045,142	\$ 996,015	5.5%
OCPS CROSSING GUARD FUND #0014					
Police-Special Services Bureau (OPS)					
0001 School Crossing Guard	\$ 978,190	\$ 1,087,479	\$ 1,312,479	\$ 225,000	20.7%
TOTAL -- OCPS CROSSING GUARD FUND	\$ 978,190	\$ 1,087,479	\$ 1,312,479	\$ 225,000	20.7%

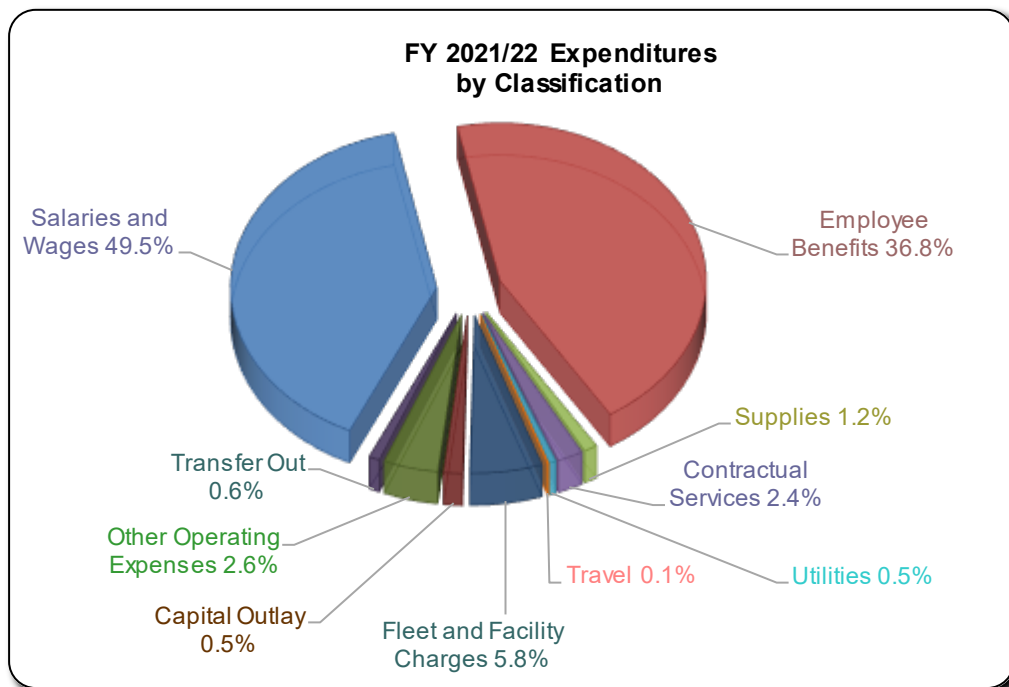
POLICE DEPARTMENT (as of July 19, 2021)

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
CONTRABAND FORFEITURE TRUST FUND #1165					
Police-Administration (OPD)					
0004 Special Law Enforcement Trust	\$ 279,420	\$ 409,918	\$ 406,073	\$ (3,845)	(0.9%)
TOTAL -- CONTRABAND FORFEITURE TRUST	\$ 279,420	\$ 409,918	\$ 406,073	\$ (3,845)	(0.9%)
POLICE CAMP TRUST FUND #0021					
Police-Administration (OPD)					
0008 Police Camp Trust	\$ 975	\$ -	\$ -	\$ -	N/A
TOTAL -- POLICE CAMP TRUST FUND	\$ 975	\$ -	\$ -	\$ -	N/A
911 EMERGENCY TELEPHONE SYSTEM FUND #0008					
Police-Administrative Services Bureau (OPA)					
0005 Police 911 Emergency Phone Systems	\$ 124,543	\$ 300,282	\$ 532,000	\$ 231,718	77.2%
TOTAL -- EMERGENCY TELEPHONE SYSTEMS FUND	\$ 124,543	\$ 300,282	\$ 532,000	\$ 231,718	77.2%
OTHER FUNDS	\$ (148)	\$ -	\$ -	\$ -	N/A
All Cost Centers					
TOTAL -- POLICE DEPARTMENT OPERATING	\$ 182,702,505	\$ 189,233,583	\$ 192,835,087	\$ 3,601,504	1.9%



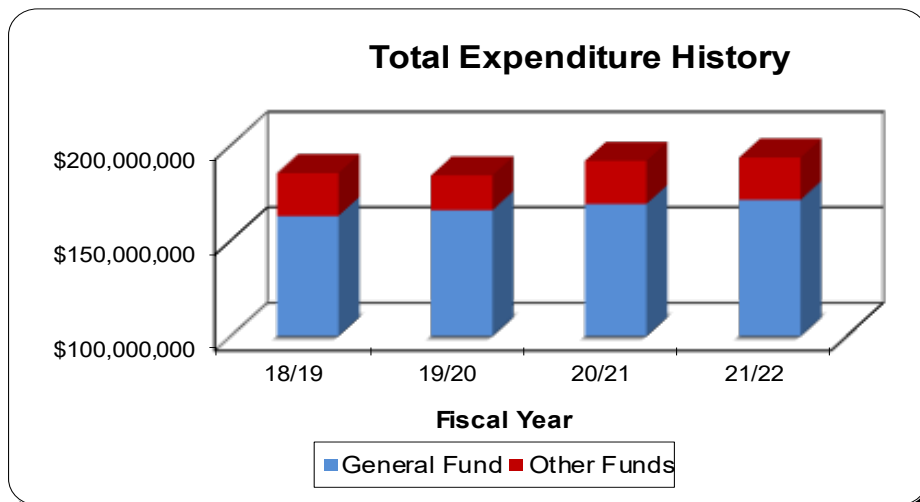
POLICE DEPARTMENT (as of July 19, 2021)

Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 90,660,636	\$ 91,553,961	\$ 95,446,635	\$ 3,892,674	4.3%
Employee Benefits	66,284,982	71,748,423	71,011,049	(737,374)	(1.0%)
Supplies	2,346,033	2,315,956	2,315,956	-	0.0%
Contractual Services	4,510,127	4,566,146	4,590,786	24,640	0.5%
Utilities	913,315	949,430	949,430	-	0.0%
Travel	116,870	164,900	172,900	8,000	4.9%
Fleet and Facility Charges	10,876,744	11,623,137	11,105,168	(517,969)	(4.5%)
Capital Outlay	403,135	846,439	957,100	110,661	13.1%
Other Operating Expenses	4,511,575	4,636,756	4,991,261	354,505	7.6%
Transfer Out	2,079,087	828,435	1,294,802	466,367	56.3%
TOTAL -- POLICE DEPARTMENT	\$ 182,702,505	\$ 189,233,583	\$ 192,835,087	\$ 3,601,504	1.9%



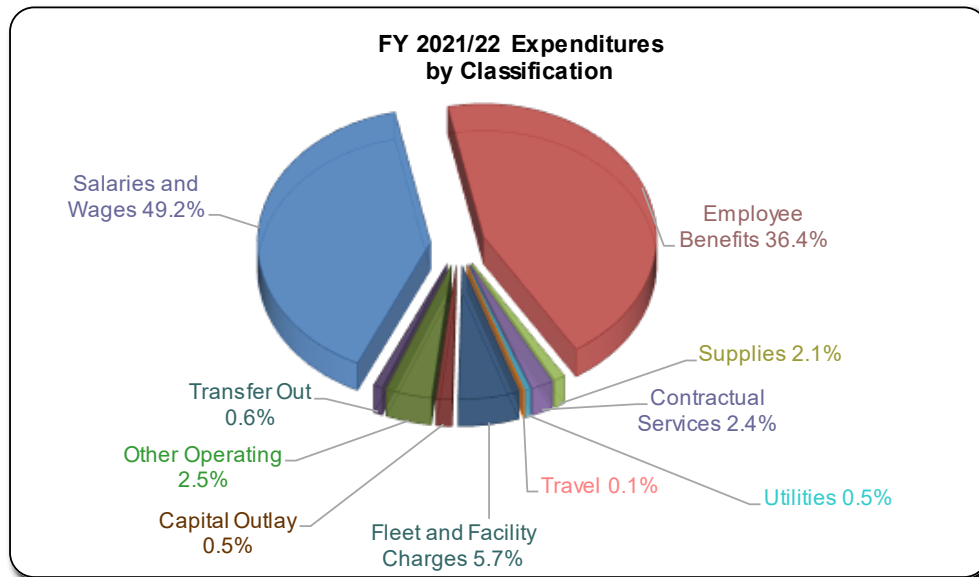
POLICE DEPARTMENT (as of July 19, 2021)

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
DEPARTMENT OF JUSTICE FEDERAL EQUITABLE SHARING AGREEMENT FUND #1166					
Police-Administration (OPD)					
0003 Federal Asset Sharing - Justice	\$ 174,940	\$ 330,080	\$ -	\$ (330,080)	(100.0%)
TOTAL -- DOJ FEDERAL ASSET SHARING	\$ 174,940	\$ 330,080	\$ -	\$ (330,080)	(100.0%)
DEPARTMENT OF TREASURY FEDERAL EQUITABLE SHARING AGREEMENT FUND #1167					
Police-Administration (OPD)					
0006 Federal Asset Sharing - Treasury	\$ 2,180	\$ 435,581	\$ -	\$ (435,581)	(100.0%)
TOTAL -- DOT FEDERAL ASSET SHARING	\$ 2,180	\$ 435,581	\$ -	\$ (435,581)	(100.0%)
GRANTS FUND #1130					
High Intensity Drug Trafficking Area (HIDTA)					
HIDTA FY 18/19	\$ 39,395	\$ -	\$ -	\$ -	N/A
HIDTA FY 19/20	64,043	39,897	-	(39,897)	(100.0%)
HIDTA FY 20/21	-	127,940	-	(127,940)	(100.0%)
Edward Byrne Memorial Justice Assistance Grant (JAG) Program					
JAG FY 17/18	325	6,700	-	(6,700)	(100.0%)
JAG FY 18/19	-	167,472	-	(167,472)	(100.0%)
JAG FY 19/20	-	55,155	-	(55,155)	(100.0%)
Other Grants	1,019,550	3,124,330	-	(3,124,330)	(100.0%)
TOTAL -- GRANTS FUND	\$ 1,123,313	\$ 3,521,494	\$ -	\$ (3,521,494)	(100.0%)
CAPITAL IMPROVEMENTS FUND #3001					
Projects	\$ 2,192,430	\$ 2,187,125	\$ 1,768,000	\$ (419,125)	(19.2%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 2,192,430	\$ 2,187,125	\$ 1,768,000	\$ (419,125)	(19.2%)
OTHER FUNDS					
Projects and Grants - Other Funds	\$ 1,324,643	\$ 1,833,511	\$ 697,323	\$ (7,632,290)	(100.0%)
TOTAL -- PROJECTS AND GRANTS - OTHER FUNDS	\$ 1,324,643	\$ 1,833,511	\$ 697,323	\$ (1,136,188)	(62.0%)
TOTAL -- SPECIAL REVENUE AND OTHER FUNDS	\$ 4,817,506	\$ 8,307,791	\$ 2,465,323	\$ (5,842,468)	(70.3%)
TOTAL -- POLICE DEPARTMENT	\$ 187,520,010	\$ 197,541,374	\$ 195,300,410	\$ (2,240,964)	(1.1%)



POLICE DEPARTMENT (as of July 19, 2021)

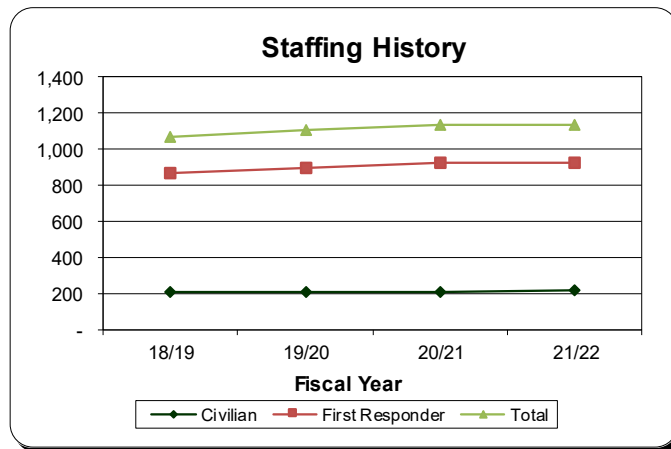
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 91,695,053	\$ 93,691,247	\$ 96,143,958	\$ 2,452,711	2.6%
Employee Benefits	67,151,416	72,352,527	71,011,049	(1,341,478)	(1.9%)
Supplies	3,738,843	3,135,099	4,083,956	948,857	30.3%
Contractual Services	4,761,502	4,905,969	4,590,786	(315,183)	(6.4%)
Utilities	913,315	949,430	949,430	-	0.0%
Travel	133,187	268,882	172,900	(95,982)	(35.7%)
Fleet and Facility Charges	11,046,775	11,623,137	11,105,168	(517,969)	(4.5%)
Capital Outlay	1,465,302	3,829,021	957,100	(2,871,921)	(75.0%)
Other Operating Expenses	4,535,531	5,957,627	4,991,261	(966,366)	(16.2%)
Transfer Out	2,079,087	828,435	1,294,802	466,367	56.3%
TOTAL – POLICE DEPARTMENT	\$ 187,520,010	\$ 197,541,374	\$ 195,300,410	\$ (2,240,964)	(1.1%)



POLICE DEPARTMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

	2019/20 Final Staffing	2020/21 Revised Staffing	2021/22 Proposed Staffing
GENERAL FUND #0001			
Police Administration (OPD)			
0001 Police Administration	9	9	9
Administrative Services Bureau (OPA)			
0001 Police Support Services	46	46	46
0002 Police Recruiting	10	10	10
0003 Police Communications	92	92	94
0004 Police Electronic Communication Systems	1	1	1
0006 Professional Standards Division	25	27	27
0007 Police Officer Training	35	35	35
Investigative Services Bureau (OPI)			
0001 Criminal Investigations Division	116	121	121
0002 Special Enforcement Division	53	53	53
0003 Police Special Investigations	13	13	13
0004 Police Grant-funded Activities	15	25	25
Special Services Bureau (OPS)			
0002 Community Relations Division	65	68	68
0003 Police Special Operations	51	51	51
Patrol Services Bureau (OPP)			
0002 Police North Patrol	112	112	112
0003 Police East Patrol	133	133	133
0004 Police West Patrol	119	119	119
0005 Police Central Patrol	95	95	95
TOTAL -- GENERAL FUND	990	1,010	1,012
GOAA POLICE FUND #1285			
Police-Special Services Bureau (OPS)			
0004 Airport Police	113	118	118
TOTAL -- GOAA POLICE FUND	113	118	118
OCPS CROSSING GUARD FUND #0014			
Police-Special Services Bureau (OPS)			
0001 School Crossing Guard	1	1	1
TOTAL -- OCPS CROSSING GUARD FUND	1	1	1
TOTAL -- POLICE	1,104	1,129	1,131



PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

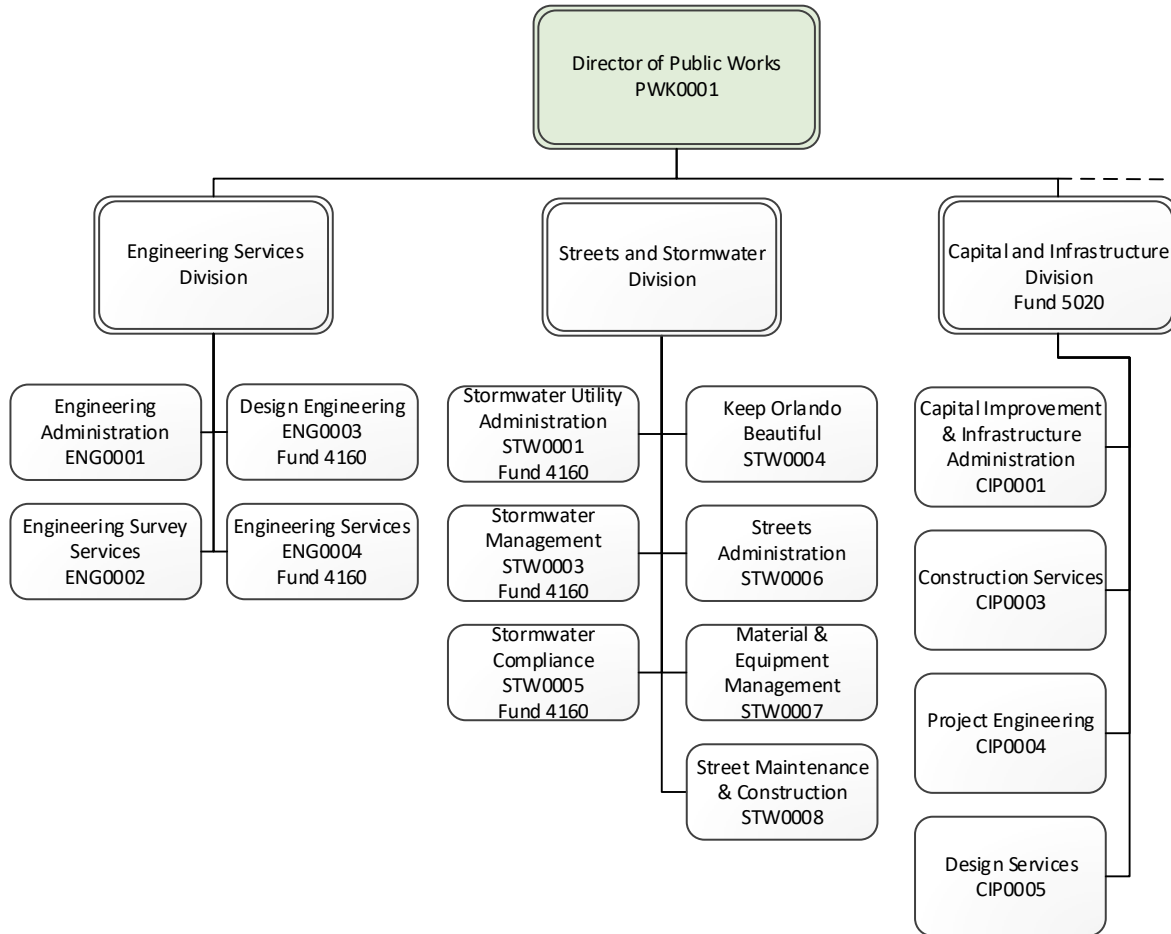


Table 1 of 2

PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

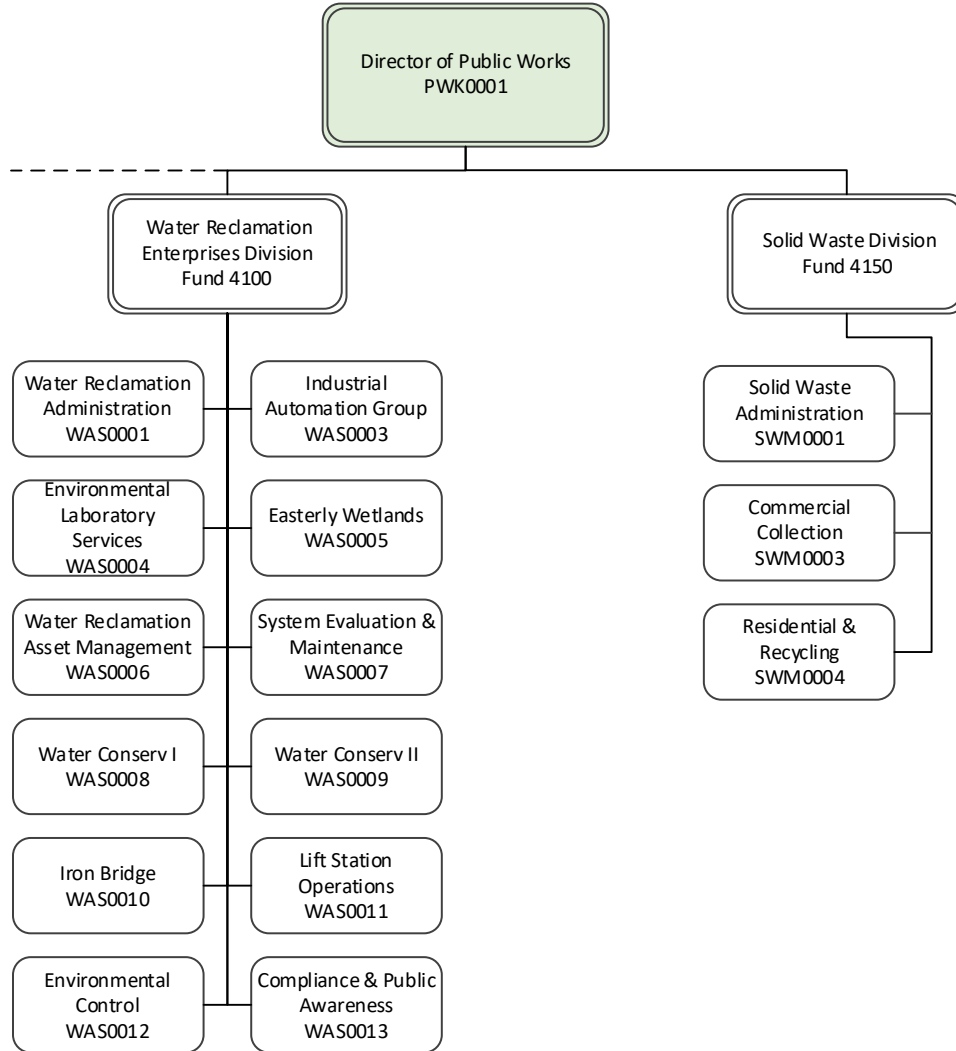


Table 2 of 2

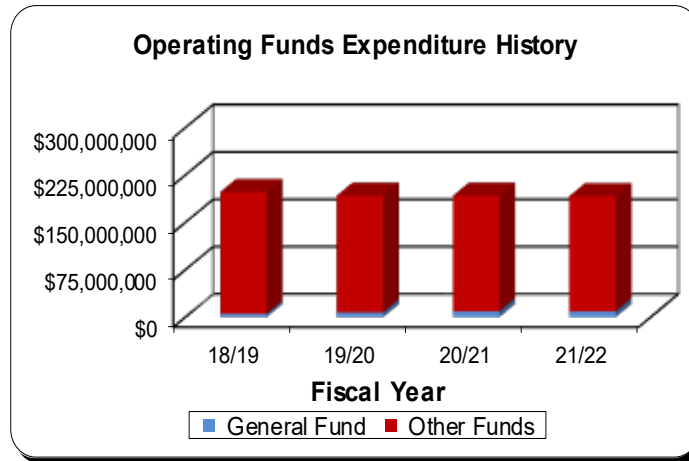
PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Director of Public Works (PWK)					
0001 Director of Public Works	\$ 1,234,764	\$ 1,174,077	\$ 1,349,922	\$ 175,845	15.0%
0002 Public Works Nondepartmental	146,539	(261,567)	(110,243)	151,324	(57.9%)
Engineering Services Division (ENG)					
0001 Engineering Administration	37,900	279,703	262,915	(16,788)	(6.0%)
0002 Engineering Survey Services	512,746	844,496	831,102	(13,394)	(1.6%)
Streets and Stormwater Division (STW)					
0004 Keep Orlando Beautiful	(52,087)	37,079	81,312	44,233	119.3%
0006 Streets Administration	485,749	691,672	730,315	38,643	5.6%
0007 Material and Equipment Management	3,207,329	3,852,740	3,764,788	(87,952)	(2.3%)
0008 Street Maintenance and Construction	2,069,594	2,484,811	2,323,048	(161,763)	(6.5%)
TOTAL -- GENERAL FUND	\$ 7,642,533	\$ 9,103,011	\$ 9,233,159	\$ 130,148	1.4%
SOLID WASTE FUND #4150					
Solid Waste Division (SWM)					
0001 Solid Waste Administration	\$ 2,017,577	\$ 2,915,211	\$ 2,757,021	\$ (158,190)	(5.4%)
0002 Solid Waste Nondepartmental	6,694,117	4,605,933	4,998,559	392,626	8.5%
0003 Commercial Collection	12,815,748	13,586,637	13,353,581	(233,056)	(1.7%)
0004 Residential & Recycling	16,287,751	16,607,023	18,756,026	2,149,003	12.9%
TOTAL -- SOLID WASTE FUND	\$ 37,815,193	\$ 37,714,804	\$ 39,865,187	\$ 2,150,383	5.7%
STORMWATER UTILITY FUND #4160					
Engineering Services Division (ENG)					
0003 Design Engineering	\$ 56,064	\$ 22,760	\$ 219,113	\$ 196,353	862.7%
0004 Engineering Services	-	-	714,551	714,551	N/A
Streets and Stormwater Division (STW)					
0001 Stormwater Utility Administration	4,340,744	4,995,333	1,365,943	(3,629,390)	(72.7%)
0002 Stormwater Nondepartmental	7,925,278	8,327,587	10,884,870	2,557,283	30.7%
0003 Stormwater Management	8,449,563	10,259,582	9,893,544	(366,038)	(3.6%)
0005 Stormwater Compliance	1,187,325	2,397,125	2,438,662	41,537	1.7%
TOTAL -- STORMWATER UTILITY FUND	\$ 21,958,974	\$ 26,002,387	\$ 25,516,683	\$ (485,704)	(1.9%)
WATER RECLAMATION REVENUE FUND #4100					
Water Reclamation Enterprises Division (WAS)					
0001 Water Reclamation Administration	\$ 5,403,590	\$ 5,863,091	\$ 3,921,101	\$ (1,941,990)	(33.1%)
0002 Water Reclamation Nondepartmental	57,336,337	53,203,988	48,955,499	(4,248,489)	(8.0%)
0003 Industrial Automation Group	2,574,539	3,726,860	3,860,695	133,835	3.6%
0004 Environmental Laboratory Services	913,942	957,624	983,174	25,550	2.7%
0005 Easterly Wetlands	891,778	986,069	821,417	(164,652)	(16.7%)
0006 Water Reclamation Asset Management	1,076,761	1,124,546	1,147,070	22,524	2.0%
0007 System Evaluation and Maintenance	8,817,475	11,097,710	12,222,410	1,124,700	10.1%
0008 Water Conserv I	3,924,167	5,005,910	4,790,310	(215,600)	(4.3%)
0009 Water Conserv II	10,984,635	10,747,745	11,056,630	308,885	2.9%
0010 Iron Bridge	10,163,683	11,467,867	11,982,890	515,023	4.5%
0011 Lift Station Operations	6,440,011	7,571,074	7,749,083	178,009	2.4%
0012 Environmental Control	1,855,340	1,909,191	1,204,643	(704,548)	(36.9%)
0013 Compliance and Public Awareness	1,012,219	1,093,121	1,052,517	(40,604)	(3.7%)
0018 Engineering and Mapping	-	-	1,723,424	1,723,424	N/A
TOTAL -- WATER RECLAMATION REVENUE FUND	\$ 111,394,479	\$ 114,754,796	\$ 111,470,863	\$ (3,283,933)	(2.9%)

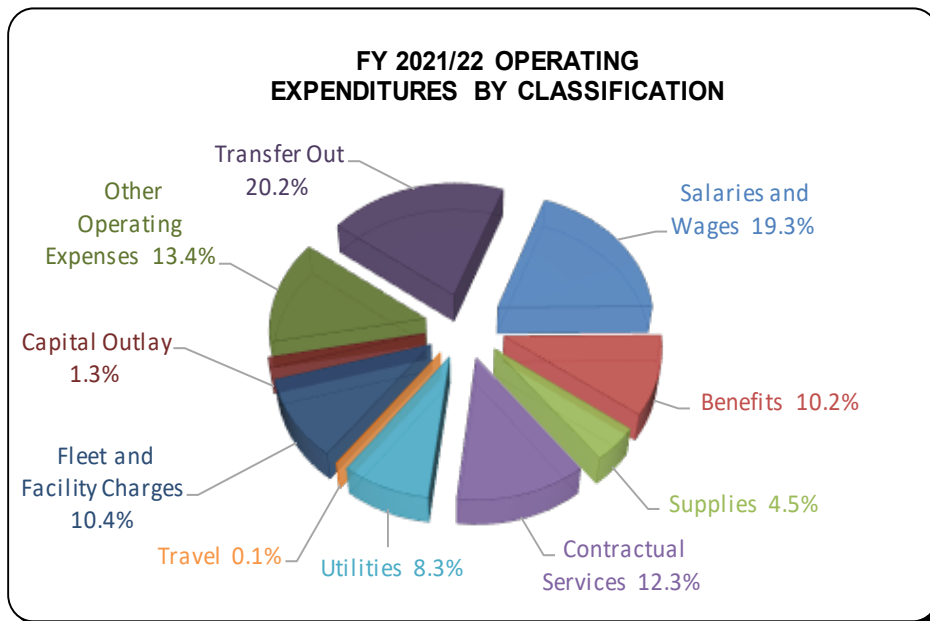
PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
CONSTRUCTION MANAGEMENT FUND #5020					
Capital Improvement and Infrastructure Division (CIP)					
0001 Capital Improvement/Infrastructure Admin.	\$ 671,468	\$ 693,594	\$ 723,959	\$ 30,365	4.4%
0002 Construction Management Nondepartmental	518,342	214,336	230,532	16,196	7.6%
0003 Project Engineering	1,227,611	1,307,320	1,428,347	121,027	9.3%
0004 Construction Services	1,716,486	2,387,550	2,538,362	150,812	6.3%
TOTAL -- CONSTRUCTION MANAGEMENT FUND	\$ 4,133,906	\$ 4,602,800	\$ 4,921,200	\$ 318,400	6.9%
OTHER FUNDS					
All Cost Centers	\$ 9,381,999	\$ -	\$ 554,000	554,000	N/A
TOTAL -- OTHER FUNDS	\$ 9,381,999	\$ -	\$ 554,000	\$ 554,000	0.0%
TOTAL -- PUBLIC WORKS OPERATING	\$ 192,327,085	\$ 192,177,798	\$ 191,561,092	\$ (616,706)	(0.3%)



PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

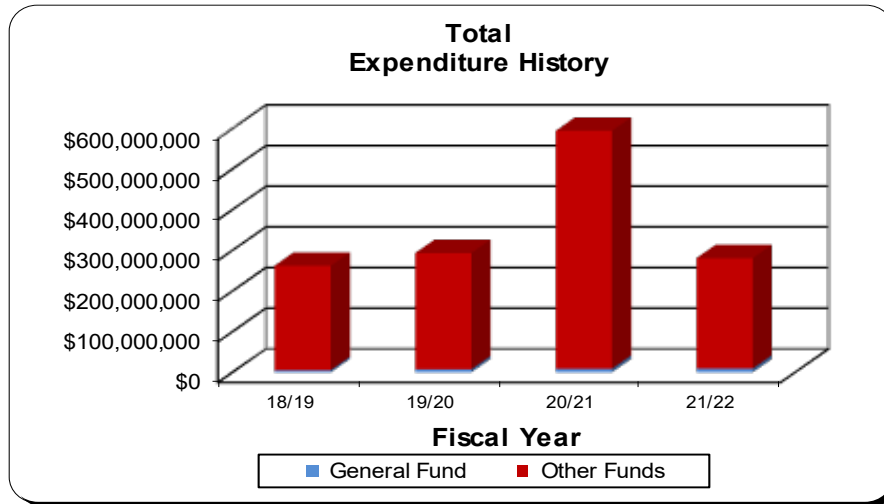
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 31,326,495	\$ 34,318,220	\$ 37,057,107	\$ 2,738,887	8.0%
Benefits	18,189,519	20,235,586	19,454,427	(781,159)	(3.9%)
Supplies	9,155,345	9,767,184	8,681,313	(1,085,871)	(11.1%)
Contractual Services	19,465,523	24,016,862	23,511,336	(505,526)	(2.1%)
Utilities	14,139,928	15,413,346	15,976,515	563,169	3.7%
Travel	40,705	193,280	150,980	(42,300)	(21.9%)
Fleet and Facility Charges	19,352,664	18,244,355	19,920,445	1,676,090	9.2%
Capital Outlay	2,286,467	1,138,743	2,551,690	1,412,947	124.1%
Other Operating Expenses	22,034,219	24,670,067	25,470,192	800,125	3.2%
Transfer Out	56,336,219	44,180,155	38,787,087	(5,393,068)	(12.2%)
TOTAL -- PUBLIC WORKS OPERATING	\$ 192,327,085	\$ 192,177,798	\$ 191,561,092	\$ (616,706)	(0.3%)



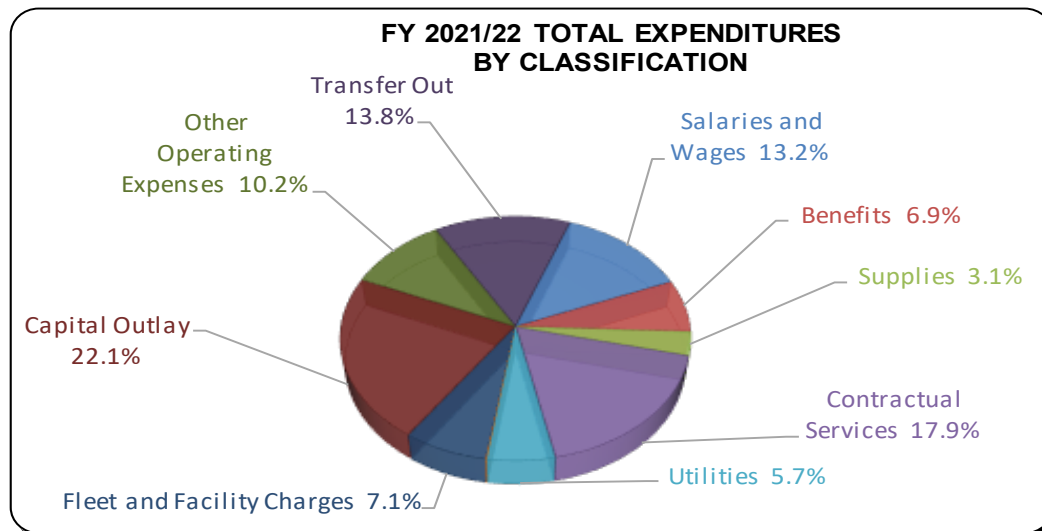
PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
<u>SOLID WASTE FUND #4150</u>					
Solid Waste Division (SWM)					
Projects and Grants	\$ 277,433	\$ 7,545,493	\$ 2,220,000	\$ (5,325,493)	(70.6%)
TOTAL -- SOLID WASTE FUND	\$ 277,433	\$ 7,545,493	\$ 2,220,000	\$ (5,325,493)	(70.6%)
<u>STORMWATER UTILITY FUND #4160</u>					
Streets and Stormwater Division (STW)					
Projects and Grants	\$ (45,222)	\$ 21,541	\$ -	\$ (21,541)	(100.0%)
TOTAL -- STORMWATER UTILITY FUND	\$ (45,222)	\$ 21,541	\$ -	\$ (21,541)	(100.0%)
<u>STORMWATER CAPITAL FUND #4161</u>					
Streets and Stormwater Division (STW)					
Projects and Grants	\$ 4,076,871	\$ 15,170,486	\$ 2,000,000	\$ (13,170,486)	(86.8%)
TOTAL -- STORMWATER UTILITY FUND	\$ 4,076,871	\$ 15,170,486	\$ 2,000,000	\$ (13,170,486)	(86.8%)
<u>WATER RECLAMATION GENERAL CONSTRUCTION FUND #4106</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 52,540,583	\$ 176,392,250	\$ 75,523,440	\$(100,868,810)	(57.2%)
TOTAL -- WATER RECLAMATION GENERAL CONSTRUCTION FUND	\$ 52,540,583	\$ 176,392,250	\$ 75,523,440	\$(100,868,810)	(57.2%)
<u>WATER RECLAMATION RENEWAL AND REPLACEMENT FUND #4107</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 2,197,193	\$ 6,338,991	\$ 3,000,000	\$ (3,338,991)	(52.7%)
TOTAL -- WATER RECLAMATION R&R FUND	\$ 2,197,193	\$ 6,338,991	\$ 3,000,000	\$ (3,338,991)	(52.7%)
<u>WATER RECLAMATION COLLECTION SYSTEM IMPACT FEES FUND #4110</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 7,280	\$ 6,813,825	\$ -	\$ (6,813,825)	(100.0%)
TOTAL -- WATER RECLAMATION COLLECTION SYSTEM IMPACT FEES FUND	\$ 7,280	\$ 6,813,825	\$ -	\$ (6,813,825)	(100.0%)
<u>WATER RECLAMATION STATE REVOLVING LOAN FUND #4102</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ -	\$ 3,236,303	\$ -	\$ (3,236,303)	(100.0%)
TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND	\$ -	\$ 3,236,303	\$ -	\$ (3,236,303)	(100.0%)
<u>WATER RECLAMATION CONSERV I CONSTRUCTION FUND #4105</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ -	\$ 5,662,645	\$ -	\$ (5,662,645)	(100.0%)
TOTAL -- WATER RECLAMATION CONSERV I CONSTRUCTION FUND	\$ -	\$ 5,662,645	\$ -	\$ (5,662,645)	(100.0%)
<u>WATER RECLAMATION SRF LOAN CONSTRUCTION FUND #4112</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 14,217,773	\$ 24,112,896	\$ -	\$ (24,112,896)	(100.0%)
TOTAL -- WATER RECLAMATION SRF LOAN CONSTRUCTION FUND	\$ 14,217,773	\$ 24,112,896	\$ -	\$ (24,112,896)	(100.0%)
<u>INVESTING IN OUR NEIGHBORHOODS 2018B CONSTRUCTION BOND FUND #3034</u>					
Capital Improvement and Infrastructure Division (CIP)					
Projects and Grants	\$ 6,110,546	\$ 46,275,505	\$ -	\$ (46,275,505)	(100.0%)
Streets and Stormwater Division (STW)					
Projects and Grants	3,845,192	31,717,403	-	(31,717,403)	(100.0%)
TOTAL -- INVESTING IN OUR NEIGHBORHOODS 2018B CONST BOND FUND	\$ 9,955,738	\$ 77,992,908	\$ -	\$ (77,992,908)	(100.0%)
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 18,049,234	\$ 79,076,022	\$ 6,700,000	\$ (72,376,022)	(91.5%)
TOTAL -- OTHER FUNDS	\$ 18,049,234	\$ 79,076,022	\$ 6,700,000	\$ (72,376,022)	(91.5%)
TOTAL -- CONSTRUCTION RELATED FUNDS	\$ 101,276,884	\$ 402,363,360	\$ 89,443,440	\$(312,919,920)	(77.8%)
TOTAL -- PUBLIC WORKS	\$ 293,603,969	\$ 594,541,158	\$ 281,004,532	\$(313,536,626)	(52.7%)

PUBLIC WORKS DEPARTMENT (as of July 19, 2021)



Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 31,369,625	\$ 34,361,346	\$ 37,057,107	\$ 2,695,761	7.8%
Benefits	18,201,512	20,224,061	19,454,427	(769,634)	(3.8%)
Supplies	9,210,827	9,722,679	8,681,313	(1,041,366)	(10.7%)
Contractual Services	42,292,432	74,522,428	50,431,336	(24,091,092)	(32.3%)
Utilities	14,284,851	15,487,495	15,976,515	489,020	3.2%
Travel	40,705	193,280	150,980	(42,300)	(21.9%)
Fleet and Facility Charges	19,501,978	18,694,696	19,920,445	1,225,749	6.6%
Capital Outlay	76,479,264	250,686,753	62,075,130	(188,611,623)	(75.2%)
Other Operating Expenses	25,799,721	120,805,620	28,470,192	(92,335,428)	(76.4%)
Transfer Out	56,423,055	49,842,800	38,787,087	(11,055,713)	(22.2%)
TOTAL -- PUBLIC WORKS	\$ 293,603,969	\$ 594,541,158	\$ 281,004,532	\$ (313,536,626)	(52.7%)



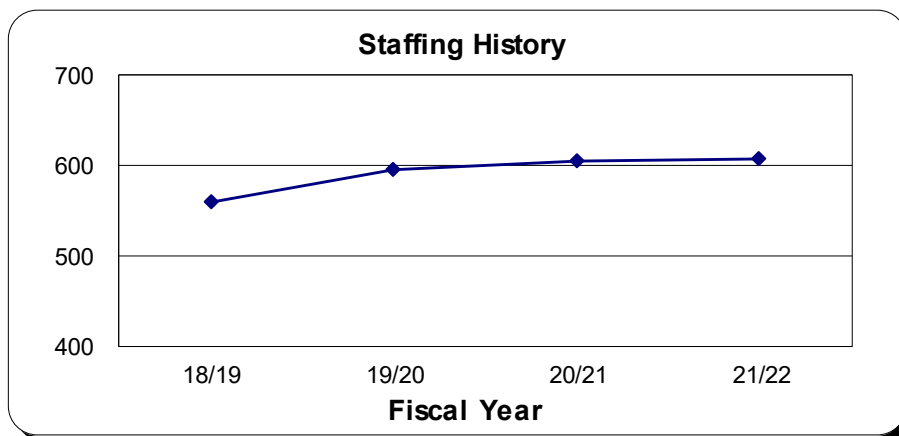
PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

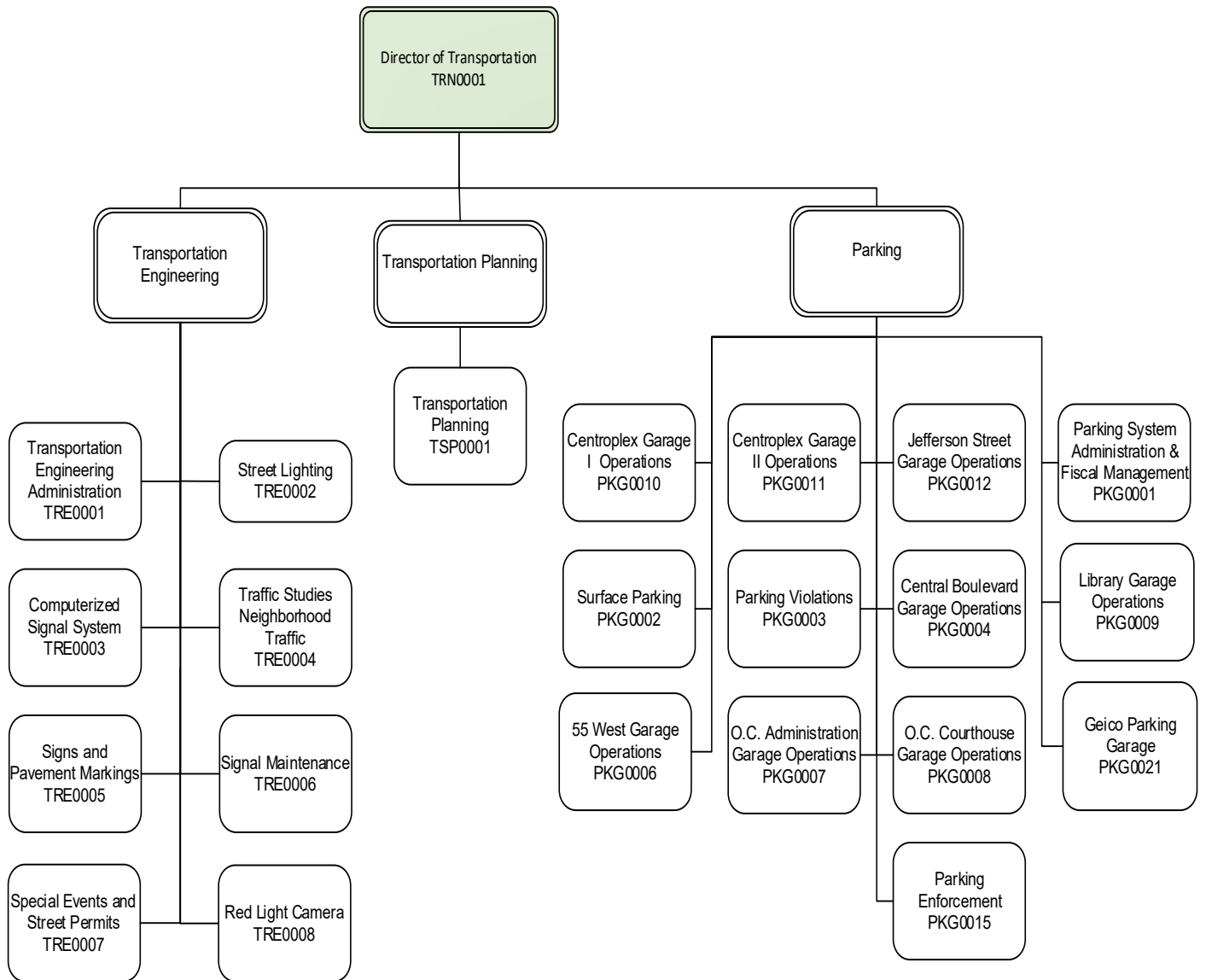
Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Director of Public Works (PWK)			
0001 Director of Public Works	5	5	6
Engineering Services Division (ENG)			
0001 Engineering Administration	8	4	4
0002 Engineering Survey Services	19	19	19
Streets and Stormwater Services Division (STW)			
0004 Keep Orlando Beautiful	2	2	2
0006 Streets Administration	7	7	7
0007 Material and Equipment Management	16	16	16
0008 Street Maintenance and Construction	34	34	34
TOTAL -- GENERAL FUND	91	87	88
<u>SOLID WASTE FUND #4150</u>			
Solid Waste Division (SWM)			
0001 Solid Waste Administration	18	19	19
0003 Commercial Collection	33	33	33
0004 Residential & Recycling	56	62	62
TOTAL -- SOLID WASTE FUND	107	114	114
<u>STORMWATER UTILITY FUND #4160</u>			
Streets and Stormwater Services Division (STW)			
0001 Stormwater Utility Administration	9	8	8
0003 Stormwater Management	74	70	70
0005 Stormwater Compliance	8	8	8
Engineering Services Division (ENG)			
0003 Engineering Services	-	3	3
0004 Design Engineering	-	6	6
TOTAL -- STORMWATER UTILITY FUND	91	95	95
<u>WATER RECLAMATION REVENUE FUND #4100</u>			
Water Reclamation Enterprises Division (WAS)			
0001 Water Reclamation Administration	21	23	13
0003 Industrial Automation Group	18	18	18
0004 Environmental Laboratory Services	7	7	7
0005 Easterly Wetlands	5	5	5
0006 Water Reclamation Asset Management	12	12	12
0007 System Evaluation and Maintenance	63	70	70
0008 Water Conserv I	13	13	13
0009 Water Conserv II	31	33	33
0010 Iron Bridge	39	38	38
0011 Lift Station Operations	37	37	37
0012 Environmental Control	16	8	7
0013 Compliance and Public Awareness	9	9	9
0018 Engineering and Mapping	-	-	11
TOTAL -- WATER RECLAMATION REVENUE FUND	271	273	273

PUBLIC WORKS DEPARTMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
CONSTRUCTION MANAGEMENT FUND #5020			
Capital Improvement and Infrastructure Division (CIP)			
0001 Capital Improvement/Infrastructure Administration	7	7	7
0003 Project Engineering	8	8	9
0004 Construction Services	19	19	20
TOTAL -- CONSTRUCTION MANAGEMENT FUND	34	34	36
TOTAL -- PUBLIC WORKS	594	603	606



TRANSPORTATION DEPARTMENT (as of July 19, 2021)

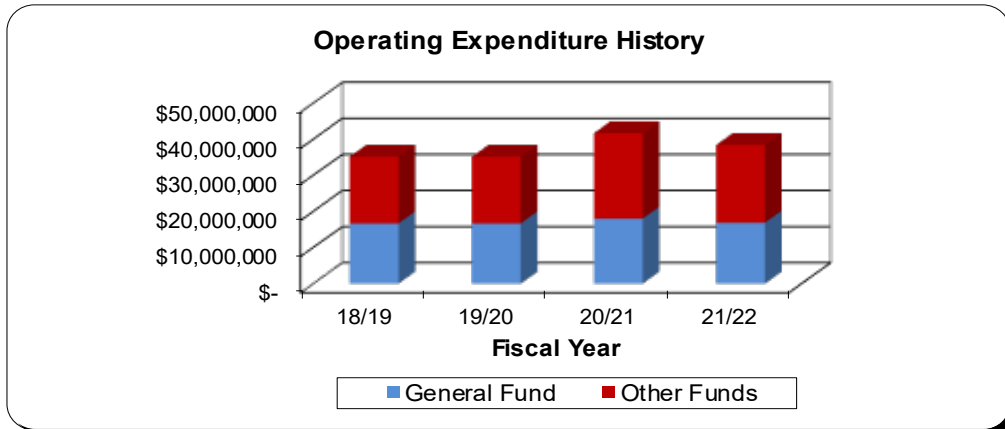


TRANSPORTATION DEPARTMENT (as of July 19, 2021)

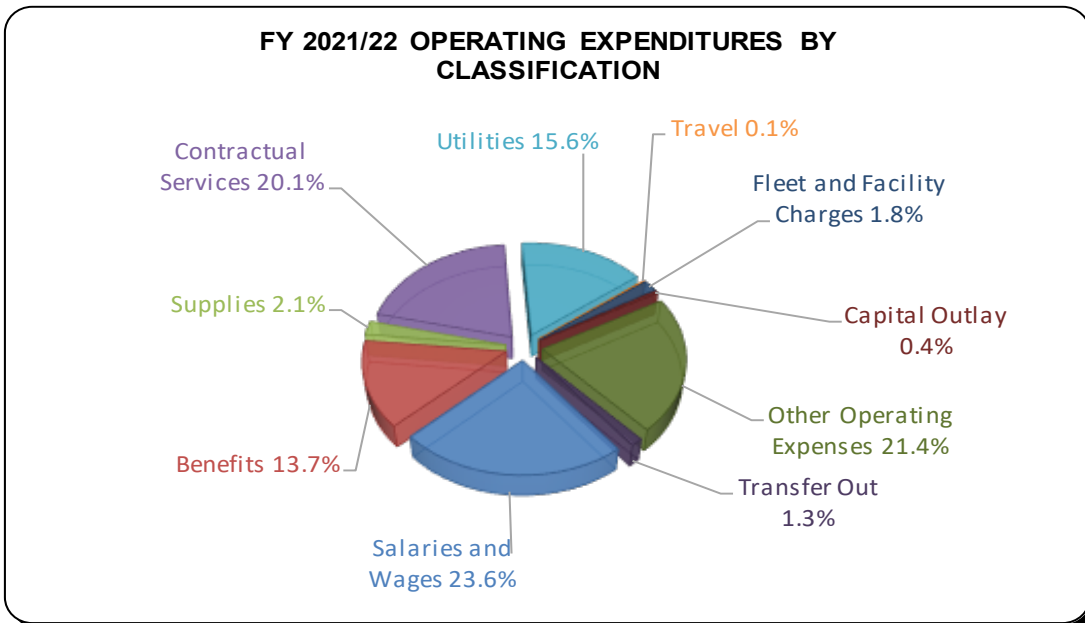
DEPARTMENT EXPENDITURE SUMMARY

Fund	2019/20	2020/21	2021/22	Change	%
Business Unit	Actual	Revised	Proposed	Revised	Change
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Director of Transportation (TRN)					
0001 Director of Transportation	\$ 1,082,064	\$ 1,168,437	\$ 1,215,612	\$ 47,175	4.0%
0002 Transportation Nondepartmental	1,300,450	1,263,881	219,613	(1,044,268)	(82.6%)
Transportation Engineering Division (TRE)					
0001 Transportation Engineering Administration	438,629	536,704	625,273	88,569	16.5%
0002 Street Lighting	5,322,574	5,400,000	5,400,000	-	0.0%
0003 Computerized Signal System	970,697	1,015,415	1,011,593	(3,822)	(0.4%)
0004 Traffic Studies and Neighborhood Traffic	966,889	1,124,897	1,140,196	15,299	1.4%
0005 Sign and Pavement Markings	1,223,045	1,436,339	1,390,561	(45,778)	(3.2%)
0006 Signal Maintenance	1,710,160	1,878,289	1,783,950	(94,339)	(5.0%)
0007 Special Events and Street Permit	548,326	698,499	682,314	(16,185)	(2.3%)
0008 Red Light Camera	2,288,329	2,389,605	2,408,671	19,066	0.8%
Transportation Planning Division (TSP)					
0001 Transportation Planning	712,973	1,057,269	944,872	(112,397)	(10.6%)
Parking Division (PKG)					
0017 City Commons Garage	117,261	51,000	51,000	-	0.0%
TOTAL -- GENERAL FUND	\$ 16,681,397	\$ 18,020,335	\$ 16,873,655	\$ (1,146,680)	(6.4%)
CENTROPLEX GARAGES FUND #4130					
Parking Division (PKG)					
0010 Centroplex Garage I Operations	\$ 4,830	\$ 3,590	\$ 3,000	\$ (590)	(16.4%)
0011 Centroplex Garage II Operations	463,393	357,910	363,783	5,873	1.6%
0018 Centroplex Garage I and II Nondepartmental	2,202,716	2,659,253	2,957,385	298,132	11.2%
TOTAL -- CENTROPLEX GARAGES FUND	\$ 2,670,939	\$ 3,020,753	\$ 3,324,168	\$ 303,415	10.0%
PARKING SYSTEM REVENUE FUND #4132					
Parking Division (PKG)					
0001 Parking System Administrative and Fiscal	\$ 1,196,712	\$ 1,452,978	\$ 1,499,053	\$ 46,075	3.2%
0002 Surface Parking	629,068	835,295	875,429	40,134	4.8%
0003 Parking Violations	424,375	558,694	542,124	(16,570)	(3.0%)
0004 Central Boulevard Garage Operations	1,860,255	1,999,592	1,872,313	(127,279)	(6.4%)
0006 55 West Garage Operations	969,304	1,140,192	1,132,351	(7,841)	(0.7%)
0007 O.C. Administration Garage Operations	580,012	815,629	605,186	(210,443)	(25.8%)
0008 O.C. Courthouse Garage Operations	1,186,154	1,160,699	1,240,573	79,874	6.9%
0009 Library Garage Operations	932,963	1,018,731	943,021	(75,710)	(7.4%)
0012 Jefferson Street Garage Operations	506,090	650,073	552,444	(97,629)	(15.0%)
0014 Parking Operations	197	-	-	-	N/A
0015 Parking Enforcement	782,512	1,062,008	915,132	(146,876)	(13.8%)
0019 Parking System Nondepartmental	4,406,137	6,236,690	4,703,259	(1,533,431)	(24.6%)
0021 GEICO Garage	2,144,535	3,710,788	3,311,027	(399,761)	(10.8%)
0022 Surface Lots	2,829	-	-	-	N/A
TOTAL -- PARKING SYSTEM REVENUE FUND	\$ 15,621,143	\$ 20,641,369	\$ 18,191,912	\$ (2,449,457)	(11.9%)
PARKING & RENEWAL AND REPLACEMENT FUND #4133					
Parking Division (PKG)					
0020 Parking R&R	\$ 182,143	\$ -	\$ -	\$ -	N/A
TOTAL -- PARKING RENEWAL AND REPLACEMENT FUND	\$ 182,143	\$ -	\$ -	\$ -	0.0%
OTHER FUNDS					
All Cost Centers	\$ (57)	\$ -	\$ -	\$ -	N/A
TOTAL -- TRANSPORTATION OPERATING	\$ 35,155,565	\$ 41,682,457	\$ 38,389,735	\$ (3,292,722)	(7.9%)

TRANSPORTATION DEPARTMENT (as of July 19, 2021)



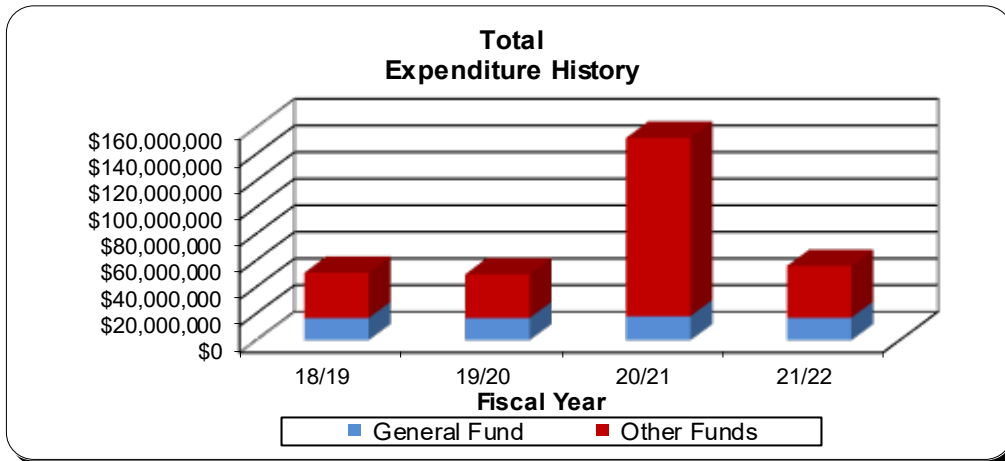
Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 7,994,145	\$ 9,253,485	\$ 9,059,667	\$ (193,818)	(2.1%)
Benefits	5,238,743	5,539,439	5,251,859	(287,580)	(5.2%)
Supplies	748,091	819,350	809,650	(9,700)	(1.2%)
Contractual Services	6,799,720	7,815,106	7,743,335	(71,771)	(0.9%)
Utilities	5,886,355	5,992,392	5,981,056	(11,336)	(0.2%)
Travel	24,760	54,500	38,000	(16,500)	(30.3%)
Fleet and Facility Charges	637,123	727,309	700,446	(26,863)	(3.7%)
Capital Outlay	30,784	405,000	155,000	(250,000)	(61.7%)
Other Operating Expenses	6,191,651	9,518,626	8,221,472	(1,297,154)	(13.6%)
Transfer Out	1,604,193	1,557,250	482,250	(1,075,000)	(69.0%)
TOTAL -- TRANSPORTATION OPERATING	\$ 35,155,565	\$41,682,457	\$ 38,442,735	\$ (3,239,722)	(7.8%)



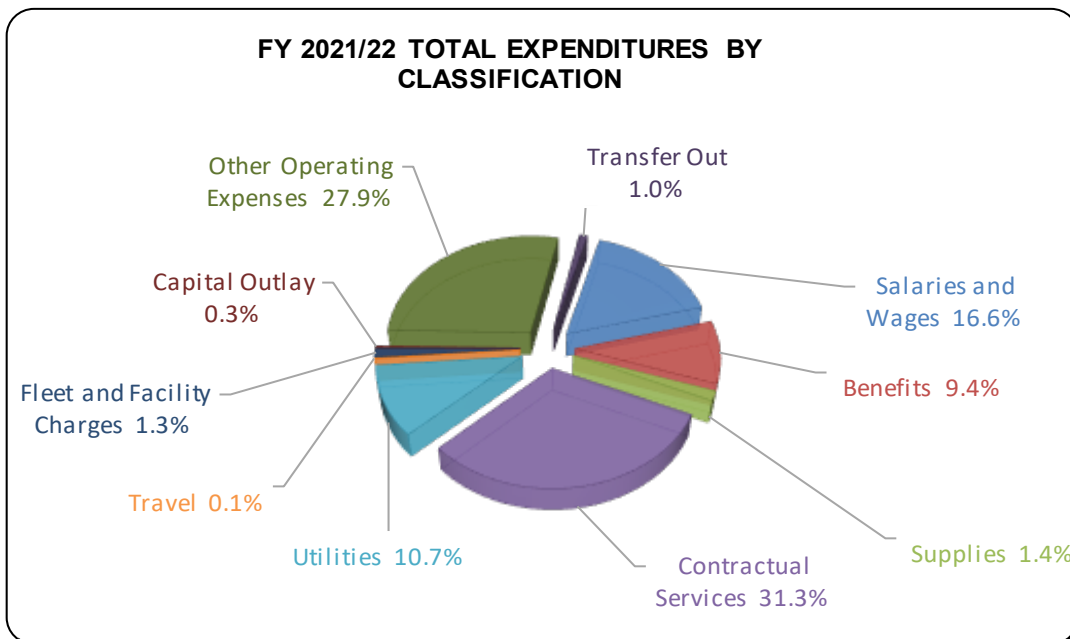
TRANSPORTATION DEPARTMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<u>TRANSPORTATION IMPACT FEE FUNDS #1070 - #1072</u>					
Transportation Planning Division (TSP)					
0002 TIF North Collection Area	\$ 536,978	\$ 736,244	\$ 697,786	(\$38,458)	(5.2%)
0003 TIF Southeast Collection Area	246,386	3,677,261	3,436,461	(240,800)	(6.5%)
0004 TIF Southwest Collection Area	31,684	57,924	93,992	36,068	62.3%
Transportation Planning Division (TSP)					
Projects and Grants	1,525,036	17,372,743	5,381,000	(11,991,743)	(69.0%)
Transportation Engineering Division (TRE)					
Projects and Grants	6,912,381	35,206,740	4,250,000	(30,956,740)	(87.9%)
TOTAL -- TRANSPORTATION IMPACT FEE FUNDS	\$ 9,252,465	\$ 57,050,912	\$ 13,859,239	\$ (43,191,673)	(75.7%)
<u>GAS TAX FUND #1100 F</u>					
Director of Transportation (TRN)					
Projects and Grants	\$ -	\$ 700,000.00	\$ -	(\$700,000)	(100.0%)
Transportation Engineering Division (TRE)					
Projects and Grants	1,430,093	5,297,939	1,400,000	(3,897,939)	(73.6%)
Transportation Planning Division (TSP)					
Projects and Grants	210,128	4,322,365	200,000	(4,122,365)	(95.4%)
TOTAL -- GAS TAX FUND	\$ 1,640,221	\$ 10,320,304	\$ 1,600,000	\$ (8,020,304)	(84.5%)
<u>OTHER FUNDS</u>					
Parking Division (PKG)					
Projects and Grants	\$ 435,146	\$ 6,870,415	\$ 100,000	\$ (6,770,415)	(98.5%)
Transportation Engineering Division (TRE)					
Projects and Grants	938,504	1,985,863	300,000	(1,685,863)	(84.9%)
Transportation Planning Division (TSP)					
Projects and Grants	957,861	19,963,877	-	N/A	N/A
Director of Transportation (TRN)					
Projects and Grants	1,292,388	14,402,102	1,660,000	\$ -	(88.5%)
TOTAL -- OTHER FUNDS	\$ 3,623,899	\$ 43,222,257	\$ 2,060,000	\$ (8,456,278)	(95.2%)
TOTAL -- TRANSPORTATION RELATED FUNDS	\$ 14,516,585	\$ 110,593,473	\$ 17,519,239	\$ (59,668,255)	(84.2%)
TOTAL -- TRANSPORTATION	\$ 49,672,150	\$ 152,275,930	\$ 55,908,974	\$ (96,366,956)	(63.3%)

TRANSPORTATION DEPARTMENT (as of July 19, 2021)



Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 8,060,056	\$ 9,254,586	\$ 9,306,588	\$ 52,002	0.6%
Benefits	5,238,743	5,539,439	5,251,859	(287,580)	(5.2%)
Supplies	1,163,654	1,256,432	809,650	(446,782)	(35.6%)
Contractual Services	9,296,288	38,028,030	17,524,335	(20,503,695)	(53.9%)
Utilities	6,093,313	5,992,392	5,981,056	(11,336)	(0.2%)
Travel	24,760	54,500	38,000	(16,500)	(30.3%)
Fleet and Facility Charges	927,284	938,335	700,446	(237,889)	(25.4%)
Capital Outlay	9,328,091	41,787,772	155,000	(41,632,772)	(99.6%)
Other Operating Expenses	7,497,767	47,839,779	15,609,790	(32,229,989)	(67.4%)
Transfer Out	2,042,193	1,584,665	532,250	(1,052,415)	(66.4%)
TOTAL -- TRANSPORTATION	\$ 49,672,150	\$ 152,275,930	\$ 55,908,974	\$ (96,366,956)	(63.3%)



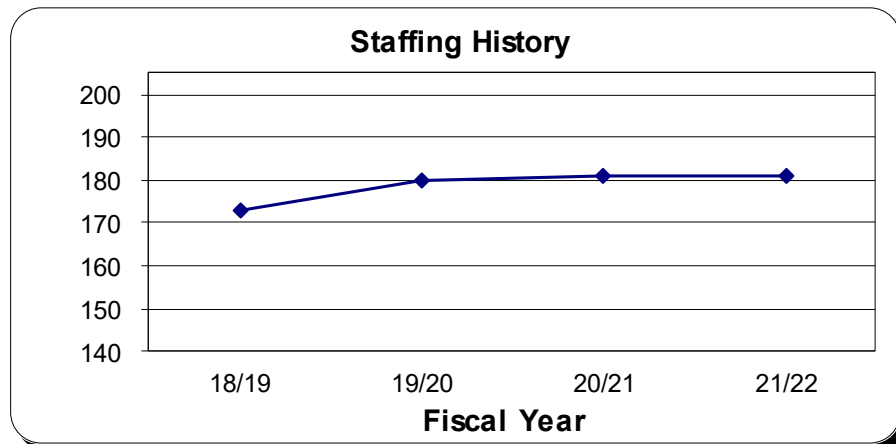
TRANSPORTATION DEPARTMENT (as of July 19, 2021)

DEPARTMENT STAFFING SUMMARY

Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Director of Transportation (TRN)			
0001 Director of Transportation	6	7	7
Transportation Engineering Division (TRE)			
0001 Transportation Engineering Administration	3	3	3
0003 Computerized Signal System	10	10	10
0004 Traffic Studies and Neighborhood Traffic	8	8	8
0005 Sign and Pavement Markings	12	12	12
0006 Signal Maintenance	14	14	14
0007 Special Events and Street Permit	6	6	6
0008 Red Light Cameras	6	6	6
Transportation Planning Division (TSP)			
0001 Transportation Planning	8	8	8
TOTAL -- GENERAL FUND	73	74	74
<u>CENTROPLEX GARAGES FUND #4130</u>			
Parking Division (PKG)			
0011 Centroplex Garage II Operations	7	7	7
TOTAL -- CENTROPLEX GARAGES FUND	7	7	7

TRANSPORTATION DEPARTMENT (as of July 19, 2021)

Fund	2019/20	2020/21	2021/22
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>PARKING SYSTEM REVENUE FUND #4132</u>			
Parking Division (PKG)			
0001 Parking System Administrative and Fiscal	13	13	13
0002 Surface Parking	4	4	4
0003 Parking Violations	5	5	5
0004 Central Boulevard Garage Operations	17	17	17
0006 55 West Garage Operations	12	12	12
0007 O.C. Administration Garage Operations	5	5	5
0008 O.C. Courthouse Garage Operations	15	15	15
0009 Library Garage Operations	12	12	12
0012 Jefferson Street Garage Operations	4	4	4
0015 Parking Enforcement	13	13	13
TOTAL -- PARKING SYSTEM REVENUE FUND	100	100	100
TOTAL -- TRANSPORTATION	180	181	181



NONDEPARTMENTAL (as of July 19, 2021)

NONDEPARTMENTAL EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Debt Service (DSD)					
0020 General Fund Debt Service	\$ 21,345,348	\$ 21,836,632	\$ 21,143,103	\$ (693,529)	(3.2%)
Nondepartmental General Fund (NDG)					
0001 Nondepartmental - General Fund	73,960,558	64,956,764	72,760,323	7,803,559	12.0%
TOTAL -- GENERAL FUND	\$ 95,305,905	\$ 86,793,396	\$ 93,903,426	\$ 7,110,030	8.2%
HURRICANE DISASTER FUND #0007					
Nondepartmental (NON)					
NON0021_C Disaster - Non-storm	\$ 951,441	\$ -	\$ -	-	N/A
NON0023_C Pulse Disaster	32	-	-	-	N/A
NON0024_C Natural Disasters	266,746	-	-	-	N/A
TOTAL -- HURRICANE DISASTER FUND	\$ 1,218,219	\$ -	\$ -	-	N/A
SPELLMAN SITE FUND #0013					
Debt Service (DSD)					
0023 Spellman Site	\$ 877,942	\$ 879,885	\$ 858,792	\$ (21,093)	(2.4%)
TOTAL -- SPELLMAN SITE FUND	\$ 877,942	\$ 879,885	\$ 858,792	\$ (21,093)	(2.4%)
SPECIAL ASSESSMENTS FUNDS #1001-1006					
Debt Service (DSD)					
0027 Special Assessment The Plaza	\$ 185,140	\$ 204,989	\$ 206,038	\$ 1,049	0.5%
0029 Special Assessments Paramount	1,843	-	-	-	N/A
0031 Special Assessments	62,929,260	157,417	159,797	2,380	1.5%
0034 Special Assessment Embassy Suites	5,340	-	-	-	N/A
TOTAL -- SPECIAL ASSESSMENTS FUNDS	\$ 63,121,583	\$ 362,406	\$ 365,835	\$ 3,429	0.9%
UTILITIES SERVICES TAX FUND #1160					
Nondepartmental (NON)					
0012 Special - Utilities Tax	\$ 33,774,895	\$ 34,684,991	\$ 34,771,723	\$ 86,732	0.3%
TOTAL -- UTILITIES SERVICES TAX FUND	\$ 33,774,895	\$ 34,684,991	\$ 34,771,723	\$ 86,732	0.3%
CRA BOND RESERVE FUNDS #1254-1269, 1271					
Debt Service (DSD)					
0008 CRA Debt Service 2010 B	\$ 5,125,340	\$ -	\$ -	-	N/A
0009 CRA Debt Service 2009 A	1	-	-	-	N/A
0012 CRA Debt - Conroy Road	2,004,229	1,901,875	1,902,750	875	0.0%
0014 CRA Internal Loan Debt Service	2,712,215	2,632,816	1,493,702	(1,139,114)	(43.3%)
0015 CRA Debt Service - State Infrastructure Bond	750,000	750,000	-	(750,000)	(100.0%)
0035 Community Redevelopment Agency Debt Service 2019 A	4,020,344	4,041,770	4,041,118	(652)	(0.0%)
0039 Community Redevelopment Agency Debt Service 2020 A	70,425,860	4,875,627	4,875,970	343	0.0%
TOTAL -- CRA BOND RESERVE FUNDS	\$ 85,037,989	\$ 14,202,088	\$ 12,313,540	\$ (1,888,239)	(13.3%)
CRA DEBT - REPUBLIC DRIVE FUND #1275					
Debt Service (DSD)					
0021 CRA Debt - Republic Drive	\$ 4,009,434	\$ 3,804,686	\$ 3,802,254	\$ (2,432)	(0.1%)
TOTAL -- CRA DEBT - REPUBLIC DRIVE FUND	\$ 4,009,434	\$ 3,804,686	\$ 3,802,254	\$ (2,432)	(0.1%)
AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND #4020					
Debt Service (DSD)					
0017 Amway Center Internal Loan Infrastructure	\$ 353,343	\$ 475,896	\$ 515,036	\$ 39,140	8.2%
TOTAL -- AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND	\$ 353,343	\$ 475,896	\$ 515,036	\$ 39,140	8.2%
Page Subtotal \$ 282,481,090 \$ 141,203,348 \$ 146,530,606 \$ 5,327,567 3.8%					

NONDEPARTMENTAL (as of July 19, 2021)

NONDEPARTMENTAL EXPENDITURE SUMMARY (continued)

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
<u>AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS #4026-4028</u>					
Debt Service (DSD)					
0016 6th Cent TDT A Debt Service	\$ 7,011,607	\$ 15,150,650	\$ 15,142,250	\$ (8,400)	(0.1%)
0018 6th Cent TDT B Debt Service	1,006,335	2,133,050	2,129,850	(3,200)	(0.2%)
0019 6th Cent TDT C Debt Service	852,671	2,683,775	478,775	(2,205,000)	(82.2%)
TOTAL -- AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS	\$ 8,870,613	\$ 19,967,475	\$ 17,750,875	\$ (2,216,600)	(11.1%)
<u>AMWAY CENTER SALES TAX REBATE DS FUND #4029</u>					
Debt Service (DSD)					
0004 Amway Center Sales Tax Rebate Debt Service	\$ 858,006	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
TOTAL -- AMWAY CENTER SALES TAX REBATE DS FUND	\$ 858,006	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
<u>WATER RECLAMATION STATE REVOLVING LOAN FUND #4102</u>					
Debt Construction (DCD)					
0002 Loan Water Reclamation 480420	\$ 35,090	\$ 156,420	\$ 156,421	\$ 1	0.0%
0004 Loan Water Reclamation 650040	126,065	487,276	487,276	-	0.0%
0005 Loan Water Reclamation 650060	212,567	1,106,141	1,106,141	-	0.0%
0006 Loan Water Reclamation 480400	213,488	773,211	773,311	100	0.0%
0007 Loan Water Reclamation 480410	64,502	284,028	284,027	(1)	(0.0%)
0009 Loan Water Reclamation 65001S	308,004	1,871,319	1,871,319	-	0.0%
0010 Loan Water Reclamation 65002P	20,844	102,287	102,287	-	0.0%
0011 Loan Water Reclamation 65003P	19,758	75,644	75,645	1	0.0%
0015 Loan Water Reclamation 480430	34,187	150,363	150,363	-	0.0%
0018 Loan Water Reclamation 480460	19,726	386,825	386,824	(1)	(0.0%)
0021 Loan Water Reclamation 480440	-	670,108	386,222	(283,886)	(42.4%)
0023 Loan Water Reclamation 480470	-	692,570	888,554	195,984	28.3%
0024 Loan Water Reclamation 480480	-	472,514	472,514	-	0.0%
0025 Loan Water Reclamation 480490	-	195,593	391,186	195,593	100.0%
TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND	\$ 1,054,230	\$ 7,424,299	\$ 7,532,090	\$ 107,791	1.5%
<u>WATER RECLAMATION IMPACT FEE RESERVES FUND #4109</u>					
Nondepartmental (NON)					
0009 Impact Fee Reserve	\$ 155	\$ -	\$ 2,451,000	\$ 2,451,000	N/A
TOTAL -- WATER RECLAMATION IMPACT FEE RESERVES FUND	\$ 155	\$ -	\$ 2,451,000	\$ 2,451,000	N/A
<u>WATER RECLAMATION REVENUE BONDS 2013 DS FUND #4111</u>					
Debt Construction (DCD)					
0003 Water Reclamation Revenue Bonds 2013 Debt Service	\$ 1,277,700	\$ 2,897,900	\$ 2,898,650	\$ 750	0.0%
TOTAL -- WATER RECLAMATION REVENUE BONDS 2013 DS FUND	\$ 1,277,700	\$ 2,897,900	\$ 2,898,650	\$ 750	0.0%
<u>INTERNAL LOAN BANK FUND #5030</u>					
Debt Service (DSD)					
0030 Internal Loan	\$ 2,885,838	\$ 13,993,926	\$ 12,027,698	\$ (1,966,228)	(14.1%)
TOTAL -- INTERNAL LOAN BANK FUND	\$ 2,885,838	\$ 13,993,926	\$ 12,027,698	\$ (1,966,228)	(14.1%)
Page Subtotal	\$ 14,946,543	\$ 46,283,604	\$ 44,660,317	\$ (1,623,287)	(3.5%)

NONDEPARTMENTAL (as of July 19, 2021)

NONDEPARTMENTAL EXPENDITURE SUMMARY (continued)

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
<u>INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND #5031</u>					
Debt Construction (DCD)					
0001 Capital Improvement Bonds 2007 Series B	\$ 1,460,087	\$ 2,982,641	\$ 9,638,741	\$ 6,656,100	223.2%
TOTAL -- INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND	\$ 1,460,087	\$ 2,982,641	\$ 9,638,741	\$ 6,656,100	223.2%
<u>INTERNAL LOAN - JEFFERSON STREET GARAGE FUND #5032</u>					
Debt Construction (DCD)					
0008 Jefferson Garage Construction	\$ 227,757	\$ 1,462,750	\$ 1,453,500	\$ (9,250)	(0.6%)
TOTAL -- INTERNAL LOAN - JEFFERSON STREET GARAGE FUND	\$ 227,757	\$ 1,462,750	\$ 1,453,500	\$ (9,250)	(0.6%)
<u>NEW PUBLIC SAFETY & ENERGY EFFICIENCY DS SERIES 2014B #5035</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 2,892,750	\$ 4,461,750	\$ 4,450,000	\$ (11,750)	(0.3%)
TOTAL -- NEW PUBLIC SAFETY & EFFICIENCY DS FUND	\$ 2,892,750	\$ 4,461,750	\$ 4,450,000	\$ (11,750)	(0.3%)
<u>PUBLIC SAFETY DEBT BOND FUND 2016C #5036</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 1,098,400	\$ 1,990,400	\$ 1,990,900	\$ 500	0.0%
TOTAL - PUBLIC SAFETY DEBT BOND FUND 2016C FUND	\$ 1,098,400	\$ 1,990,400	\$ 1,990,900	\$ 500	0.0%
<u>PENSION PARTICIPANT SERVICES FUND #0018</u>					
Pension (PEN)					
0009 Pension Participant Services	\$ 216,435	\$ 296,969	\$ -	\$ (296,969)	(100.0%)
TOTAL -- PENSION PARTICIPANT SERVICES FUND	\$ 216,435	\$ 296,969	\$ -	\$ (296,969)	(100.0%)
<u>GAS TAX FUND #1100</u>					
Citywide Construction Activities (CCA)					
0014 Gas Tax Program	\$ 4,072,003	\$ 4,159,149	\$ 4,095,000	\$ (64,149)	(1.5%)
TOTAL -- GAS TAX FUND	\$ 4,072,003	\$ 4,159,149	\$ 4,095,000	\$ (64,149)	(1.5%)
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Citywide Construction Activities (CCA)					
0017 Capital Improvements Program	\$ 549,600	\$ 376,053	\$ 527,345	\$ 151,292	40.2%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 549,600	\$ 376,053	\$ 527,345	\$ 151,292	40.2%
<u>55 WEST GARAGE RENEWAL AND REPLACEMENT FUND #4134</u>					
Citywide Construction Activities (CCA)					
0012 55 West Garage Repair and Replacement	\$ 461,375	\$ 275,000	\$ 75,000	\$ (200,000)	(72.7%)
TOTAL -- 55 WEST GARAGE RENEWAL AND REPLACEMENT FUND	\$ 461,375	\$ 275,000	\$ 75,000	\$ (200,000)	(72.7%)
Page Subtotal	\$ 10,978,407	\$ 16,004,712	\$ 22,230,486	\$ 6,225,774	38.9%

NONDEPARTMENTAL (as of July 19, 2021)

NONDEPARTMENTAL EXPENDITURE SUMMARY (continued)

Fund Business Unit Cost Center Number and Name	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
<u>FIREFIGHTER PENSION FUNDS #6501-6503</u>					
Pension (PEN)					
0005 Firefighter Pension	\$ 27,366,058	\$ 25,431,036	\$ 25,657,186	\$ 226,150	0.9%
0010 Pension Management Support	110,462	142,948	115,042	(27,906)	(19.5%)
0011 Fire Pension Share	502,626	30,000	30,000	-	0.0%
TOTAL -- FIREFIGHTER PENSION FUNDS	\$ 27,979,145	\$ 25,603,984	\$ 25,802,228	\$ 198,244	0.8%
<u>POLICE PENSION FUNDS #6510-6512</u>					
Pension (PEN)					
0001 Police Pension Exces Over State / Share Plan Fund	\$ 208,420	\$ -	\$ -	\$ -	N/A
0014 Special Police Pension	46,577,857	33,951,583	34,268,487	316,904	0.9%
TOTAL -- POLICE PENSION FUNDS	\$ 46,786,278	\$ 33,951,583	\$ 34,268,487	\$ 316,904	0.9%
<u>GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND #6520</u>					
Pension (PEN)					
0013 City Employee Pension	\$ 20,613,715	\$ 9,373,460	\$ 9,478,301	\$ 104,841	1.1%
TOTAL -- GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND	\$ 20,613,715	\$ 9,373,460	\$ 9,478,301	\$ 104,841	1.1%
<u>DEFINED CONTRIBUTION PLAN FUND #6525</u>					
Pension (PEN)					
0004 Defined Contribution Plan Program	\$ 13,228,170	\$ -	\$ -	\$ -	N/A
TOTAL -- DEFINED CONTRIBUTION PLAN FUND	\$ 13,228,170	\$ -	\$ -	\$ -	N/A
<u>RETIREE HEALTH SAVINGS PLAN FUND #6530</u>					
Pension (PEN)					
0003 Retiree Health Savings - Other	\$ 14,308	\$ -	\$ -	\$ -	N/A
TOTAL -- RETIREE HEALTH SAVINGS PLAN FUND	\$ 14,308	\$ -	\$ -	\$ -	N/A
<u>OTHER POST EMPLOYMENT BENEFIT TRUST FUND #6540</u>					
Pension (PEN)					
0012 Other Post-Employment Benefits Trust	\$ 19,213,487	\$ 27,691,668	\$ 24,070,894	\$ (3,620,774)	(13.1%)
TOTAL -- OTHER POST EMPLOYMENT BENEFIT TRUST FUND	\$ 19,213,487	\$ 27,691,668	\$ 24,070,894	\$ (3,620,774)	(13.1%)
<u>ORANGE COUNTY SCHOOL IMPACT FEES FUND #6001</u>					
Nondepartmental (NON)					
0016 Orange County School Impact Fee	\$ 1,135,301	\$ -	\$ -	\$ -	N/A
TOTAL -- ORANGE COUNTY SCHOOL IMPACT FEES FUND	\$ 1,135,301	\$ -	\$ -	\$ -	N/A
<u>GENERAL LONG-TERM DEBT FUND #9500</u>					
Debt Service (DSD)					
0003 General Long Term Debt	\$ (90,629,665)	\$ -	\$ -	\$ -	N/A
TOTAL -- GENERAL LONG-TERM DEBT FUND	\$ (90,629,665)	\$ -	\$ -	\$ -	N/A
<u>OTHER FUNDS</u>					
Other Funds, Projects & Grants	\$ 35,481,909	\$ 50,312,651	\$ 1,001,508	\$ (49,311,143)	(98.0%)
TOTAL -- OTHER FUNDS	\$ 35,481,909	\$ 50,312,651	\$ 1,001,508	\$ (49,311,143)	(98.0%)
<i>Page Subtotal</i>	\$ 73,822,648	\$ 146,933,346	\$ 94,621,418	\$ (52,311,928)	(35.6%)
TOTAL -- NONDEPARTMENTAL	\$ 382,228,688	\$ 350,425,010	\$ 308,042,827	\$ (42,381,874)	(12.1%)

NONDEPARTMENTAL (as of July 19, 2021)

NONDEPARTMENTAL EXPENDITURE SUMMARY (continued)

Expenditure by Classification	2019/20 Actual Expenditures	2020/21 Revised Budget	2021/22 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 161,336	\$ (220,217)	\$ 258,576	\$ 478,793	(217.4%)
Benefits	21,304,694	33,620	33,140	(480)	(1.4%)
Supplies	89,033	3,729	3,729	-	0.0%
Contractual Services	75,044,917	9,857,213	6,780,000	(3,077,213)	(31.2%)
Utilities	323,288	342,515	705,672	363,157	106.0%
Travel	370	34,000	34,000	-	0.0%
Fleet and Facility Charges	1,123,721	3,872,102	1,825,000	(2,047,102)	(52.9%)
Capital Outlay	1,049,976	25,718,369	876,960	(24,841,409)	(96.6%)
Other Operating Expenses	195,280,989	245,875,013	227,068,417	(18,806,596)	(7.6%)
Transfer Out	87,850,366	64,908,666	70,457,333	5,548,667	8.5%
TOTAL -- NONDEPARTMENTAL	\$ 382,228,688	\$ 350,425,010	\$ 308,042,827	\$(42,382,183)	(12.1%)

